

## HIGHLIGHTS

# Consistent market share gains with increase in gross margin <br> E-commerce sales growth of $\mathbf{3 4 \%}$ to $\mathbf{2 3 \%}$ of total sales <br> Total gross sales up by 5\% to $\mathbf{R} \$ \mathbf{2} .6$ billion <br> Adjusted EBITDA increased by 27\% to R\$168 million (margin of 7.8\%) 

- Additional market share gains. In 2Q16, consolidated gross sales rose by $4.8 \%$ to $\mathrm{R} \$ 2.6$ billion YoY. Same-store-sales keep on improving gradually every quarter and posted $2.4 \%$ growth in 2Q16, mainly as a result of a good performance in our online channel ( $+33.6 \%$ rise in e-commerce sales) and slight sequential improvement in brick and mortar store sales. Based on data of monthly survey published by IBGE (Brazilian Institute for Statistics and Geography) and GFK data for the five months of the year, we gained market share in the main categories that we participate in both channels.
- Another strong quarterly performance for our e-commerce. In 2Q16, e-commerce sales were up by $33.6 \%$, one of the highest growth rates of the last seven quarters and reached $22.5 \%$ of total sales. In 1 H 16 , e-commerce sales were up by $30.6 \%$, compared with industry growth of $5.2 \%$ during the same period, according to E-bit data. The market share gain that we achieved in 2 Q16 reflects our multichannel strategy, better assortment and increase in sales conversion on purchases done via our mobile app.
- Higher gross margin. Gross margin was 120 bps and 170 bps higher YoY to $31.8 \%$ and to $31.0 \%$, respectively in $2 Q 16$ and 1H16. This performance stems from: (i) better sales mix, (ii) charging for freight and assembly and (iii) more rational pricing in e-commerce.
- Tight expense control. SG\&A expense were about $1 \%$ and $2 \%$ lower YoY in 2 Q 16 and 1 H 16 , respectively, as a result of close expense review. Even with the increase in payroll taxes, SG\&A expenses showed some dilution of 40 and 50 bps, respectively in 2 Q 16 and 1 H 16 , accounting for $25.0 \%$ and $24.4 \%$ of net sales, respectively.
- Rise in net income. Higher gross margin combined with tighter SG\&A expense management contributed to $28.9 \%$ jump in EBITDA to R\$163.2 million (margin of $7.6 \%$ ) and net income reached R\$10.4 million (margin of $0.5 \%$ ). In 1 H 16 , EBITDA and net income were $\mathrm{R} \$ 307.3$ million (margin of $7.0 \%$ ) and $R \$ 15.7$ million (margin of $0.4 \%$ ), respectively.
- Lower net debt. Adjusted net debt (net of discounted credit card receivables) decreased from R $\$ 1,206.9$ million in June 2015 to $\mathrm{R} \$ 854.3$ million in June 2016, therefore reducing the adjusted net debt/adjusted EBITDA ratio from 2.0 x to 1.5 x , respectively. In the last 12 months, the Company lowered its net debt by $R \$ 352.6$ million.
- Better working capital management and operating cash flow generation. In 2Q16, the Company experienced an improvement in its operating cash flow with positive result of $\mathrm{R} \$ 98.7$ million, compared with a result of R $\$ 3.4$ million in 2Q15. The Company achieved an important reduction in working capital needs and the highlight was the higher supplier terms, an increase of $\mathrm{R} \$ 252.0$ million compared with 2 Q15.
- Investments to support the digital transformation strategy. In 1 H 16 , the Company invested $\mathrm{R} \$ 49.9$ million, the greater portion of this capex was applied in technology and logistics upgrades. The Company opened 25 new stores in the last twelve months and should concentrate new store openings in the 2 H 16 .

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| R\$ million (except when otherwise indicated) | 2 Q16 | 2 Q15 | \% Chg | 1H16 | 1H15 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,561.5 | 2,444.8 | 4.8\% | 5,285.1 | 5,099.4 | 3.6\% |
| Net Revenue | 2,147.3 | 2,130.2 | 0.8\% | 4,410.7 | 4,407.8 | 0.1\% |
| Gross Income | 682.5 | 652.5 | 4.6\% | 1,366.1 | 1,291.4 | 5.8\% |
| Gross Margin | 31.8\% | 30.6\% | 120 bps | 31.0\% | 29.3\% | 170 bps |
| EBITDA | 163.2 | 126.6 | 28.9\% | 307.3 | 254.0 | 21.0\% |
| EBITDA Margin | 7.6\% | 5.9\% | 170 bps | 7.0\% | 5.8\% | 120 bps |
| Adjusted EBITDA | 168.5 | 132.4 | 27.2\% | 331.6 | 264.9 | 25.2\% |
| Adjusted EBITDA Margin | 7.8\% | 6.2\% | 163 bps | 7.5\% | 6.0\% | 151 bps |
| Net Income | 10.4 | 3.0 | 243.1\% | 15.7 | 5.9 | 166.1\% |
| Net Margin | 0.5\% | 0.1\% | 40 bps | 0.4\% | 0.1\% | 30 bps |
| Adjusted Net Income | 13.9 | 6.9 | 101.4\% | 31.7 | 13.1 | 141.9\% |
| Adjusted Net Margin | 0.6\% | 0.3\% | 32 bps | 0.7\% | 0.3\% | 42.2 pp |
|  |  |  |  | - |  |  |
| Same Store Sales Growth | 2.3\% | -12.8\% | - | 1.1\% | -7.9\% | - |
| Same Physical Store Sales Growth | -4.3\% | -15.1\% | - | -5.2\% | -10.3\% | - |
| Internet Sales Growth | 33.2\% | -0.4\% | - | 30.4\% | 4.4\% | - |
|  |  | - |  | - |  |  |
| Number of Stores - End of Period | 787 | 762 | 25 stores | 787 | 762 | 25 stores |
| Sales Area - End of Period (M2) | 498,871 | 485,697 | 2.7\% | 498,871 | 485,697 | 2.7\% |

In 2Q16, EBITDA and net income were adjusted by non-recurring expenses in the amount of R\$5.3 million (in the case of net income the adjustment was of R\$3.5 million so to reflect the impact of income and social contribution taxes). These adjustments stem from reduction in headcount.

As a result of recent changes in the accounting of payroll taxes, to make the figures more comparable, we opted to reclassify 2Q15 results as follows: expenses with payroll taxes of $R \$ 22.9$ million, which were previously accounted for as a reduction in gross sales, were reclassified as part of selling expenses ( $\mathrm{R} \$ 16.5$ million) and G\&A expenses ( $\mathrm{R} \$ 6.4$ million).

## MESSAGE FROM THE EXECUTIVE MANAGEMENT TEAM

Challenging macro scenario in 1H16. The first half of the year displayed one of the most turbulent economic and political scenarios in the history of our country. The unstable environment negatively impacted two of the most important variables that are correlated to Brazil retail performance: unemployment and consumer confidence indicators. Both registered all time low prints during this period.

Strategy favored market share gains. Our sector is highly influenced by these two macro indicators and as a result the sector recorded a $10 \%$ YoY drop in the first five months of 2016, according to the Brazilian Institute of Geography and Statistics (IBGE). If the piece of the economic pie is shrinking, the only way to be successful is to increase the slice of the pie: i.e to gain share. Our challenge was to do so without compromising our gross margin. After detailed analysis of the market share opportunities, a study elaborated with the support of McKinsey consulting firm, we laid out a plan to grab these opportunities and our commercial team is successfully implementing such strategy. After carefully identifying the market share gain opportunities by category and by store location, we launched a program to go after these goals with the support of granular marketing and pricing strategies.

E-commerce was the highlight of our sales performance and share gain in 1H16. However, without a doubt, the biggest highlight of our share gain in the year to date was the performance of our e-commerce channel. We are the only truly multichannel retailer in the market. All of our sales channel use the same operating back office platform of the conventional stores: IT, logistics and finance areas. Accordingly, there are many synergies, a great cost advantage allows us to be competitive in terms of prices online and deliver a service level far superior than the industry average. Such competitive advantages were reinforced during the crisis so to the point that the market became less irrational, allowing the market to adopt more sustainable long term prices. In the first half of 2016 , we grew online sales by more than $30 \%$, while the market growth was $5 \%$.

We continued to enhance our mobile sales experience. We would also like to emphasize some initiatives which were critical to achieve such growth: (i) investiment and focus on mobile: the strategy was to focus our IT efforts so to improve the customer experience for sales done using a smartphone device and the strategy paid off as we saw a relevant growth in customer traffic (mobile sales already represent about 40\% of our online sales), in conversion rates and in sales; (ii) reduction in shrinkage: new supply chain procedures were adopted so to guarantee a better level of stocking, without negatively impacting inventory turns; (iii) radical increase in personalized offers: we improved the level of personalized offers, through our own proprietary technology, a leading figure in our channel strategy.

Official launch of our Marketplace strategy. We kicked off important projects which will help to support our sales growth. Our Marketplace platform is now live and ready to be scaled. We have over thirty stores already operating under the "pick up from store" option with encouraging initial results. This option allows for a reduction in shipping fees to the customer and higher conversion. We will continue to obsessively pursue alternatives to improve the customer experience, lower delivery terms and shipping costs, as well as to offer greater assortment.

Discipline in managing expenses was key to EBITDA margin expansion. We won market share in both e-commerce and conventional brick and mortar stores as shown by our nearly $4 \%$ sales increase in the first half. Despite considering this performance quite impressive, given the current economic environment, it would not be enough on its own, to generate the type of growth that we achieved at the EBITDA level of $29 \%$ YoY in 2Q16. With a double-digit inflation rate and taking into account that our economy is highly indexed, we were faced with an enormous challenge to control our expenses. Two projects that were implemented with the assistance of Galeazzi consulting firm - OBZ (Zero Basis Budget approach) and GMD (Matrix Management of Expenses)- allowed for the necessary managerial discipline to adopt several cost cutting initiatives, which resulted in a $2 \%$ decrease in overall expenses in the 2Q16.

Focus in the implementation of projects to support our digital transformation strategy. We believe that although quite timid, the trend for the second half of the year could be one of slight recovery in consumer confidence rate and overall economic performance, so all in a revival in consumption. We will maintain our focus on the above mentioned projects and continue to execute on our strategy to become a digital company with physical points of sales and human warmth. By year end, we expect that $100 \%$ of our sales people will be using a smartphone device when making a sale to customers (mobile sales tool), we should have dozen new sellers in our Markpetplace platform and about $50 \%$ of our stores will offer the "pick up from store" option for online shoppers. In addition to significantly improving the overall customer experience at our stores, by lowering the sales process, increasing assortment and reducing delivery times, these projects also tend to improve the economics of our business, further decreasing operating expenses and improving working capital.

## OPERATING AND FINANCIAL PERFORMANCE

Magazine Luiza ended June 2016 with 787 stores, 672 of which were conventional stores, 114 virtual stores and one website. In the 2Q16, the Company opened one conventional store in the city of Gravatá, state of Pernambuco. In the last twelve months, the Company opened 25 new stores. Considering our total number of stores, $23 \%$ are not yet mature.


Gross same-store-sales in 2Q16 showed an improvement when compared with $1 Q 16$ and 2Q15, with positive growth of $2.4 \%$. This performance was boosted by the $33.6 \%$ jump in e-commerce SSS and the sequential improvement in brick and mortar SSS $(-4.3 \%)$. Total gross sales were up by $4.7 \%$ in 2Q16 and by $3.6 \%$ in 1 H 16 .


Sales on Luiza Card were stable YoY at $20 \%$ in $2 Q 16$ and slightly better than the $18 \%$ mark of 1 Q16. Due to more conservative credit approval policy, DCC (direct credit to consumers) participation continues to slip and reached 10\% of sales in 2 Q16 compared to $12 \%$ in 2Q15. We highlight that Losango represented $5 \%$ of total brick and mortar store sales in the period.


## Gross Revenues

| (in R\$ million) | $\mathbf{2 Q 1 6}$ | $\mathbf{2 Q 1 5}$ | \%Chg | $\mathbf{1 H 1 6}$ | 1H15 | \%Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross Revenue - Retail - Merchandise Sales | $2,437.8$ | $2,312.7$ | $5.4 \%$ | $5,034.3$ | $4,835.2$ | $4.1 \%$ |
| Gross Revenue - Retail - Services | 112.0 | 121.6 | $-7.9 \%$ | 227.8 | 243.8 | $-6.6 \%$ |
| Subtotal Retail | $\mathbf{2 , 5 4 9 . 9}$ | $\mathbf{2 , 4 3 4 . 3}$ | $\mathbf{4 . 7 \%}$ | $\mathbf{5 , 2 6 2 . 1}$ | $\mathbf{5 , 0 7 9 . 1}$ | $\mathbf{3 . 6 \%}$ |
| Gross Revenue - Consortium Management | 13.9 | 12.6 | $10.2 \%$ | 27.5 | 24.5 | $12.2 \%$ |
| Inter-Company Eliminations | $(2.2)$ | $(2.1)$ | $4.5 \%$ | $(4.4)$ | $(4.1)$ | $\mathbf{7 . 2 \%}$ |
| Gross Revenue - Total | $\mathbf{2 , 5 6 1 . 5}$ | $\mathbf{2 , 4 4 4 . 8}$ | $\mathbf{4 . 8 \%}$ | $\mathbf{5 , 2 8 5 . 1}$ | $\mathbf{5 , 0 9 9 . 4}$ | $\mathbf{3 . 6 \%}$ |

Gross revenues increased by $4.8 \%$ to $\mathrm{R} \$ 2.6$ billion due to contribution of new stores and $5.4 \%$ increase in merchandise sales. The performance of the same stores was up by $2.4 \%$ in the quarter. In 1 H 16 , gross sales were $3.6 \%$ higher at $\mathrm{R} \$ 5.3$ billion.

## Net Revenues

| (in R\$ million) | $\mathbf{2 Q 1 6}$ | $\mathbf{2 Q 1 5}$ | \%Chg | $\mathbf{1 H 1 6}$ | $\mathbf{1 H 1 5}$ | \%Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Revenue - Retail - Merchandise Sales | $2,038.8$ | $2,014.8$ | $1.2 \%$ | $4,190.2$ | $4,176.8$ | $0.3 \%$ |
| Net Revenue - Retail - Services | 98.0 | 106.0 | $-7.6 \%$ | 199.7 | 212.8 | $-6.1 \%$ |
| $\quad$ Subtotal Retail | $\mathbf{2 , 1 3 6 . 7}$ | $\mathbf{2 , 1 2 0 . 8}$ | $\mathbf{0 . 7 \%}$ | $\mathbf{4 , 3 9 0 . 0}$ | $\mathbf{4 , 3 8 9 . 6}$ | $\mathbf{0 . 0 \%}$ |
| Net Revenue - Consortium Management | 12.8 | 11.5 | $10.8 \%$ | 25.2 | 22.4 | $12.6 \%$ |
| Inter-Company Eliminations | $(2.2)$ | $(2.1)$ | $4.5 \%$ | $(4.4)$ | $(4.1)$ | $\mathbf{7 . 2 \%}$ |
| Net Revenue - Total | $\mathbf{2 , 1 4 7 . 3}$ | $\mathbf{2 , 1 3 0 . 2}$ | $\mathbf{0 . 8 \%}$ | $\mathbf{4 , 4 1 0 . 7}$ | $\mathbf{4 , 4 0 7 . 8}$ | $\mathbf{0 . 1 \%}$ |

Net revenues were by $0.8 \%$ to $\mathrm{R} \$ 2.1$ billion due to the increase of taxes on gross revenues in several states, which raised the rates of ICMS taxes on some products. In 1 H 16 , net revenues were basically stable at $\mathrm{R} \$ 4.4$ billion.

## Gross Profit

| (in R\$ million) | $\mathbf{2 Q 1 6}$ | $\mathbf{2 Q 1 5}$ | $\%$ Chg | $\mathbf{1 H 1 6}$ | $\mathbf{1 H 1 5}$ | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross Income - Retail - Merchandise Sales | 577.0 | 539.3 | $7.0 \%$ | $\mathbf{1 , 1 5 1 . 1}$ | $\mathbf{1 , 0 6 4 . 7}$ | $8.1 \%$ |
| Gross Income - Retail - Services | 98.0 | 106.0 | $-7.6 \%$ | 199.7 | 212.8 | $-6.1 \%$ |
| Subtotal Retail | $\mathbf{6 7 5 . 0}$ | $\mathbf{6 4 5 . 3}$ | $\mathbf{4 . 6 \%}$ | $\mathbf{1 , 3 5 0 . 8}$ | $\mathbf{1 , 2 7 7 . 4}$ | $\mathbf{5 . 7 \%}$ |
| Gross Income - Consortium Management | 7.5 | 7.2 | $4.0 \%$ | 15.2 | 14.0 | $8.5 \%$ |
| Gross Income - Total | $\mathbf{6 8 2 . 5}$ | $\mathbf{6 5 2 . 5}$ | $\mathbf{4 . 6 \%}$ | $\mathbf{1 , 3 6 6 . 1}$ | $\mathbf{1 , 2 9 1 . 4}$ | $\mathbf{5 . 8 \%}$ |
| Gross Margin - Total | $\mathbf{3 1 . 8 \%}$ | $\mathbf{3 0 . 6 \%}$ | $\mathbf{1 2 0} \mathbf{~ b p s}$ | $\mathbf{3 1 . 0} \%$ | $\mathbf{2 9 . 3} \%$ | $\mathbf{1 7 0} \mathbf{~ b p s}$ |

Gross profit totaled $\mathrm{R} \$ 682.5$ million, equivalent to a gross margin expansion of 120 bps to $31.8 \%$. Gross margin improvement was due to: (i) better sales mix, (ii) charging for shipping and assembly and (iii) more rational pricing in e-commerce channel. In 1H16, gross profit increased by $5.8 \%$ to $\mathrm{R} \$ 1.4$ billion with a rise in gross margin of 170 bps to $31.0 \%$.

## Operating Expenses

| (in R\$ million) | 2Q16 | \% NR | 2Q15 | \% NR | \% Chg | 1H16 | \% NR | $\mathbf{1 H 1 5}$ | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Selling Expenses | $(417.8)$ | $-19.5 \%$ | $(421.0)$ | $-19.8 \%$ | $-0.8 \%$ | $(844.6)$ | $-19.1 \%$ | $(860.4)$ | $\mathbf{1 9 . 5 \%}$ | $-\mathbf{- 1 . 8 \%}$ |
| General and Administrative Expenses | $(118.4)$ | $-5.5 \%$ | $(119.1)$ | $-5.6 \%$ | $-0.6 \%$ | $(229.5)$ | $-5.2 \%$ | $(235.2)$ | $-5.3 \%$ | $-2.4 \%$ |
| General and Administrative Expenses | $\mathbf{( 5 3 6 . 2 )}$ | $\mathbf{- 2 5 . 0 \%}$ | $\mathbf{( 5 4 0 . 1 )}$ | $\mathbf{- 2 5 . 4 \%}$ | $\mathbf{- 0 . 7 \%}$ | $(\mathbf{1 , 0 7 4 . 1 )}$ | $\mathbf{- 2 4 . 4 \%}$ | $(\mathbf{1 , 0 9 5 . 6})$ | $\mathbf{- 2 4 . 9 \%}$ | $\mathbf{- 2 . 0 \%}$ |
| Provisions for Loan Losses | $(5.5)$ | $-0.3 \%$ | $(6.8)$ | $-0.3 \%$ | $-19.0 \%$ | $(13.2)$ | $-0.3 \%$ | $(13.0)$ | $-0.3 \%$ | $\mathbf{1 . 9 \%}$ |
| Other Operating Revenues, Net | 6.5 | $0.3 \%$ | 0.2 | $0.0 \%$ | $\mathbf{3 0 6 5 . 0 \%}$ | $(2.1)$ | $0.0 \%$ | 23.3 | $0.5 \%$ | $\mathbf{1 0 8 . 8 \%}$ |
| Total Operating Expenses | $\mathbf{( 5 3 5 . 2 )}$ | $\mathbf{- 2 4 . 9 \%}$ | $\mathbf{( 5 4 6 . 7 )}$ | $\mathbf{- 2 5 . 7 \%}$ | $\mathbf{- 2 . 1 \%}$ | $\mathbf{( 1 , 0 8 9 . 4 )}$ | $\mathbf{- 2 4 . 7 \%}$ | $\mathbf{( 1 , 0 8 5 . 3})$ | $\mathbf{- 2 4 . 6 \%}$ | $\mathbf{0 . 4 \%}$ |

## Selling Expenses

Selling expenses totaled R $\$ 417.8$ million, equivalent to $19.5 \%$ of net revenues in 2 Q16. The Company was able to reduce the total amount of selling expenses by $0.8 \% \mathrm{YoY}$, due to a more rigorous control of expenses, productivity gains, optimization of marketing expenses, renegotiation of store lease contracts and transportation services, besides a complete revision of all of the operating expenses. Despite the increase in payroll taxes, selling expenses were 30 bps lower YoY in 2 Q 16 . In 1 H 16 , selling expenses were $1.8 \%$ lower at $\mathrm{R} \$ 844.6$ million, a 40 bps dilution.

## General and Administrative Expenses

General and administrative expenses totaled $\mathrm{R} \$ 118.4$ million, 10 bps lower YoY in 2Q16, due to optimization of administrative processes, despite higher payroll taxes. In $1 \mathrm{H} 16, G \& A$ expenses were $2.4 \%$ lower at $R \$ 229.5$ million, despite higher payroll taxes.

## Provisions for Loan Losses

Provisions for loan losses reached $\mathrm{R} \$ 5.5$ million in 2 Q 16 and $\mathrm{R} \$ 13.2$ million in 1 H 16 .

## Other Operating Revenues, Net

| (in R\$ million) | 2Q16 | \% NR | 2Q15 | \% NR | \% Chg | 1H16 | \% NR | 1H15 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Gain on Sale of Assets | $(0.2)$ | $0.0 \%$ | $(0.2)$ | $0.0 \%$ | $-4.5 \%$ | $(0.3)$ | $0.0 \%$ | $(0.4)$ | $0.0 \%$ | $-4.4 \%$ |
| Deferred Revenue Recorded | 10.3 | $0.5 \%$ | 8.2 | $0.4 \%$ | $26.1 \%$ | 20.2 | $0.5 \%$ | 31.4 | $0.7 \%$ | $-35.5 \%$ |
| Provision for Tax Liabilities | 1.2 | $0.1 \%$ | $(2.0)$ | $-0.1 \%$ | $-157.3 \%$ | 1.2 | $0.0 \%$ | 1.9 | $0.0 \%$ | $-34.7 \%$ |
| Non-recurring Expenses | $(5.3)$ | $-0.2 \%$ | $(5.9)$ | $-0.3 \%$ | $-9.7 \%$ | $(24.3)$ | $-0.6 \%$ | $(10.9)$ | $-0.2 \%$ | $122.2 \%$ |
| Other | 0.5 | $0.0 \%$ | 0.1 | $0.0 \%$ | $377.7 \%$ | 1.1 | $0.0 \%$ | 1.4 | $0.0 \%$ | $-18.7 \%$ |
| Total | $\mathbf{6 . 5}$ | $\mathbf{0 . 3} \%$ | $\mathbf{0 . 2}$ | $\mathbf{0 . 0 \%}$ | $\mathbf{3 0 6 5 . 0 \%}$ | $\mathbf{( 2 . 1 )}$ | $\mathbf{0 . 0 \%}$ | $\mathbf{2 3 . 3}$ | $\mathbf{0 . 5 \%}$ | $\mathbf{- 1 0 8 . 8 \%}$ |

Other net operating revenues totaled $\mathrm{R} \$ 6.5$ million in 2Q16, due to deferred revenues appropriation of $\mathrm{R} \$ 10.3$ million and nonrecurring expenses in the amount of $\mathrm{R} \$ 5.3$ million, mainly related to review of total number of employees. In 1 H 16 , other net operating expenses were $\mathrm{R} \$ 2,1$ million, including non-operating charges of $\mathrm{R} \$ 24.3$ million.

## Equity Income

Equity income totaled $\mathrm{R} \$ 15.9$ million in 2Q16. The main reasons that impacted equity income were (i) Luizacred's performance with equity income of $\mathrm{R} \$ 12.6$ million (ii) Luizaseg's performance with equity income of $\mathrm{R} \$ 3.3$ million. In 1 H 16 , equity income decreased by $36 \%$ YoY to R\$30.6 million.

## EBITDA

In 2Q16, considering better sales performance, the expansion of gross margin and better dilution of operating expenses, positively contributed to a $28.9 \%$ jump in EBITDA to R\$163.2 million, equivalent to a margin EBITDA of $7.6 \%$ ( +170 bps versus 2Q15). Excluding the non-recurring expenses EBITDA totaled $\mathrm{R} \$ 168.5$ million with a margin EBITDA of $7.8 \%$. In 1H16, EBITDA rose by $21.0 \%$ to $\mathrm{R} \$ 307.3$ million, with a margin of $7.0 \%$, while adjusted EBITDA was R\$331.6 million and margin of $7.5 \%$.

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## Financial Results

| R\$ million | 2Q16 | \% NR | 2Q15 | \% NR | \% Chg | 1H16 | \% NR | 1H15 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Expenses | $(149.3)$ | $-7.0 \%$ | $(153.6)$ | $-7.2 \%$ | $-2.8 \%$ | $(291.9)$ | $-6.6 \%$ | $(278.3)$ | $-6.3 \%$ | $4.9 \%$ |
| Interest on loans and financing | $(65.2)$ | $-3.0 \%$ | $(62.4)$ | $-2.9 \%$ | $4.5 \%$ | $(131.6)$ | $-3.0 \%$ | $(123.2)$ | $-2.8 \%$ | $6.8 \%$ |
| Interest on prepayment of receivables - third party card | $(42.2)$ | $-2.0 \%$ | $(37.2)$ | $-1.7 \%$ | $13.7 \%$ | $(76.8)$ | $-1.7 \%$ | $(72.0)$ | $-1.6 \%$ | $6.7 \%$ |
| Interest on prepayment of receivables - Luiza Card | $(33.5)$ | $-1.6 \%$ | $(26.2)$ | $-1.2 \%$ | $27.7 \%$ | $(64.4)$ | $-1.5 \%$ | $(47.3)$ | $-1.1 \%$ | $36.0 \%$ |
| Other expenses | $(8.4)$ | $-0.4 \%$ | $(27.8)$ | $-1.3 \%$ | $-69.8 \%$ | $(19.1)$ | $-0.4 \%$ | $(35.8)$ | $-0.8 \%$ | $-46.7 \%$ |
| Financial Revenues |  |  |  |  |  |  |  |  |  |  |
| Gains on marketable securities | 24.8 | $1.2 \%$ | 48.9 | $2.3 \%$ | $-49.2 \%$ | 53.4 | $1.2 \%$ | 69.3 | $1.6 \%$ | $-22.9 \%$ |
| Other financial revenues | 3.6 | $0.2 \%$ | 2.0 | $0.1 \%$ | $78.6 \%$ | 8.5 | $0.2 \%$ | 5.5 | $0.1 \%$ | $53.9 \%$ |
| Total Financial Results | 21.2 | $1.0 \%$ | 46.8 | $2.2 \%$ | $-54.7 \%$ | 44.9 | $1.0 \%$ | 63.8 | $1.4 \%$ | $-29.5 \%$ |
| Income from securities ${ }^{1}$ | $(124.5)$ | $-5.8 \%$ | $(104.7)$ | $-4.9 \%$ | $18.9 \%$ | $(238.4)$ | $-5.4 \%$ | $(209.0)$ | $-4.7 \%$ | $14.1 \%$ |
| Adjusted Financial Results | 7.6 | $0.4 \%$ | 6.3 | $0.3 \%$ | $19.6 \%$ | 17.3 | $0.4 \%$ | 14.1 | $0.3 \%$ | $22.7 \%$ |

Note (1): yields of the exclusive fund, which are booked as financial revenue in the Parent Company and as gross revenue in the Consolidated, as per the Explanatory Notes.
Adjusted financial results reached $\mathrm{R} \$ 116.9$ million (equivalent to $5.4 \%$ over net sales) in 2 Q 16 . Such result reflects mainly higher interest rates, which grew to $3.3 \%$ in 2 Q 16 from $3.0 \%$ in 2Q15. In 1H16, net financial results were $13.4 \%$ higher YoY at R\$221.2 million equivalent to $5.0 \%$ of net sales.

## Net Income

Net income increased to R\$10.4 million in 2Q16, equivalent to a net margin of $0.5 \%$ in 2Q16. Excluding non-recurring expenses, net income totaled $\mathrm{R} \$ 13.9$ million (net margin of $0.6 \%$ ). In 1 H 16 , net income jumped by $166.1 \%$ to $\mathrm{R} \$ 15.7$ million (net margin of $0.4 \%$ ) and net adjusted income of R\$31.7 million (net margin of $0.7 \%$ ).

## Working Capital

| CONSOLIDATED (R\$ million) | Jun-16 | Mar-16 | Dec-15 | Sep-15 | Jun-15 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Accounts Receivables | 404.3 | 389.6 | 435.2 | 431.2 | 419.4 |
| Inventories | $1,306.7$ | $1,279.3$ | $1,353.1$ | $1,208.1$ | $1,293.4$ |
| Related Parties | 41.2 | 55.4 | 86.2 | 48.7 | 52.4 |
| Recoverable Taxes | 296.9 | 320.9 | 334.3 | 311.9 | 337.6 |
| Other Assets | 96.0 | 60.7 | 36.6 | 101.1 | 103.5 |
| Current Operating Assets | $2,145.1$ | $2,105.9$ | $2,245.4$ | $2,101.0$ | $2,206.3$ |
| Suppliers | $1,427.1$ | $1,394.1$ | $1,894.2$ | $1,186.9$ | $1,175.1$ |
| Payroll, Vacation and Related Charges | 144.5 | 141.7 | 153.9 | 151.9 | 145.8 |
| Taxes Payable | 28.5 | 29.5 | 30.6 | 25.3 | 31.0 |
| Related Parties | 78.0 | 61.9 | 68.4 | 55.3 | 57.2 |
| Other Accounts Payable | 93.3 | 92.2 | 118.0 | 89.6 | 78.2 |
| Current Operating Liabilities | $1,771.3$ | $1,719.5$ | $2,265.0$ | $1,509.0$ | $1,487.3$ |
| Working Capital | 373.7 | 386.4 | $(19.6)$ | 592.0 | $\mathbf{7 1 9 . 0}$ |
| \% of Gross Revenue (LTM) | $3.5 \%$ | $3.7 \%$ | $-0.2 \%$ | $5.5 \%$ | $6.4 \%$ |
|  |  |  |  |  |  |
| Balance of Discounted Receivables | $1,422.5$ | $1,433.1$ | $1,417.8$ | $1,268.3$ | $1,273.4$ |
| Working Capital Adjusted | $1,796.2$ | $1,819.5$ | $1,398.2$ | $1,860.4$ | $1,992.4$ |
| \% of Gross Revenue (LTM) | $16.8 \%$ | $17.2 \%$ | $13.3 \%$ | $17.3 \%$ | $17.9 \%$ |

The Company reported an important improvement in its working capital needs during 2Q16. We highlight the effort to increase in suppliers ( $\mathrm{R} \$ 252.0$ million versus June-15). Working capital needs changed from R $\$ 719.0$ million in 2 Q 15 to $\mathrm{R} \$ 373.7$ million in 2Q16, representing a reduction of $R \$ 345.3$ million. Working capital as a percentage of LTM gross sales were $3.5 \%$ in 2 Q16 versus $6.4 \%$ in 2 Q15.

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| CAPEX (in R\$ million) | 2Q16 | \% | 2Q15 | \% | 1H16 | \% | 1H15 | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New Stores | 0.7 | 3\% | 8.5 | 23\% | 0.7 | 1\% | 20.8 | 30\% |
| Remodeling | 6.3 | 23\% | 10.4 | 28\% | 13.6 | 27\% | 18.5 | 26\% |
| Technology | 14.3 | 53\% | 15.5 | 41\% | 25.4 | 51\% | 24.4 | 35\% |
| Logistics | 5.3 | 20\% | 3.1 | 8\% | 9.4 | 19\% | 6.2 | 9\% |
| Other | 0.4 | 1\% | 0.1 | 0\% | 0.8 | 2\% | 0.1 | 0\% |
| Total | 27.0 | 100\% | 37.5 | 100\% | 49.9 | 100\% | 70.1 | 100\% |

Investments in fixed and intangible assets totaled R\$27.0 million in 2Q16, 28\% lower YoY. In 1H16, a total of R\$49.9 million was invested and about $70 \%$ of the total capex was allocated to technology and logistics projects so to support the digital transformation strategy in place.

## Net Debt

| CONSOLIDATED (R\$ million) | Jun-16 | Mar-16 | Dec-15 | Sep-15 | Jun-15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (+) Current Loans and Financing | 902.3 | 713.6 | 568.4 | 446.6 | 370.8 |
| (+) Non-current Loans and Financing | 794.4 | 1,050.5 | 1,255.0 | 1,564.6 | 1,484.8 |
| (=) Gross Debt | 1,696.7 | 1,764.1 | 1,823.3 | 2,011.2 | 1,855.6 |
| (-) Cash and Cash Equivalents | 197.5 | 411.3 | 617.5 | 270.4 | 227.1 |
| (-) Current Securities | 464.8 | 302.2 | 497.6 | 265.1 | 238.8 |
| (-) Non-current Securities | 0.1 | 7.8 | 46.7 | 99.8 | 26.5 |
| (-) Total Cash | 662.5 | 721.3 | 1,161.8 | 635.4 | 492.4 |
| (=) Net Debt | 1,034.2 | 1,042.8 | 661.5 | 1,375.8 | 1,363.2 |
| (-) Credit Card - Third Party Card | 174.9 | 176.1 | 158.7 | 156.0 | 148.3 |
| (-) Credit Card - Luiza Card | 5.1 | 8.1 | 13.9 | 4.8 | 8.0 |
| (-) Total Credit Card | 179.9 | 184.1 | 172.6 | 160.9 | 156.3 |
| (=) Adjusted Net Debt | 854.3 | 858.7 | 488.9 | 1,215.0 | 1,206.9 |
| Short Term Debt/Total | 53\% | 40\% | 31\% | 22\% | 20\% |
| Long Term Debt/Total | 47\% | 60\% | 69\% | 78\% | 80\% |
| Adjusted EBITDA (LTM) | 559.3 | 523.3 | 492.6 | 553.8 | 616.4 |
| Adjusted Net Debt/ Adjusted EBITDA | 1.5 x | 1.6 x | 1.0 x | 2.2 x | 2.0 x |

Adjusted net debt (excluding credit cards that were not discounted) decreased to $\mathrm{R} \$ 854.3$ million in June-16 from R $\$ 1,206.9$ in June-15, reducing the ratio of Adjusted net debt divided by Adjusted EBITDA to 1.5x from 2.0x, respectively. In the LTM, net debt decreased by R $\$ 352.6$ million.

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ANNEXI
FINANCIAL STATEMENTS - CONSOLIDATED RESULT

| CONSOLIDATED INCOME STATEMENT (R\$ million) | 2Q16 | V.A. | 2Q15 | V.A. | \% Chg | 1H16 | V.A. | 1H15 | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,561.5 | 119.3\% | 2,444.8 | 114.8\% | 4.8\% | 5,285.1 | 119.8\% | 5,099.4 | 115.7\% | 3.6\% |
| Taxes and Deductions | (414.3) | -19.3\% | (314.6) | -14.8\% | 31.7\% | (874.4) | -19.8\% | (691.6) | -15.7\% | 26.4\% |
| Net Revenue | 2,147.3 | 100.0\% | 2,130.2 | 100.0\% | 0.8\% | 4,410.7 | 100.0\% | 4,407.8 | 100.0\% | 0.1\% |
| Total Costs | $(1,464.8)$ | -68.2\% | $(1,477.8)$ | -69.4\% | -0.9\% | $(3,044.7)$ | -69.0\% | $(3,116.4)$ | -70.7\% | -2.3\% |
| Gross Income | 682.5 | 31.8\% | 652.5 | 30.6\% | 4.6\% | 1,366.1 | 31.0\% | 1,291.4 | 29.3\% | 5.8\% |
| Selling Expenses | (417.8) | -19.5\% | (421.0) | -19.8\% | -0.8\% | (844.6) | -19.1\% | (860.4) | -19.5\% | -1.8\% |
| General and Administrative Expenses | (118.4) | -5.5\% | (119.1) | -5.6\% | -0.6\% | (229.5) | -5.2\% | (235.2) | -5.3\% | -2.4\% |
| Provisions for Loan Losses | (5.5) | -0.3\% | (6.8) | -0.3\% | -19.0\% | (13.2) | -0.3\% | (13.0) | -0.3\% | 1.9\% |
| Other Operating Revenues, Net | 6.5 | 0.3\% | 0.2 | 0.0\% | 3065.0\% | (2.1) | 0.0\% | 23.3 | 0.5\% | -108.8\% |
| Equity in Subsidiaries | 15.9 | 0.7\% | 20.8 | 1.0\% | -23.5\% | 30.6 | 0.7\% | 47.8 | 1.1\% | -36.0\% |
| Total Operating Expenses | (519.3) | -24.2\% | (525.9) | -24.7\% | -1.3\% | $(1,058.7)$ | -24.0\% | $(1,037.5)$ | -23.5\% | 2.1\% |
| EBITDA | 163.2 | 7.6\% | 126.6 | 5.9\% | 28.9\% | 307.3 | 7.0\% | 254.0 | 5.8\% | 21.0\% |
| Depreciation and Amortization | (31.0) | -1.4\% | (31.0) | -1.5\% | 0.0\% | (61.9) | -1.4\% | (62.7) | -1.4\% | -1.4\% |
| EBIT | 132.2 | 6.2\% | 95.6 | 4.5\% | 38.3\% | 245.4 | 5.6\% | 191.2 | 4.3\% | 28.3\% |
| Financial Results | (124.5) | -5.8\% | (104.7) | -4.9\% | 18.9\% | (238.4) | -5.4\% | (209.0) | -4.7\% | 14.1\% |
| Operating Income | 7.7 | 0.4\% | (9.1) | -0.4\% | -184.6\% | 7.0 | 0.2\% | (17.8) | -0.4\% | -139.3\% |
| Income Tax and Social Contribution | 2.7 | 0.1\% | 12.2 | 0.6\% | -77.7\% | 8.7 | 0.2\% | 23.7 | 0.5\% | -63.4\% |
| Net Income | 10.4 | 0.5\% | 3.0 | 0.1\% | 243.1\% | 15.7 | 0.4\% | 5.9 | 0.1\% | 166.1\% |

## Reconciliation of EBITDA for non-recurring expenses

| EBITDA | 163.2 | $7.6 \%$ | 126.6 | $5.9 \%$ | - | 307.3 | $7.0 \%$ | 254.0 | $5.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Non-recurring Expenses | 5.3 | $0.2 \%$ | 5.9 | $0.3 \%$ | - | 24.3 | $0.6 \%$ | 10.9 | $0.2 \%$ |
| Adjusted EBITDA | 168.5 | $7.8 \%$ | 132.4 | $6.2 \%$ |  | - | 331.6 | $7.5 \%$ | 264.9 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Net Income | 10.4 | $0.5 \%$ | 3.0 | $0.1 \%$ | - | 15.7 | $0.4 \%$ | 5.9 | $0.1 \%$ |
| Non-recurring Expenses | 5.3 | $0.2 \%$ | 5.9 | $0.3 \%$ | - | 24.3 | $0.6 \%$ | 10.9 | $0.2 \%$ |
| Tax Over Non-recurring Expenses | $(1.8)$ | $-0.1 \%$ | $(2.0)$ | $-0.1 \%$ | - | $(8.3)$ | $-0.2 \%$ | $(3.7)$ | $-0.1 \%$ |
| Adjusted Net Income | 13.9 | $0.6 \%$ | 6.9 | $0.3 \%$ | - | 31.7 | $0.7 \%$ | 13.1 | $0.3 \%$ |

As a result of recent changes in the accounting of payroll taxes, to make the figures more comparable, we opted to reclassify 2 Q 15 results as follows: expenses with payroll taxes of $\mathrm{R} \$ 22.9$ million, which were previously accounted for as a reduction in gross sales, were reclassified as part of selling expenses ( $R \$ 16.5$ million) and $G \& A$ expenses ( $R \$ 6.4$ million).

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ANNEX II
FINANCIAL STATEMENTS - CONSOLIDATED BALANCE SHEET

| ASSETS (R\$ million) | Jun-16 | Mar-16 | Dec-15 | Sep-15 | Jun-15 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| CURRENT ASSETS |  |  |  |  |  |
| Cash and Cash Equivalents | 197.5 | 411.3 | 617.5 | 270.4 | 227.1 |
| Securities | 464.8 | 302.2 | 497.6 | 265.1 | 238.8 |
| Accounts Receivable | 404.3 | 389.6 | 435.2 | 431.2 | 419.4 |
| Inventories | $1,306.7$ | $1,279.3$ | $1,353.1$ | $1,208.1$ | $1,293.4$ |
| Related Parties | 41.2 | 55.4 | 86.2 | 48.7 | 52.4 |
| Taxes Recoverable | 296.9 | 320.9 | 334.3 | 311.9 | 337.6 |
| Other Assets | 96.0 | 60.7 | 36.6 | 101.1 | 103.5 |
| Total Current Assets | $2,807.4$ | $2,819.4$ | $3,360.5$ | $2,636.6$ | $2,672.2$ |

NON-CURRENT ASSETS

| Securities | 0.1 | 7.8 | 46.7 | 99.8 | 26.5 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Accounts Receivable | 2.0 | 1.9 | 2.6 | 1.9 | 2.4 |
| Deferred Income Tax and Social Contribution | 239.7 | 236.1 | 229.3 | 196.0 | 171.6 |
| Recoverable Taxes | 167.0 | 164.2 | 177.3 | 159.9 | 119.3 |
| Judicial Deposits | 273.0 | 260.1 | 248.5 | 235.0 | 236.1 |
| Other Assets | 50.1 | 49.4 | 54.3 | 53.7 | 53.8 |
| Investments in Subsidiaries | 368.1 | 368.5 | 384.0 | 333.6 | 313.2 |
| Fixed Assets | 562.4 | 569.6 | 578.6 | 567.7 | 563.9 |
| Intangible Assets | 508.4 | 507.3 | 506.7 | 496.3 | 497.8 |
| Total Non-current Assets | $2,170.9$ | $2,164.9$ | $2,228.0$ | $2,143.8$ | $\mathbf{1 , 9 8 4 . 6}$ |
| TOTAL ASSETS | $4,978.4$ | $4,984.3$ | $5,588.5$ | $4,780.4$ | $4,656.8$ |
|  |  |  |  |  |  |
| LIABILITIES (R\$ million) | Jun-16 | Mar-16 | Dec-15 | Sep-15 | Jun-15 |

CURRENT LIABILITIES

| Suppliers | 1,427.1 | 1,394.1 | 1,894.2 | 1,186.9 | 1,175.1 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Loans and Financing | 902.3 | 713.6 | 568.4 | 446.6 | 370.8 |
| Payroll, Vacation and Related Charges | 144.5 | 141.7 | 153.9 | 151.9 | 145.8 |
| Taxes Payable | 28.5 | 29.5 | 30.6 | 25.3 | 31.0 |
| Related Parties | 78.0 | 61.9 | 68.4 | 55.3 | 57.2 |
| Deferred Revenue | 40.6 | 40.8 | 41.4 | 27.5 | 29.2 |
| Other Accounts Payable | 93.3 | 92.2 | 118.0 | 89.6 | 78.2 |
| Total Current Liabilities | 2,714.2 | 2,473.9 | 2,874.8 | 1,983.1 | 1,887.3 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Loans and Financing | 794.4 | 1,050.5 | 1,255.0 | 1,564.6 | 1,484.8 |
| Provision for Tax, Civil and Labor Risks | 263.4 | 254.7 | 243.4 | 229.9 | 252.8 |
| Deferred Revenue | 529.3 | 539.4 | 550.9 | 286.5 | 293.0 |
| Other Accounts Payable | 2.3 | 2.3 | 2.3 | 2.3 | 2.5 |
| Total Non-current Liabilities | 1,589.5 | 1,846.8 | 2,051.5 | 2,083.4 | 2,033.1 |
| TOTAL LIABILITIES | 4,303.6 | 4,320.7 | 4,926.3 | 4,066.5 | 3,920.4 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |
| Capital Stock | 606.5 | 606.5 | 606.5 | 606.5 | 606.5 |
| Capital Reserve | 16.8 | 15.7 | 14.6 | 13.5 | 12.3 |
| Treasury Shares | (1.1) | (16.4) | (9.6) | (9.0) | (5.2) |
| Legal Reserve | 16.1 | 16.1 | 16.1 | 16.1 | 16.1 |
| Profit Retention Reserve | 19.8 | 36.2 | 36.2 | 101.8 | 101.8 |
| Other Comprehensive Income | 0.9 | 0.2 | (1.6) | (1.8) | (1.1) |
| Accumulated Losses | 15.7 | 5.3 | - | (13.2) | 5.9 |
| Total Shareholders' Equity | 674.7 | 663.6 | 662.2 | 713.9 | 736.3 |
| TOTAL | 4,978.4 | 4,984.3 | 5,588.5 | 4,780.4 | 4,656.8 |

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## ANNEX III <br> FINANCIAL STATEMENTS - ADJUSTED CASH FLOW STATEMENT

| ADJUSTED CASH FLOW STATEMENTS | 2Q16 | 2Q15 | 1H16 | 1H15 |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | 10.4 | 3.0 | 15.7 | 5.9 |
| Effect of IR / CS Net of Payment | (3.3) | (12.9) | (9.8) | (24.8) |
| Depreciation and Amortization | 31.0 | 31.0 | 61.9 | 62.7 |
| Interest Accrued on Loans | 62.0 | 59.4 | 123.1 | 115.6 |
| Equity, Net of Dividends Received | 1.1 | (11.0) | 23.0 | 16.2 |
| Provision for Losses on Inventories and Receivables | 21.4 | 67.1 | 53.2 | 80.7 |
| Provision for Tax, Civil and Labor Contingencies | 12.6 | 12.3 | 27.5 | (4.9) |
| Gain on Sale of Fixed Assets | 0.2 | 0.2 | 0.3 | 0.4 |
| Recognition of Deferred Income | (10.3) | (8.2) | (20.2) | (31.4) |
| Stock Option Expenses | 1.1 | 1.1 | 2.2 | 2.2 |
| Adjusted Net Income | 126.2 | 142.1 | 276.9 | 222.6 |
| Trade Accounts Receivable | (24.0) | 33.9 | 10.2 | 165.2 |
| Inventories | (39.6) | 55.6 | 14.5 | 134.8 |
| Taxes Recoverable | 21.1 | (69.6) | 47.7 | (54.8) |
| Other Receivables | (32.8) | (37.3) | (52.2) | (42.3) |
| Changes in Operating Assets | (75.3) | (17.4) | 20.2 | 203.0 |
| Trade Accounts Payable | 33.0 | (64.1) | (467.0) | (614.8) |
| Other Payables | 14.7 | (57.3) | (10.6) | (90.6) |
| Change in Operating Liabilities | 47.7 | (121.4) | (477.7) | (705.4) |
| Cash Flow from Operating Activities | 98.7 | 3.4 | (180.6) | (279.8) |
| Additions of Fixed and Intangible Assets | (27.0) | (37.5) | (49.9) | (70.1) |
| Renegotiation Payment of Exclusive Contract | 0.0 | 0.0 | (11.2) | 0.0 |
| Capital Increase in Affiliated Company | 0.0 | (5.0) | 0.0 | (5.0) |
| Cash Flow from Investing Activities | (27.0) | (42.5) | (61.0) | (75.1) |
| Loans and Financing | 104.4 | 94.9 | 193.0 | 669.9 |
| Repayment of Loans and Financing | (117.1) | (96.4) | (228.0) | (579.1) |
| Changes in Other Financial Assets (Hedge) | (43.9) | (24.8) |  |  |
| Payment of Interest on Loans and Financing | (72.7) | (56.5) | (125.1) | (97.0) |
| Payment of Dividends | 0.0 | (31.5) | 0.0 | (33.5) |
| Treasury Shares | (1.1) | (6.6) | (8.0) | (10.7) |
| Cash Flow from Financing Activities | (130.5) | (120.9) | (257.7) | (15.8) |
| Cash, Cash Equivalents and Securities at Beginning of Period | 721.3 | 652.5 | 1,161.8 | 863.1 |
| Cash, Cash Equivalents and Securities at end of Period | 662.5 | 492.4 | 662.5 | 492.4 |
| Change in Cash and Cash equivalents | (58.8) | (160.0) | (499.3) | (370.7) |

Note: The difference between the Cash Flow Statement and the Adjusted Cash Flow Statement is basically related to the accounting of Bonds and Securities as Cash Equivalents

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## ANNEX IV <br> RESULTS BY SEGMENT - 2 Q16

| 2Q16 (in R\$ million) | Retail | Consortium 100\% | Eliminations | Consolidated | Cons. Finance $50 \%$ | Insurance $50 \%$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,549.9 | 13.9 | (2.2) | 2,561.5 | 196.5 | 44.4 | (59.0) | 2,743.5 |
| Taxes and Deductions | (413.1) | (1.1) | - | (414.3) | - | - | - | (414.3) |
| Net Revenue | 2,136.7 | 12.8 | (2.2) | 2,147.3 | 196.5 | 44.4 | (59.0) | 2,329.2 |
| Total Costs | $(1,461.7)$ | (5.3) | 2.2 | $(1,464.8)$ | (29.7) | (6.6) | - | $(1,501.2)$ |
| Gross Income | 675.0 | 7.5 | - | 682.5 | 166.8 | 37.8 | (59.0) | 828.1 |
| Selling Expenses | (417.8) | - | - | (417.8) | (74.4) | (29.9) | 42.3 | (479.8) |
| General and Administrative Expenses | (112.2) | (6.3) | - | (118.4) | (0.5) | (6.0) | - | (124.9) |
| Provisions for Loan Losses | (5.5) | - | - | (5.5) | (67.0) | - | - | (72.5) |
| Equity in Subsidiaries | 17.2 | - | (1.3) | 15.9 | - | - | (15.9) | - |
| Other Operating Revenues, Net | 6.5 | 0.0 | - | 6.5 | (0.2) | 0.4 | (0.5) | 6.1 |
| Total Operating Expenses | (511.7) | (6.3) | (1.3) | (519.3) | (142.1) | (35.5) | 25.8 | (671.1) |
| EBITDA | 163.3 | 1.2 | (1.3) | 163.2 | 24.7 | 2.3 | (33.2) | 157.0 |
| Depreciation and Amortization | (30.9) | (0.1) | - | (31.0) | (1.5) | (1.1) | 0.5 | (33.1) |
| EBIT | 132.4 | 1.1 | (1.3) | 132.2 | 23.2 | 1.2 | (32.7) | 123.9 |
| Financial Results | (125.3) | 0.8 | - | (124.5) | - | 5.0 | 16.7 | (102.8) |
| Operating Income (Loss) | 7.1 | 1.9 | (1.3) | 7.7 | 23.2 | 6.2 | (15.9) | 21.2 |
| Income Tax and Social Contribution | 3.3 | (0.6) | - | 2.7 | (10.6) | (2.9) | - | (10.7) |
| Net Income | 10.4 | 1.3 | (1.3) | 10.4 | 12.6 | 3.3 | (15.9) | 10.4 |
| Gross Margin | 31.6\% | 58.7\% | 0.0\% | 31.8\% | 84.9\% | 85.1\% | 100.0\% | 35.6\% |
| EBITDA Margin | 7.6\% | 9.4\% | 57.4\% | 7.6\% | 12.6\% | 5.1\% | 56.2\% | 6.7\% |
| Net Margin | 0.5\% | 10.0\% | 57.4\% | 0.5\% | 6.4\% | 7.5\% | 27.0\% | 0.4\% |

Reconciliation of EBITDA for non-recurring expenses

| EBITDA | 163.3 | 1.2 | (1.3) | 163.2 | 24.7 | 2.3 | (33.2) | 157.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-recurring Expenses | 5.3 | - | - | 5.3 | - | - | - | 5.3 |
| Adjusted EBITDA | 168.6 | 1.2 | (1.3) | 168.5 | 24.7 | 2.3 | (33.2) | 162.3 |
| Adjusted EBITDA Margin | 7.9\% | 9.4\% | 57.4\% | 7.8\% | 12.6\% | 5.1\% | 56.2\% | 7.0\% |
| Net Income | 10.4 | 1.3 | (1.3) | 10.4 | 12.6 | 3.3 | (15.9) | 10.4 |
| Non-recurring Expenses | 5.3 | - | - | 5.3 | - | - | - | 5.3 |
| Tax over Non-recurring Expenses | (1.8) | - | - | (1.8) | - | - | - | (1.8) |
| Adjusted Net Income | 13.9 | 1.3 | (1.3) | 13.9 | 12.6 | 3.3 | (15.9) | 13.9 |
| Adjusted Net Income Margin | 0.7\% | 10.0\% | 57.4\% | 0.6\% | 6.4\% | 7.5\% | 27.0\% | 0.6\% |

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ANNEX V
RESULTS BY SEGMENT - 1H16

| 1H16 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons. Finance $50 \%$ | Insurance $50 \%$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 5,262.1 | 27.5 | (4.4) | 5,285.1 | 389.5 | 92.7 | (120.9) | 5,646.4 |
| Taxes and Deductions | (872.1) | (2.3) | - | (874.4) | - | - | - | (874.4) |
| Net Revenue | 4,390.0 | 25.2 | (4.4) | 4,410.7 | 389.5 | 92.7 | (120.9) | 4,772.0 |
| Total Costs | $(3,039.1)$ | (10.0) | 4.4 | $(3,044.7)$ | (60.1) | (15.3) | - | $(3,120.1)$ |
| Gross Income | 1,350.8 | 15.2 | - | 1,366.1 | 329.4 | 77.3 | (120.9) | 1,651.9 |
| Selling Expenses | (844.6) | - | - | (844.6) | (147.1) | (63.4) | 88.7 | (966.4) |
| General and Administrative Expenses | (217.3) | (12.2) | - | (229.5) | (1.0) | (12.1) | - | (242.6) |
| Provisions for Loan Losses | (13.2) | - | - | (13.2) | (133.8) | - | - | (147.1) |
| Equity in Subsidiaries | 33.5 | - | (2.9) | 30.6 | - | - | (30.6) | - |
| Other Operating Revenues, Net | (2.1) | 0.0 | - | (2.1) | 3.1 | 0.4 | (2.8) | (1.4) |
| Total Operating Expenses | $(1,043.6)$ | (12.2) | (2.9) | $(1,058.7)$ | (278.9) | (75.1) | 55.3 | $(1,357.4)$ |
| EBITDA | 307.2 | 3.0 | (2.9) | 307.3 | 50.5 | 2.3 | (65.6) | 294.5 |
| Depreciation and Amortization | (61.7) | (0.2) | - | (61.9) | (3.0) | (2.4) | 2.8 | (64.5) |
| EBIT | 245.5 | 2.8 | (2.9) | 245.4 | 47.5 | (0.1) | (62.8) | 230.0 |
| Financial Results | (239.9) | 1.5 | - | (238.4) | - | 9.5 | 32.2 | (196.7) |
| Operating Income (Loss) | 5.6 | 4.3 | (2.9) | 7.0 | 47.5 | 9.4 | (30.6) | 33.3 |
| Income Tax and Social Contribution | 10.1 | (1.4) | - | 8.7 | (21.8) | (4.5) | - | (17.6) |
| Net Income | 15.7 | 2.9 | (2.9) | 15.7 | 25.7 | 4.9 | (30.6) | 15.7 |
| Gross Margin | 30.8\% | 60.4\% | 0.0\% | 31.0\% | 84.6\% | 83.5\% | 100.0\% | 34.6\% |
| EBITDA Margin | 7.0\% | 11.8\% | 65.2\% | 7.0\% | 13.0\% | 2.4\% | 54.3\% | 6.2\% |
| Net Margin | 0.4\% | 11.4\% | 65.2\% | 0.4\% | 6.6\% | 5.3\% | 25.3\% | 0.3\% |

Reconciliation of EBITDA for non-recurring expenses

| EBITDA | 307.2 | 3.0 | (2.9) | 307.3 | 50.5 | 2.3 | (65.6) | 294.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-recurring Expenses | 24.3 | - | - | 24.3 | - | - | - | 24.3 |
| Adjusted EBITDA | 331.5 | 3.0 | (2.9) | 331.6 | 50.5 | 2.3 | (65.6) | 318.8 |
| Adjusted EBITDA Margin | 7.6\% | 11.8\% | 65.2\% | 7.5\% | 13.0\% | 2.4\% | 54.3\% | 6.7\% |
| Net Income | 15.7 | 2.9 | (2.9) | 15.7 | 25.7 | 4.9 | (30.6) | 15.7 |
| Non-recurring Expenses | 24.3 | - | - | 24.3 | - | - | - | 24.3 |
| Tax over Non-recurring Expenses | (8.3) | - | - | (8.3) | - | - | - | (8.3) |
| Adjusted Net Income | 31.7 | 2.9 | (2.9) | 31.7 | 25.7 | 4.9 | (30.6) | 31.7 |
| Adjusted Net Income Margin | 0.7\% | 11.4\% | 65.2\% | 0.7\% | 6.6\% | 5.3\% | 25.3\% | 0.7\% |

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## ANEXO VI

RESULTS BY SEGMENT - 2Q15

| 2Q15 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons. Finance 50\% | Insurance $50 \%$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,434.3 | 12.6 | (2.1) | 2,444.8 | 220.6 | 55.4 | (65.4) | 2,655.3 |
| Taxes and Deductions | (313.5) | (1.1) | - | (314.6) | - | - | - | (314.6) |
| Net Revenue | 2,120.8 | 11.5 | (2.1) | 2,130.2 | 220.6 | 55.4 | (65.4) | 2,340.8 |
| Total Costs | $(1,475.6)$ | (4.3) | 2.1 | $(1,477.8)$ | (33.4) | (6.2) | - | $(1,517.4)$ |
| Gross Income | 645.3 | 7.2 | - | 652.5 | 187.2 | 49.2 | (65.4) | 823.4 |
| Selling Expenses | (421.0) | - | - | (421.0) | (79.2) | (40.5) | 52.3 | (488.3) |
| General and Administrative Expenses | (113.2) | (5.9) | - | (119.1) | (0.6) | (5.8) | - | (125.5) |
| Provisions for Loan Losses | (6.8) | - | - | (6.8) | (78.7) | - | - | (85.5) |
| Equity in Subsidiaries | 22.0 | - | (1.2) | 20.8 | - | - | (20.8) | - |
| Other Operating Revenues, Net | 0.2 | 0.0 | - | 0.2 | 0.7 | 0.1 | (1.4) | (0.4) |
| Total Operating Expenses | (518.8) | (5.9) | (1.2) | (525.9) | (157.7) | (46.3) | 30.1 | (699.7) |
| EBITDA | 126.5 | 1.3 | (1.2) | 126.6 | 29.4 | 2.9 | (35.3) | 123.6 |
| Depreciation and Amortization | (30.9) | (0.1) | - | (31.0) | (1.6) | (0.0) | 1.4 | (31.2) |
| EBIT | 95.5 | 1.2 | (1.2) | 95.6 | 27.9 | 2.9 | (33.9) | 92.5 |
| Financial Results | (105.3) | 0.5 | - | (104.7) | - | 3.9 | 13.1 | (87.7) |
| Operating Income (Loss) | (9.7) | 1.8 | (1.2) | (9.1) | 27.9 | 6.8 | (20.8) | 4.7 |
| Income Tax and Social Contribution | 12.7 | (0.6) | - | 12.2 | (11.1) | (2.7) | - | (1.7) |
| Net Income | 3.0 | 1.2 | (1.2) | 3.0 | 16.7 | 4.1 | (20.8) | 3.0 |
| Gross Margin | 30.4\% | 62.4\% | 0.0\% | 30.6\% | 84.8\% | 88.8\% | 100.0\% | 35.2\% |
| EBTDA Margin | 6.0\% | 11.3\% | 55.3\% | 5.9\% | 13.3\% | 5.3\% | 54.0\% | 5.3\% |
| Net Margin | 0.1\% | 10.3\% | 55.3\% | 0.1\% | 7.6\% | 7.4\% | 31.8\% | 0.1\% |

## Reconciliation of EBITDA for non-recurring expenses

| EBITDA | 126.5 | 1.3 | (1.2) | 126.6 | 29.4 | 2.9 | (35.3) | 123.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-recurring Expenses | 5.9 | - | - | 5.9 | - | - | - | 5.9 |
| Adjusted EBITDA | 132.3 | 1.3 | (1.2) | 132.4 | 29.4 | 2.9 | (35.3) | 129.5 |
| Adjusted EBITDA Margin | 6.2\% | 11.3\% | 55.3\% | 6.2\% | 13.3\% | 5.3\% | 54.0\% | 5.5\% |
| Net Income | 3.0 | 1.2 | (1.2) | 3.0 | 16.7 | 4.1 | (20.8) | 3.0 |
| Non-recurring Expenses | 5.9 | - |  | 5.9 | - | - | - | 5.9 |
| Tax over Non-recurring Expenses | (2.0) | - | - | (2.0) | - | - | - | (2.0) |
| Adjusted Net Income | 6.9 | 1.2 | (1.2) | 6.9 | 16.7 | 4.1 | (20.8) | 6.9 |
| Adjusted Net Income Margin | 0.3\% | 10.3\% | 55.3\% | 0.3\% | 7.6\% | 7.4\% | 31.8\% | 0.3\% |

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## ANEXO VII

RESULTS BY SEGMENT - 1H15

| 1H15 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons. Finance $50 \%$ | Insurance $50 \%$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 5,079.1 | 24.5 | (4.1) | 5,099.4 | 433.3 | 102.4 | (127.7) | 5,507.4 |
| Taxes and Deductions | (689.5) | (2.1) | - | (691.6) | - | - | - | (691.6) |
| Net Revenue | 4,389.6 | 22.4 | (4.1) | 4,407.8 | 433.3 | 102.4 | (127.7) | 4,815.8 |
| Total Costs | $(3,112.1)$ | (8.4) | 4.1 | $(3,116.4)$ | (64.3) | (12.2) | - | $(3,192.9)$ |
| Gross Income | 1,277.4 | 14.0 | - | 1,291.4 | 369.0 | 90.1 | (127.7) | 1,622.9 |
| Selling Expenses | (860.4) | - | - | (860.4) | (154.1) | (74.0) | 104.0 | (984.5) |
| General and Administrative Expenses | (223.9) | (11.3) | - | (235.2) | (1.5) | (12.0) | - | (248.7) |
| Provisions for Loan Losses | (13.0) | - | - | (13.0) | (146.4) | - | - | (159.4) |
| Equity in Subsidiaries | 50.2 | - | (2.4) | 47.8 | - | - | (47.8) | - |
| Other Operating Revenues, Net | 23.3 | 0.0 | - | 23.3 | 3.5 | 0.1 | (2.8) | 24.1 |
| Total Operating Expenses | $(1,023.8)$ | (11.3) | (2.4) | $(1,037.5)$ | (298.5) | (85.9) | 53.4 | $(1,368.4)$ |
| EBITDA | 253.6 | 2.8 | (2.4) | 254.0 | 70.5 | 4.3 | (74.2) | 254.5 |
| Depreciation and Amortization | (62.6) | (0.2) | - | (62.7) | (3.1) | (0.0) | 2.8 | (63.1) |
| EBIT | 191.1 | 2.6 | (2.4) | 191.2 | 67.3 | 4.3 | (71.5) | 191.4 |
| Financial Results | (210.1) | 1.0 | - | (209.0) | - | 8.0 | 23.7 | (177.4) |
| Operating Income (Loss) | (19.0) | 3.6 | (2.4) | (17.8) | 67.3 | 12.3 | (47.8) | 14.0 |
| Income Tax and Social Contribution | 24.9 | (1.2) | - | 23.7 | (26.9) | (4.9) | - | (8.1) |
| Net Income | 5.9 | 2.4 | (2.4) | 5.9 | 40.4 | 7.4 | (47.8) | 5.9 |
| Gross Margin | 29.1\% | 62.6\% | 0.0\% | 29.3\% | 85.2\% | 88.1\% | 100.0\% | 33.7\% |
| EBTDA Margin | 5.8\% | 12.3\% | 58.8\% | 5.8\% | 16.3\% | 4.2\% | 58.1\% | 5.3\% |
| Net Margin | 0.1\% | 10.8\% | 58.8\% | 0.1\% | 9.3\% | 7.2\% | 37.4\% | 0.1\% |

Reconciliation of EBITDA for non-recurring expenses

| EBITDA | 253.6 | 2.8 | (2.4) | 254.0 | 70.5 | 4.3 | (74.2) | 254.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-recurring Expenses | 10.9 | - | - | 10.9 | - | - | - | 10.9 |
| Adjusted EBITDA | 264.6 | 2.8 | (2.4) | 264.9 | 70.5 | 4.3 | (74.2) | 265.4 |
| Adjusted EBITDA Margin | 6.0\% | 12.3\% | 58.8\% | 6.0\% | 16.3\% | 4.2\% | 58.1\% | 5.5\% |
| Net Income | 5.9 | 2.4 | (2.4) | 5.9 | 40.4 | 7.4 | (47.8) | 5.9 |
| Non-recurring Expenses | 10.9 | - | - | 10.9 | - | - | - | 10.9 |
| Tax over Non-recurring Expenses | (3.7) | - |  | (3.7) | - | - | - | (3.7) |
| Adjusted Net Income | 13.1 | 2.4 | (2.4) | 13.1 | 40.4 | 7.4 | (47.8) | 13.1 |
| Adjusted Net Income Margin | 0.3\% | 10.8\% | 58.8\% | 0.3\% | 9.3\% | 7.2\% | 37.4\% | 0.3\% |

## ANNEX VIII <br> breakdown of sales and number of stores per channel

| Gross Revenue by Channel (R\$ million) |  |  |  |  | Growth |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q16 | V.A. | 2Q15 | V.A. | Total |
| Virtual Stores | 122.5 | 4.8\% | 114.8 | 4.7\% | 6.7\% |
| Website | 572.1 | 22.5\% | 428.3 | 17.6\% | 33.6\% |
| Subtotal - Virtual Stores | 694.6 | 27.3\% | 543.1 | 22.4\% | 27.9\% |
| Conventional Stores | 1,847.6 | 72.7\% | 1,884.9 | 77.6\% | -2.0\% |
| Total | 2,542.2 | 100.0\% | 2,428.0 | 100.0\% | 4.7\% |
| Gross Revenue by Channel (R\$ million) |  |  |  |  | Growth |
|  | 1H16 | V.A. | 1H15 | V.A. | Total |
| Virtual Stores | 246.2 | 4.7\% | 235.2 | 4.6\% | 4.7\% |
| Website | 1,176.8 | 22.4\% | 901.3 | 17.8\% | 30.6\% |
| Subtotal - Virtual Stores | 1,422.9 | 27.1\% | 1,136.4 | 22.4\% | 25.2\% |
| Conventional Stores | 3,821.8 | 72.9\% | 3,928.6 | 77.6\% | -2.7\% |
| Total | 5,244.8 | 100.0\% | 5,065.0 | 100.0\% | 3.5\% |
| Number of stores per channel - End of the period |  |  |  | Growth |  |
|  | Jun-16 | Part(\%) | Jun-15 | Part(\%) | Total |
| Virtual Stores | 114 | 14.5\% | 111 | 14.6\% | 3 |
| Website | 1 | 0.1\% | 1 | 0.1\% | - |
| Subtotal - Virtual Stores | 115 | 14.6\% | 112 | 14.7\% | 3 |
| Conventional Stores | 672 | 85.4\% | 650 | 85.3\% | 22 |
| Total | 787 | 100.0\% | 762 | 100.0\% | 25 |
| Total Sales Area ( $\mathrm{m}^{\mathbf{2}}$ ) | 498,871 | 100\% | 485,697 | 100\% | 2.7\% |

* Note: In compliance with Technical Pronouncement CPC 36, the booking of the proceeds from the exclusive funds whose quotas are $100 \%$ owned by Magazine Luiza changed from financial income to operating income from services in the retail segment in the amount of R $\$ 7.6$ million in $2 Q 16$ and $R \$ 6.3$ million in 2Q15. The differences in gross revenue from the retail segment in the breakdown by channel and income statements refer to these classifications.


## ANNEX IX <br> LUIZACRED

## Operating Indicators

Luizacred is a joint venture between Magazine Luiza and Itaú Unibanco, responsible for financing the majority of the Company's credit sales. Magazine Luiza's main role is employee management and customer service, while Itaú Unibanco is responsible for funding of Luizacred, drafting the credit and collections policies and back office activities, such as accounting and treasury.

In June 16, Luizacred had a total base of 3.5 million cards issued, stable over June-15. We highlight that sales using Luiza Card inside of our stores grew by $8.7 \%$ and the conservative approach to approving credit, especially with respect to DCC (direct credit to consumers), whose sales decreased by $58.0 \%$ in 2Q16, from $\mathrm{R} \$ 196$ million to $\mathrm{R} \$ 82$ million.

Luizacred's credit portfolio, including credit cards, direct consumer credit and personal loans, totaled R\$4.2 billion in 2Q16, a reduction of $7.0 \%$ YoY, highlighting Luiza card portfolio, which increased by $3.7 \%$, while DCC portfolio decreased by $53.2 \%$.

| LUIZACRED - Key Indicators (R\$ million) | 2 Q16 | 2 Q15 | \% Chg | 1H16 | 1H15 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Card Base (thousand) | 3,464 | 3,511 | -1.4\% | 3,464 | 3,511 | -1.4\% |
| Luiza Card Sales - In chain | 512 | 471 | 8.7\% | 977 | 912 | 7.0\% |
| Luiza Card Sales - Outside Brand | 2,216 | 1,996 | 11.0\% | 4,269 | 3,873 | 10.2\% |
| CDC Sales | 82 | 196 | -58.0\% | 174 | 439 | -60.2\% |
| Personal Loans Sales | 19 | 26 | -24.4\% | 40 | 52 | -23.0\% |
| Luizacred Sales - Total | 2,830 | 2,689 | 5.2\% | 5,460 | 5,276 | 3.5\% |
| Card Portfolio | 3,721 | 3,588 | 3.7\% | 3,721 | 3,588 | 3.7\% |
| CDC Portfolio | 387 | 826 | -53.2\% | 387 | 826 | -53.2\% |
| Personal Loans Portfolio | 43 | 48 | -10.5\% | 43 | 48 | -10.5\% |
| Portfolio - Total | 4,151 | 4,462 | -7.0\% | 4,151 | 4,462 | -7.0\% |

The granting of credit at Luizacred follows the policies and criteria established by Itaú Unibanco's Credit Modeling and Policies area. The policies are defined based on proprietary statistics models, using the Risk Adjusted Return on Capital (RAROC) model. Luizacred maintained its conservative credit approval rate in 2Q16.

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Income Statement

| LUIZACRED - Income (R\$ million) | 2Q16 | V.A. | 2Q15 | V.A. | \% Chg | 1H16 | V.A. | 1H15 | V.A. | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Intermediation Revenue | 297.5 | $100.0 \%$ | 346.8 | $100.0 \%$ | $-14.2 \%$ | 602.3 | $100.0 \%$ | 685.5 | $100.0 \%$ | $-12.1 \%$ |
| Cards | 232.8 | $78.3 \%$ | 234.1 | $67.5 \%$ | $-0.5 \%$ | 461.6 | $76.6 \%$ | 450.3 | $65.7 \%$ | $2.5 \%$ |
| CDC | 52.3 | $17.6 \%$ | 99.8 | $28.8 \%$ | $-47.6 \%$ | 116.6 | $19.4 \%$ | 210.0 | $30.6 \%$ | $-44.5 \%$ |
| Personal Loans | 12.4 | $4.2 \%$ | 12.9 | $3.7 \%$ | $-4.0 \%$ | 24.1 | $4.0 \%$ | 25.3 | $3.7 \%$ | $-4.7 \%$ |
| Financial Intermediation Expenses | $(193.4)$ | $-65.0 \%$ | $(224.2)$ | $-64.6 \%$ | $-13.7 \%$ | $(387.9)$ | $-64.4 \%$ | $(421.4)$ | $-61.5 \%$ | $-7.9 \%$ |
| Market Funding Operations | $(59.5)$ | $-20.0 \%$ | $(66.9)$ | $-19.3 \%$ | $-11.0 \%$ | $(120.2)$ | $-20.0 \%$ | $(128.6)$ | $-18.8 \%$ | $-6.5 \%$ |
| Provision for Loan Losses | $(134.0)$ | $-45.0 \%$ | $(157.3)$ | $-45.4 \%$ | $-14.9 \%$ | $(267.7)$ | $-44.4 \%$ | $(292.8)$ | $-42.7 \%$ | $-8.6 \%$ |
| Gross Financial Intermediation Income | 104.1 | $35.0 \%$ | 122.7 | $35.4 \%$ | $-15.1 \%$ | 214.4 | $35.6 \%$ | 264.1 | $38.5 \%$ | $-18.8 \%$ |
|  |  |  |  |  |  |  |  |  |  |  |
| Other Operating Revenues (Expenses) | $(57.8)$ | $-19.4 \%$ | $(66.9)$ | $-19.3 \%$ | $-13.7 \%$ | $(119.4)$ | $-19.8 \%$ | $(129.4)$ | $-18.9 \%$ | $-7.7 \%$ |
| Service Revenue | 95.5 | $32.1 \%$ | 94.3 | $27.2 \%$ | $1.3 \%$ | 176.7 | $29.3 \%$ | 181.1 | $26.4 \%$ | $-2.4 \%$ |
| Personnel Expenses | $(1.0)$ | $-0.3 \%$ | $(1.2)$ | $-0.3 \%$ | $-18.1 \%$ | $(2.0)$ | $-0.3 \%$ | $(3.0)$ | $-0.4 \%$ | $-34.6 \%$ |
| Other Administrative Expenses | $(128.6)$ | $-43.2 \%$ | $(136.5)$ | $-39.4 \%$ | $-5.8 \%$ | $(255.1)$ | $-42.3 \%$ | $(265.4)$ | $-38.7 \%$ | $-3.9 \%$ |
| Depreciation and Amortization | $(3.0)$ | $-1.0 \%$ | $(3.1)$ | $-0.9 \%$ | $-3.4 \%$ | $(6.1)$ | $-1.0 \%$ | $(6.3)$ | $-0.9 \%$ | $-3.3 \%$ |
| Tax Expenses | $(20.3)$ | $-6.8 \%$ | $(21.8)$ | $-6.3 \%$ | $-7.0 \%$ | $(39.2)$ | $-6.5 \%$ | $(42.8)$ | $-6.2 \%$ | $-8.5 \%$ |
| Other Operating Revenues (Expenses) | $(0.5)$ | $-0.2 \%$ | 1.4 | $0.4 \%$ | $-134.5 \%$ | 6.2 | $1.0 \%$ | 7.0 | $1.0 \%$ | $-11.6 \%$ |
| Income Before Tax | 46.3 | $15.6 \%$ | 55.8 | $16.1 \%$ | $-16.9 \%$ | 94.9 | $15.8 \%$ | 134.7 | $19.6 \%$ | $-29.5 \%$ |
| Income Tax and Social Contribution | $(21.1)$ | $-7.1 \%$ | $(22.3)$ | $-6.4 \%$ | $-5.1 \%$ | $(43.6)$ | $-7.2 \%$ | $(53.8)$ | $-7.9 \%$ | $-19.0 \%$ |
| Net Income | 25.2 | $8.5 \%$ | 33.5 | $9.6 \%$ | $-24.7 \%$ | 51.3 | $8.5 \%$ | 80.8 | $11.8 \%$ | $-36.5 \%$ |

Luizacred follows a strategy to emphasize Luiza card. Sales done through Luiza card were up by $10.6 \%$ in 2Q16, while sales done via direct consumer credit (DCC) were $58.0 \%$ lower YoY, only partially offset by DCC approved by Losango, which accounted for $5.0 \%$ of store sales in the period. Accordingly, Luizacred posted net income of R\$25.2 million in 2Q16, a decrease of $24.7 \%$ YoY. In 1H16, net income was R\$51.3 million, $36.5 \%$ lower YoY.

## Revenue from Financial Intermediation

In 2Q16, gross revenue from financial intermediation slip by $14.2 \%$ over 2Q15, mainly due to decrease of $47.6 \%$ in transactions on direct consumer credit (DCC) segment. In 1H16, gross revenue from financial intermediation slip by $12.1 \%$ over 1 H 15 , mainly due to lower DCC revenue.

## Provision for Loan Losses

The short-term indicator remains under control. The portfolio of loans overdue up to 15 days (NPL 15) accounted for $3.9 \%$ of total in June 16 when compared to $4.3 \%$ in March 16 and $4.4 \%$ in 2Q15, as a result of a more conservative credit policy.

Even considering a challenging macroeconomic environment, the portfolio of loans overdue for more than 90 days (NPL 90) showed a small improvement and accounted for $11.7 \%$ in 2Q16, from $12.4 \%$ of total portfolio in 1Q16, but still higher YoY. Provisions for loan losses accounted for $3.2 \%$ of the total portfolio in 2Q16, basically stable when compared with 1 Q16 and 30bps lower YoY. We highlight the portfolio coverage ratio increased to $123 \%$ in June 16 from $119 \%$ in June 15.

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| PORTFOLIO - OVERDURE | Jun-16 |  | Mar-16 |  | Dec-15 |  | Sep-15 | Jun-15 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Portfolio (R\$ million) | 4,151 | 100.0\% | 4,210 | 100.0\% | 4,441 | 100.0\% | 4,360 | 100.0\% | 4,462 | 100.0\% |
| 000 to 014 days | 3,502 | 84.4\% | 3,506 | 83.3\% | 3,726 | 83.9\% | 3,648 | 83.7\% | 3,775 | 84.6\% |
| 015 to 030 days | 44 | 1.1\% | 57 | 1.4\% | 41 | 0.9\% | 51 | 1.2\% | 55 | 1.2\% |
| 031 to 060 days | 51 | 1.2\% | 55 | 1.3\% | 42 | 0.9\% | 54 | 1.2\% | 60 | 1.3\% |
| 061 to 090 days | 66 | 1.6\% | 69 | 1.6\% | 69 | 1.5\% | 74 | 1.7\% | 83 | 1.9\% |
| 091 to 120 days | 60 | 1.4\% | 55 | 1.3\% | 74 | 1.7\% | 76 | 1.7\% | 73 | 1.6\% |
| 121 to 150 days | 60 | 1.4\% | 55 | 1.3\% | 70 | 1.6\% | 71 | 1.6\% | 71 | 1.6\% |
| 151 to 180 days | 57 | 1.4\% | 58 | 1.4\% | 62 | 1.4\% | 69 | 1.6\% | 65 | 1.5\% |
| 180 to 360 days | 310 | 7.5\% | 354 | 8.4\% | 357 | 8.0\% | 317 | 7.3\% | 280 | 6.3\% |
| Overdue 15-90 days | 162 | 3.9\% | 182 | 4.3\% | 151 | 3.4\% | 178 | 4.1\% | 198 | 4.4\% |
| Overdue Above 90 days | 487 | 11.7\% | 522 | 12.4\% | 564 | 12.7\% | 534 | 12.2\% | 489 | 11.0\% |
| Total Overdue | 649 | 15.6\% | 704 | 16.7\% | 715 | 16.1\% | 712 | 16.3\% | 687 | 15.4\% |
| Provisions for loan losses in IFRS | 598 | 14.4\% | 631 | 15.0\% | 663 | 14.9\% | 627 | 14.4\% | 581 | 13.0\% |
| Coverage (\%) | 123\% |  | 121\% |  | 118\% |  | 118\% |  | 119\% |  |

Note: for better comparability and analysis of the performance of loans (NPL), the Company started providing the breakdown of the portfolio by overdue bracket whereas it continues to provide the portfolio breakdown by risk bracket to the Central Bank.

## Gross Financial Intermediation Results

Gross margin from financial intermediation totaled $35.0 \%$ in 2Q16, representing a reduction of 40 bps over 2 Q15 mainly due to higher average interest rates and higher provisions in the period. In 1H16, gross margin from financial intermediation shrank 290 bps to $35.6 \%$.

## Other Operating Revenues (Expenses)

Other operating expenses totaled $\mathrm{R} \$ 57.8$ million in 2 Q 16 , a decrease of $13.7 \%$, due to better expense control and productivity gains. In 1H16, other operating expenses totaled $\mathrm{R} \$ 119.4$ million, $7.7 \%$ lower YoY.

## Net Operating Results and Net Income

In 2Q16, Luizacred recorded operating income of R\$46.3 million, $16.9 \%$ lower, and accounted for $15.6 \%$ of intermediation revenues. In 1 H 16 , operating income was $\mathrm{R} \$ 94.9$ million.

In 2Q16, net income totaled R\$25.2 million, a decrease versus 2 Q15 (net income of R\$33.5million). In 1 H 16 , net income was $36.5 \%$ lower at $\mathrm{R} \$ 51.3$ million and ROE was $18.8 \%$.

## Shareholders' Equity

In compliance with the accounting practices established by the Brazilian Central Bank, considering the minimum provisions required by Law 2682, Luizacred posted net income of $\mathrm{R} \$ 25.2$ million in 2 Q 16 , with a shareholders' equity of $\mathrm{R} \$ 574.9$ million in June 16. As a result of adjustments required under IFRS, specifically additional provisions for expected losses, net of taxes, Luizacred's shareholders' equity for use in the financial statements of Magazine Luiza was R\$535.2 million.

# Magazine Luiza S.A <br> Earnings Release 2 ${ }^{\text {nd }}$ Quarter 2016 

RESULTS CONFERENCE CALL

## Conference Call in Portuguese/English (with simultaneous translation)

## August 42016 (Thursday)

10h00 am- Brazil time
09h00 am- USA time (EST)
Callers from Brazil:
Dian in \#: +55 (11) 2188-0155
CODE: Magazine Luiza
Link to webcast:
Webcast Português

Callers from US or other countries::
Dian in \#: +1 (646) 8436054 CODE: Magazine Luiza

Link de webcast:

## Webcast Inglês

## Replay (available for 7 days):

Dial in \# from Brazil: +55 (11) 2188-0400

Identification Code: Magazine Luiza

## Investor Relations

| Roberto Bellissimo Rodrigues | Daniela Bretthauer | Rovilson Vieira | Kenny Damazio |
| :--- | :--- | :--- | :--- |
| CFO and IR Director | IR Officer | IR Manager | IR Analyst |

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## About Magazine Luiza

Founded in 1957, Magazine Luiza is one of Brazil's largest retail chains focused on durable goods, actively engaged in Brazil's low income classes. To strengthen its relationship with its customers, Magazine Luiza innovated in 2001 by entering into a partnership with Itaú Unibanco to create Luizacred. In 2005, Magazine Luiza once again innovated when it became the first retailer to control an insurance company, Luizaseg, in partnership with Cardif, of the BNP Paribas group. And in 2010, Magazine Luiza acquired Lojas Maia, one of the largest retail chains with a presence in all the states across Northeast Brazil - the fastest growing region in the country. In June 2011, it acquired Baú da Felicidade stores.

## EBITDA, Adjusted EBITDA and Adjusted Net Income

EBITDA (earnings before interest, income and social contribution taxes, financial income and expenses, depreciation and amortization) is not a financial performance measure under the accounting practices adopted in Brazil. Because it does not consider expenses intrinsic to the business, EBITDA has limitations that affect its use as a profitability or liquidity indicator. EBITDA should not be considered an alternative to net income or operating cash flow. In addition, EBITDA does not have a standard meaning, and our definition may not be comparable with the definitions adopted by other companies. Non-recurring results used to calculate adjusted EBITDA and adjusted net income should not be considered an alternative to EBITDA and net income in accordance with the accounting practices adopted in Brazil.

## Disclaimer

The statements herein related to business prospects, future estimates of operating and financial results, and those related to Magazine Luiza's growth prospects are merely estimates and, as such, are based solely on the expectations of the Executive Board regarding the future of the Company's business. These expectations largely depend on approvals and licenses for the projects, market conditions, performance of the Brazilian economy, the sector and the international markets and are, therefore, subject to changes without prior notice. This performance report includes accounting and non-accounting data such as pro forma operating and financial results and projections based on the expectations of the Company's Management. The non-accounting data were not reviewed by the Company's independent auditors.

