



## 2Q12 Conference Call

August 14<sup>th</sup>. 2012

**magazineluiza**  
vem ser feliz

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## ▪ Highlights of 2Q12

- Financial Performance
- Operational Performance
- Expectations for the Next Quarters

# Highlights of 2Q12

## Initiatives and Achievements

- **Significant sales growth *versus* 2Q11**
  - Total sales growth of 21.6%
  - Same store sales growth of 13.0%
    - E-commerce growth of 45.0%
    - Physical stores sales growth of 9.0%
- **Sustainable growth**
  - Consolidated gross margin evolution – 33.5% over net revenues
    - Increased by 0.7pp over 2Q11
    - Increased by 1.7pp over 1Q12
  - Financial discipline ( limited sales with no interest)
  - Conservative credit approval rate
- **Continuation of Lojas Maia integration process**
  - Corporate merger – April, 30<sup>th</sup>
  - Systems integration – began in 2Q12
- **Reduction and Rationalization of Costs and Expenses**
  - Rationalization of costs and expenses program – Company's main focus in 2012
  - 0.6pp reduction on SG&A expenses of retail segment
    - 24.7% of net revenues versus 25.3% in 2Q11

## Impacts on Financial Results

- **Investments in infrastructure and expansion**
  - Total investments: R\$35.1 million
    - 1 new conventional store inaugurated in the Northeast
    - Stores remodeling
    - Investments in IT and Logistics (concluded the expansion of Louveira distribution center)
- **Extraordinary expenses - integration:**
  - Totaled only R\$3.3 million (as expected)
- **Luizacred results**
  - Improved overdue indicators
  - Maintenance of conservative approach
    - Reduction of credit approval rate
    - Substantial provisions for loan losses
  - Participation in the rationalization of costs and expenses program
- **Magazine Luiza results**
  - Results in line with budget, despite the slowdown in the economy activity
    - Sustainable growth
    - Program of rationalization of costs and expenses
  - Positive results – retail and consolidated business

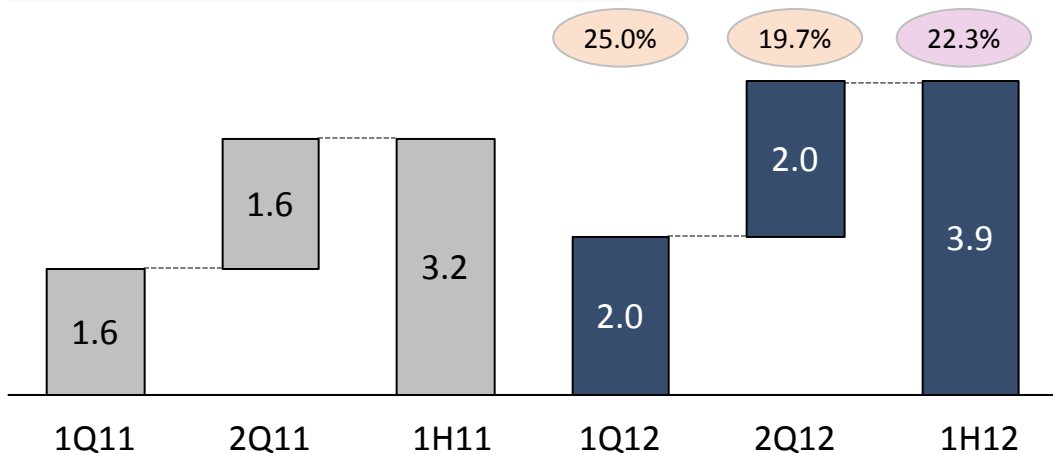
- 
- Highlights of 2Q12

- **Financial Performance**

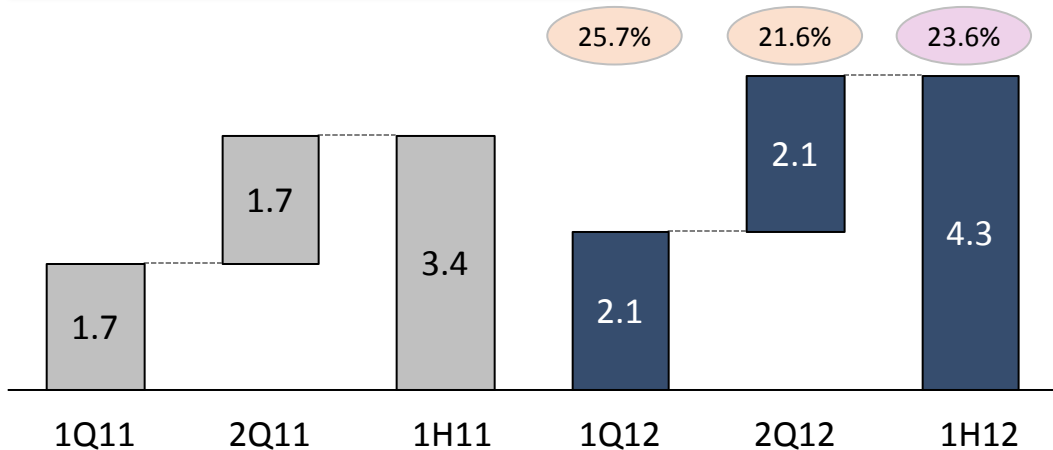
- Operational Performance
- Expectations for the Next Quarters

# Gross Revenues (R\$ billion)

## Retail



## Consolidated

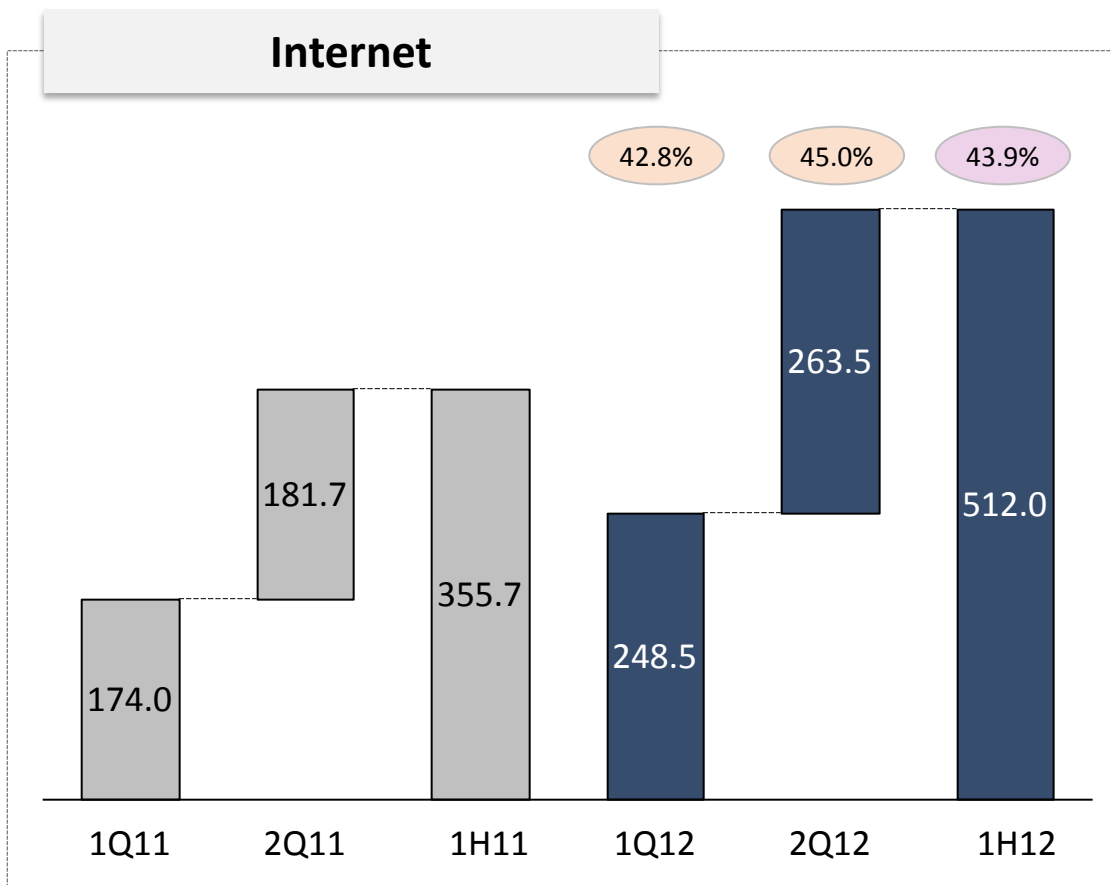


## Comments

- **19.7% growth in the retail segment versus 2Q11 and 13.0% same store sales growth**, driven by:
  - Stores maturation
  - Increased productivity in renovated stores
  - Accelerated growth in the Northeast (R\$301 million – 15.4% of total retail sales)
- **22.3% growth in the retail segment versus 1H11**
- **21.6% growth in the consolidated gross revenues versus 2Q11:**
  - 44.5% growth in revenues from the consumer financing segment (chiefly influenced by the increase in service revenues, direct credit to consumer and personal loans at Luizacred)
- **Increase in store count** – from 613 in the end of 2Q11 to 731 stores in the end of 2Q12

○ % of growth over the same quarter of 2011    ○ % of growth over the same half of 2011

# Gross Revenues – Internet (R\$ million)



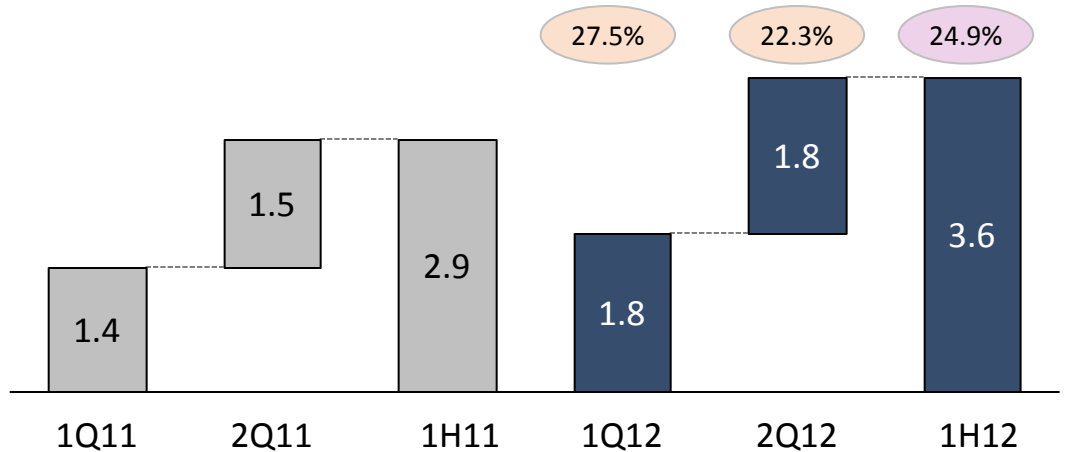
## Comments

- Internet sales climbed 45.0% in 2Q12 *versus* 2Q11 and 43.9% versus 1H11 influenced by:
  - **Increase in product mix**
  - **Innovations** in content
  - **Multi-channel approach:** infrastructure shared with other channels

% of growth over the same quarter of 2011
  % of growth over the same half of 2011

# Net Revenues and Gross Profit (R\$ billion)

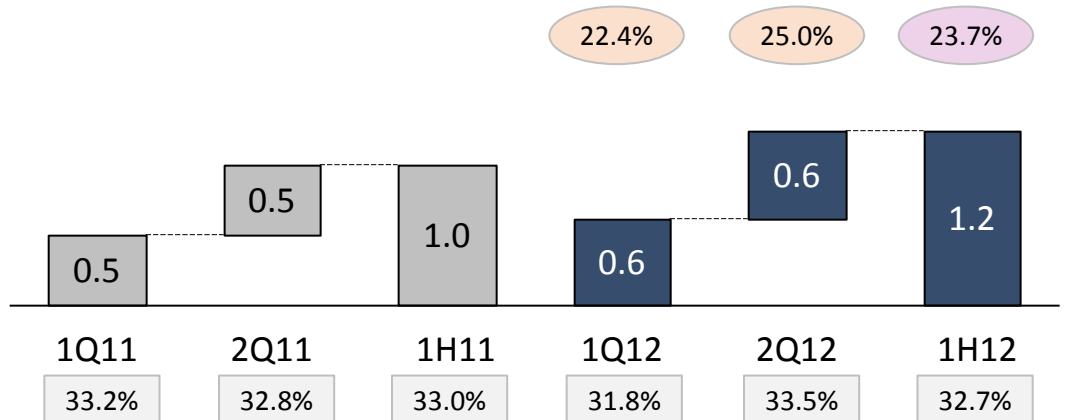
## Net Revenues - Consolidated



## Comments

- Strong growth due to **advancement of gross revenues** (retail segment and consumer finance)
- Net revenues growth outpaced gross revenues growth – **higher volume of products subject to tax substitution** (booked under COGS)

## Gross Profit - Consolidated



## Comments

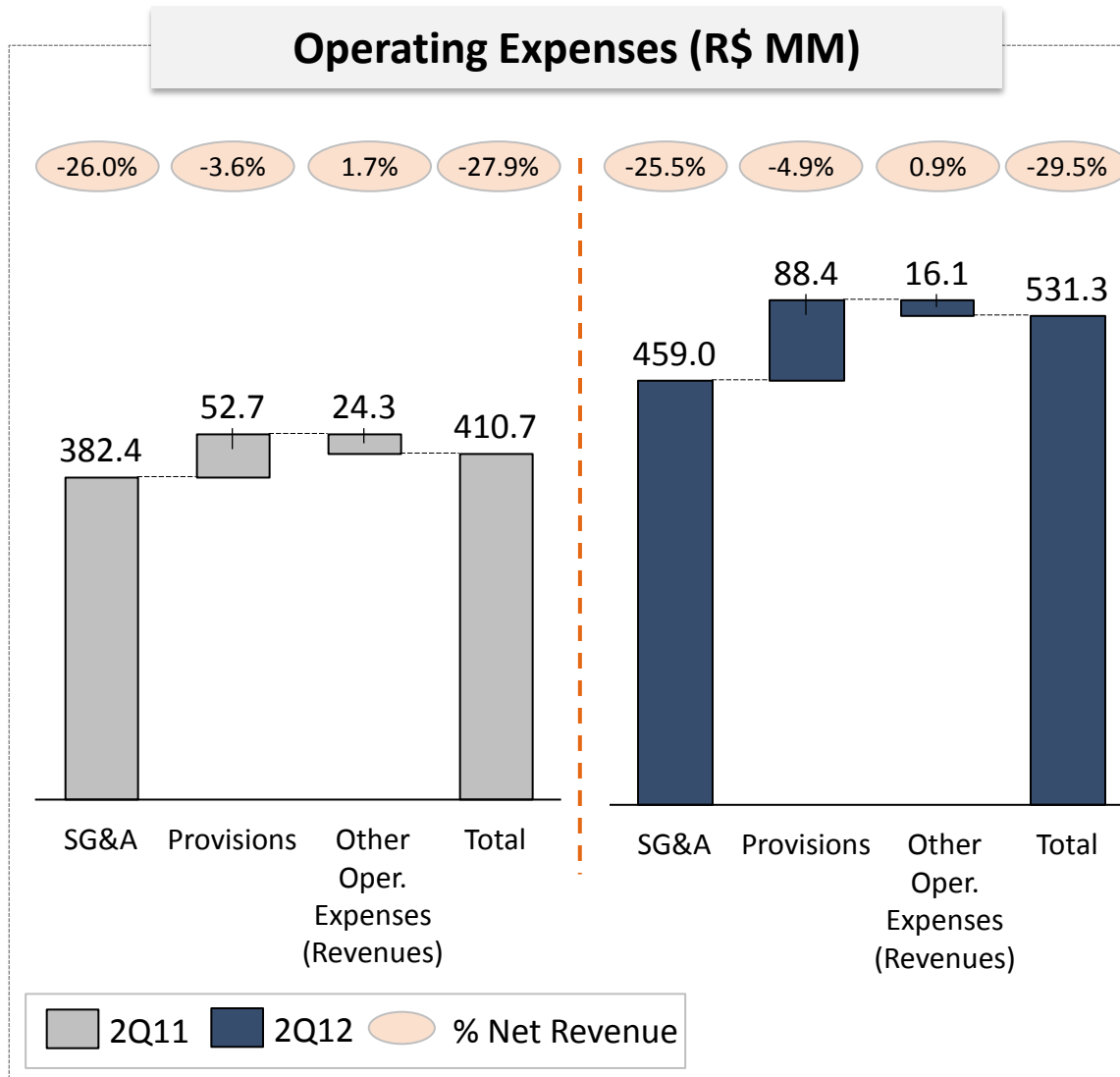
- **Improve of 0.7% of gross margin in 2Q12 versus 2Q11 and 1.7% versus 1Q12** due to:
  - Increase in gross margin from the consumer finance (Luizacred)
  - Slight decrease in retail segment margin (higher share of Internet sales, integration of Lojas Maia and AVP adjustments)
- **Gross margin in the Northeast: from 21.2% in 1Q12 to 25.0% in 2Q12**

% of growth over the same quarter of 2011
  % of growth over the same half of 2011

Gross Margin (%)



# Operating Expenses – Consolidated (R\$ million)



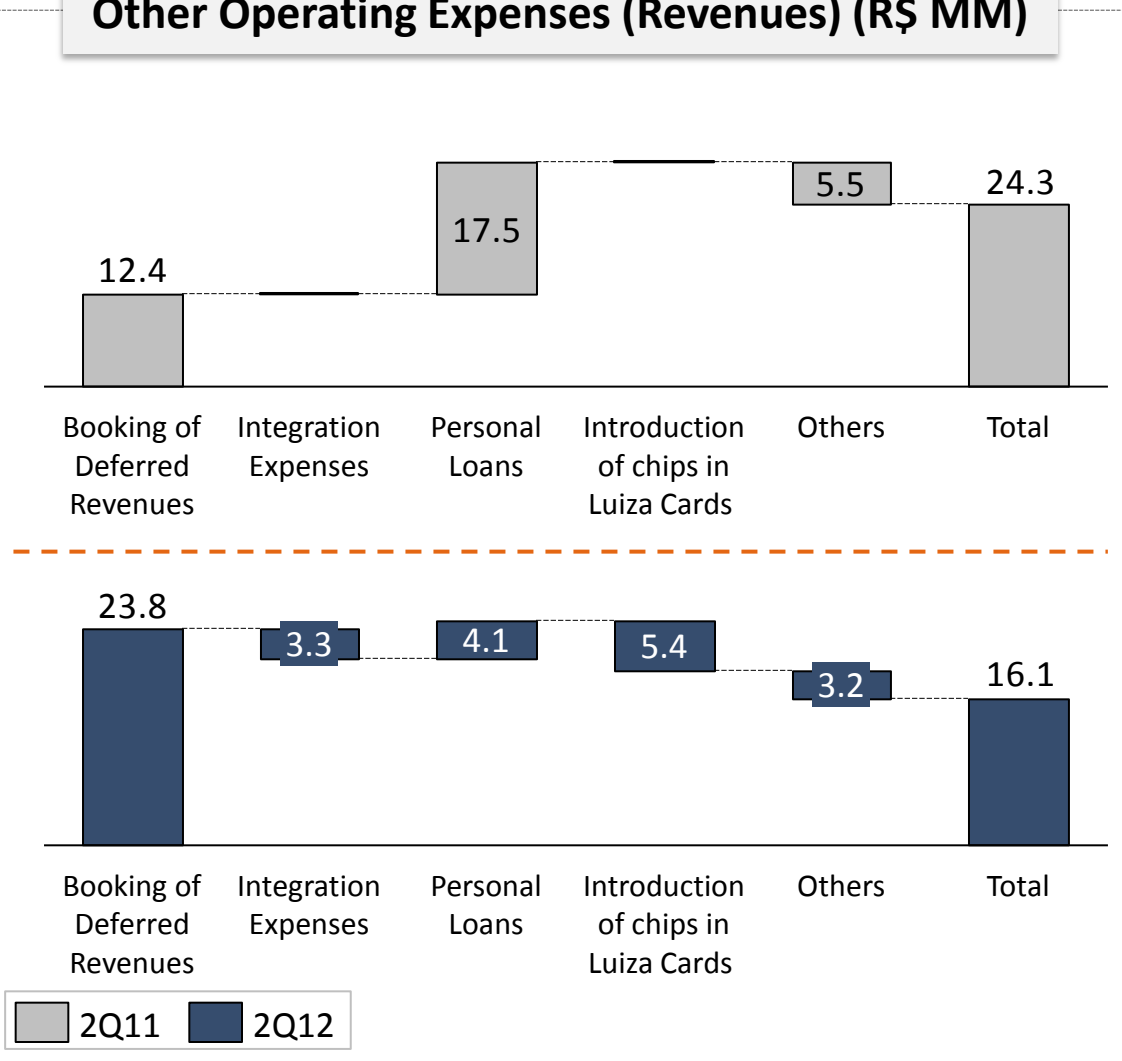
## Comments

- **Reduction of 0.5% on Sales, General and Administrative Expenses versus 2Q11:**
  - Adjustments made to stores' expenses in order to **increase productivity**
  - Result of the integration of the offices of Baú stores and of rationalization of expenses
  
- **Provisions for Loan Losses:**
  - Substantial provisions (Luizacred conservative approach)
  
- **Other Operating Expenses (Revenues):**
  - See next slide



# Other Operating Expenses (Revenues) – Consolidated

## Other Operating Expenses (Revenues) (R\$ MM)

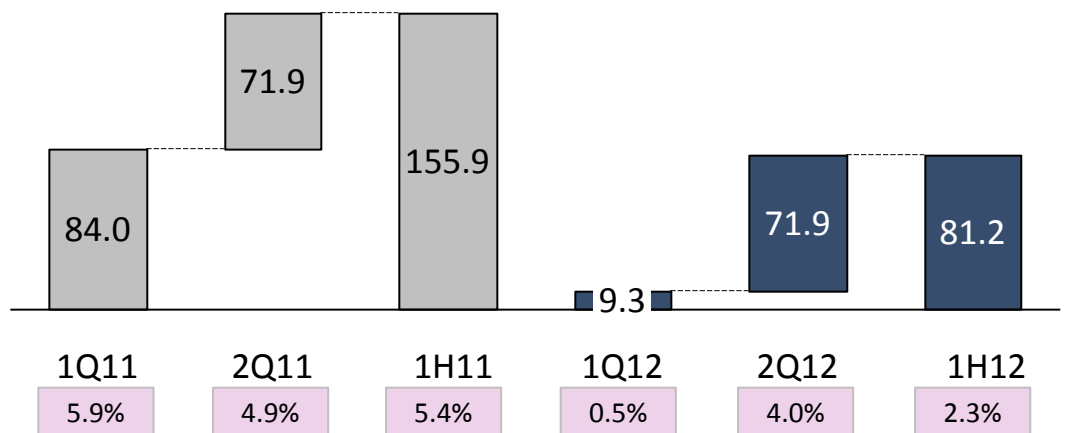


## Comments

- **Other Operating Expenses (Revenues) :**
  - **Deferred revenues:**
    - **Reduction in the booking of deferred revenues** (straight-line method)
    - In 2Q12, **other deferred revenues of R\$18.0 million** (R\$10.5 million from the retail segment and R\$7.5 million from Luizacred) – renewal of the Agreement with Cardif
  - **Non-recurring expenses** with the integration of the store chains of R\$3.3 million
  - **Change in the booking of personal loans**, which are now recognized under financial intermediation result, thereby reducing revenues from profit sharing from R\$17.5 million to R\$4.1 million
  - **Expenses with the introduction of chips in Luiza cards** totaled R\$5.4 million in 2Q12

# EBITDA and Adjusted EBITDA (R\$ million)

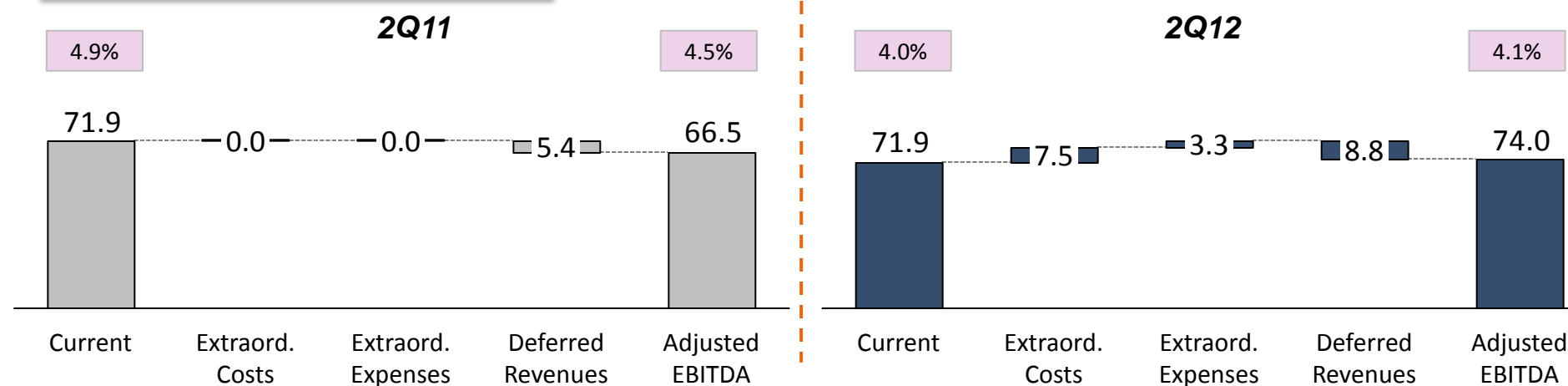
## EBITDA



## Comments

- EBITDA impacted by:
  - Sales and gross profit growth
  - Non-recurring costs, revenues and expenses
  - Higher provisions for loan losses

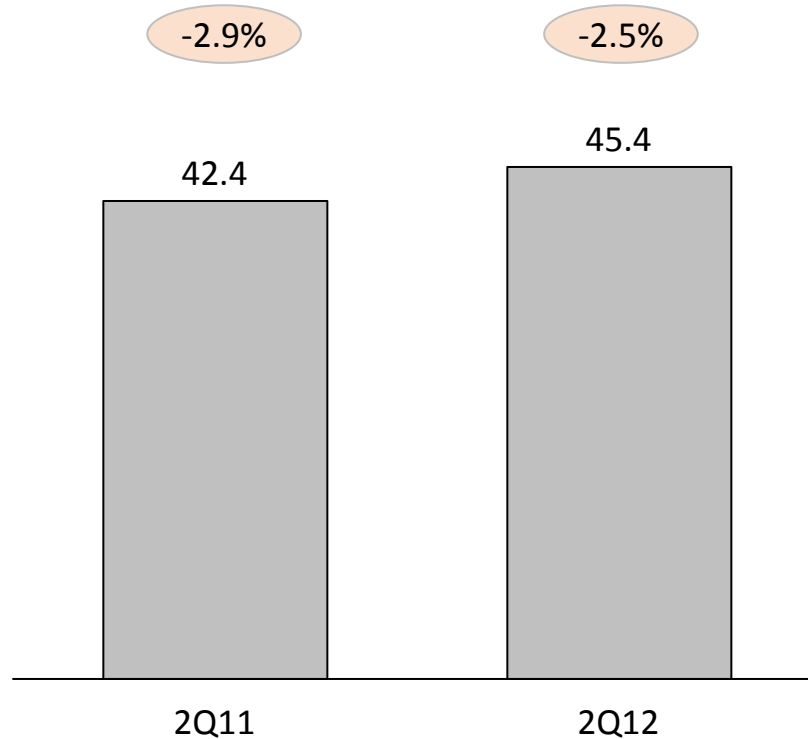
## Adjusted EBITDA



Margin EBITDA (%)

# Financial Expenses – Consolidated (R\$ million)

## Financial Expenses (R\$ MM)



## Comments

- **Financial Results:**

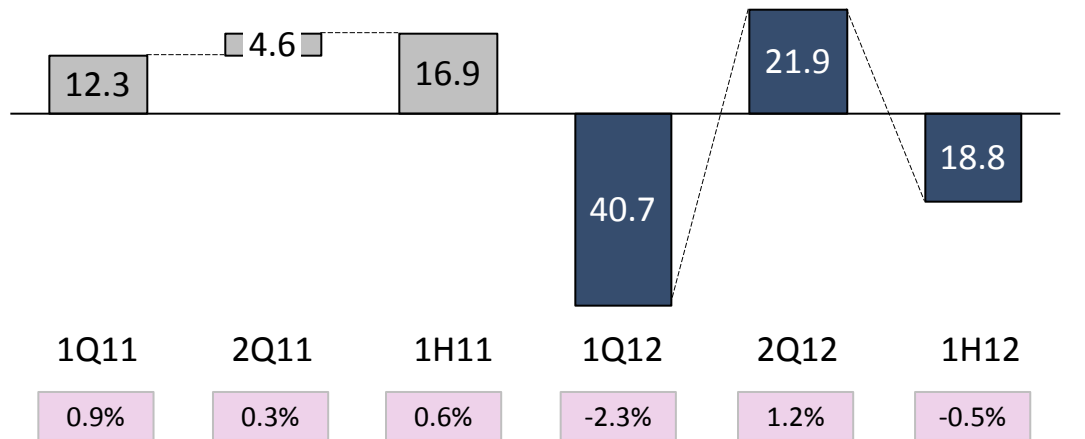
- **Decline from 2.9% of net revenue in 2Q11 to 2.5% in 2Q12:**

- Positively impacted by the reduction in CDI rate
- Partially offset by the increase in working capital requirements
- Change in the estimated discount rate used in the adjustment to present value of extended warranty operations
- Change in the appropriation of the costs of prepayment of receivables on third-party cards, which is now recognized on the date of the discount operation

Financial Expenses % Net Revenue

# Net Income and Adjusted Net Income (R\$ million)

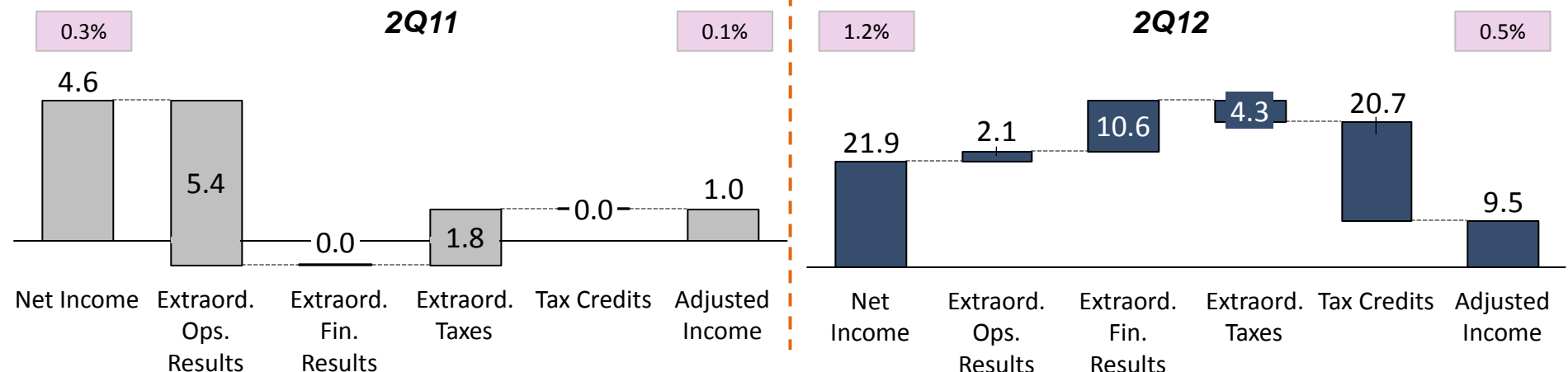
## Net Income



## Comments

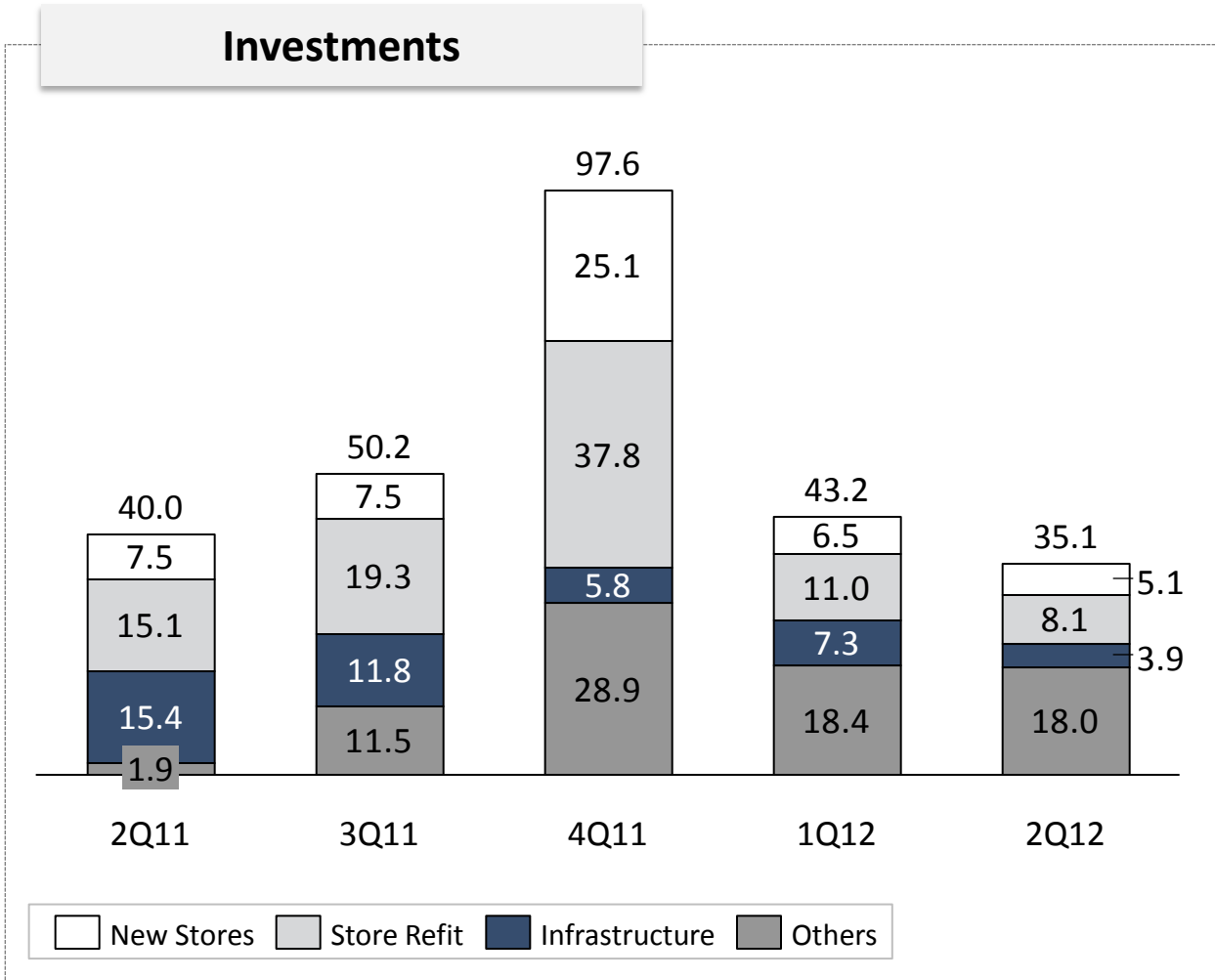
- Net Income impacted by:
  - Non-recurring costs, revenues and expenses
  - Change in the appropriation of the costs of prepayment of receivables
  - Changes in accounting practices in the financial result
  - Non-recurring tax credits

## Adjusted Net Income



Net Margin (%)

# Investments (R\$ million)



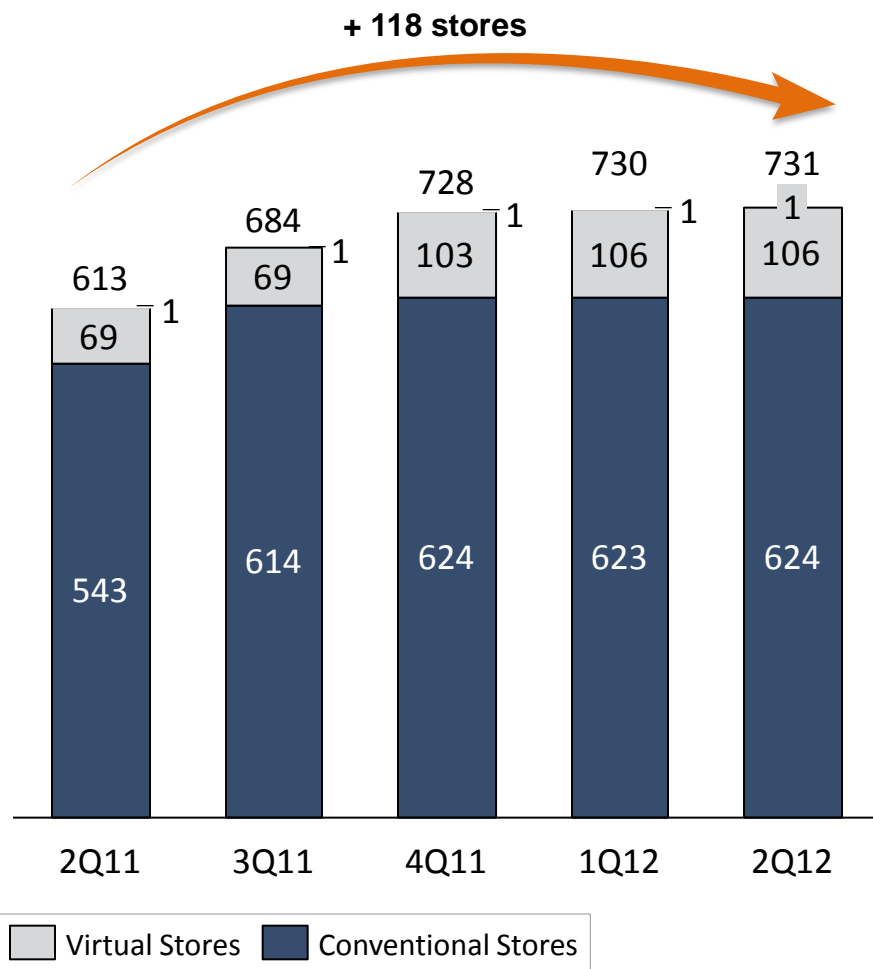
**Comments**

- **Stores remodeling**
- **New stores (inaugurated and to be) – 1 new conventional store inaugurated in the Northeast**
- Other investments include the conclusion of **expansion of the Louveira distribution center** and other investments in logistics, which totaled R\$9.6 million in 2Q12

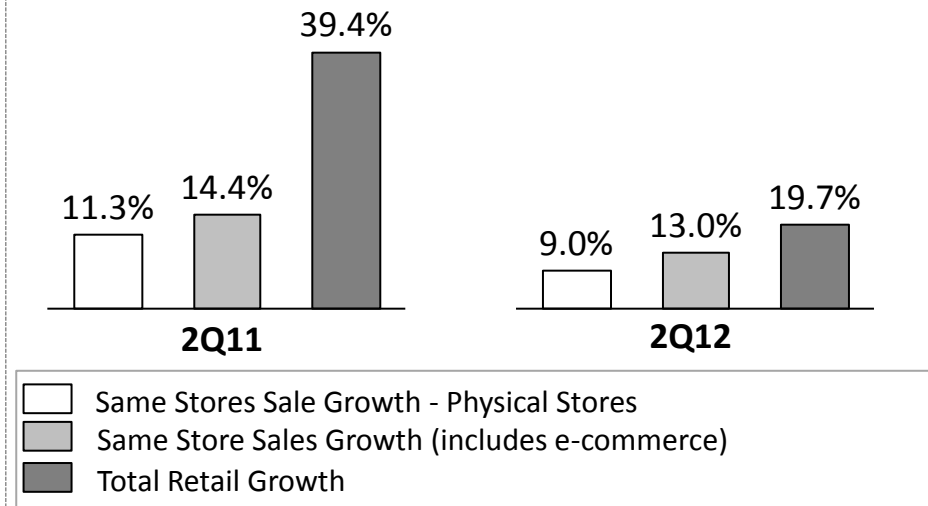
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- Highlights of 2Q12
  - Financial Performance
  - **Operational Performance**
  - Expectations for the Next Quarters

# Operational Performance – Stores

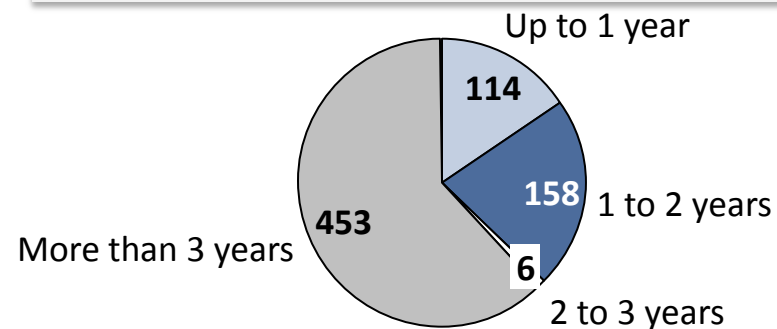
## Number of Stores (unit)



## Same Store Sales Growth (%)



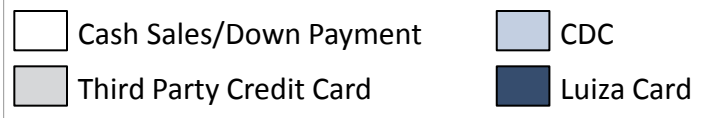
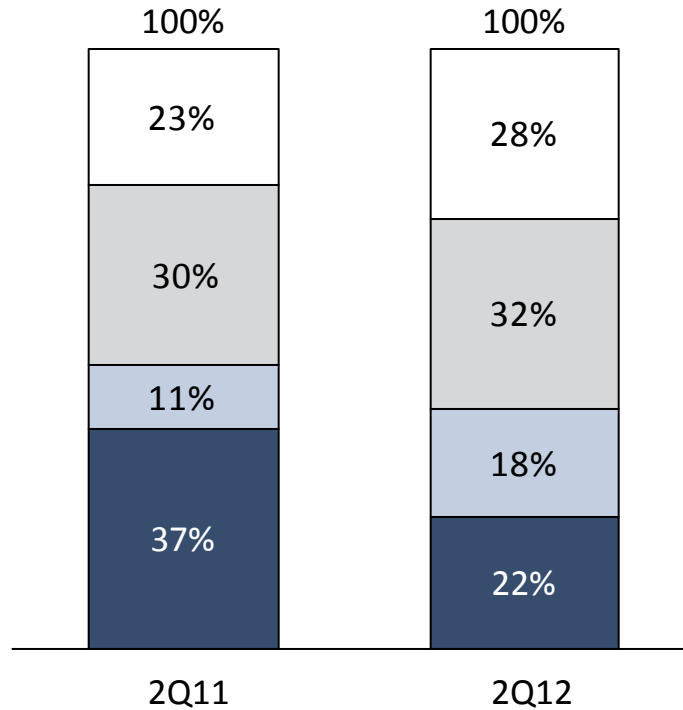
## Average Age – Stores



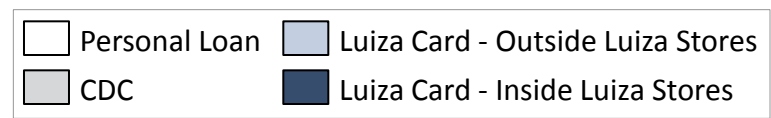
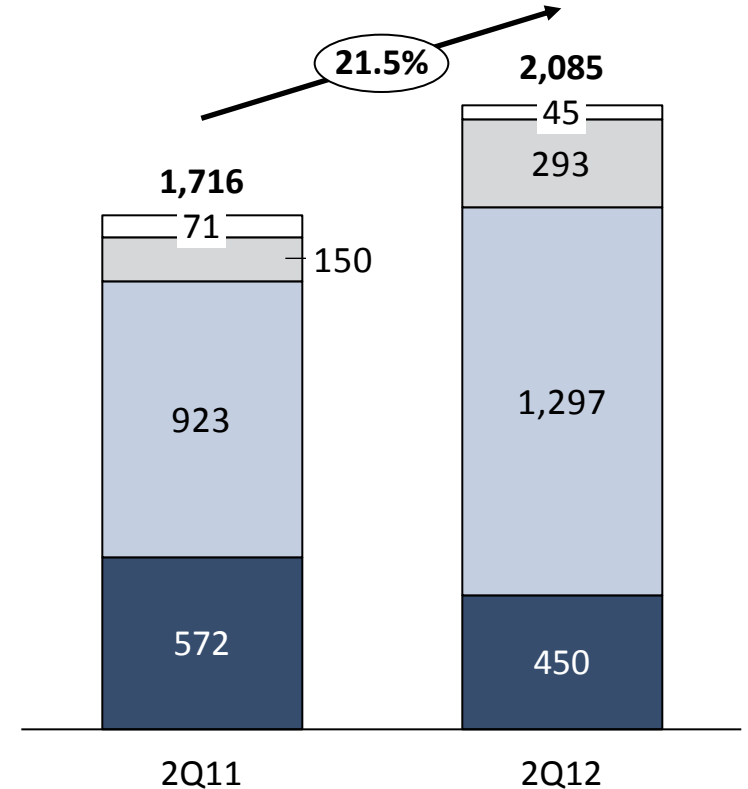


# Operational Performance – Luizacred

## Financed Mix Sales (%)

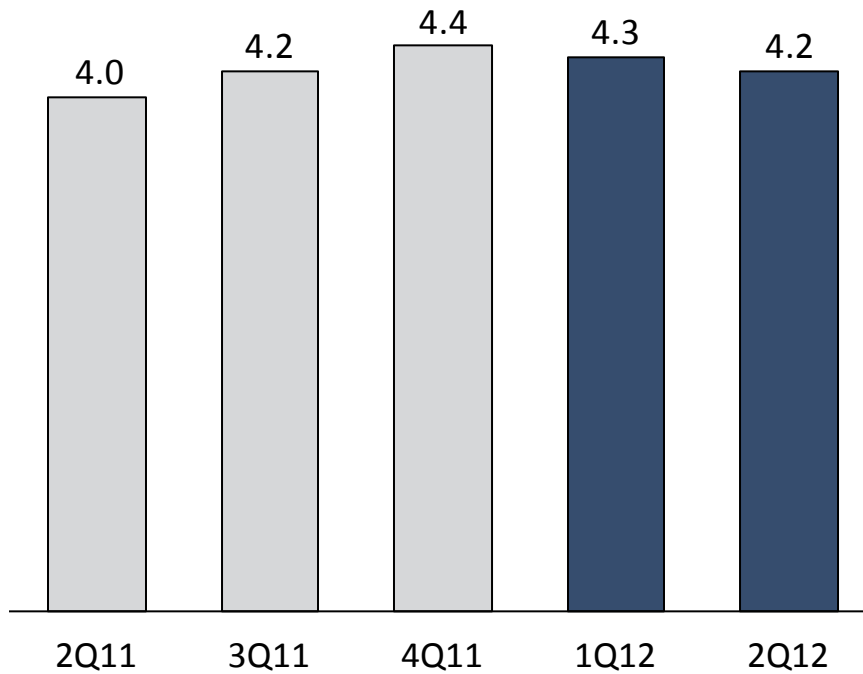


## Luizacred's Revenues (R\$ MM)

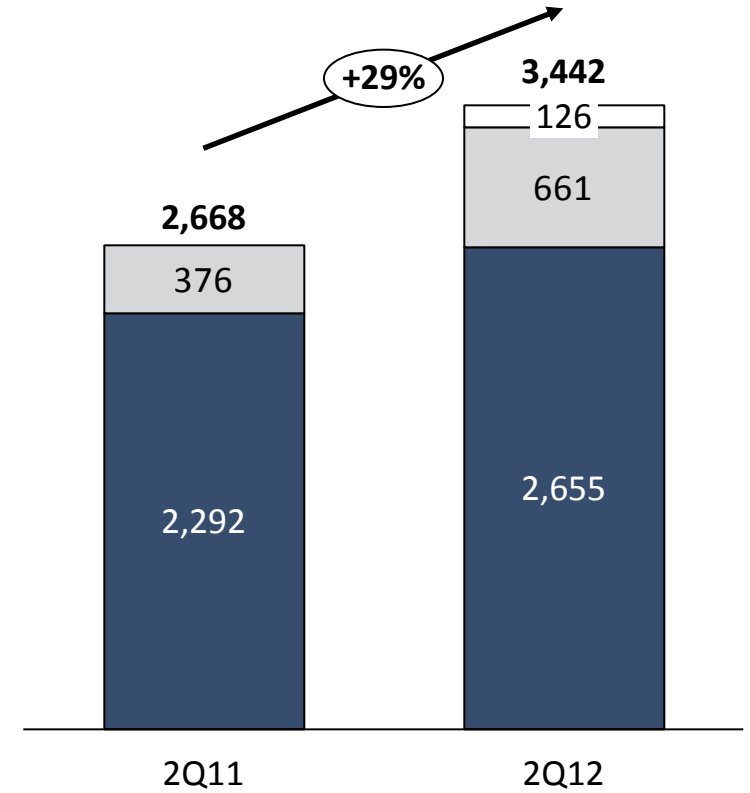


# Operational Performance – Portfolio's composition

Luiza Card – Total Credit Card Base (MM)



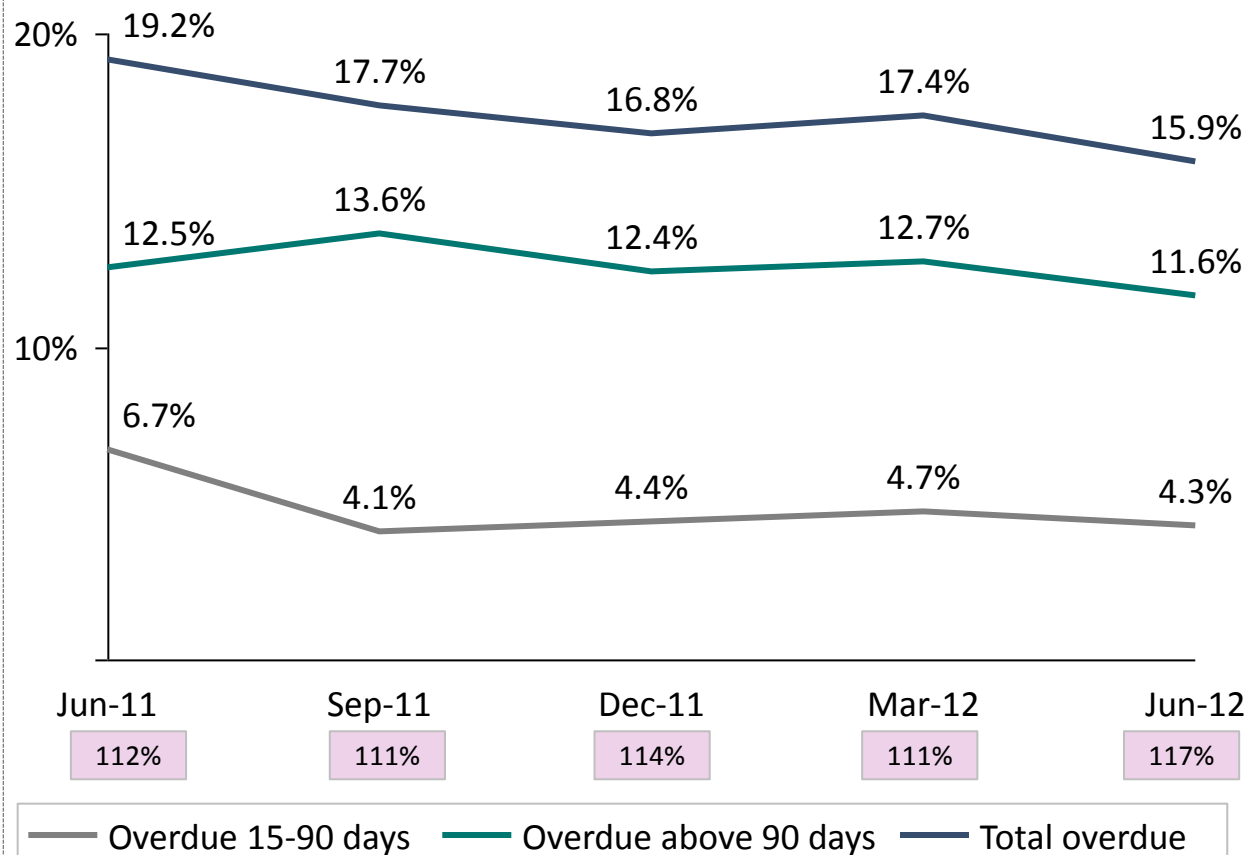
Portfolio (R\$ MM)



Personal Loans
  CDC
  Credit card

# Luizacred Portfolio (% of portfolio)

## Portfolio Overdue



  Coverage Ratio(%)

## Comments

- Differently from the market in general, the portfolio's overdue indicators continue to improve both in relation to the previous year and the previous quarter, due to:
  - Conservative approach in the credit approval rate
  - Constant control of delinquency per store
- Provisions should be proportionally lower in 2H12

- 
- Highlights of 2Q12
  - Financial Performance
  - Operational Performance

- **Expectations for the Next Quarters**

# Expectations for the next quarters

1

## Sales Growth

- Consistent sales growth:
  - Maturation of new stores
  - Northeast stores
  - Internet
  - Better performance by the Brazilian economy, especially in 4Q12

2

## Lojas Maia Integration Process

- Integration of Lojas Maia's systems – conclusion: oct/12
- Fully integrated management – 2013
  - Dilution of administrative and logistics expenses
  - Benefits to working capital and price management – increasing the gross margin

3

## Investments

- Investments in technology, logistics and store remodeling, which includes changing the Lojas Maia brand to Magazine Luiza
- The Company plans the organic opening of 17 more stores in 2H12, 10 of them in the Northeast

4

## Results

- Continuity of cost and expense reduction and rationalization program
- Capture of synergies from the integration of Lojas do Baú and Lojas Maia
- Better productivity indicators and positive results in 2012

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## Investor Relations

[ri@magazineluiza.com.br](mailto:ri@magazineluiza.com.br)

[www.magazineluiza.com.br/ir](http://www.magazineluiza.com.br/ir)

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