



Magazine Luiza S.A. and Subsidiaries

Quarterly Information - ITR

March 31, 2025

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São Paulo Corporate Towers

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A free translation from Portuguese into English of Independent Auditor's Review Report on quarterly information prepared in Brazilian currency in accordance with NBC TG 21 and IAS 34 - Interim Financial Reporting and the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

Independent auditor's review report on quarterly information

To the Shareholders, Board of Directors and Officers of **Magazine Luiza S.A.**Franca - SP

Introduction

We have reviewed the individual and consolidated interim financial information of Magazine Luiza S.A. (the "Company") contained in the Quarterly Information Form (ITR) for the quarter ended March 31, 2025, which comprises the statement of financial position as at March 31, 2025 and the statements of profit or loss, of comprehensive income, of changes in equity, and of cash flows for the three-month period then ended, including explanatory information.

The executive board is responsible for the preparation of the individual and consolidated interim financial information in accordance with Accounting Pronouncement CPC 21 and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), currently referred to by the IFRS Foundation as IFRS accounting standards, as well as for the fair presentation of this information in accordance with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with the Brazilian and International Standards on Review Engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the individual and consolidated interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with Accounting Pronouncement CPC 21 and IAS 34 applicable to the preparation of Quarterly Information (ITR), and presented in accordance with the rules issued by the Brazilian Securities and Exchange Commission (CVM).

Emphasis of matter - Restatement of corresponding figures

We draw attention to Note 2.1 to the financial statements, as the elimination of non-cash transactions in "Trade accounts payable - agreement", in financing activities of the individual and consolidated statements of cash flows for the three-month period ended March 31, 2025, the corresponding figures of the prior period, presented for comparison purposes, have been adjusted and are being restated as provided for in CPC 03 (R2) - Statement of Cash Flows. Our opinion is not modified in respect of this matter.

Other matters

Statements of value added

The quarterly information referred to above includes the individual and consolidated statements of value added (SVA) for the three-month period ended March 31, 2025, prepared under the responsibility of the Company's executive board, and presented as supplementary information for IAS 34 purposes. These statements were subject to review procedures conducted jointly with the review of the quarterly information for the purpose of concluding whether they are reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria defined in Accounting Pronouncement CPC 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that these statements of value added were not prepared, in all material respects, pursuant to such standard and consistently with the individual and consolidated interim financial information taken as a whole.

São Paulo, May 08, 2025.

ERNST & YOUNG Auditores Independentes S/S Ltda. CRC SP-034519/O

Alexandre Rubio Accountant CRC SP-223361/O



A free translation from Portuguese into English of Quarterly Information prepared in Brazilian currency in accordance with NBC TG 21 and IAS 34 - Interim Financial Reporting and the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

Magazine Luiza S.A.

Statements of financial position at March 31, 2025 and December 31, 2024 (In thousands of reais - R\$)

		Indiv	ridual	Conso	lidated
	Note	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Assets					
Current assets					
Cash and cash equivalents	3	782,857	718,648	1,532,213	1,827,197
Marketable securities and other financial assets	4	129,792	272,824	201,332	337,894
Accounts receivable	5	2,797,901	3,447,789	4,947,203	5,833,528
Inventories	6	6,267,582	6,593,244	7,190,650	7,611,132
Accounts receivable from related parties	7	1,899,781	1,864,959	1,812,741	1,661,405
Taxes recoverable	8	1,650,770	1,671,336	1,822,296	1,856,475
Income and social contribution taxes	9	52,337	42,002	119,610	97,771
Other current assets	_	220,129	124,810	432,876	325,422
Total current assets		13,801,149	14,735,612	18,058,921	19,550,824
Noncurrent assets					
Accounts receivable	5	24,918	48.553	24,918	48.553
Taxes recoverable	8	1,655,577	1.808.934	1.703.779	1.870.705
Deferred income and social contribution taxes	9	2,786,395	2,751,837	3,308,631	3,285,792
Judicial deposits	21	1,260,596	1,333,234	1,863,788	1,902,376
Other noncurrent assets		104,002	128,498	104,819	129,362
Long-term receivables	•	5,831,488	6,071,056	7,005,935	7,236,788
5	•	, ,	, ,	, ,	, ,
Investments in subsidiaries	10	4,678,623	4,806,587	-	-
Investments in joint ventures	11	1,013,561	971,862	1,013,561	971,862
Right of use - lease	12	3,100,422	3,129,039	3,198,435	3,235,372
Property and equipment	13	1,609,443	1,618,551	1,819,408	1,834,725
Intangible assets	14	1,152,762	1,149,912	4,480,833	4,482,287
-	•	11,554,811	11,675,951	10,512,237	10,524,246
Total new comment access	-	47.000.000	47 747 007	47 540 470	47.704.004
Total noncurrent assets		17,386,299	17,747,007	17,518,172	17,761,034

Total assets	31,187,448	32,482,619	35,577,093	37,311,858



Statements of financial position at March 31, 2025 and December 31, 2024 (In thousands of reais - R\$)

		Individual		Consol	idated
	Note	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Liabilities and equity					
Current liabilities					
Trade accounts payable	15	5,355,279	6,291,347	5,999,962	7,182,906
Trade accounts payable - agreement	16	2,848,995	2,946,541	2,921,702	3,100,213
Partners and other deposits	17	-	-	1,506,230	1,640,637
Loans and financing	18	1,053,953	980,233	1,465,426	1,402,168
Salaries, vacation pay and related charges		326,272	335,803	569,613	558,572
Taxes payable		138,675	209,929	265,539	363,003
Accounts payable to related parties	7	180,399	228,387	40,607	107,061
Leases	12	412,972	425,027	440,214	452,654
Deferred revenue	19	122,407	122,407	152,365	152,910
Other current liabilities	20	1,155,968	1,144,002	1,663,861	1,750,426
Total current liabilities		11,594,920	12,683,676	15,025,519	16,710,550
Noncomment linkilities					
Noncurrent liabilities	18	2 424 072	2 470 002	2 424 072	2 470 002
Loans and financing	10	3,124,972	3,179,992	3,124,972	3,179,992
Taxes payable	7	769	1,057	52,014	55,597
Accounts payable to related parties	7 12	2 000 522	200,000	2 075 400	2 000 001
Leases Deferred income and social contribution	12	2,990,523	2,993,853	3,075,409	3,080,881
	9			31,471	74,242
taxes Provisions for tax, civil and labor		-	-	31,471	14,242
contingencies	21	1,258,000	1,211,777	1,913,557	1,857,353
Deferred revenue	19	785,237	815,839	917,241	952,935
Other noncurrent liabilities	20	75,130	77,163	79,013	81,046
Total noncurrent liabilities	20	8,234,631	8,479,681	9,193,677	9,282,046
Total noncurrent nabilities		0,234,631	0,479,001	9,193,677	9,202,040
Total liabilities		19,829,551	21,163,357	24,219,196	25,992,596
Equity	22				
Capital		13,602,498	13,602,498	13,602,498	13,602,498
Capital reserve		(2,644,634)	(2,556,694)	(2,644,634)	(2,556,694)
Treasury shares		(406,647)	(503,574)	(406,647)	(503,574)
Legal reserve		137,442	137,442	137,442	137,442
Income reserve		781,322	768,554	781,322	768,554
Equity adjustments		(112,084)	(128,964)	(112,084)	(128,964)
Total equity		11,357,897	11,319,262	11,357,897	11,319,262
					<u>. </u>
Total liabilities and equity		31,187,448	32,482,619	35,577,093	37,311,858
 		- ,,	- ,,	,,	- ,,



Statements of profit or loss Quarters ended March 31, 2025 and 2024 (In thousands of reais - R\$)

		Individual		Conso	lidated
	Note	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Net sales revenue Cost of goods resold and services rendered Gross profit	23 24	8,021,304 (5,665,964) 2,355,340	7,746,386 (5,582,113) 2,164,273	9,388,985 (6,511,997) 2,876,988	9,239,265 (6,475,869) 2,763,396
Operating income (expenses) Selling expenses General and administrative expenses Expected credit losses Depreciation and amortization Equity pickup Other operating income, net	25 25 12/13/1 4 10/11 26	(1,482,265) (221,532) (96,650) (257,666) 55,014 49,521 (1,953,578)	(1,355,301) (225,191) (113,114) (260,992) 85,283 20,704 (1,848,611)	(1,757,388) (338,220) (101,134) (323,112) 42,250 38,665 (2,438,939)	(1,659,938) (339,618) (119,184) (322,673) 6,908 33,294 (2,401,211)
Operating income before finance income (costs)		401,762	315,662	438,049	362,185
Finance income Finance costs Finance income (costs)	27	137,439 (571,634) (434,195)	132,146 (469,444) (337,298)	170,338 (658,407) (488,069)	157,118 (540,543) (383,425)
Operating loss before income and social contribution taxes		(32,433)	(21,636)	(50,020)	(21,240)
Current and deferred income and social contribution taxes	9	45,201	49,561	62,788	49,165
Net income for the period		12,768	27,925	12,768	27,925
Net income attributable to: Controlling shareholders		12,768	27,925	12,768	27,925
Earnings per share Basic (reais per share) Diluted (reais per share)	22 22	0.017 0.017	0.038 0.038	0.017 0.017	0.038 0.038



Statements of comprehensive income Quarters ended March 31, 2025 and 2024 (In thousands of reais - R\$)

	Individual and Consolidate	
	03/31/2025	03/31/2024
Net income for the period	12,768	27,925
Items that may be subsequently recycled to profit or loss:		
Investments valued under the equity method - share in other comprehensive income (OCI) Financial assets measured at FVOCI Tax effects Total items that may be subsequently recycled to profit or loss	(5,730) 31,306 (8,696) 16,880	(626) 18,547 (6,093) 11,828
Total comprehensive income (loss) for the period, net of taxes	29,648	39,753
Attributable to: Controlling shareholders	29,648	39,753



Statements of changes in equity Quarters ended March 31, 2025 and 2024 (In thousands of reais - R\$)

						income reserve			
		Capital	Capital reserve	Treasury shares	Legal reserve	Tax incentive reserve	Retained earnings (accumulated losses)	Equity adjustments	Total
Balances at December 31, 2023		12,352,498	(2,087,258)	(990,603)	137,442	1,215,281	(895,444)	(121,382)	9,610,534
Capital increase Stock option plan		1,250,000	- 9,621	-	-	-	-	-	1,250,000 9,621
Treasury shares sold or delivered in stock option plans and business combinations	22	-	(25,034)	38,695	-	-	-	-	13,661
Net income for the period	22	-	(23,034)	30,093	-	_	27,925	-	27,925
Net income for the period		1,250,000	(15,413)	38,695			27,925		1,301,207
Other comprehensive income: Equity adjustments Balances at March 31, 2024		13,602,498	(2,102,671)	(951,908)	137,442	1,215,281	(867,519)	(11,828) (133,210)	(11,828)
Balances at December 31, 2024		13,602,498	(2,556,694)	(503,574)	137,442	768,554	-	(128,964)	11,319,262
Stock option plan	22	-	5,164	-	-	-	-	-	5,164
Treasury shares sold or delivered in stock option plans and business combinations	22	-	(93,104)	96,927	-	-	-	-	3,823
Net income for the period		-	-	-	-	-	12,768	-	12,768
		-	(87,940)	96,927	-	-	12,768	-	21,755
Other comprehensive income: Equity adjustments		-		-			-	16,880	16,880
Balances at March 31, 2025		13,602,498	(2,644,634)	(406,647)	137,442	768,554	12,768	(112,084)	11,357,897



Statements of cash flows Quarters ended March 31, 2025 and 2024 (In thousands of reais - R\$)

		Indi	/idual	Consolidated		
	Note	03/31/2025	03/31/2024	03/31/2025	03/31/2024	
		00/01/2020	(restated)	00.0 2020	(restated)	
Cash flows from operating activities			,		, ,	
Net income for the period						
Adjustments to reconcile net income for the period to cash from		12,768	27.025	12,768	27.025	
operating activities: Income and social contribution taxes recognized in P&L	9	(45,201)	27,925 (49,561)	(62,788)	27,925 (49,165)	
Depreciation and amortization	12/13/14	257,666	260,992	323,112	322,673	
Accrued interest on loans, financing and lease	12/18	223,891	261,277	239,395	274,608	
Gain (loss) on marketable securities		(3,266)	(3,935)	(3,266)	(3,935)	
Equity pickup	10/11	(55,014)	(85,283)	(42,250)	(6,908)	
Changes in provision for losses on assets		188,019	172,228	191,520	180,991	
Provisions for tax, civil and labor contingencies	21	47,995	47,548	77,077	45,400	
Gain (loss) on disposal of property and equipment	26	1,446	641	(3,662)	(271)	
Appropriation of deferred revenue	26	(30,602)	(30,602)	(36,262)	(36,205)	
Stock option plan expenses	-	4,922	9,111	4,922	9,621	
Adjusted net income for the period		602,624	610,341	700,566	764,734	
(Increase) decrease in operating assets:						
Accounts receivable		580,653	(19,646)	815,825	(332,956)	
Marketable securities		146,298	350,207	139,828	430,946	
Inventories		257,739	104,561	350,323	127,488	
Accounts receivable from related parties		(80,743)	(621,290)	(147,257)	(782,726)	
Taxes recoverable		141,154	17,857	156,832	36,606	
Judicial deposits		72,638	(15,278)	38,588	(44,770)	
Other assets	-	(70,823)	(23,164)	(82,910)	(96,908)	
Changes in operating assets		1,046,916	(206,753)	1,271,229	(662,320)	
Increase (decrease) in operating liabilities:						
Trade accounts payable		3,216,279	2,112,158	3,125,098	1,903,417	
Partners and other deposits		-	-	(134,407)	(40,630)	
Salaries, vacation pay and related charges		(9,531)	(4,088)	11,041	7,920	
Taxes payable		(49,317)	38,221	(80,520)	46,676	
Accounts payable to related parties		(47,988)	204,941	(66,454)	(10,406)	
Other liabilities Changes in operating liabilities	-	11,098 3,120,541	99,822 2,451,054	(91,964) 2,762,794	33,632 1,940,609	
onunges in operating nubinities		0,120,041	2,401,004	2,702,734	1,040,000	
Income and social contribution taxes paid		-	-	(11,768)	(11,821)	
Dividends received		50,000	-	-	-	
Cash flows from operating activities		4,820,081	2,854,642	4,722,821	2,031,202	
Cash flows from investing activities						
Acquisition of property and equipment	13	(44,864)	(19,155)	(50,646)	(54,302)	
Acquisition of intangible assets	14	(76,685)	(101,289)	(117,683)	(128,571)	
Capital increase at subsidiaries and joint venture	10 11	(61,175)	(66,675)	-	-	
Payment for acquisition of subsidiary		-	<u>-</u>	(11,175)	-	
Cash flows used in investing activities		(182,724)	(187,119)	(179,504)	(182,873)	
Cash flows from financing activities						
Repayment of loans and financing	18	(72,998)	(800,000)	(73,074)	(801,575)	
Payment of interest on loans and financing	18	(49,422)	(53,367)	(73,258)	(80,320)	
Payment of lease	12	(118,064)	(120,361)	(121,530)	(124,240)	
Payment of interest on lease	12	(82,771)	(76,228)	(83,886)	(77,742)	
Payment of trade accounts payable - agreement	2,1	(4,249,893)	(2,572,608)	(4,486,553)	(2,629,533)	
Capital increase	-	- (4 === 4 40)	1,250,000	- (4.000.004)	1,250,000	
Cash flows used in financing activities	•	(4,573,148)	(2,372,564)	(4,838,301)	(2,463,410)	
Increase (decrease) in cash and cash equivalents		64,209	294,959	(294,984)	(615,081)	
Cash and cash equivalents at beginning of period		718,648	1,113,662	1,827,197	2.593.346	
Cash and cash equivalents at end of period		782,857	1,408,621	1,532,213	1,978,265	
				(294,984)	(615,081)	



Statements of value added Quarters ended March 31, 2025 and 2024 (In thousands of reais - R\$)

Revenues 9,391,2025 9,248,611 11,346,409 11,254,724 Sales of goods, products and services 9,492,025 9,248,611 11,346,409 11,254,724 Allowance for doubtful accounts, net of reversals (96,650) (113,114) (101,134) (119,184) Other operating income 71,856 29,973 92,442 40,779 Materials acquired from third parties (6,189,502) (6,044,150) (7,037,887) (6,937,771) Cost of goods resold and services rendered (6,189,502) (6,044,150) (7,037,887) (6,937,771) Materials, power, services from suppliers and other (1,192,174) (1,038,525) 5,854 (49,287) Loss/recovery of receivables 3,573 (49,728) 5,854 (49,287) Gross value added 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,566) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Figuity pickup 55,014 85,283		Individual		Consol	idated
Revenues 9,492,025 9,248,611 11,346,409 11,254,724 Allowance for doubtful accounts, net of reversals 196,650 (113,114) (101,134) (119,184) Other operating income 71,656 29,973 32,442 40,779 Materials acquired from third parties (6,189,502) (6,044,150) (7,037,587) (6,937,771) Osot of goods resold and services rendered (6,189,502) (6,044,150) (7,037,587) (1,902,298) Materials, power, services from suppliers and other (1,192,171) (1,038,255) (1,408,290) (1,302,298) Sos/recovery of receivables 3,673 (49,728) 5,864 (49,287) Coss value added 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer 2,033,918 1,989,504 2,793,170 2,728,316 Equity pickup pickup pickup 55,014 85,28					
Sales of goods, products and services 9,492,025 9,248,6111 11,346,409 11,254,724 Allowance for doubtful accounts, net of reversals (96,565) (113,114) (101,134) (119,184) Other operating income 71,856 29,973 92,442 40,779 Materials acquired from third parties (6,189,502) (6,044,150) (7,037,587) (1,302,298) Materials acquired from suppliers and other (1,192,171) (1,032,252) (1,405,200) (1,302,298) Loss/recovery of receivables 3,673 (49,728) 5,854 (49,287) Bors value added 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer 2,023,918 1,989,504 2,790,170 2,728,316 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added 443,581	Revenues	00/01/2020	00/01/2021	00/01/2020	00/01/2021
Allowance for doubtful accounts, net of reversals 96,650 (113,114 (101,134 (119,184 Other operating income 71,856 29,973 92,442 40,779 11,176,319 Materials acquired from third parties 9,467,231 9,165,470 11,337,717 11,176,319 Materials acquired from third parties (6,189,502) (6,044,150) (7,037,587) (6,937,771) Materials, power, services from suppliers and other (1,192,171) (1,038,525) (1,405,290) (1,302,298) Loss/recovery of receivables 3,573 (49,728) 5,854 (49,287) Loss/recovery of receivables 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer (201,192,192) (201,192,192) Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed (2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added (2,023,918 1,989,504 2,790,170 2,728,318 Distribution of value added (2,023,918 1,989,504 2,790,170 2,728,318 2,790	1101011010	9 492 025	9 248 611	11 346 409	11 254 724
Description Part		, ,	-, -,-	,,	, - ,
Materials acquired from third parties 9,467,231 9,165,470 11,337,717 11,176,319 Cost of goods resold and services rendered Materials, power, services from suppliers and other Loss/recovery of receivables (6,189,502) (6,044,150) (7,037,587) (6,937,771) Loss/recovery of receivables 3,573 (4,9728) 5,554 (49,287) (5,554) (49,287) (8,289,356) (6,089,131) 2,033,067 2,900,694 2,886,963 (6,089,131) 2,033,067 2,900,694 2,886,963 (6,089,131) 2,033,067 2,900,694 2,886,963 (6,089,131) 2,033,067 2,900,694 2,886,963 (6,089,131) 2,033,067 2,900,694 2,886,963 (6,089,932) (323,112) (322,673) (6,089,932) (323,112) (322,673) (6,089,932) (6,089,932) (323,112) (322,673) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,089,932) (7,099,932) (7,099,932) (7,099,932) (7,099,932) (7,099,932)					
Materials acquired from third parties Cost of goods resold and services rendered (6,189,502) (6,044,150) (7,037,587) (6,937,771) (1,038,525) (1,405,290) (1,302,298) (1,92,171) (1,038,525) (1,405,290) (1,302,298) (1,92,171) (1,038,525) (1,405,290) (1,302,298) (1,302,298) (Carlot operating moonto				
Cost of goods resold and services rendered (6, 189, 502) (1, 192, 171) (6, 044, 150) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 038, 525) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 038, 525) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 038, 525) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 038, 525) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 038, 525) (1, 045, 290) (1, 302, 298) (1, 192, 171) (1, 192, 1	Materials acquired from third parties	0,407,201	0,100,410	11,007,717	11,170,010
Materials, power, services from suppliers and other (1,192,171) (1,038,525) (1,405,290) (1,302,298) Loss/recovery of receivables 3,573 (49,728) 5,854 (49,287) (7,378,100) (7,132,403) (8,437,023) (8,289,356) Gross value added 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTs) 32,981 29,592 57,284 51,296 Taxes, charges a		(6 189 502)	(6.044.150)	(7 037 587)	(6 937 771)
Section Sect					
Gross value added (7,378,100) (7,132,403) (8,437,023) (8,289,356) Bepreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: 443,581 419,556 625,007 593,185 Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local					
Gross value added 2,089,131 2,033,067 2,900,694 2,886,963 Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: 843,581 419,556 625,007 593,185 Salaries 433,684 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 <td>2555/1555Voly of 1555/Vables</td> <td></td> <td></td> <td></td> <td></td>	2555/1555Voly of 1555/Vables				
Depreciation and amortization (257,666) (260,992) (323,112) (322,673) Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: <t< td=""><td></td><td>(1,010,100)</td><td>(1,102,100)</td><td>(0, 101, 020)</td><td>(0,200,000)</td></t<>		(1,010,100)	(1,102,100)	(0, 101, 020)	(0,200,000)
Net value added produced by the Company 1,831,465 1,772,075 2,577,582 2,564,290 Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefitis 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: 879,920 968,639 1,282,022 1,398,827 Debt remuneration: 525,226 422,762 609,102 453,826	Gross value added	2,089,131	2,033,067	2,900,694	2,886,963
Value added received in transfer Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 540,407 512,531 788,902 738,299 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: 879,920 968,639 1,282,022 1,398,827 Interest 525,226 422,762 609,102 453,8	Depreciation and amortization	(257,666)	(260,992)	(323,112)	(322,673)
Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 879,920 968,639 1,282,022 1,398,827 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654<	Net value added produced by the Company	1,831,465	1,772,075	2,577,582	2,564,290
Equity pickup 55,014 85,283 42,250 6,908 Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 879,920 968,639 1,282,022 1,398,827 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654<	Males and dark discovering of the form of the				
Finance income 137,439 132,146 170,338 157,118 Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 93,829 93,829 93,829 93,829 93,829 93,82		FF 044	05.000	40.050	0.000
Total value added to be distributed 2,023,918 1,989,504 2,790,170 2,728,316 Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 540,407 512,531 788,902 738,299 Taxes, charges and contributions: Federal 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: 879,920 968,639 1,282,022 1,398,827 Debt remuneration: 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: 590,823 480,409	1 2 1 1	,			,
Distribution of value added Personnel and charges: Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: 879,920 968,639 1,282,022 1,398,827 Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: 590,823 480,409 706,478 563,265 Equity remuneration: 12,768 27,925 12,768 27,925	Finance income	137,439	132,146	170,338	157,118
Personnel and charges: Salaries	Total value added to be distributed	2,023,918	1,989,504	2,790,170	2,728,316
Salaries 443,581 419,556 625,007 593,185 Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 540,407 512,531 788,902 738,299 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Bebt remuneration: 879,920 968,639 1,282,022 1,398,827 Debt remuneration: 11,4557 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: 590,823 480,409 706,478 563,265 Equity remuneration: 12,768 27,925 12,768 27,925	Distribution of value added				
Benefits 63,845 63,383 106,611 93,818 Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: Federal Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Bebt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: 590,823 480,409 706,478 563,265 Equity remuneration: 12,768 27,925 12,768 27,925	Personnel and charges:				
Unemployment Compensation Fund (FGTS) 32,981 29,592 57,284 51,296 Taxes, charges and contributions: 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: 879,920 968,639 1,282,022 1,398,827 Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	Salaries	443,581	419,556	625,007	593,185
540,407 512,531 788,902 738,299 Taxes, charges and contributions: Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	Benefits				
Taxes, charges and contributions: Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	Unemployment Compensation Fund (FGTS)		29,592	57,284	51,296
Federal 78,516 135,899 268,566 353,725 State 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 Bebt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925		540,407	512,531	788,902	738,299
State Local 770,577 803,907 967,323 1,000,929 Local 30,827 28,833 46,133 44,173 879,920 968,639 1,282,022 1,398,827 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	Taxes, charges and contributions:				
Local 30,827 28,833 46,133 44,173 879,920 968,639 1,282,022 1,398,827 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925			135,899	268,566	
879,920 968,639 1,282,022 1,398,827 Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	State	770,577			1,000,929
Debt remuneration: Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925	Local				
Interest 525,226 422,762 609,102 453,826 Rent 21,857 21,303 29,231 22,654 Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925		879,920	968,639	1,282,022	1,398,827
Rent Other 21,857 21,303 29,231 22,654 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: 12,768 27,925 12,768 27,925	Debt remuneration:				
Other 43,740 36,344 68,145 86,785 590,823 480,409 706,478 563,265 Equity remuneration: Net income for the period 12,768 27,925 12,768 27,925					
Equity remuneration: 590,823 480,409 706,478 563,265 Net income for the period 12,768 27,925 12,768 27,925	Rent				
Equity remuneration:12,76827,92512,76827,925Net income for the period12,76827,925	Other				
Net income for the period 12,768 27,925 12,768 27,925		590,823	480,409	706,478	563,265
Total value added distributed 2,023,918 1,989,504 2,790,170 2,728,316	Net income for the period	12,768	27,925	12,768	27,925
	Total value added distributed	2,023,918	1,989,504	2,790,170	2,728,316



Notes to quarterly information

1. Operations

Magazine Luiza S.A. (the "Company or Parent Company") is a publicly-held corporation listed under the special segment called "Novo Mercado" of B3 S.A. - Brasil, Bolsa, Balcão, under ticker symbol "MGLU3" and is primarily engaged in the retail sale, through physical stores, e-commerce and its SuperApp. SuperApp is an application that offers products and services from Magazine Luiza, its subsidiaries, as well as from commercial partners ("sellers") through the marketplace platform. Through its subsidiaries, Magazine Luiza also operates in consortium administration, logistics, software development, food delivery, digital content, and payment methods. The joint venture Luizacred (Note 11) offers loans and financing services to its customers. Magazine Luiza is headquartered in the city of Franca, São Paulo State, and its parent and holding company is LTD Administração e Participação S.A.

Magazine Luiza S.A. and its subsidiaries are hereinafter referred to as "Company" for purposes of this report, unless otherwise stated.

As at March 31, 2025, the Company owned 1,245 stores and 21 distribution centers (1,245 stores and 21 distribution centers as at December 31, 2024) located in all regions in Brazil. The Company also operates on the electronic commerce sites www.magazineluiza.com.br, www.epocacosmeticos.com.br, www.netshoes.com.br, www.zattini.com.br, www.shoestock.com.br, www.kabum.com.br, and related *mobile* apps, as well as through the *food* delivery apps AiQfome, Tônolucro and Plus Delivery.

On May 08, 2025, the Board of Directors authorized the issue of this quarterly information.

2. Presentation and preparation of the quarterly information

The quarterly financial information is presented in thousands of reais ("R\$'), which is the Company's functional and presentation currency. The individual and consolidated quarterly information was prepared in accordance with accounting pronouncement CPC 21 (R1) and IAS 34 (Interim financial reporting) and is presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM).

The practices, policies and key accounting judgments and sources of uncertainty about estimates adopted in the preparation of the individual and consolidated quarterly information are consistent with those adopted and disclosed in the notes to the financial statements for the year ended December 31, 2024, which were disclosed on March 13, 2024 and should be read together.

The objective of the statement of value added (SVA) is to present information on the wealth created by the Company and its subsidiaries and its distribution over a given period. It is presented as required by the rules issued by the Brazilian Securities and Exchange Commission (CVM), as this statement is not provided for nor mandatory under the International Financial Reporting Standards (IFRS).



2. Presentation and preparation of the quarterly information (Continued)

Management adopts the accounting policy of presenting the interest paid as financing activity and the dividends received as operating activity in the Statements of Cash Flows.

2.1. New or revised pronouncements applied for the first time in 2024 (Continued)

The Company applied certain standards and amendments for the first time in the financial statements for the year ended December 31, 2024, which were effective for annual periods beginning on or after January 1, 2024, related to supplier finance arrangements (amendments to IAS 7 and IFRS 7, equivalent to CPC 03 (R2) - Statement of Cash Flows) and IFRS 7 (equivalent to CPC 40 (R1) - Financial Instruments: Disclosures), which clarify the characteristics of supplier finance arrangements and require additional disclosures on these arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

As a result of implementing the amendments, the Company provided additional disclosures about its supplier finance arrangements in Note 16, and restated the comparative figures for 2024 in the statement of cash flows due to the application of paragraph 44H - c of CPC 03 (R2), which requires the presentation, in the statement of cash flows, of the type and effect of non-cash changes of financial liabilities disclosed as trade accounts payable (agreement). Accordingly, the Company is presenting the trade accounts payable (agreement) amount in financing activities and disclosing the non-cash effect in Note 30. This restatement does not change the amount of increase or decrease in cash and cash equivalents, as shown below:

Statement of cash flows - 2024 - Individual Trade accounts payable Cash flows from operating activities

Payment of trade accounts payable (agreement)
Cash flows used in financing activities
Increase in cash and cash equivalents

Statement of cash flows - 2024 - Consolidated Trade accounts payable Cash flows from operating activities

Payment of trade accounts payable (agreement)

Cash flows used in financing activities

Decrease in the balance of cash and cash equivalents

Effect of new practices	Restated
2,490,111	2,112,158
2,490,111	2,854,642
(2,490,111)	(2,572,608)
(2,490,111)	(2,372,564)
-	294,959
	2,490,111 2,490,111 (2,490,111)

Effect of new practices	Restated
2,502,360	1,903,417
2,502,360	2,031,202
(2,502,360)	(2,629,533)
(2,502,360)	(2,463,410)
-	(615,081)
	2,502,360 2,502,360 (2,502,360)

Significant new and amended standards and interpretations issued up to the issue date the Company's financial statements are described below. The Company intends to adopt them when they become effective.



2. Presentation and preparation of the quarterly information (Continued)

2.1. New or revised pronouncements applied for the first time in 2024 (Continued)

- IFRS 18 Presentation and Disclosure in quartely information: in April 2024, the IASB issued IFRS 18, which replaces IAS 1 (equivalent to CPC 26 (R1)) Presentation of quartely information. IFRS 18 introduces new requirements for presentation within the statement of profit or loss for the year, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of profit or loss into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new. IFRS 18 will come into effect for reporting periods beginning on or after January 1, 2027. The Company is currently assessing the impact of these amendments.
- Amendments to CPC 18 (R3) Investment in Associates, Subsidiaries and Joint Ventures and ICPC 09 Individual Financial Statements, Separate Financial Statements, Consolidated Financial Statements and Application of the Equity Method The update of Accounting Pronouncement CPC 18 contemplates the application of the equity method to measure investments in subsidiaries in the Individual Financial Statements, reflecting the amendment to the international standards that now allow this practice in the Separate Financial Statements. This convergence aligns the accounting practices adopted in Brazil with the international practices, without generating material impacts in relation to the current standard, focusing only on adjustments in wording and regulatory reference updates. ICPC 09 was updated to align its wording with the amendments to the standards. These amendments came into effect for reporting periods beginning on or after January 1, 2025. The Company did not identify any effects related to this amendment for the quarter ended March 31, 2025.

3. Cash and cash equivalents

	_	Individual		Conso	lidated
	Rate	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Cash		127,016	138,769	129,395	140,836
Banks		146,726	62,765	236,537	162,426
Short-term deposits	From 93% to 102% of the CDI	509,115	517,114	1,135,304	1,440,020
Investment funds	From 96% to 105% of the CDI	-	-	30,977	83,915
	_	782,857	718,648	1,532,213	1,827,197

Credit risk and sensitivity analyses are described in Note 29.



4. Marketable securities

	Rate -	Indiv	idual	Consolidated	
	Rate	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Investment funds	98% to 105% of the CDI	5,401	5,244	5,401	5,244
Receivables investment funds		50,652	49,953	4,537	802
Federal government securities	(a)		-	117,655	114,221
Funds of one:	(b)				
Federal government securities	. ,	73,739	217,627	73,739	217,627
		129,792	272,824	201,332	337,894

- (a) This refers to investments by its subsidiary Magalupay in federal government securities, primarily National Treasury Financial Bills.
- (b) Refers to fixed income funds of one held with Banco Itaú S.A. and Banco do Brasil S.A. As of March 31, 2025 and December 31, 2024, the portfolio comprised the investments described in the table above, which are linked to securities and financial transactions and referenced to the variation of the Interbank Deposit Certificate (CDI), with daily liquidity and the objective of returns at the average yield of 100% of the CDI for the Company.

Credit risk and sensitivity analyses are described in Note 29.

5. Accounts receivable

	Individual		Conso	lidated
	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Credit cards (a)	1,282,082	1,966,420	3,157,809	4,128,941
Debit cards (a)	2,784	2,270	2,833	2,319
Direct consumer credit (b)	1,530,683	1,576,331	1,530,692	1,576,331
Customer services (c)	521,881	546,413	588,223	574,594
Other receivables (d)	10,634	1,584	185,793	155,018
Total accounts receivable	3,348,064	4,093,018	5,465,350	6,437,203
From commercial agreements (e)	261,336	259,825	301,655	309,451
Allowance for expected credit losses	(417,185)	(488,608)	(425,488)	(496,680)
Present value adjustment	(369,396)	(367,893)	(369,396)	(367,893)
Total	2,822,819	3,496,342	4,972,121	5,882,081
Current assets	2,797,901	3,447,789	4,947,203	5,833,528
Noncurrent assets	24,918	48,553	24,918	48,553

Days sales outstanding is of 34 and 46 days, individual and consolidated, respectively, as of March 31, 2025 (40 and 49 days, individual and consolidated, respectively, as of December 31, 2024).

- (a) Accounts receivable arising from sales made through credit and debit cards, which the Company receives from the buyers in amounts, terms and number of installments defined at the time the products are sold. The consolidated information includes receivables from buyers transacted through Magalupay, to be transferred to the partners (sellers) as described in Note 17. As of March 31, 2025, the Company recorded credits assigned to certain buyers and financial institutions amounting to R\$R\$3,945,947 (R\$3,307,836 as of December 31, 2024), individual, and R\$6,044,636 (R\$5,217,300 as of December 31, 2024), consolidated, on which a discount ranging from 102.0% to 110.0% of the CDI is applied. Through assignment of receivables from cards, the Company transfers to the acquirers and financial institutions all risks from customer receivables and, thus, settles the amounts receivable related to these credits.
- (b) Refers to receivables from sales financed by the Company.
- (c) Refers substantially to sales intermediated by the Company for Luizaseg and Cardif do Brasil Seguros e Garantias S.A. The Company allocates to its partners the extended warranty and other insurance, in full, in the month following the sale, and receives from customers in accordance with the agreed transaction term. Additionally, receivables for marketplace services and other services are allocated to this account.



5. Accounts receivable (Continued)

- (d) Refers mostly to receivables for transportation services of subsidiary Magalog to third parties, as well as services rendered and additions to Magalupay's payment accounts and receivables from FIDC (Note 4).
- (e) Refers to bonuses to be received from suppliers, arising from the fulfillment of the purchase volume or promotional campaigns, as well as from agreements that define the share of suppliers in disbursements related to advertising and promotion (joint advertising). The balance presented is net of the amounts offset with balances payable from the respective suppliers, provided for in the partnership agreement between the parties. The amounts offset totaled R\$482,860, individual (R\$575,873 as of December 31, 2024), and R\$493,125, consolidated (R\$615,953 as of December 31, 2024).

Changes in allowance for expected credit losses are as follows:

Opening balance
(+) Additions
(-) Write-offs
Closing balance

Indiv	idual	Consolidated				
03/31/2025	12/31/2024	03/31/2025	12/31/2024			
(488,608)	(366,096)	(496,680)	(371,939)			
(120,096)	(524,333)	(121,361)	(528, 148)			
191,519	401,821	192,553	403,407			
(417,185)	(488,608)	(425,488)	(496,680)			

The credit risk analysis is detailed in Note 29.



5. Accounts receivable (Continued)

The aging list of trade accounts receivable and receivables from commercial agreements is as follows:

		Trade accou	nts receivable		From commercial arrangements				
	Indiv	idual	Conso	lidated	Indiv	idual	Consolidated		
	03/31/2025	12/31/2024	03/31/2025	12/31/2024	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
Falling due:									
Within 30 days	440,042	442,491	704,226	667,234	32,984	37,164	57,098	49,916	
31 to 60 days	248,762	250,751	274,082	611,807	192,760	111,286	196,608	142,275	
61 to 90 days	226,231	248,448	315,201	264,784	11,002	45,917	16,157	46,956	
91 to 180 days	755,505	1,374,972	1,891,862	2,485,928	22,119	60,516	22,126	61,545	
181 to 360 days	1,228,562	1,321,101	1,805,190	1,927,672	[´] 5	53	[′] 5	53	
More than 361 days	123,493	145,525	124,412	145,780	-	-	-	-	
•	3,022,595	3,783,288	5,114,973	6,103,205	258,870	254,936	291,994	300,745	
Overdue:	, ,				,	,	•	•	
Within 30 days	74,962	73,622	99,870	97,890	931	2,696	3,167	5,583	
31 to 60 days	57,206	54,509	57,206	54,509	896	393	4,182	830	
61 to 90 days	51,682	50,498	51,682	50,498	226	387	1,314	662	
91 to 180 days	141,619	131,101	141,619	131,101	413	1,413	998	1,631	
,	325,469	309,730	350,377	333,998	2,466	4,889	9,661	8,706	
	3,348,064	4,093,018	5,465,350	6,437,203	261,336	259,825	301,655	309,451	



6. Inventories

	Indiv	idual	Consolidated		
	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
Goods for resale	6,522,419	6,823,681	7,470,653	7,866,166	
Consumables	27,246	26,881	33,729	35,087	
Provisions for inventory losses	(282,083)	(257,318)	(313,732)	(290,121)	
	6,267,582	6,593,244	7,190,650	7,611,132	

As of March 31, 2025, the Company recorded inventories of goods for resale given in guarantee of legal proceedings, under enforcement, in the approximate amount of R\$8,988 (R\$8,988 as of December 31, 2024).

Changes in the provision for inventory losses are shown below:

	Indiv	idual	Consolidated		
	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
Opening balance	(257,318)	(151,296)	(290,121)	(179,561)	
Set-up of provision	(67,923)	(200,981)	(70,159)	(219,973)	
Inventories written off or sold	43,158	94,959	46,548	109,413	
Closing balance	(282,083)	(257,318)	(313,732)	(290,121)	



7. Transactions with related parties

		Assets (liabilities)				P&L			
	Indiv	/idual		olidated	Indiv	ridual	Consolidated		
Company	03/31/2025	12/31/2024	03/31/2025	12/31/2024	03/31/2025	03/31/2024	03/31/2025	03/31/2024	
Luizacred (i)									
Commissions for services rendered	863	23.521	863	23.521	57.253	61.837	57.253	61.837	
Credit card	1.425.683	1.239.666	1,788,976	1.588.883	(74,685)	(38,735)	(74,685)	(38,735)	
Transfers of amounts received	(50,968)	(78,283)	(50,968)	(78,283)	(,000,	(00,100)	(,000,	(00,100)	
Reimbursement of shared expenses	44,603	41,885	44,603	41,885	31,197	28,361	31,197	28,361	
Trainbardament of charge expended	,	, 5 5 5	,	11,000	0.,.0.	20,001	0.,.0.	20,00	
Total – joint ventures	1,420,181	1,226,789	1,783,474	1,576,006	13,765	51,463	13,765	51,463	
Netshoes (ii)									
Commissions for services rendered and									
reimbursement of shared expenses	15,165	17,464	-	-	2,110	4,391	-	_	
'	.,	, -			,	,			
Época Cosméticos (iii)									
Commissions for services rendered	375	994	-	-	729	1,198	-	-	
Kabum (iv)									
Commissions for services rendered	16,918	19,101	-	-	5,444	4,540	-	-	
Promissory notes	· -	(200,000)	-	-	· -	_	-	-	
•	16,918	(180,899)	-	-	5,444	4,540	-	-	
Luiza Administradora de Consórcio (v)									
Commissions for services rendered	_	_	_	_	4,838	3,755	_	_	
Dividends receivable	_	50,000	_	_	-	-	_	_	
Group of consortia	521	447	521	447	_	_	_	_	
Group or consortiu	521	50,447	521	447	4,838	3,755			
Magalag (vi)	V2.	00,441	02.	447	4,000	0,700			
Magalog (vi)									
Transfers of receivables	(94,711)	(121,766)	-	-	.				
Freight		-	-	-	(425,976)	(525,916)	-	-	
	(94,711)	(121,766)	-	-	(425,976)	(525,916)	-	-	
Magalupay (vii)									
Transfers and commissions	372,835	465,652	-	-	(35,148)	(84,967)	-	-	
Luindaha (viii)									
Luizalabs (viii) System development	(41)	_	_	_	(41)	12	_	_	
Cystem development	(41)				(41)	12			
Total Subsidiaries	311,062	231,892	521	447	(448,044)	(596,987)	-	-	
MTG Participações (ix)									
Rent and other transfers	(4,909)	(3,977)	(4,909)	(3,977)	(23,297)	(22,263)	(23,297)	(22,263)	
PJD Agropastoril (x)									
Rent, freight and other transfers	(31)	(30)	(31)	(30)	(281)	(235)	(281)	(235)	
LH Participações (xi)	(3.)	(-3)	1-11	(-3)	(1)	()	\ <i>1</i>	()	
Rent	(233)	(223)	(233)	(223)	(699)	(668)	(699)	(668)	
	(233)	(223)	(233)	(223)	(653)	(000)	(699)	(000)	
ETCO - SCP (xii)					(0.057)	(4.070)	(0.0ET)	(4.070)	
Agency fee	(C CCC)	(47.070)	(C COC)	(47.070)	(2,057)	(1,878)	(2,057)	(1,878)	
Marketing expenses	(6,688)	(17,879)	(6,688)	(17,879)	(64,269)	(58,703)	(64,269)	(58,703)	
	(6,688)	(17,879)	(6,688)	(17,879)	(66,326)	(60,581)	(66,326)	(60,581)	
Total other related nartice	(44.064)	(22,109)	(44.064)	(22,109)	(00 603)	(83,747)	(90,603)	(83,747)	
Total other related parties	(11,861)	(22, 109)	(11,861)	(22,109)	(90,603)	(03,747)	(80,003)	(03,747)	
Total intercompany balances	1,719,382	1,436,572	1,772,134	1,554,344	(524,882)	(629,271)	(76,838)	(32,284)	
i otal intercompany balances	1,719,302	1,430,312	1,112,134	1,004,044	(524,002)	(023,211)	(10,030)	(32,204)	

	Assets (liabilities)					P8	§L	
Other related parties – marketable	Indiv	/idual	Conso	lidated	Indiv	idual	Conso	lidated
securities	03/31/2025	12/31/2024	03/31/2025	12/31/2024	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Funds of one - classified as Marketable								
securities (xiii)	73.739	217 627	73.739	217 627	2.411	5 486	2.411	5 486

	Indiv	idual	Consolidated		
Reconciliation	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
Accounts receivable from related parties Accounts payable to related parties	1,899,781 (180,399)	1,864,959 (428,387)	1,812,741 (40,607)	1,661,405 (107,061)	
. ,	1,719,382	1,436,572	1,772,134	1,554,344	



7. Transactions with related parties (Continued)

- (i) The transactions with Luizacred, a joint venture with Banco Itaúcard S.A., relate to the following activities:
 - (a) Receivables under private label credit cards and finance costs with advance of such receivables;
 - (b) Balance receivable from the sale of products financed to customers by Luizacred, received by the Company;
 - (c) Commissions on services provided monthly by the Company, including attraction of new customers, management and administration of consumer credit transactions, control and collection of financing granted, indication of insurance linked to financial services and products. The amounts payable (current liabilities) refer to the receipt of customer installments at the Company's store cashiers, which are transferred to Luizacred;
 - (d) Reimbursement of shared expenses.
- (ii) The amounts of Netshoes, a wholly-owned subsidiary, refer to commissions for sales made via the Parent Company's Marketplace platform and reimbursement of shared expenses.
- (iii) Transactions with Época Cosméticos, a wholly-owned subsidiary, refer to commissions for sales made via the Parent Company's marketplace platform.
- (iv) The transactions with KaBuM, a wholly-owned subsidiary, refer to commissions for sales made via the Parent Company's marketplace platform and to promissory notes with Magazine Luiza that were settled on January 22, 2025 through the subsidiary's capital reduction.
- (v) The amounts receivable (current assets) from Luiza Consortium (LACs), a wholly-owned subsidiary, refer to proposed dividends and commissions for sales made by the Parent Company as an agent for consortium operations. The amounts payable (current liabilities) refer to unrealized transfers to LAC relating to consortia installments received by the Parent Company through cashiers at the points of sale.
- (vi) Transactions with Magalog, a wholly-owned subsidiary, refer to freight expenses and transfer of receivables.
- (vii) Transactions with Magalupay, a wholly-owned subsidiary, refer to transfers and commissions receivable for sales made via its platform by Marketplace sellers.
- (viii) This refers to provision of system development services by subsidiary Luizalabs Computação e Sistemas de Informação Ltda.
- (ix) Transactions with MTG Administração, Assessoria e Participações S.A., controlled by the same controlling shareholders of the Company, refer to expenses with rent of commercial buildings for its stores, as well as distribution centers, and reimbursement of expenses.
- (x) Transactions with PJD Agropastoril Ltda., a company controlled by the Company's indirect controlling shareholders, refer to expenses with truck rentals for shipping of goods.
- (xi) Transactions with LH Agropastoril, Administração Participações Ltda., controlled by the same controlling shareholders of the Company, refer to expenses with rent of commercial buildings and central office.
- (xii) Transactions with ETCO Sociedade em Conta de Participação, whose participating partner is a company controlled by the chairman of the Company's Board of Directors, refer to contracts for provision of promotion and advertising services, including transfers related to broadcasting, media production and graphic creation services.
- (xiii) This refers to investments, redemptions and income from funds of one (ML Renda Fixa Crédito Privado FI and BB MGL Fundo de Investimento RF Longo Prazo, see Note 4 Marketable securities).



7. Transactions with related parties (Continued)

Management compensation - Individual and Consolidated

	03/3	1/2025	03/31/2024		
	Board of Directors	Statutory Board	Board of Directors	Statutory Board	
Fixed and variable compensation	1,714	2,038	1,575	1,894	
Stock option plan	259	2,117	262	1,562	

The Company does not offer post-employment benefits, severance pay, or other long-term benefits. Short-term benefits for the statutory board correspond to those granted to the other Company employees, and certain eligible employees are beneficiaries of a share-based incentive plan, as mentioned in Note 22. The Company's internal policy determines the payment of Profit Sharing to its employees. These amounts are accrued monthly by the Company, according to estimated achievement of goals. Total management compensation was approved at the Annual General Meeting held on April 24, 2025, in which the limit of R\$42,803 was established for 2025.

8. Taxes recoverable

	Indiv	idual	Consolidated		
	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
ICMS recoverable (a) Contribution Taxes on Gross Revenue for Social Integration Program (PIS) and for Social Security Financing (COFINS)	2,032,934	2,082,936	2,064,669	2,118,055	
recoverable	1,269,790	1,393,710	1,437,525	1,587,996	
Other	3,623	3,624	23,881	21,129	
	3,306,347	3,480,270	3,526,075	3,727,180	
Current assets Noncurrent assets	1,650,770 1,655,577	1,671,336 1,808,934	1,822,296 1,703,779	1,856,475 1,870,705	

⁽a) Refer to accumulated credits of Company State VAT (ICMS) and due to tax substitution, arising from the application of different rates on interstate receiving and shipping operations. These credits are realized through a request for reimbursement and offsetting of debts of the same nature to the States of origin of the credit.

9. Income and social contribution taxes

a) Income and social contribution taxes

	Individual		Conso	lidated
	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Corporate Income Tax				
(IRPJ) and Social				
Contribution Tax on Net				
Profit (CSLL) recoverable	43,316	87	97,329	37,049
Withholding Income Tax				
(IRRF) recoverable	9,021	41,915	22,281	60,722
Total current assets	52,337	42,002	119,610	97,771



9. Income and social contribution taxes (Continued)

b) Reconciliation of the tax effect on loss before income and social contribution taxes

	Individual		Conso	lidated
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Loss before income and social contribution taxes	(32,433)	(21,636)	(50,020)	(21,240)
Current statutory rate	34%	34%	34%	34%
Expected income and social contribution tax credit at current rates	11,027	7,356	17,007	7,222
Reconciliation to effective rate (effects of application of tax rates):				
Exclusion - equity pickup	18,705	28,996	14,365	2,349
Unrecognized deferred IR/CS - KaBum	· -	-	(9,900)	25,344
Effect of government grant (1)	16,365	14,345	40,331	15,239
Exclusion of monetary restatement of undue tax payments (2)	1,054	582	2,373	1,662
Other permanent additions, net	(1,950)	(1,718)	(1,388)	(2,651)
Income and social contribution tax credit	45,201	49,561	62,788	49,165
Current	-	_	(13,465)	(15,033)
Deferred	45,201	49,561	76,253	64,198
Total	45,201	49,561	62,788	49,165
Effective rate	139.47%	229.07%	125.53%	231.47%

⁽¹⁾ In performing its regular activities, the Company is entitled to a number of tax benefits granted by the states. Based on the concept brought by Supplementary Law No. 160/2017, these benefits are considered investment grants and, according to CPC 07 - Government grants and assistance, they are recorded in the statement of profit or loss for the year.

⁽²⁾ On September 24, 2021, in a decision of the Federal Supreme Court with recognized general repercussion effect, the levy of IRPJ and CSLL on amounts related to the Selic (Central Bank benchmark rate) received due to claim to refund taxes paid in error was declared unconstitutional. The Company has a writ of mandamus, dated before the judgment of the Federal Supreme Court, whose subject matter is precisely the recognition of the illegitimacy of the levy of IRPJ and CSLL on Selic in tax credits. Based on the decision of the STF, the Company permanently excluded these amounts from the tax base, considering that it is likely that the decision will be accepted by the tax authorities, pursuant to ICPC 22 – Uncertainty over Income Tax Treatments (equivalent to IFRIC 23).



9. Income and social contribution taxes (Continued)

Deferred income and social contribution taxes

c) Breakdown and changes in balances of deferred income and social contribution tax assets and liabilities

Deferred income and social contribution taxes on: Income and social contribution tax loss Allowance for expected credit losses Provision for inventory losses Provision for present value and fair value adjustments Provisions for tax, civil and labor contingencies Provision for stock option plan Temporary differences on leases Temporary differences on fair value in acquisitions Judicial deposits Deferred tax credits (¹) Other provisions Deferred income and social contribution tax assets (liabilities)

	Indiv	/idual			Conso	lidated	
12/31/2024	P&L	Equity	03/31/2025	12/31/2024	P&L	Equity	03/31/2025
1,823,937	44.651		1,868,588	2,107,949	59,443	_	2,167,392
167,097	(25,032)	_	142,065	176,791	(21,701)	_	155,090
87,488	8,420	-	95,908	94,099	6,780	-	100,879
170,639	(6,851)	(10,643)	153,145	170,638	(6,851)	(10,643)	153,144
412,004	15,716	-	427,720	644,810	28,663	•	673,473
23,620	1,756	-	25,376	24,024	1,786	-	25,810
122,665	4,885	-	127,550	122,931	4,885	-	127,816
(40,962)	-	-	(40,962)	(114,078)	3,333	-	(110,745)
617	-	-	617	617	•	-	617
(21,727)	3,215	-	(18,512)	(51,183)	3,215	-	(47,968)
6,459	(1,559)	-	4,900	34,952	(3,300)	-	31,652
2,751,837	45.201	(10.643)	2.786.395	3.211.550	76.253	(10,643)	3,277,160

Deferred income and social contribution taxes on: Income and social contribution tax loss Allowance for expected credit losses Provision for inventory losses Provision for present value adjustments Provisions for tax, civil and labor contingencies Provision for stock option plan Temporary differences on leases Temporary differences on fair value in acquisitions Judicial deposits Deferred tax credits (¹) Other provisions Deferred income and social contribution tax assets
Other provisions Deferred income and social contribution tax assets (liabilities)

	Individual		C	Consolidated		
Balance in 12/31/2023	P&L	Balance in 03/31/2024	Balance in 12/31/2023	P&L	Balance in 03/31/2024	
1,796,415	188	1,796,603	2,056,572	5,392	2,061,964	
124,603	12,192	136,795	128,573	12,192	140,765	
51,441	12,775	64,216	51,918	14,482	66,400	
95,037	855	95,892	95,037	855	95,892	
338,811	14,967	353,778	494,557	16,633	511,190	
134,637	3,985	138,622	134,637	3,985	138,622	
125,996	3,235	129,231	125,996	3,235	129,231	
(41,679)	717	(40,962)	(230,040)	7,896	(222,144)	
` 617 [′]	-	` 617 [′]	617	-	617	
(102,149)	-	(102,149)	(131,605)	-	(131,605)	
(10,034)	647	(9,387)	5,468	(472)	4,996	
2,513,695	49,561	2,563,256	2,731,730	64,198	2,795,928	

⁽¹⁾ Refers to temporary exclusions from the income and social contribution tax bases related to recognition of tax credits, the tax benefits of which are observed at a time other than upon recognition.



9. Income and social contribution taxes (Continued)

Breakdown of deferred income and social contribution taxes by company

	Balance at 12/31/2024	Deferred tax assets	Deferred tax liabilities	Balance at 03/31/2025
Individual	2,751,837	2,786,395	_	2,786,395
Netshoes	257,206	268,297	-	268,297
KaBuM	(30,302)		(22,097)	(22,097)
Luiza Consortium	(6,246)	-	(9,374)	(9,374)
Época Cosméticos	61,183	65,198	-	65,198
Magalog	84,975	89,455	-	89,455
Luizalabs	15,582	24,255	-	24,255
Magalupay	77,315	75,031	-	75,031
Consolidated	3,211,550	3,308,631	(31,471)	3,277,160

The balance of deferred income and social contribution tax assets recorded is limited to amounts whose realization is supported by projections of future taxable bases, approved by management.



10. Investment in subsidiaries

a) Changes in investments in subsidiaries

Changes in investments in direct subsidiaries presented in the individual financial statements are as follows:

Position at 03/31/2025

Financial Information	Netshoes	Kabum	Época Cosméticos	Magalupay	Luiza Consortium	Magalog	Luizalabs
Shares/units of interest	1,514,532	1,976,774	145,955	2,000,000	6,500	19,258,171	125,523
(%) Equity interest	100%	100%	100%	100%	100%	100%	100%
Current assets	514,826	1,341,189	138,478	2,639,535	289,867	245,598	48,947
Noncurrent assets	847,154	157,839	362,035	549,140	57,513	383,958	400,882
Current liabilities	460,534	875,115	96,711	2,359,020	194,439	288,428	113,584
Noncurrent liabilities	326,747	192,791	161,300	142,691	54,000	27,627	76,394
Capital	436,636	50,882	170,955	490,489	50,050	423,521	214,543
Equity	574,699	431,122	242,502	686,964	98,941	313,501	259,851
Net revenue	377,168	687,277	120,217	188,730	41,803	488,811	110,229
Net income (loss)	6,108	19,579	(4,303)	14,034	12,381	(7,752)	(15,390)

Changes	Netshoes	Kabum	Época Cosméticos	Magalupay	Luiza Consortium	Magalog	Luizalabs	Total
Opening balance	1,189,383	2,008,270	255,890	672,930	86,560	289,011	304,543	4,806,587
Future capital contribution (capital reduction)	-	(200,000)	25,000	-	_	36,175	-	(138,825)
Other comprehensive income	(3,231)	-	· -	-	-	, <u>-</u>	-	(3,231)
Action plan	289	-	88	-	-	200	751	1,328
Equity pickup	982	12,828	(4,303)	14,034	12,381	(7,758)	(15,400)	12,764
Balance at March 31, 2025	1,187,423	1,821,098	276,675	686,964	98,941	317,628	289,894	4,678,623



10. Investments in subsidiaries (Continued)

a) <u>Changes in investments in subsidiaries</u> (Continued)

Position at 12/31/2024

Financial Information	Netshoes	Kabum	Época Cosméticos	Magalupay	Luiza Consortium	Magalog	Luizalabs
Shares/units of interest (%) Equity interest	1,514,532	1,976,774	145,955	2,000,000	6,500	19,258,171	125,523
	100%	100%	100%	100%	100%	100%	100%
Current assets Noncurrent assets	640,503	1,554,601	208,657	2,938,749	257,547	290,945	61,972
	819.475	368.258	341.689	554.648	52.989	380.129	390,346
Current liabilities Noncurrent liabilities	585,957	1,098,859	173,252	2,672,643	177,267	352,965	103,693
	302.485	212.457	155.377	147.824	46.709	33.231	74,138
Capital Equity	436,636	250,882	145,955	490,489	50,050	387,346	214,543
	571.536	611.543	221.717	672.930	86.560	284.878	274,487
Net revenue Net income (loss)	1,733,496 115,728	3,163,463 76.405	611,807	794,105 209,262	147,612 41.051	2,076,500 1,906	417,551 (27,820)

Changes	Netshoes	Kabum	Época Cosméticos	Magalupay	Luiza Consortium	Magalog	Luizalabs	Total
Opening balance	1,287,661	1,980,246	285,829	457,526	95,508	237,526	285,473	4,629,769
Future capital contribution	(198,274)	-	-	-	-	53,212	51,240	(93,822)
Other comprehensive income	462	-	-	(611)	-	-	-	(149)
Action plan	4,810	(2,460)	(136)	6,753	-	(1,058)	(2,641)	5,268
Dividends	-	-	-	-	(50,000)	-	-	(50,000)
Equity pickup	94,724	30,485	(29,803)	209,262	41,051	(669)	(29,529)	315,521
Balance at December 31, 2024	1,189,383	2,008,271	255,890	672,930	86,559	289,011	304,543	4,806,587



10. Investments in subsidiaries (Continued)

b) Reconciliation of the carrying amount

Subsidiary	Equity	Goodwill from acquisition	Revaluation surplus¹	Balance at 03/31/2025
Netshoes	574,699	486,718	126,005	1,187,422
Kabum	431,122	705,042	684,934	1,821,098
Época Cosméticos	242,502	34,173	, -	276,675
Magalupay	686,964	· -	_	686,964
Luiza Consortium	98,941	-	-	98,941
Magalog	313,501	3,756	372	317,629
Luizalabs	259,851	25,421	4,622	289,894
	2,607,580	1,255,110	815,933	4,678,623

¹ Refers to the difference in the fair value of assets and liabilities allocated to the acquisition price.

Subsidiary	Equity	Goodwill from acquisition	Revaluation surplus¹	Balance at 12/31/2024
Netshoes	571,536	486,718	131,129	1,189,383
Kabum	611,543	705,042	691,685	2,008,270
Época Cosméticos	221,717	34,173	-	255,890
Magalupay	672,930	-	-	672,930
Luiza Consortium	86,560	-	-	86,560
Magalog	284,878	3,756	377	289,011
Luizalabs	274,487	25,421	4,635	304,543
	2,723,651	1,255,110	827,826	4,806,587

¹ Refers to the difference in the fair value of assets and liabilities allocated to the acquisition price.

During this period, the Company obtained authorization from Bacen (Central Bank of Brazil) for the operation of Magalupay - Sociedade de Crédito, Financiamento e Investimento S.A. ("Magalupay IF"), in order to expand the offering of financial products and services for its customers and sellers on its platform, which was not yet operational at the end of this quarterly information.

11. Investment in jointly-controlled subsidiaries

Position at 03/31/2025

Equity interest	Luizacred
Shares/units of interest (%) Equity interest	31,056,244 50%
Current assets	17,519,279
Noncurrent assets	1,555,567
Current liabilities	16,941,117
Noncurrent liabilities	97,857
Capital	1,682,002
Equity	2,035,872
Net revenue	1,131,911
Net income for the period	84,040

Changes	Luizacred
Balance at December 31, 2024 Other comprehensive income	971,862 (551)
Unrealized income	230
Equity pickup	42,020
Balance at March 31, 2025	1,013,561



11. Investments in joint ventures (Continued)

Position at 12/31/2024

Equity interest	Luizacred
Chanash with a fintance	24.050.244
Shares/units of interest	31,056,244
(%) Equity interest	50%
Current assets	18,977,578
Noncurrent assets	1,572,852
Current liabilities	18,503,253
Noncurrent liabilities	94,241
Capital	1,682,002
Equity	1,952,936
Net revenue	4,430,465
Net income for the year	295,072

Changes	Luizacred
Dalaman at Danamakan 04, 0000	000 540
Balance at December 31, 2023	322,516
Capital increase (a)	543,001
Other comprehensive income	439
Dividends	(42,550)
Unrealized income	920
Equity pickup	147,536
Balance at December 31, 2024	971,862

⁽a) The Company and Itaú Unibanco Holding S.A. approved a capital increase in the amount of R\$1,086,002, which was fully paid proportionally to their equity interests in the capital of Luizacred, on May 6, 2024, August 15, 2024 and December 20, 2024, therefore maintaining joint control. This capital increase is linked to Luizacred's strategic planning.

Total investments in joint ventures

	03/31/2025	12/31/2024
Luizacred (a) Luizacred – Difference in practice (b)	1,017,936 (4,375)	976,467 (4,605)
, , ,	1,013,561	971,862

⁽a) Interest of 50% of the voting capital representing the contractually agreed sharing of the control of the business, requiring the unanimous consent of the parties about significant decisions and financing and operating activities. Luizacred is joint venture held with Banco Itaúcard S.A. and is engaged in the supply, distribution and trade of financial products and services to the Company's customers.

⁽b) Adjustment of difference in accounting practice related to recognition of revenue arising from the association agreement between the parties described in Note 28, item b.



12. Leases

The Company acts as a lessee in agreements mainly related to real estate (physical stores, distribution centers and administrative units). The Company recognizes these agreements in accordance with CPC 06 (R2)/IFRS 16, in the statement of financial position as right of use and lease liability.

Changes in the right of use in the quarters ended March 31, 2025 and 2024 are as follows:

	Individual		Conso	lidated
	2025	2024	2025	2024
Balance at January 1	3,129,039	3,282,873	3,235,372	3,343,054
Additions/measurement Direct costs	102,679 4,177	86,414	102,679 4,177	89,880
Write-offs Depreciation	(135,473)	(32,926) (139,130)	- (143,793)	(44,762) (144,405)
Balance at March 31	3,100,422	3,197,231	3,198,435	3,243,767
Breakdown at March 31				
Cost	6,098,482	5,644,716	6,261,799	5,740,083
Accumulated depreciation	(2,998,060)	(2,447,485)	(3,063,364)	(2,496,316)
	3,100,422	3,197,231	3,198,435	3,243,767

Changes in lease liabilities in the quarters ended March 31, 2025 and 2024 are as follows:

	Indiv	Individual		idated
	2025	2024	2025	2024
Balance at January 1	3,418,880	3,514,349	3,533,535	3,578,155
Additions/measurement	102,679	86,065	102,679	89,531
Payment of principal	(118,064)	(120,361)	(121,530)	(124,240)
Payment of interest	(82,771)	(76,228)	(83,886)	(77,742)
Accrued interest	82,771	76,229	84,825	77,743
Derecognition	-	(37,985)	-	(50,719)
Balance at March 31	3,403,495	3,442,069	3,515,623	3,492,728
Current liabilities	412,972	487,300	440,214	506,000
Noncurrent liabilities	2.990.523	2.954.769	3.075.409	2.986.728



13. Property and equipment

Changes in property and equipment in the quarters ended March 31, 2025 and 2024 are as follows:

	Indiv	Individual		olidated
	2025	2024	2025	2024
Balance at January 1 Additions Write-offs Depreciation	1,618,551 44,864 (1,429) (52,543)	1,650,996 19,155 (729) (62,951)	1,834,725 50,646 (1,580) (64,383)	1,841,522 54,302 (780) (71,481)
Balance at March 31	1,609,443	1,606,471	1,819,408	1,823,563
Cost Accumulated depreciation	2,951,131 (1,341,688)	2,781,754 (1,175,283)	3,374,197 (1,554,789)	3,183,433 (1,359,870)
	1,609,443	1,606,471	1,819,408	1,823,563

No indication of impairment was identified in the three month-period ended March 31, 2025.

14. Intangible assets

Changes in intangible assets in the quarters ended March 31, 2025 and 2024 are as follows:

	Indiv	Individual		olidated
	2025	2024	2025	2024
Balance at January 1	1,149,912	1,055,626	4,482,287	4,504,807
Additions	72.508	101.289	113,506	128.571
Write-offs	(8)	-	(24)	(70)
Amortization	(69,650)	(58,911)	(114,9̀36)́	(106,787)
Balance at March 31	1,152,762	1,098,004	4,480,833	4,526,521
Breakdown at March 31				
Cost	2,151,157	1,813,441	6,395,032	5,860,623
Accumulated amortization	(998,395)	(715,437)	(1,914,199)	(1,334,102)
	1,152,762	1,098,004	4,480,833	4,526,521

15. Trade accounts payable

	Indiv	Individual		lidated
	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Goods for resale - domestic market Other trade accounts payable Present value adjustment	5,328,224 167,922 (140.867)	6,213,742 223,541 (145,936)	5,929,747 220,256 (150.041)	7,055,622 281,861 (154,577)
Tresent value adjustment	5,355,279	6,291,347	5,999,962	7,182,906

Trade accounts payable are initially recorded at present value, against Inventories. The reversal of the present value adjustment is accounted for under Cost of goods resold and services rendered, upon lapse of the term.



16. Trade accounts payable - agreement

Trade accounts payable - agreement (a)
Trade accounts payable - agreement import (b)

Indiv	idual	Conso	lidated
03/31/2025	12/31/2024	03/31/2025	12/31/2024
2,848,995	2,946,541	2,856,528	3,031,977
-	-	65,174	68,236
2,848,995	2,946,541	2,921,702	3,100,213

The Company has agreements with partnering banks to structure a reverse factoring transaction with its main suppliers in relation to which the Company is the legitimate debtor. In these transactions, suppliers transfer their right over the trade bills to a bank in exchange for advance payment. The bank becomes the creditor of the transaction, which is divided into two types:

- (a) In which the Company settles the trade bill on the same date agreed with its supplier. By confirming the existence of suppliers' receivables, the Company guarantees to the banks the certainty and liquidity of their maturities and, as a result, receives a premium from the banks, which is recognized as finance income in the same period as the closing of the transaction, in the amount of R\$32,230 at March 31, 2025 (R\$36,038 at March 31, 2024). Days payable outstanding was 20 days longer for Trade accounts payable agreement than for regular Trade accounts payable as at March 31, 2025.
- (b) In which subsidiary Kabum, by virtue of its import activities, negotiates the extension of the payment term with the bank, in relation to the original dates, which at this reporting date was 56 days on average. The rates negotiated for the extension of the term of current transactions were 76.47% of the CDI.

17. Partners and other deposits

Transfers to sellers - marketplace (a)
Digital accounts - customers and sellers (b)

Consolidated			
03/31/2025 12/31/2024			
1,370,042	1,487,929		
136,188	152,708		
1,506,230	1,640,637		

- (a) This refers to amounts to be transferred to partners in the marketplace regarding purchases made by customers on Magazine Luiza's digital platform of products sold by partner storeowners (sellers) and transacted by Magalupay.
- (b) This corresponds to deposits made by customers and sellers in Magalupay's digital accounts and prepaid payment accounts.



18. Loans and financing

Type	Charges	Guarantee	Final	Individual		Consolidated	
Туре	Charges		maturity	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Debentures - restricted offer (a) Other	100% of CDI + 1.25% to 2.5% p.a. 113.5% of CDI p.a.	Clean Clean	Oct/28 Oct/25	4,178,406 519	4,159,704 521	4,589,703 695	4,581,387 773
				4,178,925	4,160,225	4,590,398	4,582,160
Current liabilities Noncurrent liabilities				1,053,953 3,124,972	980,233 3,179,992	1,465,426 3,124,972	1,402,168 3,179,992

(a) On October 14 and December 23, 2021, according to the debt extension strategy, the Company carried out the 10th and 11th issues of unsecured nonconvertible debentures, for public distribution with restricted placement efforts. 4,000,000 (four million) shares were issued with a par value of R\$1,000 (one thousand reais) each, with final maturities on October 15 and December 23, 2025 and 2026, respectively, at the cost of 100% of CDI + 1.25% p.a. The main purpose of the amount raised was to increase the Company's working capital.

On December 27, 2024, the Company held a general meeting of debenture holders that approved changes in the maturity date, yield, and payment flow, among other changes in its 11th issue of unsecured nonconvertible debentures. The new maturity date approved was October 23, 2028, with quarterly amortization starting in January 2027, at a cost of 100% of the CDI +1.75%. p.a. The Company performed qualitative and quantitative analyses, in light of CPC 48 - Financial Instruments, to assess whether the terms and conditions effective after the modification meet the concept of derecognition of financial liabilities. The quantitative analyses resulted in an unsubstantial change in cash flows, therefore did not require the derecognition of the financial liability.

On July 5, 2022, subsidiary KaBum carried out the 1st issue of unsecured nonconvertible debentures, for public distribution with restricted placement efforts. 400,000 (four hundred thousand) debentures were issued with a par value of R\$1,000 (one thousand reais) each, with final maturity on July 13, 2025, at a cost of 100% of CDI +1.25% p.a. for the purpose of extending debt. The guarantor of this agreement is the parent Magazine Luiza. On August 5, 2024, the Company raised R\$300 million through the 12th issue of debentures, via public distribution and with restricted placement efforts, at a cost of 100% of the CDI + 2.5% p.a., and issued 300,000 (three hundred thousand) debentures at a par value of R\$1,000 (one thousand reais) each, maturing on August 5, 2026. The funds raised were used to increase capital of its joint venture Luizacred.



18. Loans and financing (Continued)

Reconciliation of cash flows from operating and financing activities

Balance at January 1
Payment of principal
Payment of interest
Accrued interest
Balance at March 31

Individual		Consolidated		
2025	2024	2025 2024		
4,160,225	6,928,737	4,582,160	7,354,855	
(72,998)	(800,000)	(73,074)	(801,575)	
(49,422)	(53,367)	(73,258)	(80,320)	
141,120	185,048	154,570	196,865	
4.178.925	6.260.418	4.590.398	6,669,825	

Maturity schedule

The maturity schedule of loans and financing is as follows:

	Maturity	Individual	Consolidated
2025		4.052.052	4 465 496
2025		1,053,953	1,465,426
2026		1,124,972	1,124,972
2027		1,000,000	1,000,000
2028		1,000,000	1,000,000
		4,178,925	4,590,398

Covenants

Debentures issued by the Company and its subsidiary Kabum are subject to covenants corresponding to maintenance of the adjusted net debt-to-EBITDA ratio below 3.0 times. Adjusted net debt corresponds to the sum of all loans and financing, including debentures, excluding cash and cash equivalents, short-term investments and marketable securities, and credit card receivables not paid in advance. Adjusted EBITDA is calculated in accordance with CVM Ruling No. 527, of October 4, 2012, excluding operational events (revenue/expenses) of an extraordinary nature. At March 31, 2025, the Company was in compliance with the covenants, which are measured quarterly.



19. Deferred revenue

	Indiv	Individual		Consolidated	
	03/31/2025	12/31/2024	03/31/2025	12/31/2024	
Deferred revenue with third parties:					
Exclusivity agreement with Cardif (a)	777,084	799,286	777,084	799,286	
Exclusivity agreement with Banco Itaucard S.A. (b)	54,625	57,500	54,625	57,500	
Exclusivity agreement for payment arrangements (c)	-	-	151,539	156,576	
Other agreements	32,130	35,343	42,553	46,366	
	863,839	892,129	1,025,801	1,059,728	
Deferred revenue with related parties:					
Exclusivity agreement with Luizacred (b)	43,805	46,117	43,805	46,117	
Total deferred revenue	907,644	938,246	1,069,606	1,105,845	
Current liabilities	122,407	122,407	152,365	152,910	
Noncurrent liabilities	785,237	815,839	917,241	952,935	

- (a) On May 10, 2023, Luizaseg entered into a new strategic partnership agreement with companies of the Cardif group and Luizaseg, aiming to extend the rights and obligations set forth in the agreements between the parties then in effect for an additional 10-year period, effective from July 1, 2023 to December 31, 2033. This agreement enabled a cash inflow of R\$835,669 to the Company, with a negotiated net *front fee* of R\$932,500 and amounts returned for the early maturity of the previous agreements of R\$96,831. The Company's revenue resulting from this agreement is recognized in profit or loss over the term of the agreement, part of which is conditioned on the achievement of certain goals.
- (b) On September 27, 2009, the Company entered into a partnership agreement with Itaú Unibanco Holding S.A. ("Itaú") and Banco Itaucard S.A., under which the Company granted to Luizacred the exclusive right to offer, distribute, and sell financial products and services in its chain of stores for a 20-year period. Under the aforementioned partnership, Itaú institutions paid the amount of R\$R\$250,000 in cash, of which: the amount of (i) R\$230,000 refers to the completion of the negotiation itself, without the right of recourse, and (ii) R\$20,000 is subject to achievement of profitability goals in Luizacred. Said targets were fully achieved by the end of 2014.

On December 29, 2010, the parties signed the first addendum to the partnership agreement with Luizacred, extending the exclusive right to offer, distribute and sell financial products and services at the chain of stores then acquired in the Northeast of Brazil (Lojas Maia) for a 19-year period. As consideration, Luizacred paid R\$160,000 to the Company, which is recognized in P&L over the term of the agreement. As part of this partnership agreement, the amount of R\$20,000, mentioned in the paragraph above, was increased to R\$55,000.

On December 16, 2011, the Company entered into a second addendum to the partnership agreement with Luizacred, due to acquisition of New-Utd ("Lojas do Baú"). As consideration, Luizacred paid R\$48,000 to the Company, which is recognized in P&L over the remaining agreement term.

(c) On October 21, 2022, the Company, through its indirect subsidiary Hub Pagamentos S.A., entered into an agreement with Mastercard Brasil Soluções de Pagamento Ltda. to encourage payment arrangements between companies, whereby Mastercard has the exclusive right to issue cards for a period of 10 years. As consideration for such exclusivity, Mastercard paid R\$200,000 to the Company, which is recognized in P&L over the term of the agreement.



20. Other current and noncurrent liabilities

	Indiv	Individual		lidated
	03/31/2025	12/31/2024	03/31/2025	12/31/2024
Sales pending delivery, net of returns Amounts to be transferred to partners (a) Specialized services Freight payable Marketing payable Payables for acquisitions (b)	418,913 201,931 9,960 111,713 157,459 207,472	433,690 226,254 2,060 116,918 116,914 210,417	696,947 215,816 19,677 208,241 201,151 237,993	649,440 311,039 11,038 286,968 169,362 251,574
Other	123.650	114.912	163.049	152.051
	1,231,098	1,221,165	1,742,874	1,831,472
Current liabilities Noncurrent liabilities	1,155,968 75,130	1,144,002 77,163	1,663,861 79,013	1,750,426 81,046

⁽a) Transfers of amounts carried out through sales of services (insurance, technical assistance, furniture installations, etc.) from partners intermediated by the Company.

21. Provisions for tax, civil and labor contingencies

In relation to labor, civil and tax proceedings in progress whose likelihood of loss has been assessed as probable by the legal advisors, the Company set up a provision, which is management's best estimate of the future disbursement. Changes in the provision for tax, civil and labor contingencies are shown below:

Individual

	Iax	CIVII	Laboi	IOlai
Balances at January 1, 2025:	1,096,417	37,710	77,650	1,211,777
Additions	19,478	6,070	790	26,338
Reversals	(4,694)	-	-	(4,694)
Payments	-	(1,772)	-	(1,772)
Restatement	26,351	-	-	26,351
Balances at March 31, 2025:	1,137,552	42,008	78,440	1,258,000

Consolidated

IUlai
57,353
56,343
11,313)
20,873)
32,047
13,557
56,3 11,3 20,8 32,0

⁽b) The consideration payable for acquisitions of companies includes a subscription warrant of up to 5 million common shares issued by the Company (MGLU3) for acquisition of KaBuM, and 448 thousand shares referring to the acquisition of other companies, subject to the achievement of goals agreed in the purchase contracts.



21. Provision for tax, civil and labor contingencies (Continued)

a) Tax contingencies

The Company is a party to administrative and legal proceedings involving tax matters assessed as probable loss, for which provisions have been set up. In addition to these proceedings, the Company records a provision for other legal disputes, for which judicial deposits have been made, as well as provisions related to the business combinations carried out in prior years. Tax contingencies are presented below:

Federal
State ¹
Local

Individual		Consolidated		
03/31/2025	12/31/2024	03/31/2025	12/31/2024	
522,624	511,751	630,547	642,585	
614,902	584,640	1,126,261	1,072,617	
26	26	26	26	
1,137,552	1,096,417	1,756,834	1,715,228	

¹ - The amount reported herein includes a provision of R\$328,852, individual, and R\$640,067, consolidated, related to ICMS – Rate Difference on operations intended for the final consumer, where the Company understands that the likelihood of loss for certain States are greater than that of gain. The other proceedings on this matter are described in item e) (iii) below.

b) <u>Civil contingencies</u>

The provision for civil contingencies of R\$42,008, individual, and R\$67,748, consolidated, as of March 31, 2025 (R\$37,710, individual, and R\$54,085, consolidated, as of December 31, 2024), refers to claims arising mainly from customers about possible defects of products.

c) <u>Labor contingencies</u>

The Company is a party to various labor claims, substantially involving incurred overtime.

The provision amount of R\$78,440, individual, and R\$88,975, consolidated, as of December 31, 2024 (R\$77,650, individual, and R\$88,040, consolidated, as of December 31, 2024) reflects the risk of probable loss assessed by the Company management together with its legal advisors.

d) Judicial deposits

To cover tax, civil and labor contingencies, the Company has judicial deposits in the amount of R\$1,260,596, individual, and R\$1,863,788, consolidated, at March 31, 2025 (R\$1,333,234, individual, and R\$1,902,376, consolidated, at December 31, 2024). The main deposits are related to lawsuits challenging the payment of ICMS Rate Differential (Difal), in the amount of R\$741,672, individual, and R\$1,009,839, consolidated, at March 31, 2025 (R\$827,640, individual, and R\$1,080,289, consolidated, at December 31, 2024).



21. Provision for tax, civil and labor contingencies (Continued)

e) Contingent liabilities - possible loss

The Company is a party to other tax proceedings and discussions assessed by management as possible risk of loss, based on the opinion of its legal advisors. Accordingly, no provision was set up for such proceedings and discussions. The amounts related to discussions involving taxes are as follows:

Federal
State
Local

Individual		l Consolidated	
03/31/2025	12/31/2024	03/31/2025	12/31/2024
1,788,747	1,453,926	2,187,358	1,829,802
1,944,020	1,948,816	2,396,304	2,364,835
4,579	5,223	4,581	5,225
3,737,346	3,407,965	4,588,243	4,199,862

The main tax suits assessed as possible loss are as follows:

- (i) Legal proceeding in which the Company discusses with the tax authorities the nature/concept of the bonuses/reimbursements of its suppliers for PIS/COFINS taxation purposes, in addition to discussions on the classification of certain expenses related to its core business as inputs for purposes of PIS/COFINS credits. In view of the progress of the discussion, with decisions favorable to taxpayers, internal and external legal advisors assess the likelihood of loss as possible tending to remote;
- (ii) Proceedings in which the Company discusses with certain Brazilian states the unconstitutionality and illegality of the collection of the ICMS Rate Difference (Difal) on interstate sales to final consumers who do not pay such tax in transactions that occurred as of 2022, due to the noncompliance by the taxing entities with the tax principle whereby a tax rate may not be increased in the same year of enactment of the law and the rules determined by Supplementary Law No. 190/2022. On November 29, 2023, the Federal Supreme Court (STF) ruled on the matter in Direct Claims of Unconstitutionality Nos. 7066, 7078 and 7070 and, in view of (a) the uncertainty about the assumptions considered by the Court, (b) the obscurity, omissions and flaws identified in the judgment of the trial, published on May 6, 2024, and (c) the lack of definitiveness of said decision, the Company's internal and external legal advisors classify the likelihood of loss in some states as possible;
- (iii) Various notices served, for which the Company discusses the collection of ICMS credits taken on the purchase of goods from certain suppliers, as they took advantage of a tax benefit granted by another state;
- (iv) Risk related to non-reversal of taxes on physical inventory losses. In addition, the Company monitors the developments of all discussions every quarter so that, in the event of a change in the scenario, risk assessments and possible losses will also be reassessed.

The risks involved in the proceedings are constantly evaluated and reviewed by management. The Company is also challenging civil and labor administrative proceedings for which the likelihood of loss was assessed as possible loss, but the amounts of which are immaterial for disclosure.



22. Equity

a) Capital

The Company's shareholding structure as of March 31, 2025 and December 31, 2024, with common, registered, book-entry no-par-value shares, is shown below:

	03/31/2025		12/31/	/2024
	Number of (%) Equity shares interest		Number of shares	(%) Equity interest
Controlling shareholders	422,045,713	57.11	422,411,011	57.16
Outstanding shares	314,609,017	42.57	313,649,210	42.44
Treasury shares	2,340,518	0.32	2,935,027	0.40
Total	738,995,248	100.00	738,995,248	100.00

Shares held by controlling shareholders who are members of the Board of Directors and/or the executive board are included in the controlling shareholders' line.

Under article 7 of the Bylaws, the Company may increase capital pursuant to article 168 of Law No. 6404/76, with the issue of 38,397,435 new common shares.

b) Capital reserve

Stock option plan - 2nd grant of the Stock option plan

The second grant of the Stock option plan was approved on October 25, 2013. On this occasion, 3,883,123 options were granted and the strike price was set at R\$3.00. The maximum term of exercise of this plan is of 12 years, as of the date of its signature, provided that the beneficiary remains linked to the Company and all the plan vesting periods have been fulfilled. The fair value of each option granted was estimated on the grant date using the Black & Scholes option pricing model, considering the following assumptions:

Assumption	2nd Grant
Expected average life of options (a) Annualized average volatility Risk-free interest rate Weighted average fair value of options granted	5.5 years 37.9% 6% R\$1.90

⁽a) Represents the period in which the options are believed to be exercised and takes into account the average turnover of the plan's beneficiaries.



22. Equity (Continued)

b) Capital reserve (Continued)

Stock option plan - 2nd grant of the Stock option plan (Continued)

There were 28,493 exercisable stock options as of March 31, 2025. In the period ended March 31, 2025, there were no changes in active stock options.

Share-based payment plan

The Company has a long-term incentive plan based on shares, which was approved at the Special General Meeting held on April 20, 2017. The purpose of the plan is to regulate the granting of incentives tied to common shares issued by the Company through programs to be implemented by the Board of Directors. Managing officers, employees and service providers of the Company, its subsidiaries and joint ventures are eligible to participate.

The key plan objectives are as follows: (a) increase the Company's ability to attract and retain talent; (b) reinforce the culture of sustainable performance and seek the development of managing officers, employees and service providers, aligning the interests of shareholders with those of the eligible professionals; and (c) foster the Company's expansion and the achievement and surpassing of its business goals and fulfillment of its corporate objectives, in line with the interests of shareholders, through the long-term commitment of the beneficiaries.

The following table shows the balance (quantity) of shares granted as of March 31, 2025:

Type of program	Grant date	Maximum vesting period	Position of shares granted	Fair value¹
4 th Matching share	April 15, 2020	5 years	26.173	R\$109.63
5 th Matching share	May 4, 2021	5 years	35.277	R\$198.60
6 th Restricted share	May 4, 2021	3 years	31,760	R\$198.60
7 th Restricted share	July 4, 2022	3 years	626,187	R\$21.60
10 th Restricted share	October 25, 2023	5 years	2,292,491	R\$14.40
	•	•	3,011,888	R\$20.82

¹ Refers to the weighted average fair value calculated in each program.

In addition to the plans mentioned above, the Company has commonly used, in its acquisition processes, the negotiation of part of the acquisition price as consideration in shares issued by it ("MGLU3") to the former owners of the acquired companies. The number of committed shares at March 31, 2025 is 448,222, which must be delivered to the former owners by August 2026, part linked to the achievement of certain goals and part negotiated at a fixed price. Additionally, the Company issued, in the process of acquiring KaBuM, subscription warrants of up to 5 million common, registered, book-entry shares with no par value, subject to the fulfillment of certain goals.



22. Equity (Continued)

c) Treasury shares

At January 1, 2024
Disposed of in the year
At December 31, 2024
Disposed of in the period
At March 31, 2025

After the reverse split				
Number of Amount shares				
5,701,564 (2,803,168)	990,603 (487,029)			
2,898,396 (557,878)	503,574 (96,927)			
2,340,518	406,647			

The reduction in the balance of treasury shares is equal to the weighted average of the cost incurred to acquire the shares. Any gain or loss in relation to the amount received from the disposal of treasury shares is recorded as capital reserve. The value of the MGLU3 share at March 31, 2025 was R\$9.85.

d) Equity adjustments

In the period ended March 31, 2025, the Company recorded the amount of (R\$112,084) ((R\$128,964) as of December 31, 2024) under equity adjustments, related to the fair value adjustments through other comprehensive income of receivables of credit cards and of financial assets in subsidiaries.

e) Earnings per share

Basic and diluted earnings per share are calculated as follows:

	Basic	Basic loss Diluted loss		a loss
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
In thousands				
Total number of common shares	738,995,248	738,995,249	738,995,248	738,995,249
Effect of treasury shares	(2,340,518)	(5,478,849)	(2,340,518)	(5,478,849)
Effect of exercise of stock option plans (a)	-	-	2,982,703	7,004,146
Weighted average number of outstanding			•	•
common shares	736,654,730	733,516,400	739,637,433	740,520,547
Net income for the period	12,768	27,925	12,768	27,925
Earnings per share (in reais)	0.017	0.038	0.017	0.038

⁽a) Considers the effect of exercisable shares in accordance with the share-based plans disclosed above.



23. Net sales revenue

	Individual		Conso	lidated
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Retail - resale of goods Retail - provision of services Other services Gross revenue	9,171,721 687,814 - 9,859,535	9,010,555 580,408 - 9,590,963	10,530,337 947,847 155,684 11,633,868	10,448,611 926,158 155,295 11,530,064
Retail - resale of goods Retail - provision of services	(1,777,474) (60,757)	(1,790,673) (53,904)	(2,056,362) (87,319)	(2,088,156) (88,685)
Other services Taxes and returns	(1,838,231)	(1,844,577)	(101,202) (2,244,883)	(113,958) (2,290,799)
Net sales revenue	8,021,304	7,746,386	9,388,985	9,239,265

24. Cost of goods resold and services rendered

	Indiv	Individual		lidated
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Costs of goods resold Cost of services rendered	(5,665,964)	(5,582,113) -	(6,502,409) (9,588)	(6,466,045) (9,824)
	(5,665,964)	(5,582,113)	(6,511,997)	(6,475,869)

25. Information on the nature of expenses and other operating income

The Company presented the statement of profit or loss using classification of expenses based on function. Information of the nature of these expenses recognized in the statement of profit or loss is presented below:

	Indiv	ridual	Consol	idated
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
		(===)		
Personnel expenses (a)	(627,466)	(598,446)	(800,835)	(750,751)
Expenses with service providers	(724,871)	(738,803)	(774,905)	(722,415)
Depreciation and amortization - sales	(108,132)	(122810)	(149,753)	(164,636)
Depreciation and amortization -	, , ,	,	, , ,	, ,
administrative	(149,532)	(138,182)	(173,361)	(158,037)
Other	(301,941)	(222,539)	(481,201)	(493,096)
	(1,911,942)	(1,820,780)	(2,380,055)	(2,288,935)
Classified by function as:				
Selling expenses	(1,482,265)	(1,355,301)	(1,757,388)	(1,659,938)
General and administrative expenses	(221,532)	(225,191)	(338,220)	(339,618)
Depreciation and amortization	(257,666)	(260,992)	(323,112)	(322,673)
Other operating income, net	, , ,	, ,	, , ,	, ,
(Note 26)	49,521	20,704	38,665	33,294
	(1,911,942)	(1,820,780)	(2,380,055)	(2,288,935)

⁽a) The Company provides its employees with healthcare benefits, dental reimbursement, life insurance, food vouchers, transportation vouchers, scholarships, child day care allowance ("cheque-mãe"), in addition to a stock option plan for eligible employees, as described in Note 22.



25. Information on the nature of expenses and other operating income (Continued)

Freight for transportation of goods from the DCs to physical stores and delivery of the resold products to consumers are classified as selling expenses.

26. Other operating income, net

	Individual		Consolidated	
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Appropriation of deferred revenue (a)	30,602	30,602	36,262	36,205
Provision for contingencies	(8,100)	(8,076)	(16,986)	(752)
Income (loss) from write-off of assets	2,591	(641)	2,935	271
Expert fees	(2,520)	-	(4,184)	(1,147)
Write-off of transfer to sellers, net (b)	24,737	-	24,737	-
Other	2,211	(1,181)	(4,099)	(1,283)
Total	49,521	20,704	38,665	33,294

⁽a) Refers to appropriation of deferred revenue for assignment of exclusivity of operation of financial services, as described in Note 19.

27. Finance income (costs)

	Individual		Conso	lidated
	03/31/2025	03/31/2024	03/31/2025	03/31/2024
Finance income				
Interest from sales of extended warranty	47,544	40,569	47,544	40,566
Yield from short-term investments and marketable				
securities	20,474	21,637	35,630	34,609
Late-payment interest	9,128	10,977	9,184	11,017
Monetary restatement receivable	60,038	58,963	73,859	69,131
Other	255	-	4,121	1,795
	137,439	132,146	170,338	157,118
Finance costs				
Interest on loans and financing	(136,843)	(183,017)	(153,341)	(195,064)
Lease interest	(82,771)	(76,229)	(84,825)	(77,743)
Charges on credit card advances	(257,039)	(145,414)	(315,624)	(198,050)
Provision for loss on interest from extended warranty	(23,445)	(24,255)	(23,445)	(24,255)
Taxes on finance income	(8,140)	(8,262)	(9,246)	(9,291)
Monetary restatement payable	(35,069)	(25,743)	(41,881)	(26,591)
Other (a)	(28,327)	(6,524)	(30,045)	(9,549)
	(571,634)	(469,444)	(658,407)	(540,543)
	(434,195)	(337,298)	(488,069)	(383,425)

⁽a) Premiums received from banks for confirming the existence of suppliers' receivables, as explained in Note 15, are stated here net of other expenses with negotiation with suppliers.

⁽b) The Company recognized as other operating income the write-off (derecognition) of amounts from prior periods related to transfers to sellers on its marketplace platform, whose obligations were not fulfilled.



28. Segment reporting

For financial and operational management purposes, the Company classified its businesses into Retail, Financial Operations, Insurance Operations and Other Services. These divisions are considered the primary segments for information disclosure. The main characteristics of each of the divisions are:

- (a) Retail substantially resale of goods and services in the Company's stores, electronic commerce (traditional *e-commerce* and *marketplace*), and *food* delivery management platform. In the marketplace context, this segment includes information related to Magalupay;
- (b) Financial operations through the joint venture Luizacred, whose main purpose is to provide credit to the Company's customers for the purchase of products;
- (c) Other services sum of the provision of consortium management services through subsidiary Luiza Administradora de Consórcio, whose main purpose is the management of consortia for the Company's customers, for the acquisition of products; product delivery management services - through subsidiary Magalog; and software development services through subsidiary Luizalabs.

The Company's sales are entirely carried out in the national territory and, considering retail operations, there is no concentration of customers, as well as of products and services offered.

The retail segment is represented by the consolidated amounts that include the results of Magazine Luiza S.A., Época Cosméticos, Netshoes, KaBuM, Magalupay, and Aiqfome. In the retail segment, the equity pickup line includes the net results of financial operations, insurance operations and other services, since this amount is contained in the profit or loss of the segment used by the key operations manager.

The eliminations are mainly represented by the effects of the financial operations and insurance operations segments, which are presented proportionally above, but are included in a single equity pickup line in the Company's consolidated quarterly information.

Transfers of net revenue between operating segments are less than 10% of the combined net revenue of all segments.



Statements of profit or loss (Continued)

	Retail (a)	Financial operations (b)	03/31/2025 Other services (c)	Eliminations	Consolidated
Gross revenue	11,476,913	565,956	637,772	(1,048,044)	11,632,597
Present value adjustment of revenue ¹	(207,459)	-	-	-	(207,459)
Reversal of present value adjustment of revenue ¹	208,730	_	_	_	208,730
Deductions from revenue	(2,143,681)	-	(101,202)	-	(2,244,883)
Net revenue of the segment	9,334,503	565,956	536,570	(1,048,044)	9,388,985
Costs	(6,524,701)	(54,745)	(8,598)	54,745	(6,533,299)
Present value adjustment - trade accounts payable 1	236,099	•	-	-	236,099
Reversal of present value adjustment - trade accounts payable 1	(214,797)	-	-	-	(214,797)
Gross profit	2,831,104	511,211	527,972	(993,299)	2,876,988
Selling expenses	(1,719,769)	(132,450)	(519,707)	614,538	(1,757,388)
General and administrative expenses	(321,016)	(1,443)	(17,204)	1,443	(338,220)
Gains (losses) on allowance for expected credit losses	(101,134)	(291,403)	-	291,403	(101,134)
Depreciation and amortization	(307,097)	(1,464)	(16,015)	1,464	(323,112)
Equity pickup	31,473	-	-	10,777	42,250
Other operating income	32,885	(14,573)	5,780	14,573	38,665
Finance income	160,762	-	9,576	-	170,338
Finance costs	(653,707)	-	(4,700)	-	(658,407)
Income and social contribution taxes	59,267	(27,628)	3,521	27,628	62,788
Net income (loss) for the period	12,768	42,250	(10,777)	(31,473)	12,768

Reconciliation of equity pickup

Equity pickup - Other services (Note 10)	(10,777)
Equity pickup - Luizacred (Note 11)	42,250
(=) Equity pickup of the retail segment	31,473
(-) Effect of elimination - Other services	10,777
(=) Consolidated equity pickup	42,250

⁽¹⁾ Considering that the retail segment has the characteristic of granting consumer financing, the Company follows the procedure of reversing the present value adjustment of trade accounts receivable under the gross revenue account. Therefore, to adequately determine the commercial gross margin, the reversal of the present value adjustment of liabilities referring to trade accounts payable is also carried out under the cost of goods sold account. The consumer financing activity is not dissociated from the retail segment for the main business managers in decision-making. Therefore, following the assumptions under CPC 22 - Segment Reporting, the consumer financing activity is presented in the context of the retail segment.



	03/31/2024					
	Retail	Financial	Other	Eliminations	Consolidate	
	(a)	operations (b)	services (c)		d	
Gross revenue	11,368,832	535,947	716,589	(1,097,241)	11,524,127	
Present value adjustment of revenue 1	(228,395)	-	-	-	(228,395)	
Reversal of present value adjustment of revenue ¹	234,332	-	-	-	234,332	
Deductions from revenue	(2,176,841)	-	(113,958)	-	(2,290,799)	
Net revenue of the segment	9,197,928	535,947	602,631	(1,097,241)	9,239,265	
Costs	(6,495,570)	(71,217)	(7,291)	71,217	(6,502,861)	
Present value adjustment - trade accounts payable 1	233,445	-	-	-	233,445	
Reversal of present value adjustment - trade accounts	(206 452)				(206 452)	
payable 1	(206,453)	-	-	(4.000.004)	(206,453)	
Gross profit	2,729,350	464,730	595,340	(1,026,024)	2,763,396	
Selling expenses	(1,656,329)	(128,677)	(564,903)	689,971	(1,659,938)	
General and administrative expenses	(324,158)	(1,181)	(15,460)	1,181	(339,618)	
Gains (losses) on allowance for expected credit losses	(119,178)	(307,396)	(6)	307,396	(119,184)	
Depreciation and amortization	(312,677)	(1,494)	(9,996)	1,494	(322,673)	
Equity pickup	5,587	-	-	1,321	6,908	
Other operating income	34,280	(14,450)	(986)	14,450	33,294	
Finance income	153,397	-	3,721	-	157,118	
Finance costs	(533,297)	-	(7,246)	-	(540,543)	
Income and social contribution taxes	50,950	(4,624)	(1,785)	4,624	49,165	
Net income (loss) for the period	27,925	6,908	(1,321)	(5,587)	27,925	

Statements of profit or loss (Continued)

Reconciliation of equity pickup

Equity pickup - Other services (Note 10)	(1,321)
Equity pickup - Luizacred (Note 11)	6,908
(=) Equity pickup of the retail segment	5,587
(-) Effect of elimination - Other services	1,321
(=) Consolidated equity pickup	6,908



Statement of financial position

		03/31/2025	
	Retail	Financial	Other com/ices
	Retail	operations	Other services
Assets			
Cash and cash equivalents	1,414,801	3,203	117,412
Marketable securities and other financial assets	201,332	13,975	-
Accounts receivable	4,849,282	8,866,560	122,839
Inventory of goods for resale	7,190,650	-	-
Investments	1,720,024	-	-
Property and equipment, right of use and			
intangible assets	8,787,547	23,240	711,129
Other	10,856,707	626,072	464,954
	35,020,343	9,533,050	1,416,334
Liabilities			
Trade accounts payable	5,976,402	-	23,560
Trade accounts payable - agreement	2,921,702	-	-
Transfers and other deposits	1,506,230	-	•
Loans and financing	4,590,222	-	176
Leases	3,433,941		81,682
Interbank deposits	-	1,787,843	-
Credit card operations	-	5,807,186	-
Provision for tax, civil and labor contingencies	1,875,170	48,929	38,387
Deferred revenue	1,067,796	075 504	1,810
Other	2,290,983	875,531	564,256
	23,662,446	8,519,489	709,871
Equitor.	44 257 907	4 042 EC4	706 462
Equity	11,357,897	1,013,561	706,463
Investment reconciliation			
Subsidiaries (Note 10)			
Luiza Consortium	98,941		
Magalog	317,628		
Luizalabs	289,894	_	
	706,463		
loint vontures (Note 44)			
Joint ventures (Note 11) Luizacred	1 012 EG4		
Luizaoreu	1,013,561		
Total investments	1,720,024		
(-) Effect of elimination	(706,463)	-	
(=) Consolidated income (loss) on	(100,403)	-	
investments	1,013,561		
nivestilicitis	1,013,301	=	



Statement of financial position (Continued)

		12/31/2024	
	Retail	Financial	Other
	rtotan	operations	services
Assets			
Cash and cash equivalents	1,623,301	88,873	203,896
Marketable securities and other financial assets	337,894	13,734	-
Accounts receivable	5,823,941	9,281,146	58,140
Inventory of goods for resale	7,611,132	-	-
Investments	1,651,975	-	-
Property and equipment, right of use and intangible assets	8,840,050	24,474	712,334
Other	10,876,972	862,383	455,893
	36,765,265	10,270,610	1,430,263
Liabilities	7 457 074		05 505
Trade accounts payable	7,157,371	-	25,535
Trade accounts payable - agreement	3,100,213	-	-
Transfers and other deposits	1,640,637	-	-
Loans and financing	4,581,908	-	252
Leases	3,452,792	-	80,743
Interbank deposits	-	2,035,652	-
Credit card operations	4 042 005	6,505,732	44.000
Provisions for tax, civil and labor contingencies	1,813,065	47,121	44,288
Deferred revenue	1,103,854	740.040	1,991
Other	2,596,163	710,243	597,342
	25,446,003	9,298,748	750,151
Equity	11,319,262	971,862	680,112
Investment reconciliation			
Luina Canaantium (Nata 40)	00 550		
Luiza Consortium (Note 10)	86,559		
Magalog (Note 10)	289,011		
Luizalabs (Note 10)	304,543		
Luizacred (Note 11)	971,862	=	
Total investments in the retail segment	1,651,975		
(-) Effect of elimination - Other services	(680,113)	_	
(=) Consolidated investment balance	971,862	=	



29. Financial instruments

Accounting policy

Initial classification and subsequent measurement

Upon initial recognition, financial assets are classified as measured at amortized cost, at fair value through other comprehensive income (FVOCI), or at fair value through profit or loss (FVPL). A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as measured at FVPL:

- It is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

A debt instrument is measured at FVOCI if it meets both of the following conditions and is not designated as measured at FVPL:

- It is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

All financial assets not classified as measured at amortized cost or at FVOCI, as described above, are classified as at FVPL. A financial asset (other than trade accounts receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value, plus, for an item not measured at FVPL, the transaction costs that are directly attributable to its acquisition.

The following accounting policies apply to subsequent measurement of financial assets:

- Financial assets measured at FVPL: These assets are subsequently measured at FVPL. Net gains (losses), including interest, are recognized in profit or loss.
- Financial assets at amortized cost: These assets are subsequently measured at amortized cost, using the effective interest method. Amortized cost is reduced by impairment losses. Interest income, possible exchange gains and losses, and *impairment* are recognized in profit or loss. Any gain or loss on derecognition is recognized in profit or loss.
- Financial assets measured at FVOCI: These assets are subsequently measured at fair value through other comprehensive income (FVOCI). Upon derecognition, cumulative gains (losses) in OCI are recycled to profit or loss.



Accounting policy (Continued)

<u>Initial classification and subsequent measurement</u> (Continued)

Financial liabilities are classified as measured at amortized cost or at FVPL. A financial liability is classified as measured at fair value through profit or loss if it is classified as held for trading, is a derivative, or is designated as such upon initial recognition. Financial liabilities measured at FVPL are measured at fair value, and net gains (losses), including interest, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost, using the effective interest method. Interest expenses, and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is also recognized in profit or loss.

Derecognition and offsetting

The Company derecognizes a financial asset when its contractual rights to cash flows of the asset expire, or when it transfers the contractual rights to receive cash flows of a financial asset in a transaction in which substantially all risks and rewards of ownership of the financial asset are transferred.

The Company derecognizes a financial liability when the contractual obligation is discharged or canceled or expires. Upon derecognition of a financial liability, the difference between the extinguished book value and the consideration paid (including transferred assets that do not flow through cash or liabilities assumed) is recognized in P&L.

Financial assets or financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

Impairment of financial assets

The Company elected to measure allowance for losses on accounts receivable and other receivables and contractual assets in an amount equal to the lifetime expected credit loss. In determining whether the credit risk of a financial asset has significantly increased since initial recognition and in estimating expected credit losses, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes quantitative and qualitative information and analyses, based on the Company's experience, on credit assessment, and considering forward looking information, such as macroeconomic assumptions for inflation and sales growth. The Company considers a financial asset to be in default when: - It is unlikely that the creditor will pay its credit obligations in full, without resorting to actions such as realization of the guarantee (if any); or the financial asset is overdue for more than 30 days.



Measurement of expected credit losses

Expected credit losses are estimates weighted by the probability of credit losses. Credit losses are measured at present value based on all cash shortfalls (i.e., the difference between the cash flows due to the Company in accordance with the contract and the cash flows that the Company expects to receive).

Financial assets with credit recovery issues

At each reporting date, the Company assesses whether the financial assets recorded at amortized cost and those measured at FVOCI are experiencing recovery issues. A financial asset has credit recovery issues when one or more events occur that adversely impact the financial asset's estimated future cash flows.



Category of financial instruments

			Individual				Consc	lidated		
			03/31/	2025	12/31/	2024	03/31/	2025	12/31/	2024
Category of financial instruments	Classification	Fair value measurement	Book value	Fair value						
Cash and banks	Amortized cost	Level 2	273,742	273,742	201,534	201,534	365,932	365,932	303,262	303,262
Accounts receivable - Credit and debit cards Accounts receivable - Other trade accounts receivable and receivables from commercial	FVOCI	Level 2	1,284,866	1,284,866	1,968,690	1,968,690	3,160,642	3,160,642	4,131,260	4,131,260
agreements	Amortized cost	Level 2	1,537,953	1,537,953	1,527,652	1,527,652	1,811,479	1,811,479	1,750,821	1,750,821
Accounts receivable from related parties Accounts receivable from related parties -	Amortized cost	Level 2	474,098	474,098	625,293	625,293	23,766	23,766	72,522	72,522
Credit card	Amortized cost	Level 2	1,425,683	1,425,683	1,239,666	1,239,666	1,788,976	1,788,976	1,588,883	1,588,883
Cash equivalents - Bills	FVPL	Level 2	16,698	16,698	16,698	16,698	16,698	16,698	16,698	16,698
Cash equivalents - CDBs	Amortized cost	Level 2	492,417	492,417	500,416	500,416	1,118,606	1,118,606	1,423,322	1,423,322
Marketable securities	Amortized cost	Level 2	5,401	5,401	5,244	5,244	5,401	5,401	5,244	5,244
Marketable securities	FVPL	Level 2	73,739	73,739	217,627	217,627	191,394	191,394	331,848	331,848
Total financial assets			5,584,597	5,584,597	6,302,820	6,302,820	8,482,894	8,482,894	9,623,860	9,623,860

			Individual					Consc	olidated	
			03/31/	2025	12/31/	2024	03/31/	2025	12/31/	2024
Category of financial instruments	Classification	Fair value measurement	Book value	Fair value						
Suppliers of goods and agreements	Amortized cost	Level 2	8,204,274	8,204,274	9,237,888	9,237,888	8,921,664	8,921,664	10,283,119	10,283,119
Transfers and other deposits	Amortized cost	Level 2	-	-	-	-	1,506,230	1,506,230	1,640,637	1,640,637
Loans and financing	Amortized cost	Level 2	4,178,925	4,541,898	4,160,225	4,541,898	4,590,398	4,953,371	4,582,160	4,963,833
Leases	Amortized cost	Level 2	3,403,495	3,403,495	3,418,880	3,418,880	3,515,623	3,515,623	3,533,535	3,533,535
Accounts payable to related parties	Amortized cost	Level 2	180,399	180,399	428,387	428,387	40,607	40,607	107,061	107,061
Other accounts payable - acquisition	FVPL	Level 2	207,472	207,472	210,417	210,417	237,993	237,993	251,574	251,574
Total financial liabilities			16,174,565	16,537,538	17,455,797	17,837,470	18,812,515	19,175,488	20,398,086	20,779,759



Fair value measurement

All assets and liabilities for which fair value is measured or disclosed in the quarterly information are classified within the fair value hierarchy described below, based on the lowest level input that is significant to the overall fair value measurement:

- (a) Level 1 quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- (b) Level 2 valuation techniques for which the lowest level input that is significant to the fair value measurement is either directly or indirectly observable. The Company uses the discounted cash flow technique for its measurements;
- (c) Level 3 valuation techniques for which the lowest level input that is significant to the fair value measurement is not observable.

Valuation techniques and significant non-observable inputs

Specific valuation techniques used to value financial instruments under Level 2 rules include:

- Quoted market prices or quotes from financial institutions or brokers for similar instruments.
- Discounted cash flows, which consider the present value of expected future payments, discounted at a risk-adjusted rate for the remaining financial instruments.

Capital risk management

The primary objective of the Company's capital management is to ensure its ability to continue as a going concern in order to offer return to shareholders and benefits to stakeholders, maintaining an adequate capital structure to reduce cost and maximize the resources to be applied in opening and modernization of stores, new technologies, process improvements, and advanced management methods.

The Company's capital structure comprises financial liabilities, cash and cash equivalents and marketable securities. From time to time, management reviews the capital structure and its ability to settle liabilities, as well as monitors, on a timely basis, the days payable outstanding in relation to the average term of inventory turnover. Necessary actions are taken in the event of significant imbalances.



Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Company's Finance Board, which prepares an appropriate liquidity risk management model to manage funding needs and liquidity management in the short, medium and long terms. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities and maintaining close relationships with financial institutions, frequently disclosing information to support credit decisions when in need for external funds.

The table below details the remaining contractual maturity of the Company's financial liabilities and contractual repayment terms. The table was prepared in accordance with the undiscounted cash flows of financial liabilities.

Contractual maturity is based on the earliest date on which the Company is required to settle the respective obligations.

Position at 03/31/2025

	Book balance	Up to 1 year	1 to 3 years	More than 3 years	Total
Individual Suppliers of goods and agreements Leases Loans and financing Transactions with related parties Other accounts payable - acquisition	8,204,274 3,403,495 4,178,925 180,399 207,472	8,204,274 719,593 1,053,953 180,399 129,560	1,218,863 2,124,972 -	3,250,934 - - - 77,912	8,204,274 5,189,390 3,178,925 180,399 207,472
	Book balance	Up to 1 year	1 to 3 vears	More than 3 years	Total
Consolidated			,	,	
Suppliers of goods and agreements	8,921,664	8,921,664	-	-	8,921,664
Leases	3,515,623	734,247	1,243,685	3,317,139	5,295,071
Loans and financing	4,590,398	1,465,426	2,124,972	-	3,590,398
Transactions with related parties	40,607	40,607	-	-	40,607
Other accounts payable - acquisition	237,993	153,057	9,039	77,912	240,008

Considerations about other financial risks

The Company's business is mostly comprised of the retail trade of consumer goods and insurance, financial and other services, as described in Note 28 - Segment reporting. The main market risk factors that affect the Company's business are summarized below:



Considerations about other financial risks (Continued)

Credit risk: the credit risk arises from the possibility that the Company may incur losses resulting from the non-receipt of amounts billed to its customers, the consolidated balance of which as of March 31, 2025 was R\$5,458,314 (R\$6,437,203 as of December 31, 2024). A significant portion of the Company's sales are made using the credit card as payment method, which is substantially securitized with the credit card companies. For other accounts receivable, the Company also assesses the risk as low, in view of the natural dispersion of sales due to the large number of customers, but there are no real guarantees of receipt of the total balance of accounts receivable given the nature of the business. Even so, the risk is managed through periodic analysis of the level of default (with consistent criteria to support the requirements of IFRS 9), as well as adoption of more effective forms of collection. As of March 31, 2025, the Company recorded accounts receivable balances that would be overdue or lost, whose terms were renegotiated, in the amount of R\$301,063 (R\$309,451 as of December 31, 2024), which are included in the analysis on the need to recognize an allowance for expected credit losses. Note 5 provides further information on accounts receivable.

The Company's policy for investing in debt securities (financial investments) is to invest in securities that are assessed by the main credit rating agencies and that have a rating equal to or higher than the sovereign rating (on a global scale). As of March 31, 2025, almost all of the investments held by the Company have such a rating level, reaching the amount of R\$638,907 (R\$789,938 as of December 31, 2024), individual, and R\$1,367,613 (R\$1,861,829 as of December 31, 2024), consolidated.

Market risk: arises from the possible downturn in retail in the country's economic scenario. The risks involved in these operations are managed through the establishment of operational and commercial policies, and constant monitoring of the positions assumed. The key related risks include fluctuations of the interest, inflation and exchange rates.

Currency risk: on the date of this quarterly information, the Company did not have significant directly traded foreign exchange transactions. However, many products sold by the Company, especially technology items, are manufactured locally but have various imported components, so their costs may vary with the exchange rate differences. Therefore, management of "indirect" currency risk is closely related to commercial management, price and margin of products and is carried out together with the suppliers, with the objective of not transferring large fluctuations to end customers.

Interest rate risk: the Company is exposed to floating interest rates linked to the Interbank Deposit Certificate (CDI), related to financial investments, loans and financing in reais, for which a sensitivity analysis was carried out, as described below.

As of March 31, 2025, management performed a sensitivity analysis considering a probable scenario and scenarios with decreases and increases of 25% and 50% in expected interest rates. The probable scenario, of decrease and increase in interest rates, was measured using future interest rates published by BM&F BOVESPA and/or BACEN, considering a base rate of CDI at 15% p.a.



Considerations about other financial risks (Continued)

The expected effects of finance costs on loans and financing, net of short-term investment yields, for the next three months are as follows:

	Individual	Consolidated
	03/31/2025	03/31/2025
Bank Deposit Certificates - CDB (Note 3)	509,115	1,135,304
Investment funds other than funds of one (Note 3)	-	30,977
Cash equivalents	509,115	1,166,281
Marketable securities (Note 4)	129,792	201,332
Total cash equivalents and marketable securities	638,907	1,367,613
Loans and financing (Note 18)	(4,178,925)	(4,590,398)
Net exposure	(3,540,018)	(3,222,785)
Finance cost related to interest - exposure to CDI		
Impact on finance income (costs), net of taxes:		
Base scenario - rate of 15.00% p.a.	(215,578)	(240,095)
Scenario of 25% increase - rate of 18.75% p.a.	(269,473)	(300,118)
Scenario of 50% increase - rate of 22.50% p.a.	(323,367)	(360,142)
Scenario of 25% decrease - rate of 11.25% p.a.	(161,684)	(180,071)
Scenario of 50% decrease - rate of 7.50% p.a.	(107,789)	(120,048)

30. Statements of cash flows

Changes in statement of financial position accounts that did not impact the Company's cash flows are as follows:

	Indiv	idual	Consolidated		
	03/31/2025	03/31/2024	03/31/2025	03/31/2024	
Changes in the fair values of financial assets	3,782	(413)	3,782	(413)	
Additions - IFRS 16 - Right of use and lease	102,679	86,414	102,679	86,414	
Stock option plan	-	(510)	-	(510)	
Adjustments - IFRS 09 - fair value	20,662	12,241	20,662	12,241	
Reduction of capital of subsidiary (a)	(200,000)	-	(200,000)	-	
Trade accounts payable (agreement) (b)	4,152,347	2,490,111	4,308,042	2,502,360	

⁽a) Amount related to the settlement of promissory notes in its subsidiary Kabum, through capital reduction as described in Note 7 item IV.

⁽b) As described in Note 2.1, with the adoption of paragraph 44H-c of CPC 03 (R2), which requires the presentation, in the statement of cash flows, of the type and effect of non-cash changes of financial liabilities disclosed as trade accounts payable (agreement), the Company is presenting changes in the operating liabilities of trade accounts payable net of the non-cash effect of confirming transactions.



31. Insurance coverage

The Company has insurance contracts with coverage determined by expert advice, taking into account the nature and degree of risk, at amounts considered sufficient to cover possible losses on its assets and/or liabilities.

Insurance coverage at March 31, 2025 and December 31, 2024 is as follows:

Civil liability D&O Sundry risks - inventories and P&E Vehicles

Indiv	idual	Consolidated			
03/31/2025	12/31/2024	03/31/2025	12/31/2024		
110,000	110,000	110,000	110,000		
6,540,440	6,787,146	7,501,861	7,918,522		
23,525	29,120	36,136	41,823		
6,673,965	6,926,266	7,647,997	8,070,345		

32. Events after the reporting period

Issue of debentures

On April 2, 2025, the public offering of 1,000,000 (one million) unsecured non-convertible debentures was approved, in a single series and in its 13th (Thirteenth) issue, with a unit par value of R\$1,000.00 (one thousand reais), totaling R\$1,000,000,000.00 (one billion reais). The debentures will be remunerated at 100% of the Interbank Deposit (DI) rate, plus 1.70% per year. Remuneration will be paid semiannually, with the first payment in October 2025. The payment of principal will also take place semiannually, starting in April 2028 and maturing in April 2030.

Borrowings

On April 11, 2025, a Loan Agreement was entered into with IFC (International Finance Corporation), a globally renowned development institution for financing sustainable private sector projects, aimed at investing in the Company's technology, including the evolution of the marketplace platform and the Advertising, Fintech, Fulfillment, and Cloud services.

This is the first transaction between Magalu and IFC. The contract was executed without guarantees, with a total term of 5 years, semiannual repayments, and a 2-year grace period for the first payment. The amount raised was US\$130,000,000 (one hundred thirty million US dollars) at 100% of the SOFR (Secured Overnight Financing Rate - the average rate of loans secured by U.S. Treasury securities), plus 3.00% per year. Interest and principal payments will be duly protected from foreign exchange differences in Brazil on the date of the effective disbursement. The completion of the transaction is contingent upon the fulfillment of certain precedent conditions.

In addition, this is Magalu's first financing with benefits related to the achievement of certain social and environmental goals, particularly focusing on reverse logistics and the disposal of electronic products for recycling.



32. Events after the reporting period (Continued)

Approval of payment of dividends

At the Annual General Meeting held on April 24, 2025, the distribution of interim dividends amounting to R\$225,000 was approved, with a value of R\$0.3053697986 per share, based on the shareholding structure as of April 25, 2025, through the reversal of a portion of the balance of Tax Incentive Reserve, which is part of the Reserve and Profits. The dividends were paid out on May 5, 2025.