## 2 Q 18 HIGHLIGHTS

# E-Commerce grew 66\%, reaching $\mathbf{R} \$ 1.5$ billion and $33 \%$ of total sales Physical store sales grew 34\%, while same stores sales rose $\mathbf{2 7 \%}$ <br> Total sales rose $43 \%$, reaching $R \$ 4.6$ billion EBITDA grew 32\% to R\$312 million, 8.5\% margin <br> Net profit grew 94\% to $\mathbf{R} \$ 141$ million, $3.8 \%$ margin <br> Net cash position of $\mathbf{R} \$ 1.3$ billion in Jun/18 

- Highest quarterly growth in the last 5 years. In 2Q18, total sales, including physical stores, traditional e-commerce (1P) and marketplace (3P) increased $43.3 \%$ to R\$4.6 billion, reflecting growth of $66.1 \%$ in e-commerce (on top of $60,8 \%$ growth in 2Q17) and $34.1 \%$ in physical stores (on top of $17,0 \%$ growth in 2Q17). Magalu continued to gain market share across all channels and major product categories. By contrast, in the first five months of the year, the market for furniture and electronics fell $1.3 \%$, according to IBGE.
- Accelerated growth in e-commerce. E-commerce sales grew $66.1 \%$ in 2 Q 18 , compared to market growth of $13.2 \%$ (E-bit), reaching $33.0 \%$ of total sales. In traditional e-commerce, sales grew $54.8 \%$, and the marketplace contributed with additional sales of $R \$ 150.0$ million. This market share gain was the result of: (i) increased sales on mobile platforms, mainly through the app, which reached 16 million downloads, (ii) higher conversion rates across all channels, (iii) the maturation of multichannel projects, especially, In-Store Pick-Up and (iv) continuously improving levels of customer service which enabled us to maintain our RA1000 ranking.
- Evolution of gross profit. In 2Q18, gross profit increased $32.7 \%$ to $\mathrm{R} \$ 1.1$ billion. Gross margin decreased 90 bps to $30.0 \%$ reflecting: (i) a significant increase in e-commerce share and (ii) a slight gross margin reduction across the channels due to the excellent performance of the image category before and during the World Cup.
- Significant dilution of operating expenses. In 2Q18, operating expenses were diluted by 100 bps to $21.8 \%$ of net revenues. This dilution reflects sales growth, the continuity of the Zero Base Budget (OBZ) and Matrix Expense Management (GMD) programs implemented by the Company. On the other hand, part of the growth in expenses was due to the investments in marketing in the acquisition of new customers and increase in the level of service, including logistics and service level.
- Strong EBITDA growth, reduction of financial expenses and evolution of net income. In 2Q18, EBITDA increased $32.5 \%$ to $R \$ 312.4$ million ( $8.5 \%$ margin). High sales growth, the positive contribution of e-commerce and the dilution of expenses were responsible for the EBITDA growth. In addition, financial expenses were diluted by 180 bps to $1.9 \%$ of net revenue, as a result of the significant reduction in net debt and the decline in the CDI rate. Due to these factors, the Company posted R\$140.7 million of net profit (ROE of $26 \%$ )
- Strong cash flow generation and ROIC. Cash flow from operations, adjusted by receivables, reached $\mathrm{R} \$ 1.0$ billion during the last 12 months, due to improved results and working capital management. The change in adjusted working capital contributed $\mathrm{R} \$ 192.0$ million to operating cash generation during the last 12 months. Once again, the Company presented high growth with high ROIC and strong cash generation. In 2 Q18 annualized ROIC reached 29\%.
- Reduction of net debt and optimization of the capital structure. In the last 12 months, the Company reduced adjusted net debt by $\mathrm{R} \$ 1.6$ billion, from a net debt of $\mathrm{R} \$ 0.3$ billion in Jun/17 to a net cash position of $R \$ 1.3$ billion in Jun/18. As of this date the Company reached a total cash position of R\$1.9 billion, with cash and securities and credit card receivables.

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| R\$ million (except when otherwise indicated) | 2 Q18 | 2 Q17 | \% Chg | 1H18 | 1H17 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales ${ }^{1}$ (including marketplace) | 4,618.8 | 3,224.0 | 43.3\% | 9,084.9 | 6,562.1 | 38.4\% |
| Gross Revenue | 4,487.3 | 3,217.2 | 39.5\% | 8,853.6 | 6,568.2 | 34.8\% |
| Net Revenue | 3,696.2 | 2,699.2 | 36.9\% | 7,309.4 | 5,506.2 | 32.8\% |
| Gross Income | 1,108.0 | 834.9 | 32.7\% | 2,151.4 | 1,667.4 | 29.0\% |
| Gross Margin | 30.0\% | 30.9\% | -90 bps | 29.4\% | 30.3\% | -90 bps |
| EBITDA | 312.4 | 235.8 | 32.5\% | 612.9 | 467.7 | 31.1\% |
| EBITDA Margin | 8.5\% | 8.7\% | -20 bps | 8.4\% | 8.5\% | -10 bps |
| Net Income | 140.7 | 72.4 | 94.5\% | 288.2 | 130.9 | 120.2\% |
| Net Margin | 3.8\% | 2.7\% | 110 bps | 3.9\% | 2.4\% | 150.0 pp |
| Same Physical Store Sales Growth | 27.1\% | 14.1\% | - | 21.4\% | 12.9\% |  |
| Total Physical Store Sales Growth | 34.1\% | 17.0\% |  | 27.7\% | 15.1\% |  |
| E-commerce Sales Growth (1P) | 54.8\% | 55.6\% | - | 54.2\% | 55.9\% |  |
| Total E-commerce Sales Growth | 66.1\% | 60.8\% | - | 65.4\% | 59.6\% |  |
| E -commerce Share in Total Sale | 33.0\% | 28.5\% | 4.6 pp | 34.2\% | 28.6\% | 5.6 pp |
| Number of Stores - End of Period | 885 | 814 | 71 stores | 885 | 814 | 71 stores |
| Sales Area - End of Period (M2) | 538,753 | 509,909 | 5.7\% | 538,753 | 509,909 | 5.7\% |

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## MESSAGE FROM THE EXECUTIVE DIRECTORS

Through a combination of hard work, planning and superior execution, the Magalu team managed to deliver another strong quarterly performance, selling more, gaining new customers and increasing our Net Promoter Score (NPS). Exceeding expectations, we achieved the highest quarterly sales growth in recent years: $43 \%$ compared to the second quarter of 2017, with a $27 \%$ increase in same store sales and $66 \%$ growth in e-commerce. Our customer focus and digital transformation strategy, have, once again, enabled us to generate market share gains across all channels and categories.

We began the second quarter of 2018 optimistic, excited for the World Cup, and with a positive expectation for resumption of the country's economic growth, driven in part by inflation and interest rates at the lowest levels in the country's history. The truckers' strike, at the end of May, however, surprised everyone and could have hurt our performance during the quarter. By acting quickly and decisively, however, we were able to overcome the challenge.

A highlight of the quarter was the start of the World Cup, and with it the launch of our "Sai Zica" ("Bad luck be gone!") marketing campaign which challenged Brazilians not to watch the World Cup on the same televisions that witnessed the country's infamous $7 \times 1$ loss to Germany in the 2014 World Cup. With the campaign, our customers were encouraged to exchange their $7 \times 1$ televisions for new ones. The campaign had such a positive impact that it was even written about in the international press. Due in part to the efforts of Lu, our virtual assistant, we were one of the most mentioned brands on Twitter and other social networks during the event. The net result was that, in the image category (televisions) we doubled our market share compared to the 2014 World Cup, and grew more than double the market in the first half of this year.

Another event that stood out during the quarter was the truck drivers' strike, at the end of May, which materially impacted the Brazilian public and various sectors of the economy. This adverse event highlighted the superiority of our business model, logistics structure (Malha Luiza) and our management team's execution capabilities. In response to the strike, we undertook a number of proactive measures including: immediately creating a crisis committee; increasing delivery times for new orders (in order to carefully manage our customers' expectations); launching a "It's worth it to wait" campaign where we offered customers who made purchases during the strike free shipping; sending out thousands of messages to customers with outstanding orders effected by the strike, and pivoting our marketing campaigns to focus on products readily available at the store level. As soon as the strike ended, Malha Luiza quickly resumed operations, resupplying stores and delivering outstanding orders. In 3 days, $98 \%$ of stores were resupplied to standard levels, and outstanding orders were delivered by Malha Luiza in less than 1 week, keeping our customers satisfied, and minimizing the impact of the strike on our results during the period.

We accelerated the pace of our customer-focused investments in the second quarter, reinforcing the new phase which we initiated earlier this year. Thinking about our customers and their long-term value, we chose to reinvest operating efficiencies to increase our active customer base and improve our level of service.

Our online platform has also contributed significantly to the acquisition of new customers, mainly through the marketplace with its wide offering of different products and categories. Our platform already has more than 2.6 million SKUs offered by more than 1,500 sellers of various categories and sizes. The marketplace reached $\mathrm{R} \$ 150$ million in sales during the quarter, representing $10 \%$ of total e-commerce sales. In the second quarter, $19 \%$ of customers who made a purchase via our e-commerce operation also purchased a Marketplace item, compared to just 7\% during the same period last year. The majority of these customers connect to our platform via mobile devices, more specifically, using our app, which recently surpassed 16 million downloads.

We also accelerated the pace of store openings this quarter, including entering new metropolitan regions such as Goiânia, GO and São Luis, MA, where we were very well received. In total, there were 27 new store inaugurations, all of which contributed to the acquisition of new customers and increased the card holder base of Cartão Luiza. In addition, new stores helped elevate our sales growth 7 percentage points.

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At Luizacred, we doubled the number of new cards issued in the second quarter compared to the same period last year. This is value accretive in the sense that Luiza cardholders are more loyal and have a higher purchase frequency. Although the issuance of so many new cards and the adoption of IRFS 9 augment short term costs and provisions, we are confident that they will generate sustainable growth in sales and profitability for years to come.

We also invested in further improving the level of service that we offer our customers. During the second quarter, we expanded Express Delivery (delivery to the customer's home within two business days), significantly, increasing this mode of delivery by a factor of ten. By leveraging our 11 strategically located distribution centers, we are already offering this option to customers in more than 100 cities around the country. Logbee, the logistics technology startup that we acquired in May, has been perfectly complementing Malha Luiza, contributing decisively to the advancement of Express Delivery.

During the second quarter, we also opened a new distribution center in Goiás to accelerate delivery times and support the operation of newly opened stores throughout the region. Malha Luiza has grown to more than 1,700 micro-transport companies, all connected through the Mobile Delivery app, and they are currently responsible for delivering more than $80 \%$ of the Company's sales. Improvements in logistics, coupled with low stockout (lack of product) rates in our stores and distribution centers, have provided customers a faster and higher quality delivery solution.

In addition, we have also invested in improving our post-sales exchange and cancellation policies. This quarter we were able to reduce the average time it takes to complete an exchange or cancellation by $60 \%$.

In other news, we maintained our Reclame Aqui RA1000 rating for e-commerce (including the marketplace operation), and extended the ranking for our physical stores, proof of our commitment to offering our customers the highest level of service. We also reduced our number of formal complaints per order volume by $48 \%$.

We should also not fail to mention the essential role played by Luizalabs in diverse projects across every aspect of our business. Recent initiatives include the launch of a dynamic pricing model for e-commerce and the pilot of a machine learning-based solution to predict demand at the store and distribution center levels.

Since May, Luizalabs is in a new facility with around $3,000 \mathrm{~m}^{2}$ and a capacity for more than 300 employees. The building has dedicated areas for the product teams, as well as meeting rooms and an auditorium. It is a collaborative environment that facilitates interaction among teams and contributes to the development of new technologies for the business.

We began the second semester with a more cautious short-term outlook due to the slower than expected pace of recovery; a lack of definition of the political landscape; the end of the World Cup and rising exchange rates which have generated pressure within the industry to pass on higher costs in the form of price increases. We may face a more challenging period going forward and we definitely have a higher comparison base than we had during the first half of the year.

But even with a more conservative outlook in relation to the economic environment, we remain confident in our strategy and our capacity to execute and will continue to increase investments that will ensure our long-term growth and sustainability. We thank our customers, employees, shareholders and suppliers once again for their trust and support as we continue together on this journey.

## OPERATING AND FINANCIAL PERFORMANCE

Magalu ended 2 Q18 with 885 stores ( 736 conventional, 148 virtual) and an e-commerce operation. In 2Q18, the Company inaugurated 27 stores. In the last 12 months, the Company opened 74 new stores and closed 3 stores. Twenty percent of our total number of stores are not yet mature.


Total Retail sales were up $43.3 \%$ in 2 Q18 as a result of a $34.1 \%$ increase in brick-and-mortar stores and a $66.1 \%$ increase in ecommerce. This growth reflects consistent e-commerce and bricks-and-mortar performance.


Luiza Card total sales penetration increased 500 bps to $28 \%$ in 2Q18, contributing to the Company's strategy of increasing customer loyalty. Due to a more conservative credit policy, the percentage of DCC (direct credit to consumers) sales fell from $7 \%$ to $6 \%$ YoY.


## Gross Revenues

| (in R\$ million) | $\mathbf{2 Q 1 8}$ | $\mathbf{2 Q 1 7}$ | $\%$ Chg | $\mathbf{1 H 1 8}$ | $\mathbf{1 H 1 7}$ | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross Revenue - Retail - Merchandise Sales | $4,274.9$ | $3,060.3$ | $39.7 \%$ | $8,451.9$ | $6,259.4$ | $35.0 \%$ |
| Gross Revenue - Retail - Services | 197.4 | 142.8 | $38.2 \%$ | 370.1 | 281.5 | $31.5 \%$ |
| $\quad$ Gross Revenue - Retail | $\mathbf{4 , 4 7 2 . 2}$ | $\mathbf{3 , 2 0 3 . 1}$ | $\mathbf{3 9 . 6 \%}$ | $\mathbf{8 , 8 2 2 . 1}$ | $\mathbf{6 , 5 4 1 . 0}$ | $\mathbf{3 4 . 9 \%}$ |
| Gross Revenue - Other Services | 18.2 | 17.0 | $7.0 \%$ | 37.3 | 33.1 | $12.7 \%$ |
| Inter-Company Eliminations | $(3.2)$ | $(2.9$ | $9.7 \%$ | $(5.9)$ | $\mathbf{( 5 . 9}$ | $0.2 \%$ |
| Gross Revenue - Total | $\mathbf{4 , 4 8 7 . 3}$ | $\mathbf{3 , 2 1 7 . 2}$ | $\mathbf{3 9 . 5 \%}$ | $\mathbf{8 , 8 5 3 . 6}$ | $\mathbf{6 , 5 6 8 . 2}$ | $\mathbf{3 4 . 8 \%}$ |

In 2Q18, total gross revenues grew $39.5 \%$ to R\$4.5 billion, due to the accelerated growth of e-commerce, excellent performance of same physical store sales and the significant contribution of new stores. Also notable was the growth in services revenue of $38.2 \%$, which includes the sale of new insurance, digital services (Lu Conecta) and marketplace commissions. In 1H18, gross revenue grew $34.8 \%$ to $\mathrm{R} \$ 8.9$ billion.

## Net Revenues

| (in $\mathrm{R} \$$ million) | 2 Q18 | 2 Q17 | \% Chg | 1H18 | 1H17 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue - Retail - Merchandise Sales | 3,509.1 | 2,561.2 | 37.0\% | 6,954.7 | 5,234.1 | 32.9\% |
| Net Revenue - Retail - Services | 173.5 | 125.1 | 38.7\% | 326.3 | 247.2 | 32.0\% |
| Net Revenue - Retail | 3,682.6 | 2,686.3 | 37.1\% | 7,281.0 | 5,481.3 | 32.8\% |
| Net Revenue - Other Services | 16.7 | 15.8 | 6.0\% | 34.3 | 30.8 | 11.5\% |
| Inter-Company Eliminations | (3.2) | (2.9) | 9.7\% | (5.9) | (5.9) | 0.2\% |
| Net Revenue - Total | 3,696.2 | 2,699.2 | 36.9\% | 7,309.4 | 5,506.2 | 32.8\% |

In 2Q18, total net revenues rose $36.9 \%$ to $\mathrm{R} \$ 3.7$ billion, in line with total gross revenue. In 1 H 18 , net revenue grew $32.8 \%$ to $\mathrm{R} \$ 7.3$ billion.

## Gross Profit

| (in R\$ million) | 2Q18 | 2Q17 | \% Chg | 1H18 | 1H17 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Profit - Retail - Merchandise Sales | 925.7 | 702.0 | 31.9\% | 1,805.6 | 1,405.2 | 28.5\% |
| Gross Profit - Retail - Services | 173.5 | 125.1 | 38.7\% | 326.3 | 247.2 | 32.0\% |
| Gross Profit - Retail | 1,099.3 | 827.1 | 32.9\% | 2,132.0 | 1,652.4 | 29.0\% |
| Gross Profit - Other Services | 9.0 | 7.8 | 15.3\% | 19.7 | 15.0 | 31.0\% |
| Inter-Company Eliminations | (0.3) | - | 0.0\% | (0.3) | - | 0.0\% |
| Gross Profit - Total | 1,108.0 | 834.9 | 32.7\% | 2,151.4 | 1,667.4 | 29.0\% |
| Gross Margin - Total | 30.0\% | 30.9\% | -90 bps | 29.4\% | 30.3\% | -90 bps |

In 2Q18, gross profit increased by $32.7 \%$ to $\mathrm{R} \$ 1.1$ billion, equivalent to a gross margin of $30.0 \%$. This result is attributable to: (i) a higher contribution from e-commerce over total sales and (ii) a slight gross margin reduction of the channels due to the excellent performance of the image category before and during the World Cup. In 1H18, gross profit grew $29.0 \%$ to $\mathrm{R} \$ 2.2$ billion with a 29.4\% gross margin.

## Operating Expenses

| (in R \$ million) | 2 Q18 | \% NR | 2 Q17 | \% NR | \% Chg | 1H18 | \% NR | 1H17 | \% NR | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Selling Expenses | (661.4) | -17.9\% | (489.2) | -18.1\% | 35.2\% | $(1,303.2)$ | -17.8\% | (997.8) | -18.1\% | 30.6\% |
| General and Administrative Expenses | (137.6) | -3.7\% | (126.2) | -4.7\% | 9.0\% | (270.5) | -3.7\% | (246.3) | -4.5\% | 9.8\% |
| General and Administrative Expenses | (798.9) | -21.6\% | (615.4) | -22.8\% | 29.8\% | $(1,573.8)$ | -21.5\% | $(1,244.1)$ | -22.6\% | 26.5\% |
| Provisions for Loan Losses | (15.1) | -0.4\% | (10.2) | -0.4\% | 48.6\% | (27.6) | -0.4\% | (15.8) | -0.3\% | 75.0\% |
| Other Operating Revenues, Net | 8.8 | 0.2\% | 9.0 | 0.3\% | -2.4\% | 29.9 | 0.4\% | 19.3 | 0.4\% | 54.5\% |
| Total Operating Expenses | (805.3) | -21.8\% | (616.6) | -22.8\% | 30.6\% | $(1,571.5)$ | -21.5\% | $(1,240.5)$ | -22.5\% | 26.7\% |

## Selling Expenses

Selling expenses totaled R\$661.4 million or $17.9 \%$ of net revenues in 2 Q18 ( 20 bps lower YoY). Part of the nominal growth of expenses was due to the investments in marketing in the acquisition of new customers and increase of the level of service, including logistics and service. In 1 H 18 , selling expenses totaled $R \$ 1.3$ billion, equivalent to $17.8 \%$ of net revenue ( -0.3 pp versus 1H17).

## General and Administrative Expenses

General and administrative expenses came to $\mathrm{R} \$ 137.6$ million or $3.7 \%$ of net revenues in 2 Q 18 ( 100 bps lower YoY). This dilution reflects sales growth, continuity of Zero Base Budget (OBZ) and Matrix Expense Management (GMD) program and decreased inflation over salary readjustments. In 1 H 18 , general and administrative expenses totaled $\mathrm{R} \$ 270.5$ million or $3.7 \%$ of net revenue (80 bps lower YoY).

## Provisions for Loan Losses

Provisions for loan losses reached $\mathrm{R} \$ 15.1$ million in 2 Q 18 and $\mathrm{R} \$ 27.6$ million in 1 H 18 .

Other Operating Revenues and Expenses, Net

| (in R\$ million) | 2Q18 | \% NR | 2Q17 | \% NR | \% Chg | 1H18 | \% NR | 1H17 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Gain on Sale of Assets | $(0.1)$ | $0.0 \%$ | $(0.3)$ | $0.0 \%$ | $-55.9 \%$ | $(0.3)$ | $0.0 \%$ | 2.3 | $0.0 \%$ | - |
| Deferred Revenue Recorded | 10.7 | $0.3 \%$ | 11.3 | $0.4 \%$ | $-5.6 \%$ | 21.4 | $0.3 \%$ | 21.4 | $0.4 \%$ | $0.0 \%$ |
| Provision for Tax Liabilities | 0.9 | $0.0 \%$ | $(2.4)$ | $-0.1 \%$ | - | 12.5 | $0.2 \%$ | $(3.2)$ | $-0.1 \%$ | - |
| Non-recurring Expenses | $(2.8)$ | $-0.1 \%$ | $(1.4)$ | $-0.1 \%$ | $103.3 \%$ | $(3.8)$ | $-0.1 \%$ | $(1.9)$ | $0.0 \%$ | $94.6 \%$ |
| Other | 0.0 | $0.0 \%$ | 1.8 | $0.1 \%$ | $-98.0 \%$ | 0.0 | $0.0 \%$ | 0.8 | $0.0 \%$ | $-95.4 \%$ |
| Total | $\mathbf{8 . 8}$ | $\mathbf{0 . 2 \%}$ | $\mathbf{9 . 0}$ | $\mathbf{0 . 3} \%$ | $\mathbf{- 2 . 5 \%}$ | $\mathbf{2 9 . 9}$ | $\mathbf{0 . 4 \%}$ | $\mathbf{1 9 . 3}$ | $\mathbf{0 . 4 \%}$ | $\mathbf{5 4 . 5 \%}$ |

Other net operating revenues and expenses came to $\mathrm{R} \$ 8.8$ million in 2 Q 18 , chiefly due to a deferred revenues allocation of $\mathrm{R} \$ 10.7$ million and $\mathrm{R} \$ 2.8$ million of non-recurring expenses related to the opening of 27 new stores. In 1 H 18 , other net operating revenues and expenses came to $\mathbf{R} \$ 29.9$ million.

## Equity Income

Equity income reached $\mathrm{R} \$ 9.7$ million or $0.3 \%$ of net revenue in $2 Q 18$. The main factors that impacted this result were: (i) Luizacred's performance with equity income of $\mathrm{R} \$ 8.2$ million and (ii) Luizaseg's performance with equity income of $\mathrm{R} \$ 1.5$ million. In 1 H 18 , equity income reached $\mathrm{R} \$ 33.0$ million.

It is worth noting that Luizacred's $\mathrm{R} \$ 16.4$ million result was influenced by growth in the Luiza Card cardholder base as well as an increase in the credit limit. In accordance with IFRS 9, this generated an increase in loan loss provisions this quarter, despite the fact that Luizacred had the lowest level of defaults in its history. For comparison purposes, the result of Luizacred in BRGAAP was R\$39.9 million, an increase of $23.7 \%$ compared to 2 Q17.

## EBITDA

In 2Q18, EBITDA grew $32.5 \%$ to $\mathrm{R} \$ 312.4$ million, equivalent to a margin of $8.5 \%$. High sales growth, a positive contribution from ecommerce, and the dilution of operating expenses contributed to the EBITDA growth. In 1H18, EBITDA grew 31.1\% to R\$612.9 million, equivalent to a margin of $8.4 \%$.

## EBITDA performance (\% of net revenue)



Financial Results

| R\$ million | 2Q18 | \% NR | 2Q17 | \% NR | \% Chg | 1H18 | \% NR | 1H17 | \% NR | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Expenses | (112.1) | -3.0\% | (136.8) | -5.1\% | -18.1\% | (195.6) | $-2.7 \%$ | (290.7) | -5.3\% | -32.7\% |
| Interest on loans and financing | (15.2) | -0.4\% | (52.7) | -2.0\% | -71.2\% | (32.0) | -0.4\% | (120.6) | -2.2\% | -73.5\% |
| Interest on prepayment of receivables - third party card | (23.0) | -0.6\% | (33.6) | -1.2\% | -31.5\% | (38.3) | -0.5\% | (66.7) | -1.2\% | -42.5\% |
| Interest on prepayment of receivables - Luiza Card | (56.6) | -1.5\% | (42.5) | -1.6\% | 33.3\% | (100.4) | -1.4\% | (84.4) | -1.5\% | 19.0\% |
| Other expenses | (17.3) | -0.5\% | (8.0) | -0.3\% | 115.2\% | (24.8) | -0.3\% | (19.1) | -0.3\% | 30.2\% |
| Financial Revenues | 39.5 | 1.1\% | 27.6 | 1.0\% | 43.4\% | 63.3 | 0.9\% | 51.1 | 0.9\% | 23.9\% |
| Gains on marketable securities | 2.4 | 0.1\% | 1.4 | 0.1\% | 73.6\% | 3.7 | 0.1\% | 6.6 | 0.1\% | -43.4\% |
| Other financial revenues | 37.1 | 1.0\% | 26.2 | 1.0\% | 41.8\% | 59.5 | 0.8\% | 44.5 | 0.8\% | 33.9\% |
| Total Financial Results | (72.6) | -2.0\% | (109.2) | -4.0\% | -33.6\% | (132.3) | -1.8\% | (239.7) | -4.4\% | -44.8\% |
| Income from securities ${ }^{1}$ | 3.4 | 0.1\% | 8.6 | 0.3\% | -59.9\% | 13.0 | 0.2\% | 22.1 | 0.4\% | -41.2\% |
| Adjusted Net Financial Results | (69.1) | -1.9\% | (100.7) | -3.7\% | -31.3\% | (119.3) | -1.6\% | (217.6) | -4.0\% | -45.2\% |

Note (1): yields on the exclusive fund, are treated as financial revenue in the Parent Company and as gross revenue in the Consolidated Income Statement, as per the Explanatory Notes of ITR.

In 2Q18, adjusted net financial results came to R\$69.1 million, a $31.3 \%$ improvement YoY. Financial results improved 180 bps as a percentage of net revenue (from $3.7 \%$ to $1.9 \%$ ). This result was positively impacted by reduced net debt and a continuous decrease in the Selic rate. In 1 H 18 , adjusted net financial results totaled $\mathrm{R} \$ 119.3$ million, an improvement of 240 bps YoY.

## Net Income

In 2Q18, net income came to R\$140.7 million (net margin of $3.8 \%$ ) with an annualized ROIC of $29 \%$ and a ROE of $26 \%$. In 1 H 18 , net income rose to R\$288.2 million (net margin of 3.9\%), an increase of 120.2\%.

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## Working Capital

| CONSOLIDATED (R\$ million) | LTM | Jun-18 | Mar-18 | Dec-17 | Sep-17 | Jun-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (+) Accounts Receivables | 1,003.2 | 1,507.0 | 1,410.7 | 1,241.3 | 663.2 | 503.8 |
| (+) Inventories | 680.1 | 2,110.4 | 1,937.3 | 1,969.3 | 1,545.5 | 1,430.3 |
| (+) Related Parties | 53.7 | 100.8 | 86.0 | 96.8 | 65.2 | 47.1 |
| (+) Recoverable Taxes | 7.7 | 190.4 | 191.9 | 200.7 | 189.0 | 182.7 |
| (+) Other Assets | (20.3) | 69.9 | 72.0 | 77.3 | 103.3 | 90.2 |
| (+) Current Operating Assets | 1,724.4 | 3,978.7 | 3,697.8 | 3,585.4 | 2,566.2 | 2,254.3 |
| (-) Suppliers | 889.0 | 2,749.5 | 2,456.9 | 2,919.5 | 2,120.1 | 1,860.5 |
| (-) Payroll, Vacation and Related Charges | 17.0 | 208.6 | 188.8 | 236.6 | 231.5 | 191.5 |
| (-) Taxes Payable | 63.9 | 110.4 | 91.7 | 84.5 | 66.1 | 46.4 |
| (-) Related Parties | 34.2 | 94.5 | 82.9 | 89.5 | 71.3 | 60.3 |
| (-) Taxes in Installments | - | - | - | - | - | - |
| (-) Deferred Revenue | (3.1) | 39.7 | 40.7 | 41.6 | 42.2 | 42.8 |
| (-) Other Accounts Payable | 104.0 | 267.2 | 255.2 | 265.8 | 175.7 | 163.2 |
| (-) Current Operating Liabilities | 1,105.1 | 3,469.9 | 3,116.2 | 3,637.5 | 2,706.9 | 2,364.8 |
| (=) Working Capital | 619.3 | 508.8 | 581.6 | (52.1) | (140.7) | (110.5) |
| (-) Credit Card - Third Party Card | 778.3 | 1,018.9 | 992.5 | 820.3 | 333.1 | 240.6 |
| (-) Credit Card - Luiza Card | 33.0 | 44.3 | 35.9 | 42.3 | 22.8 | 11.4 |
| (-) Total Credit Card | 811.3 | 1,063.3 | 1,028.5 | 862.6 | 355.9 | 252.0 |
| (=) Working Capital Adjusted | (192.0) | (554.5) | (446.9) | (914.7) | (496.6) | (362.5) |
| \% of Gross Revenue (LTM) | -0.5\% | -3.3\% | -2.9\% | -6.4\% | -3.7\% | -2.9\% |
| (=) Working Capital | 619.3 | 508.8 | 581.6 | (52.1) | (140.7) | (110.5) |
| (+) Balance of Discounted Receivables | (65.2) | 1,648.7 | 1,564.4 | 1,528.7 | 1,675.5 | 1,713.9 |
| (=) Working Capital Expanded | 554.1 | 2,157.5 | 2,145.9 | 1,476.6 | 1,534.8 | 1,603.4 |
| \% of Gross Revenue (LTM) | 0.3\% | 13.0\% | 14.0\% | 10.3\% | 11.5\% | 12.7\% |

In Jun/18, the adjusted working capital needs were negative $\mathrm{R} \$ 554.1$ million, a relevant improvement over the previous year, with an average purchase term better than the inventory turnover. In the last 12 months, the change in working capital contributed $\mathrm{R} \$ 192.0$ million to cash flow from operations and, as a consequence, to an adjusted net debt reduction.

Capex

| CAPEX (in R\$ million) | 2 Q18 | \% | 2Q17 | \% | \%Chg | 1H18 | \% | 1H17 | \% | \%Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |  |  |
| New Stores | 25.2 | $30 \%$ | 4.1 | $10 \%$ | $517 \%$ | 31.2 | $26 \%$ | 14.7 | $19 \%$ | $112 \%$ |
| Remodeling | 27.1 | $32 \%$ | 13.6 | $33 \%$ | $99 \%$ | 32.3 | $27 \%$ | 19.3 | $25 \%$ | $67 \%$ |
| Technology | 18.3 | $22 \%$ | 20.6 | $49 \%$ | $-11 \%$ | 35.2 | $29 \%$ | 39.2 | $50 \%$ | $-10 \%$ |
| Logistics | 12.4 | $15 \%$ | 2.1 | $5 \%$ | $483 \%$ | 20.4 | $17 \%$ | 3.1 | $4 \%$ | $570 \%$ |
| Other | 2.0 | $2 \%$ | 1.3 | $3 \%$ | $57 \%$ | 2.4 | $2 \%$ | 1.7 | $2 \%$ | $44 \%$ |
| Total | $\mathbf{8 5 . 0}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{4 1 . 7}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 4 \%}$ | $\mathbf{1 2 1 . 4}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{7 7 . 9}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{5 6 \%}$ |

In 2Q18, investments totaled $\mathrm{R} \$ 85.0$ million, including the opening of new stores, remodeling, investments in technology and logistics in line with the Company's digital transformation strategy. During this period, the Company inaugurated 27 stores and began the process of investing in around 30 new stores scheduled to open in 3Q18.

In 1 H 18 , investments totaled $\mathrm{R} \$ 121.4$, growing $56 \%$ YoY.

## Capital Structure

| CONSOLIDATED (R\$ million) | LTM | Jun-18 | Mar-18 | Dec-17 | Sep-17 | Jun-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (-) Current Loans and Financing | 464.1 | (254.5) | (381.4) | (434.3) | (720.5) | (718.7) |
| (-) Non-current Loans and Financing | 335.6 | (327.4) | (437.4) | (437.2) | (886.5) | (663.0) |
| (=) Gross Debt | 799.8 | (581.9) | (818.8) | (871.5) | $(1,606.9)$ | $(1,381.6)$ |
| (+) Cash and Cash Equivalents | 415.4 | 680.5 | 775.2 | 412.7 | 178.6 | 265.1 |
| (+) Current Securities | (414.1) | 182.8 | 299.3 | 1,259.6 | 1,043.7 | 597.0 |
| (+) Non-current Securities |  |  |  | - |  | - |
| (+) Total Cash | 1.2 | 863.3 | 1,074.5 | 1,672.3 | 1,222.3 | 862.0 |
| (=) Net Cash | 801.0 | 281.4 | 255.7 | 800.8 | (384.6) | (519.6) |
| (+) Credit Card - Third Party Card | 778.3 | 1.018.9 | 992.5 | 820.3 | 333.1 | 240.6 |
| (+) Credit Card - Luiza Card | 33.0 | 44.3 | 35.9 | 42.3 | 22.8 | 11.4 |
| (+) Total Credit Card | 811.3 | 1,063.3 | 1,028.5 | 862.6 | 355.9 | 252.0 |
| (=) Adjusted Net Cash | 1,612.3 | 1,344.7 | 1,284.2 | 1,663.4 | (28.7) | (267.6) |
| Short Term Debt / Total | -8\% | 44\% | 47\% | 50\% | 45\% | 52\% |
| Long Term Debt / Total | 8\% | 56\% | 53\% | 50\% | 55\% | 48\% |
| Adjusted EBITDA (LTM) | 301.4 | 1,181.1 | 1,103.1 | 1,034.1 | 949.5 | 879.7 |
| Adjusted Net Cash / Adjusted EBITDA | 1.4 x | 1.1 x | 1.2 x | $1.6 \times$ | 0.0 x | -0.3x |
| Cash, Securities and Credit Cards | 812.5 | 1,926.6 | 2,103.0 | 2,534.9 | 1,578.2 | 1,114.0 |

In the last 12 months, the Company improved its capital structure by $\mathrm{R} \$ 1.6$ billion, from a net debt position of $\mathrm{R} \$ 0.3$ billion, in Jun/17, to a net cash position of R\$1.3 billion in Jun/18.

The Company ended $2 Q 18$ with a total cash position of $\mathrm{R} \$ 1.9$ billion, with cash and securities worth $\mathrm{R} \$ 0.9$ billion and $\mathrm{R} \$ 1.0$ billion worth of credit card receivables.

## ANNEXI

FINANCIAL STATEMENTS - CONSOLIDATED INCOME STATEMENT

| CONSOLIDATED INCOME STATEMENT (R\$ million) | 2Q18 | V.A. | 2 Q17 | V.A. | \% Chg | 1H18 | V.A. | 1H17 | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 4,487.3 | 121.4\% | 3,217.2 | 119.2\% | 39.5\% | 8,853.6 | 121.1\% | 6,568.2 | 119.3\% | 34.8\% |
| Taxes and Deductions | (791.1) | -21.4\% | (518.0) | -19.2\% | 52.7\% | $(1,544.1)$ | -21.1\% | $(1,062.1)$ | -19.3\% | 45.4\% |
| Net Revenue | 3,696.2 | 100.0\% | 2,699.2 | 100.0\% | 36.9\% | 7,309.4 | 100.0\% | 5,506.2 | 100.0\% | 32.8\% |
| Total Costs | $(2,588.2)$ | -70.0\% | $(1,864.3)$ | -69.1\% | 38.8\% | $(5,158.1)$ | -70.6\% | $(3,838.8)$ | -69.7\% | 34.4\% |
| Gross Income | 1,108.0 | 30.0\% | 834.9 | 30.9\% | 32.7\% | 2,151.4 | 29.4\% | 1,667.4 | 30.3\% | 29.0\% |
| Selling Expenses | (661.4) | -17.9\% | (489.2) | -18.1\% | 35.2\% | $(1,303.2)$ | -17.8\% | (997.8) | -18.1\% | 30.6\% |
| General and Administrative Expenses | (137.6) | -3.7\% | (126.2) | -4.7\% | 9.0\% | (270.5) | -3.7\% | (246.3) | -4.5\% | 9.8\% |
| Provisions for Loan Losses | (15.1) | -0.4\% | (10.2) | -0.4\% | 48.6\% | (27.6) | -0.4\% | (15.8) | -0.3\% | 75.0\% |
| Other Operating Revenues, Net | 8.8 | 0.2\% | 9.0 | 0.3\% | -2.4\% | 29.9 | 0.4\% | 19.3 | 0.4\% | 54.5\% |
| Equity in Subsidiaries | 9.7 | 0.3\% | 17.4 | 0.6\% | -44.6\% | 33.0 | 0.5\% | 40.8 | 0.7\% | -19.2\% |
| Total Operating Expenses | (795.6) | -21.5\% | (599.2) | -22.2\% | 32.8\% | $(1,538.5)$ | -21.0\% | $(1,199.7)$ | -21.8\% | 28.2\% |
| EBITDA | 312.4 | 8.5\% | 235.8 | 8.7\% | 32.5\% | 612.9 | 8.4\% | 467.7 | 8.5\% | 31.1\% |
| Depreciation and Amortization | (39.1) | -1.1\% | (34.9) | -1.3\% | 12.0\% | (76.4) | -1.0\% | (69.4) | -1.3\% | 10.1\% |
| EBIT | 273.3 | 7.4\% | 200.9 | 7.4\% | $36.1 \%$ | 536.5 | 7.3\% | 398.3 | 7.2\% | 34.7\% |
| Financial Results | (72.6) | -2.0\% | (109.2) | -4.0\% | -33.6\% | (132.3) | -1.8\% | (239.7) | -4.4\% | -44.8\% |
| Operating Income | 200.7 | 5.4\% | 91.6 | 3.4\% | 119.1\% | 404.2 | 5.5\% | 158.6 | 2.9\% | 154.8\% |
| Income Tax and Social Contribution | (60.0) | -1.6\% | (19.3) | -0.7\% | 211.5\% | (116.0) | -1.6\% | (27.7) | -0.5\% | 318.4\% |
| Net Income | 140.7 | 3.8\% | 72.4 | 2.7\% | 94.5\% | 288.2 | 3.9\% | 130.9 | 2.4\% | 120.2\% |

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ANNEX II
FINANCIAL STATEMENTS - CONSOLIDATED BALANCE SHEET

| ASSETS (R\$ million) | Jun-18 | Mar-18 | Dec-17 | Sep-17 | Jun-17 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| CURRENT ASSETS |  |  |  |  |  |
| Cash and Cash Equivalents | 680.5 | 775.2 | 412.7 | 178.6 | 265.1 |
| Securities | 182.8 | 299.3 | $1,259.6$ | $1,043.7$ | 597.0 |
| Accounts Receivable | $1,507.0$ | $1,410.7$ | $1,241.3$ | 663.2 | 503.8 |
| Inventories | $2,110.4$ | $1,937.3$ | $1,969.3$ | $1,545.5$ | $1,430.3$ |
| Related Parties | 100.8 | 86.0 | 96.8 | 6.2 | 47.1 |
| Taxes Recoverable | 190.4 | 191.9 | 200.7 | 189.0 | 182.7 |
| Other Assets | 69.9 | 72.0 | 77.3 | 103.3 | 90.2 |
| Total Current Assets | $4,841.9$ | $4,772.3$ | $5,257.6$ | $3,788.5$ | $3,116.3$ |

## NON-CURRENT ASSETS

| Accounts Receivable | 7.1 | 3.3 | 4.7 | 3.2 | 4.3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred Income Tax and Social Contribution | 178.3 | 195.2 | 223.1 | 233.9 | 236.5 |
| Recoverable Taxes | 201.8 | 189.8 | 166.0 | 164.1 | 181.7 |
| Judicial Deposits | 342.0 | 333.9 | 310.9 | 301.9 | 297.0 |
| Other Assets | 29.4 | 29.2 | 44.4 | 43.0 | 40.8 |
| Investments in Subsidiaries | 284.5 | 277.2 | 311.3 | 319.0 | 311.8 |
| Fixed Assets | 608.1 | 565.7 | 569.0 | 560.4 | 557.4 |
| Intangible Assets | 545.5 | 534.7 | 532.4 | 533.0 | 525.9 |
| Total Non-current Assets | 2,196.8 | 2,128.9 | 2,161.9 | 2,158.7 | 2,155.5 |
| TOTAL ASSETS | 7,038.7 | 6,901.2 | 7,419.5 | 5,947.1 | 5,271.8 |


| LIABILITIES (R\$ million) | Jun-18 | Mar-18 | Dec-17 | Sep-17 | Jun-17 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES |  |  |  |  |  |
| Suppliers | 2,749.5 | 2,456.9 | 2,919.5 | 2,120.1 | 1,860.5 |
| Loans and Financing | 254.5 | 381.4 | 434.3 | 720.5 | 718.7 |
| Payroll, Vacation and Related Charges | 208.6 | 188.8 | 236.6 | 231.5 | 191.5 |
| Taxes Payable | 110.4 | 91.7 | 84.5 | 66.1 | 46.4 |
| Related Parties | 94.5 | 82.9 | 89.5 | 71.3 | 60.3 |
| Deferred Revenue | 39.7 | 40.7 | 41.6 | 42.2 | 42.8 |
| Dividends Payable | - | 114.3 | 64.3 | - | - |
| Other Accounts Payable | 267.2 | 255.2 | 265.8 | 175.7 | 163.2 |
| Total Current Liabilities | 3,724.4 | 3,611.9 | 4,136.0 | 3,427.3 | 3,083.5 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Loans and Financing | 327.4 | 437.4 | 437.2 | 886.5 | 663.0 |
| Provision for Tax, Civil and Labor Risks | 347.2 | 343.4 | 301.5 | 289.9 | 286.6 |
| Deferred Revenue | 449.3 | 459.0 | 468.8 | 478.9 | 489.0 |
| Other Accounts Payable | 1.9 | 1.9 | 1.9 | 2.7 | 2.7 |
| Total Non-current Liabilities | 1,125.7 | 1,241.7 | 1,209.5 | 1,658.0 | 1,441.3 |
| TOTAL LIABILITIES | 4,850.1 | 4,853.6 | 5,345.5 | 5,085.4 | 4,524.8 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |
| Capital Stock | 1,719.9 | 1,719.9 | 1,719.9 | 606.5 | 606.5 |
| Capital Reserve | 47.3 | 39.3 | 37.1 | 30.8 | 22.2 |
| Treasury Shares | (73.4) | (65.7) | (14.0) | (16.4) | (28.7) |
| Legal Reserve | 39.9 | 39.9 | 39.9 | 20.5 | 20.5 |
| Profit Retention Reserve | 161.9 | 161.9 | 288.4 | - | - |
| Other Comprehensive Income | 4.7 | 4.9 | 2.7 | 3.2 | 1.8 |
| Accumulated Losses | 288.2 | 147.5 | - | 217.2 | 124.7 |
| Total Shareholders' Equity | 2,188.6 | 2,047.6 | 2,074.0 | 861.8 | 747.0 |
| TOTAL | 7,038.7 | 6,901.2 | 7,419.5 | 5,947.1 | 5,271.8 |


| ADJUSTED CASH FLOW STATEMENTS (R\$ million) | 2Q18 | 2Q17 | 1H18 | 1H17 | LTM | LTM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income | 140,7 | 72,4 | 288,2 | 130,9 | 546,3 | 201,8 |
| Effect of Income Tax and Social Contribution Net of Payment | 27,1 | 18,5 | 79,2 | 26,3 | 109,0 | 23,9 |
| Depreciation and Amortization | 39,1 | 34,9 | 76,4 | 69,4 | 150,1 | 141,1 |
| Interest Accrued on Loans | 13,1 | 47,6 | 29,2 | 109,9 | 100,1 | 241,3 |
| Equity Income | $(9,7)$ | $(17,4)$ | $(33,0)$ | $(40,8)$ | $(78,3)$ | $(72,9)$ |
| Dividends Received | $(0,0)$ | 10,0 | 15,7 | 26,3 | 48,4 | 43,5 |
| Provision for Losses on Inventories and Receivables | 33,0 | 31,8 | 58,6 | 60,2 | 87,0 | 106,2 |
| Provision for Tax, Civil and Labor Contingencies | 8,1 | 10,4 | 52,9 | 20,5 | 77,7 | 52,2 |
| Gain on Sale of Fixed Assets | 0,1 | 0,3 | 0,3 | $(2,3)$ | $(0,3)$ | $(2,2)$ |
| Recognition of Deferred Income | $(10,7)$ | $(11,3)$ | $(21,4)$ | $(21,4)$ | $(42,8)$ | $(41,8)$ |
| Stock Option Expenses | 4,4 | 2,1 | 6,5 | 3,2 | 8,9 | 5,4 |
| Adjusted Net Income | 245,4 | 199,3 | 552,6 | 382,0 | 1.006,0 | 698,4 |
| Trade Accounts Receivable | $(92,9)$ | $(40,5)$ | $(135,2)$ | 19,3 | $(324,4)$ | $(79,6)$ |
| Inventories | $(183,5)$ | 4,5 | $(159,5)$ | 127,8 | $(696,0)$ | $(186,3)$ |
| Taxes Recoverable | $(10,5)$ | 22,9 | $(25,5)$ | 71,3 | $(23,6)$ | 99,7 |
| Other Receivables | $(12,5)$ | $(23,6)$ | $(22,5)$ | $(29,5)$ | $(34,1)$ | $(8,8)$ |
| Changes in Operating Assets | $(299,5)$ | $(36,8)$ | $(342,7)$ | 188,9 | $(1.078,1)$ | $(174,9)$ |
| Trade Accounts Payable | 292,5 | 98,1 | $(170,1)$ | $(504,4)$ | 888,9 | 433,4 |
| Other Payables | 41,6 | 27,4 | $(34,8)$ | 8,7 | 153,1 | 70,5 |
| Change in Operating Liabilities | 334,1 | 125,6 | $(204,9)$ | $(495,7)$ | 1.042,0 | 503,9 |
| Cash Flow from Operating Activities | 280,0 | 288,0 | 5,0 | 75,3 | 969,9 | 1.027,4 |
| Additions of Fixed and Intangible Assets | $(85,0)$ | $(41,7)$ | $(121,4)$ | $(77,9)$ | $(214,3)$ | $(152,4)$ |
| Cash on Sale of Fixed Assets | 0,0 | 0,0 | 0,0 | 3,2 | 0,0 | 3,2 |
| Investment in Subsidiary | $(3,2)$ | $(1,0)$ | $(3,2)$ | $(1,0)$ | $(3,2)$ | $(1,0)$ |
| Cash Flow from Investing Activities | $(88,2)$ | $(42,7)$ | $(124,6)$ | $(75,7)$ | $(217,5)$ | $(150,2)$ |
| Loans and Financing | 0,0 | 200,0 | 0,0 | 202,6 | 300,0 | 588,2 |
| Repayment of Loans and Financing | $(227,8)$ | $(373,9)$ | $(282,1)$ | $(624,6)$ | $(1.091,6)$ | $(874,0)$ |
| Changes in Other Financial Assets (Hedge) | 0,0 | 1,2 | $(1,4)$ | $(12,7)$ | $(1,2)$ | $(37,1)$ |
| Payment of Interest on Loans and Financing | $(22,2)$ | $(71,4)$ | $(35,4)$ | $(142,3)$ | $(107,1)$ | $(233,4)$ |
| Payment of Dividends | $(114,3)$ | $(21,6)$ | $(114,3)$ | $(21,6)$ | $(125,0)$ | $(21,6)$ |
| Treasury Shares | $(4,0)$ | 0,0 | $(55,6)$ | 0,0 | $(28,4)$ | 0,0 |
| Proceeds from the Secondary Equity Offering | 0,0 | 0,0 | 0,0 | 0,0 | 1.144,0 | 0,0 |
| Payment of expenses with the Secondary Equity Offering | 0,0 | 0,0 | 0,0 | 0,0 | $(30,6)$ | $(27,6)$ |
| Cash Flow from Financing Activities | $(368,3)$ | $(265,8)$ | $(488,8)$ | $(598,6)$ | 60,1 | $(605,6)$ |
| Cash, Cash Equivalents and Securities at Beginning of Period | 2.103,0 | 1.134,5 | 2.534,9 | 1.713,1 | 1.114,0 | 842,4 |
| Cash, Cash Equivalents and Securities at end of Period | 1.926,6 | 1.114,0 | 1.926,6 | 1.114,0 | 1.926,6 | 1.114,0 |
| Change in Cash and Cash equivalents | $(176,4)$ | $(20,5)$ | $(608,3)$ | $(599,1)$ | 812,5 | 271,6 |

Note: The difference between the Statement of Cash Flows and the Adjusted Statement of Cash Flows derives from:
(i) the accounting treatment of marketable securities as cash and cash equivalents.
(ii) the accounting treatment of credit card receivables as cash and cash equivalents.

## ANNEX IV <br> RETURN ON INVESTED CAPITAL (ROIC) AND ON EQUITY (ROE)



| FINANCIAL EXPENSES RECONCILIATION (R\$MM) | 2Q18 | 1 Q18 | 4Q17 | 3Q17 | 2Q17 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Income | 39.5 | 23.8 | 36.3 | 22.7 | 27.6 |
| Financial Expenses | (112.1) | (83.5) | (114.9) | (115.3) | (136.8) |
| Net Financial Expenses | (72.6) | (59.8) | (78.6) | (92.5) | (109.2) |
| Interest on prepayment of receivables: Luiza Card and third party card | 79.4 | 59.1 | 60.4 | 63.6 | 76.1 |
| Adjusted Financial Expenses | 6.8 | (0.7) | (18.2) | (29.0) | (33.1) |
| Taxes on Adjusted Financial Expenses | (2.3) | 0.2 | 6.2 | 9.8 | 11.3 |
| Net Adjusted Financial Expenses | 4.5 | (0.5) | (12.0) | (19.1) | (21.9) |


| NOPLAT AND ROIC/ROE RECONCILIATION(R\$MM) | 2Q18 | 1Q18 | 4Q17 | 3Q17 | 2Q17 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 312.4 | 300.5 | 312.7 | 250.4 | 235.8 |
| Interest on prepayment of receivables: Luiza Card and third party card | (79.4) | (59.1) | (60.4) | (63.6) | (76.1) |
| Adjusted EBITDA | 233.0 | 241.4 | 252.3 | 186.8 | 159.7 |
| Depreciation | (39.1) | (37.2) | (37.1) | (36.6) | (34.9) |
| Adjusted EBIT | 193.9 | 204.2 | 215.3 | 150.2 | 124.7 |
| Current and deferred taxes | (60.0) | (56.0) | (31.4) | (28.7) | (19.3) |
| Taxes on Adjusted Financial Expenses | 2.3 | (0.2) | (6.2) | (9.8) | (11.3) |
| Net Operating Income (NOPLAT) | 136.2 | 147.9 | 177.7 | 111.6 | 94.2 |
|  |  |  |  |  |  |
| Invested Capital | 1,907.2 | 1,906.1 | 1,337.5 | 1,246.4 | 1,266.6 |
|  |  |  |  |  |  |
| ROIC Annualized | 29\% | 31\% | 53\% | 36\% | 30\% |
| Net Income | 140.7 | 147.5 | 165.6 | 92.5 | 72.4 |
| Shareholders Equity | 2,188.6 | 2,047.6 | 2,074.0 | 861.8 | 747.0 |
| ROE Annualized | 26\% | 29\% | 32\% | 43\% | 39\% |

Magalu

ANNEX V
BREAKDOWN OF TOTAL SALES AND NUMBER OF STORES PER CHANNEL


| Number of stores per channel - End of the period | Growth |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jun-18 | Part(\%) | Jun-17 | Part(\%) | Total |
| Virtual Stores | 148 | 16.7\% | 123 | 15.1\% | 25 |
| Conventional Stores | 736 | 83.2\% | 690 | 84.8\% | 46 |
| Subtotal - Physical Stores | 884 | 99.9\% | 813 | 99.9\% | 71 |
| Ecommerce | 1 | 0.1\% | 1 | 0.1\% |  |
| Total | 885 | 100.0\% | 814 | 100.0\% | 71 |
|  |  |  |  |  |  |
| Total Sales Area ( $\mathrm{m}^{2}$ ) | 538,753 | 100\% | 509,909 | 100\% | 5.7\% |

[^1]
# Magalu <br> 2 Q18 Earnings Release 

## ANNEX VI <br> LUIZACRED

## Operating Indicators

Luizacred is a joint venture between Magazine Luiza and Itaú Unibanco, responsible for financing a substantial percentage of the Company's credit sales. Magalu's main roles and responsibilities include sales, employee management and customer service, while Itaú Unibanco is responsible for funding Luizacred, drafting the credit and collections policies and managing back office activities, such as accounting and treasury.

In 2Q18, Luizacred's total card base grew 240,000 units, reaching 3.7 million cards issued (+ $14.7 \%$ versus Jun/17). In-store sales to Luiza Card customers, distinguished by their loyalty and higher purchase frequency, increased by $67.7 \%$ in 2Q18. Direct Credit to Consumer (DCC) revenues increased $24.1 \%$ in relation to $2 Q 17$, from $R \$ 62$ million to $R \$ 77$ million in 2Q18, in line with the growth of physical stores.

Luizacred's credit portfolio, including credit card, DCC and individual loans, reached R\$6.6 billion at the end of 2Q18, an increase of $38.3 \%$ over 2Q17. Luiza Card's portfolio grew $41.8 \%$ to $\mathbf{R} \$ 6.4$ billion, while the DCC portfolio decreased $20.8 \%$ to $\mathbf{R} \$ 193$ million, in line with Luizacred's strategy to focus on the Luiza Card.

| LUIZACRED - Key Indicators (R\$ million) | 2 Q18 | 2 Q17 | \% Chg | 1H18 | 1H17 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Card Base (thousand) | 3,735 | 3,255 | 14.7\% | 3,735 | 3,255 | 14.7\% |
| Luiza Card Sales - In-store | 1,268 | 756 | 67.7\% | 2,293 | 1,427 | 60.7\% |
| Luiza Card Sales - Outside Magazine Luiza | 3,512 | 2,725 | 28.9\% | 6,649 | 5,152 | 29.1\% |
| Subtotal - Luiza Card | 4,781 | 3,481 | 37.3\% | 8,942 | 6,579 | 35.9\% |
| DCC Sales | 77 | 62 | 24.1\% | 118 | 146 | -19.4\% |
| Consumer Loans Sales | 15 | 15 | 0.0\% | 31 | 32 | -4.1\% |
| Luizacred Sales - Total | 4,873 | 3,559 | 36.9\% | 9,091 | 6,758 | 34.5\% |
| Card Portfolio | 6,397 | 4,511 | 41.8\% | 6,397 | 4,511 | 41.8\% |
| DCC Portfolio | 193 | 243 | -20.8\% | 193 | 243 | -20.8\% |
| Consumer Loans Portfolio | 34 | 35 | -3.8\% | 34 | 35 | -3.8\% |
| Portfolio | 6,624 | 4,789 | 38.3\% | 6,624 | 4,789 | 38.3\% |

The granting of credit at Luizacred follows strict criteria established by Itaú Unibanco's Credit Modeling and Policies area which uses proprietary statistics models based on the Risk Adjusted Return on Capital (RAROC) model.

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Income Statement

| LUIZACRED - Income (R\$ million) | 2Q18 | V.A. | 2Q17 | V.A. | \% Chg | 1H18 | V.A. | 1H17 | V.A. | \% Chg |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Intermediation Revenue | 303.3 | $100.0 \%$ | 275.8 | $100.0 \%$ | $10.0 \%$ | 574.8 | $100.0 \%$ | 560.0 | $100.0 \%$ | $2.6 \%$ |  |
| Cards | 266.8 | $88.0 \%$ | 226.8 | $82.2 \%$ | $17.7 \%$ | 501.3 | $87.2 \%$ | 460.0 | $82.1 \%$ | $9.0 \%$ |  |
| DCC | 26.1 | $8.6 \%$ | 38.3 | $13.9 \%$ | $-32.0 \%$ | 53.4 | $9.3 \%$ | 78.7 | $14.1 \%$ | $-32.1 \%$ |  |
| Consumer Loans | 10.4 | $3.4 \%$ | 10.7 | $3.9 \%$ | $-2.2 \%$ | 20.1 | $3.5 \%$ | 21.3 | $3.8 \%$ | $-5.5 \%$ |  |
| Financial Intermediation Expenses | $(223.1)$ | $-73.5 \%$ | $(161.2)$ | $-58.4 \%$ | $38.4 \%$ | $(384.1)$ | $-66.8 \%$ | $(318.3)$ | $-56.8 \%$ | $20.7 \%$ |  |
| Market Funding Operations | $(42.5)$ | $-14.0 \%$ | $(47.3)$ | $-17.1 \%$ | $-10.1 \%$ | $(81.9)$ | $-14.2 \%$ | $(100.7)$ | $-18.0 \%$ | $-18.6 \%$ |  |
| Provision for Loan Losses | $(180.6)$ | $-59.5 \%$ | $(113.9)$ | $-41.3 \%$ | $58.6 \%$ | $(302.2)$ | $-52.6 \%$ | $(217.7)$ | $-38.9 \%$ | $38.9 \%$ |  |
| Gross Financial Intermediation Income |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Other Operating Revenues (Expenses) | $(49.9)$ | $-16.5 \%$ | $(65.3)$ | $-23.7 \%$ | $-23.5 \%$ | $(89.0)$ | $-15.5 \%$ | $(120.7)$ | $-21.5 \%$ | $-26.3 \%$ |  |
| Service Revenue | 151.3 | $49.9 \%$ | 114.3 | $41.4 \%$ | $32.4 \%$ | 290.7 | $50.6 \%$ | 224.1 | $40.0 \%$ | $29.7 \%$ |  |
| Personnel Expenses | $(6.9)$ | $-2.3 \%$ | $(2.1)$ | $-0.8 \%$ | $229.1 \%$ | $(9.8)$ | $-1.7 \%$ | $(2.5)$ | $-0.4 \%$ | $290.2 \%$ |  |
| Other Administrative Expenses | $(157.5)$ | $-51.9 \%$ | $(145.1)$ | $-52.6 \%$ | $8.5 \%$ | $(300.8)$ | $-52.3 \%$ | $(281.7)$ | $-50.3 \%$ | $6.8 \%$ |  |
| Depreciation and Amortization | $(3.0)$ | $-1.0 \%$ | $(3.0)$ | $-1.1 \%$ | $-0.5 \%$ | $(5.9)$ | $-1.0 \%$ | $(6.0)$ | $-1.1 \%$ | $-0.5 \%$ |  |
| Tax Expenses | $(24.8)$ | $-8.2 \%$ | $(20.8)$ | $-7.5 \%$ | $19.5 \%$ | $(47.9)$ | $-8.3 \%$ | $(41.3)$ | $-7.4 \%$ | $16.0 \%$ |  |
| Other Operating Revenues (Expenses) | $(9.1)$ | $-3.0 \%$ | $(8.6)$ | $-3.1 \%$ | $6 \%$ | $(15.2)$ | $-2.6 \%$ | $(13.4)$ | $-2.4 \%$ | $13.9 \%$ |  |
| Income Before Tax |  |  |  |  |  |  |  |  |  |  |  |
|  | 30.3 | $10.0 \%$ | 49.3 | $17.9 \%$ | $-38.5 \%$ | 101.7 | $17.7 \%$ | 121.0 | $21.6 \%$ | $-15.9 \%$ |  |
| Income Tax and Social Contribution |  |  |  |  |  |  |  |  |  |  |  |
| Net Income | $(13.9)$ | $-4.6 \%$ | $(22.2)$ | $-8.0 \%$ | $-37.1 \%$ | $(47.5)$ | $-8.3 \%$ | $(54.5)$ | $-9.7 \%$ | $-12.8 \%$ |  |

## Revenue from Financial Intermediation

Revenues from financial intermediation grew $10.0 \%$ in 2 Q18 mainly due to the increase in sales from Luiza Card inside and outside Magalu stores.

## Provision for Loan Losses

Loan loss indicators continue to improve. The portfolio of loans overdue from 15 to 90 days (NPL 15) accounted for only $3.0 \%$ of the total portfolio in Jun/18, falling 60 bps from Jun/17, due to a more conservative credit policy.

Similarly, the loan portfolio overdue by more than 90 days (NPL 90) reached only $7.1 \%$ of the total portfolio in Jun/18 versus $8.4 \%$ in Jun/17 (-130 bps), the lowest historical level.

Net provision expenses represented $2.7 \%$ of the total portfolio in 2Q18, a slight increase from the $2.4 \%$ level in 2Q17, due to the adoption of IFRS 9 in 2018. The increase in loan provisions was driven by the growth of the card base and an increase in the credit limit available to customers. It is worth noting that the portfolio's coverage ratio under IFRS regulations increased from $132 \%$ in Jun/17 to 200\% in Jun/18.

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| PORTFOLIO - OVERDUE | Jun-18 |  | Mar-18 |  | Dec-17 |  | Sep-17 |  | Jun-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000 to 014 days | 5,956 | 89,9\% | 5,324 | 89,5\% | 5,147 | 89,8\% | 4,476 | 88,7\% | 4,213 | 88,0\% |
| 015 to 030 days | 56 | 0,8\% | 62 | 1,0\% | 45 | 0,8\% | 47 | 0,9\% | 56 | 1,2\% |
| 031 to 060 days | 61 | 0,9\% | 64 | 1,1\% | 49 | 0,9\% | 51 | 1,0\% | 54 | 1,1\% |
| 061 to 090 days | 82 | 1,2\% | 76 | 1,3\% | 65 | 1,1\% | 57 | 1,1\% | 64 | 1,3\% |
| 091 to 120 days | 69 | 1,0\% | 55 | 0,9\% | 58 | 1,0\% | 60 | 1,2\% | 56 | 1,2\% |
| 121 to 150 days | 74 | 1,1\% | 57 | 1,0\% | 53 | 0,9\% | 50 | 1,0\% | 57 | 1,2\% |
| 151 to 180 days | 64 | 1,0\% | 54 | 0,9\% | 50 | 0,9\% | 54 | 1,1\% | 55 | 1,1\% |
| 180 to 360 days | 261 | 3,9\% | 258 | 4,3\% | 263 | 4,6\% | 253 | 5,0\% | 234 | 4,9\% |
| Portfolio (R\$ million) | 6,624 | 100\% | 5,949 | 100\% | 5,730 | 100\% | 5,048 | 100,0\% | 4,789 | 100,0\% |
| Receipt expectation of loan portfolio overdue beyond 360 days | 108 |  | 116 |  | - |  | - |  | - |  |
| Total Portfolio in IFRS 9 (R\$ million) | 6.732 |  | 6,065 |  | - |  | - |  | - |  |
| Overdue 15-90 days | 199 | 3,0\% | 201 | 3,4\% | 159 | 2,8\% | 155 | 3,1\% | 174 | 3,6\% |
| Overdue Above 90 days | 468 | 7,1\% | 423 | 7,1\% | 423 | 7,4\% | 417 | 8,3\% | 402 | 8,4\% |
| Total Overdue | 667 | 10,1\% | 625 | 10,5\% | 583 | 10,2\% | 572 | 11,3\% | 576 | 12,0\% |
| Provisions for loan losses on Portfolio | 703 |  | 659 |  | 552 |  | 543 |  | 532 |  |
| Provisions for loan losses on available limit | 232 |  | 213 |  | - |  | - |  | - |  |
| Total Provisions for loan losses in IFRS 9 | 935 |  | 872 |  | 552 |  | 543 |  | 532 |  |
| Coverage of Portfolio (\%) | 150\% |  | 156\% |  | 130\% |  | 130\% |  | 132\% |  |
| Coverage of Total Portfolio (\%) | 200\% |  | 206\% |  | 130\% |  | 130\% |  | 132\% |  |

Note: in order to facilitate comparability and analysis of NPL performance, the Company now discloses the breakdown of the portfolio by arrears criterion, while it continues disclosing the portfolio breakdown by risk level to the Central Bank.

## Financial Intermediation Gross Results

Gross margin from financial intermediation totaled $26.5 \%$ in 2 Q 18 ( -151 bps YoY), mainly due to the adoption of IFRS 9 on loan loss provision. In 1 H 18 , gross margin from financial intermediation totaled $33.2 \%$, a reduction of 100 bps YoY.

## Other Operating Revenues (Expenses)

Other operating expenses totaled $\mathrm{R} \$ 49.9$ million in 2 Q 18 , a reduction of $23.5 \%$ YoY, mainly due to productivity gains and service revenue growth of $32.4 \%$. In 1 H 18 , other operating expenses totaled $\mathrm{R} \$ 89$ million, a reduction of $26.3 \%$ YoY.

## Operating Income and Net Income

In 2Q18, Luizacred recorded operating income of $\mathrm{R} \$ 30.3$ million, equivalent to $10.0 \%$ of financial intermediation (-79 bps YoY). In 1 H 18 , operating income reached $\mathrm{R} \$ 101.7$ million.

In 2Q18, Luizacred's net income reached $\mathrm{R} \$ 16,4$ million (ROE of $12.4 \%$ ). In 1 H 18 , net income totaled $\mathrm{R} \$ 54.2$ million (ROE of 19.3\%).

In compliance with accounting practices established by the Brazilian Central Bank, considering the minimum provisions by Law 2682, Luizacred's net income totaled R $\$ 39.9$ million in 2 Q18, growing $23.7 \%$ versus 2 Q17, with ROE of $22.9 \%$. In 1 H 18 , net income totaled R\$84.3 million, with a ROE of $25.0 \%$.

## Shareholders' Equity

In compliance with the same practices, Luizacred posted a shareholders' equity of R\$716.3 million in Jun/18. As a result of adjustments required under IFRS, specifically additional provisions for expected losses, net of taxes, Luizacred's shareholders' equity for the purposes of Magazine Luiza's financial statements came to $\mathrm{R} \$ 537.2$ million.

# Magalu <br> 2 Q18 Earnings Release 

## EARNINGS CONFERENCE CALL

# Conference Call in Portuguese/English (with simultaneous translation) 

August 07, 2018 (Tuesday)
11:00 am - Brasília time
10:00 am - USA time (EST)
Participants from Brazil:
Dian in \#: +55 (11) 3193-1001
CODE: Magazine Luiza
Link to webcast:
Webcast Portuguese
Participants from the US or other countries:
Dian in \#: +1 (646) 8288246
CODE: Magazine Luiza
Link de webcast:

## Webcast English

Replay (available for 7 days):
Dial in \# from Brazil: +55 (11) 3193-1012
Identification Code: 8339893\#

## Investor Relations

| Roberto Bellissimo Rodrigues | Simon Olson | Vanessa Rossini | Kenny Damazio |
| :--- | :--- | :--- | :--- |
| CFO and IR Director | Director IR and <br>  <br>  New Business |  | IR Manager | IR Analyst

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#### Abstract

About Magazine Luiza Magazine Luiza is one of Brazil's leading retailers with over 50 million customers. The company has one of the largest geographic footprints with eleven distribution centers servicing a network of over 880 stores encompassing over $80 \%$ of Brazil's GDP. From it's humble origins as a traditional retailer providing electronics and home appliances to Brazil's rising middle class, the company has since transformed into a technology powerhouse providing a wide array of products to Brazilians of all classes. At the heart of the company's success is a multichannel retail platform capable of reaching customers via mobile, web and physical stores. Driving the company's digital transformation is an in-house development team, Luizalabs, which consists of over 450 engineers and product development specialists. Among other things, engineers from Luizalabs use technologies such as big data and machine learning to create logistics, fintech and inventory apps which remove friction from the retail process, improving margins, delivery times and customer experience. The company has been at the forefront of e-commerce adoption in Latin America and it's e-commerce operation currently accounts for more than $1 / 3$ of total sales. Magazine Luiza has also been a logistics pioneer. The company's integrated online and offline logistics operations enable it to leverage it's physical presence to radically reduce delivery times and costs.


## EBITDA, Adjusted EBITDA and Adjusted Net Income

EBITDA (earnings before interest, income and social contribution taxes, financial income and expenses, depreciation and amortization) is not a financial performance measure under the accounting practices adopted in Brazil. Because it does not consider expenses intrinsic to the business, EBITDA has limitations that affect its use as a profitability or liquidity indicator. EBITDA should not be considered an alternative to net income or operating cash flow. In addition, EBITDA does not have a standard meaning, and our definition may not be comparable with the definitions adopted by other companies. Non-recurring results used to calculate adjusted EBITDA and adjusted net income should not be considered an alternative to EBITDA and net income in accordance with the accounting practices adopted in Brazil.

## Disclaimer

The statements herein related to business prospects, future estimates of operating and financial results, and those related to Magazine Luiza's growth prospects are merely estimates and, as such, are based solely on the expectations of the Executive Board regarding the future of the Company's business. These expectations largely depend on approvals and licenses for the projects, market conditions, performance of the Brazilian economy, the sector and the international markets and are, therefore, subject to changes without prior notice. This performance report includes accounting and non-accounting data such as pro forma operating and financial results and projections based on the expectations of the Company's Management. The non-accounting data were not reviewed by the Company's independent auditors.


[^0]:    ${ }^{(1)}$ Total Sales includes sales from physical stores, traditional e-commerce (1P) and marketplace (3P).

[^1]:    ${ }^{1}$ The other revenue refers to the exclusive fund.

