

Magazine Luiza S.A.
3rd Quarter 2014 Earnings Release in IFRS

## Net income growth of 66\% in 3Q14 to R\$42 million Net sales increased by 18\% <br> EBITDA growth of 44\% to R\$ 176 million ( $\mathbf{7 . 4 \%}$ margin)

- Double-digit revenue growth: net revenues increased by $18.3 \%$ in 3 Q14 to $\mathrm{R} \$ 2.4$ billion, with an increase in same-store sales of $15.5 \%$ ( $+32.6 \%$ in e-commerce and $+12.4 \%$ at brick and mortar stores). In 9M14, net revenues increased by $24.8 \%$ to $\mathrm{R} \$ 7.0$ billion.
- E-commerce: increase of $32.6 \%$ in gross revenues to $\mathrm{R} \$ 486.6$ million, representing $17.5 \%$ of total sales (vs. $15.3 \%$ in $3 Q 13$ ). We note that e-commerce is increasing its share in total sales, generating a positive contribution to overall results, as evident in the margin expansion posted in the last few quarters. In 9M14, e-commerce gross revenues increased by 39.7\% to $\mathrm{R} \$ 1.3$ billion, representing $16.4 \%$ of total sales.
- EBITDA of $\mathbf{R} \$ 176.0$ million in 3Q14, 43.9\% higher than 3Q13: the Company had an increase of 10 bps in gross margin to $28.4 \%$ in 3Q14. The increase in SG\&A expenses was $13.1 \%$ in $3 Q 14$, lower than the increase in top line growth of $18.3 \%$, providing a dilution of 100 bps . As a result, EBITDA margin reached $7.4 \%$ in $\mathbf{3 Q 1 4}$. In 9M14, adjusted EBITDA posted an increase of $53.6 \%$ to $\mathrm{R} \$ 429.8$ million (EBITDA margin of $6.1 \%$ ).
- Luizacred presented an excellent performance once again: Luizacred more than double net income from 3Q13, for an annualized return on equity (ROE) of $37.0 \%$. In 9M14, Luizacred's equity income was $125.8 \%$ higher to $\$ \$ 62.2$ million, equal to $14.5 \%$ of Company's consolidated EBITDA.
- Net income in 3Q14 of R\$42.1 million (23.2\% ROE), an increase of $\mathbf{6 5 . 8 \%}$ and a net margin of $\mathbf{1 . 8 \%}$. In 9M14, net income totaled $\mathrm{R} \$ 89.3$ million, already exceeding recurring net income posted for the whole 2013.
- The Company works hard and is committed to deliver positive results on a consistent basis since the acquisition of the last two chains, with around $\mathbf{2 5 0}$ stores integrated. Even with worries around a possible "hangover effect" on sales following the World Cup, the Company was able to increase sales in 3Q14. The good performance was due to: (i) its true omnichannel strategy; (ii) increasing maturation of Maia and Baú stores; (iii) strong focus of all areas in controlling expenses; (iv) share increase in services revenues and (v) Luizacred results contribution.
- "Prédio pra Você" promotional campaign was awarded the best promotion in Brazilian retail sector in 2014. For 4Q14, the Company is well prepared to sustain its positive sales momentum as it enjoys positive calendar effect with events focused on children's (where the Company is well positioned), Black Friday and Christmas sales.

Magazine Luiza S.A
3Q14 Earnings Release
Key Indicators

| R\$ million (except when otherwise indicated) | 3Q14 | 3Q13 | \% Chg | 9M14 | 9M13 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,801.4 | 2,420.3 | 15.7\% | 8,257.1 | 6,744.0 | 22.4\% |
| Net Revenue | 2,390.4 | 2,020.8 | 18.3\% | 7,002.0 | 5,609.5 | 24.8\% |
| Gross Income | 679.5 | 572.4 | 18.7\% | 1,933.3 | 1,584.8 | 22.0\% |
| Gross Margin | 28.4\% | 28.3\% | 10 bp | 27.6\% | 28.3\% | -70 bp |
| EBITDA | 176.0 | 122.3 | 43.9\% | 429.8 | 345.1 | 24.5\% |
| EBITDA Margin | 7.4\% | 6.1\% | 130 bp | 6.1\% | 6.2\% | -10 bp |
| Adjusted EBITDA | 176.0 | 122.3 | 43.9\% | 429.8 | 279.8 | 53.6\% |
| Adjusted EBITDA Margin | 7.4\% | 6.1\% | 130 bp | 6.1\% | 5.0\% | 120 bp |
| Net Income | 42.1 | 25.4 | 65.8\% | 89.3 | 80.8 | 10.4\% |
| Net Margin | 1.8\% | 1.3\% | 50 bp | 1.3\% | 1.4\% | -10 bp |
| Adjusted Net Income | 42.1 | 25.4 | 65.8\% | 89.3 | 37.7 | 136.6\% |
| Adjusted Net Margin | 1.8\% | 1.3\% | 50 bp | 1.3\% | 0.7\% | 60 bp |
| Same Store Sales Growth | 15.5\% | 17.0\% | - | 21.5\% | 10.5\% | - |
| Same Physical Store Sales Growth | 12.4\% | 14.0\% | - | 18.4\% | 8.5\% | - |
| Internet Sales Growth | 32.6\% | 36.4\% | - | 39.7\% | 23.7\% | - |
| Number of Stores - End of Period | 736 | 740 | -4 stores | 736 | 740 | -4 stores |
| Sales Area - End of Period (M2) | 471,657 | 470,929 | 0.2\% | 471,657 | 470,929 | 0.2\% |

## OPERATING AND FINANCIAL PERFORMANCE

Magazine Luiza ended Sep-14 with 736 stores, 628 of which were conventional stores, 107 were virtual stores and the website. In 3Q14, the Company opened one new conventional store (Novo Hamburgo, SP) and closed another one (Guaratinguetá, SP). We plan to open another 20 stores by year end, mainly in the Northeast region. From the 736 Magazine Luiza stores, approximately $39 \%$ are still in the maturity process.


Same-store sales, including e-commerce, grew by $15.5 \%$ in 3 Q14 yoy, while total sales were up $15.7 \%$ for the quarter. In 9 M 14 , the increase in same-store sales, including e-commerce, was $21.5 \%$ and total sales were up $22.5 \%$.


In 3Q14, sales on Luiza cards remained stable at $17 \%$ of total retail sales. Due to a more conservative credit approval police, CDC (direct credit to consumers) participation reduced to $15 \%$ of sale in $3 Q 14$. The Company is maintaining its policy of limiting interest-free installment sales on the Luiza cards to no higher than $15 \%$ of total sales.

## Financed Sales Mix (\% of total sales)



## Consolidated Gross Revenue

| R $\$$ million | 3Q14 | 3Q13 | \% Chg | 9M14 | 9M13 | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Retail Gross Revenue Resale of goods | $2,665.1$ | $2,306.3$ | $15.6 \%$ | $7,860.3$ | $6,442.3$ | $22.0 \%$ |
| Retail Gross Revenue - Services rendered | 126.8 | 105.9 | $19.8 \%$ | 370.7 | 278.2 | $33.3 \%$ |
| $\quad$ Retail Subtotal | $\mathbf{2 , 7 9 2 . 0}$ | $\mathbf{2 , 4 1 2 . 3}$ | $\mathbf{1 5 . 7 \%}$ | $\mathbf{8 , 2 3 1 . 1}$ | $\mathbf{6 , 7 2 0 . 5}$ | $\mathbf{2 2 . 5 \%}$ |
| Gross Revenue - Consortium Management | 11.4 | 9.8 | $15.8 \%$ | 31.4 | $\mathbf{2 8 . 7}$ | $9.6 \%$ |
| Eliminations | $(1.9)$ | $(1.8)$ | $7.5 \%$ | $\mathbf{( 5 . 4 )}$ | $\mathbf{( 5 . 2 )}$ | $4.0 \%$ |
| Gross Revenue - Total | $\mathbf{2 , 8 0 1 . 4}$ | $\mathbf{2 , 4 2 0 . 3}$ | $\mathbf{1 5 . 7 \%}$ | $\mathbf{8 , 2 5 7 . 1}$ | $\mathbf{6 , 7 4 4 . 0}$ | $\mathbf{2 2 . 4} \%$ |

Magazine Luiza's consolidated gross revenue increased by $15.7 \%$ in $3 Q 14$, to $\mathrm{R} \$ 2,801.4$ million, due to strong revenue growth of the resale of goods ( $+15.6 \%$ ) and services rendered ( $+19.8 \%$ ). In 9 M 14 , consolidated gross revenue rose by $22.4 \%$, totaling R\$8,257.1 million.

## Consolidated Net Revenue

| R\$ million | 3Q14 | 3Q13 | \% Chg | $\mathbf{9 M 1 4}$ | 9M13 | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Retail Net Revenue - Resale of goods | $2,271.1$ | $1,921.3$ | $18.2 \%$ | $6,654.5$ | $5,345.3$ | $24.5 \%$ |
| Net Revenue - Retail - Services rendered | 110.8 | 92.4 | $19.9 \%$ | 324.2 | 243.2 | $33.3 \%$ |
| $\quad$ Subtotal Retail | $\mathbf{2 , 3 8 1 . 9}$ | $\mathbf{2 , 0 1 3 . 6}$ | $\mathbf{1 8 . 3} \%$ | $\mathbf{6 , 9 7 8 . 7}$ | $\mathbf{5 , 5 8 8 . 5}$ | $\mathbf{2 4 . 9 \%}$ |
| Net Revenue - Consortium Management | 10.4 | 8.9 | $16.0 \%$ | 28.7 | 26.2 | $\mathbf{9 . 6 \%}$ |
| Eliminations | $(1.9)$ | $(1.8)$ | $7.5 \%$ | $(5.4)$ | $(5.2)$ | $4.0 \%$ |
| Net Revenue - Total | $\mathbf{2 , 3 9 0 . 4}$ | $\mathbf{2 , 0 2 0 . 8}$ | $\mathbf{1 8 . 3} \%$ | $\mathbf{7 , 0 0 2 . 0}$ | $\mathbf{5 , 6 0 9 . 5}$ | $\mathbf{2 4 . 8}$ |

Consolidated net revenue increased by $18.3 \%$ yoy in $3 Q 14$, to $\mathrm{R} \$ 2,390.4$ million. The difference between gross revenue growth and net revenue is due to an increase in share of products exempt of PIS/COFINS taxes (mainly smartphones and tablets). In 9 M 14 , consolidated net revenue increased by $24.8 \%$, totaling $R \$ 7,002.0$ million.

## Consolidated Gross Profit

In 3Q14, consolidated gross profit increased by $18.7 \%$, totaling R\$679.5 million, equivalent to a gross margin of $28.4 \%$. The 10 bps increase in the gross margin is primarily related to the effect of the sales mix (greater weight of smartphones, which has a higher than average margin, and lower TV participation which has lower than average margin). The analysis of gross profit is using gross revenues as a base rather than net revenues, then gross profit would have increased 60bps from $23.7 \%$ in $3 Q 13$ to $24.3 \%$ in $3 Q 14$.

| R\$ million | 3Q14 | 3 Q13 | \% Chg | 9M14 | 9M13 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail Gross Profit - Resale of goods | 562.0 | 474.2 | 18.5\% | 1,590.5 | 1,325.2 | 20.0\% |
| Retail Gross Profit - Services rendered | 110.8 | 92.4 | 19.9\% | 324.2 | 243.2 | 33.3\% |
| Retail Subtotal | 672.8 | 566.6 | 18.8\% | 1,914.7 | 1,568.4 | 22.1\% |
| Gross Income - Consortium Management | 6.7 | 5.8 | 15.0\% | 18.6 | 16.4 | 13.3\% |
| Gross Profit - Total | 679.5 | 572.4 | 18.7\% | 1,933.3 | 1,584.8 | 22.0\% |
| Gross Margin - Total | 28.4\% | 28.3\% | 10 bps | 27.6\% | 28.3\% | -70 bps |

## Operating Expenses

| R \$ million | 3Q14 | \% NR | 3 Q13 | \% NR | \% Chg | 9M14 | \% NR | $9 \mathrm{M13}$ | \% NR | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Selling Expenses | (423.1) | -17.7\% | (371.7) | -18.4\% | 13.8\% | $(1,258.8)$ | -18.0\% | $(1,076.3)$ | -19.2\% | 17.0\% |
| General and Administrative Expenses | (105.8) | -4.4\% | (95.9) | -4.7\% | 10.3\% | (314.2) | -4.5\% | (275.6) | -4.9\% | 14.0\% |
| Provisions for Loan Losses | (4.8) | -0.2\% | (5.2) | -0.3\% | -6.9\% | (16.6) | -0.2\% | (15.2) | -0.3\% | 9.5\% |
| Other Operating Revenues, Net | 3.7 | 0.2\% | 10.6 | 0.5\% | -65.4\% | 17.8 | 0.3\% | 92.4 | 1.6\% | -80.7\% |
| Total Operating Expenses | (530.0) | -22.2\% | (462.2) | -22.9\% | 14.7\% | $(1,571.9)$ | -22.4\% | $(1,274.7)$ | -22.7\% | 23.3\% |
| Extraordinary Expenses (Revenues) |  | 0.0\% |  | 0.0\% | 0.0\% |  | 0.0\% | (65.3) | -1.2\% | -100.0\% |
| Recurring Expenses - Total | (530.0) | -22.2\% | (462.2) | -22.9\% | 14.7\% | $(1,571.9)$ | -22.4\% | $(1,340.0)$ | -23.9\% | 17.3\% |

## Selling Expenses

Selling expenses totaled $\mathrm{R} \$ 423.1$ million in $3 Q 14$, equivalent to $17.7 \%$ of net revenue, a 70 bps decline yoy, despite the increased investment in marketing (media) in the period. In 9M14, selling expenses totaled $\mathrm{R} \$ 1,258.8$ million, equivalent to $18.0 \%$ of net revenue, an important reduction of 120 bps yoy, reflecting better operational leverage.

## General and Administrative Expenses

General and administrative expenses totaled $\mathrm{R} \$ 105.8$ million in 3Q14, equivalent to $4.4 \%$ of net revenue ( 30 bps lower yoy). In 9M14, general and administrative expenses totaled $\mathrm{R} \$ 314.2$ million, equivalent to $4.5 \%$ of net revenue, down 40 bps yoy.

## Provisions for Loan Losses

Provisions for loan losses remained quite stable when compared to the same period last year, reaching R $\$ 4.8$ million in 3Q14, corresponding to $0.2 \%$ of net revenue (10 bps lower than 3Q13). In 9M14, provisions for loan losses totaled R\$16.6 million, equivalent to $0.2 \%$ of net revenue, down 10bps yoy.

## Other Operating Revenue, Net

| R\$ million | 3Q14 | \% NR | 3Q13 | \% NR | \% Chg | 9M14 | \% NR | 9M13 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Gain (loss) on Sale of Assets | $(0.1)$ | $0.0 \%$ | 0.1 | $0.0 \%$ | $-217.2 \%$ | $(1.1)$ | $0.0 \%$ | 126.4 | $2.3 \%$ | $-100.9 \%$ |
| Deferred Revenue Recorded | 8.2 | $0.3 \%$ | 7.6 | $0.4 \%$ | $7.1 \%$ | 24.8 | $0.4 \%$ | 24.5 | $0.4 \%$ | $1.4 \%$ |
| Provision for Tax Liabilities | $(2.9)$ | $-0.1 \%$ | 4.8 | $0.2 \%$ | $-159.9 \%$ | $(2.0)$ | $0.0 \%$ | $(39.1)$ | $-0.7 \%$ | $-94.9 \%$ |
| Non-recurring Expenses | $(1.6)$ | $-0.1 \%$ | $(2.2)$ | $-0.1 \%$ | $-24.8 \%$ | $(4.2)$ | $-0.1 \%$ | $(19.4)$ | $-0.3 \%$ | $-\mathbf{- 7 8 . 3 \%}$ |
| Other | 0.1 | $0.0 \%$ | 0.2 | $0.0 \%$ | $-57.2 \%$ | 0.3 | $0.0 \%$ | 0.0 | $0.0 \%$ | Ns |
| Other Operating Revenue, Net - Total | $\mathbf{3 . 7}$ | $\mathbf{0 . 2 \%}$ | $\mathbf{1 0 . 6}$ | $\mathbf{0 . 5 \%}$ | $\mathbf{- 6 5 . 4 \%}$ | $\mathbf{1 7 . 8}$ | $\mathbf{0 . 3 \%}$ | $\mathbf{9 2 . 4}$ | $\mathbf{1 . 6 \%}$ | $\mathbf{- 8 0 . 7 \%}$ |

Other net operating revenues totaled $R \$ 3.7$ million in $3 Q 14$, equivalent to $0.2 \%$ of net revenue, essentially due to deferred revenue appropriation of $\mathrm{R} \$ 8.2$ million, the increase of $\mathrm{R} \$ 2.9$ million in provisions for tax liabilities and non-recurring expenses of R\$1.6 million. In 9M14, other net operating revenues totaled $\mathrm{R} \$ 17.8$ million, equivalent to $0.3 \%$ of net revenue. In 9 M 13 , the Company had a positive extraordinary effect of $\mathrm{R} \$ 65.3$ million related to the distribution center stake sale located in Louveira (SP).

## Equity Income

Equity income results more than double, to income of $\mathrm{R} \$ 26.5$ million in $3 Q 14$, equivalent to $1.1 \%$ of net revenue. The main factor impacting equity income was once again Luizacred's excellent performance, as noted in Annex I.

## EBITDA

| R\$ million | 3Q14 | \% NR | 3Q13 | \% NR | \% Chg | 9M14 | \% NR | 9M13 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| EBITDA | $\mathbf{1 7 6 . 0}$ | $\mathbf{7 . 4 \%}$ | $\mathbf{1 2 2 . 3}$ | $\mathbf{6 . 1 \%}$ | $\mathbf{4 3 . 9 \%}$ | $\mathbf{4 2 9 . 8}$ | $\mathbf{6 . 1 \%}$ | $\mathbf{3 4 5 . 1}$ | $\mathbf{6 . 2 \%}$ | $\mathbf{2 4 . 5 \%}$ |
| Extraordinary Revenue | - | $0.0 \%$ | - | $0.0 \%$ | $0.0 \%$ | - | $0.0 \%$ | $(126.4)$ | $-2.3 \%$ | $-100.0 \%$ |
| Extraordinary Expenses | - | $0.0 \%$ | - | $0.0 \%$ | $0.0 \%$ | - | $0.0 \%$ | 61.1 | $1.1 \%$ | $-100.0 \%$ |
| Adjusted EBITDA | $\mathbf{1 7 6 . 0}$ | $\mathbf{7 . 4 \%}$ | $\mathbf{1 2 2 . 3}$ | $\mathbf{6 . 1 \%}$ | $\mathbf{4 3 . 9 \%}$ | $\mathbf{4 2 9 . 8}$ | $\mathbf{6 . 1 \%}$ | $\mathbf{2 7 9 . 8}$ | $\mathbf{5 . 0 \%}$ | $\mathbf{5 3 . 6 \%}$ |

In 3Q14, earnings before interest, taxes, depreciation and amortization (Consolidated EBITDA) increased much higher than the increase in net sales ( $43.9 \%$ versus $18.3 \%$ ) to a quarterly EBITDA level of $\mathrm{R} \$ 176.0$ million, for a margin of $7.4 \%$. The main reason were: (i) the strong performance of sales in all channels, (ii) improvement in gross margin, (iii) better dilution of operating expenses and (iv) Luizacred's equity income.

Financial Result

| R\$ million | 3Q14 | \% NR | 3Q13 | \% NR | \% Chg | 9M14 | \% NR | 9M13 | \% NR | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Expenses | (120.9) | -5.1\% | (82.7) | -4.1\% | 46.2\% | (322.0) | -4.6\% | (216.1) | -3.9\% | 49.0\% |
| Interest on loans and financing | (51.6) | -2.2\% | (37.5) | -1.9\% | 37.7\% | (133.0) | -1.9\% | (95.8) | -1.7\% | 38.9\% |
| Interest on prepayment of receivables - third party card | (34.2) | -1.4\% | (20.1) | -1.0\% | 70.2\% | (94.7) | -1.4\% | (53.3) | -1.0\% | 77.7\% |
| Interest on prepayment of receivables - Luiza Card | (20.6) | -0.9\% | (13.1) | -0.7\% | 56.7\% | (56.2) | -0.8\% | (34.7) | -0.6\% | 61.9\% |
| Other expenses | (14.5) | -0.6\% | (12.0) | -0.6\% | 21.3\% | (38.0) | -0.5\% | (32.3) | -0.6\% | 17.8\% |
| Financial Revenues | 24.1 | 1.0\% | 17.3 | 0.9\% | 39.4\% | 71.3 | 1.0\% | 45.9 | 0.8\% | 55.2\% |
| Gains on marketable securities | 1.7 | 0.1\% | 2.2 | 0.1\% | -19.3\% | 4.8 | 0.1\% | 3.6 | 0.1\% | 32.9\% |
| Other financial revenues | 22.4 | 0.9\% | 15.2 | 0.7\% | 47.7\% | 66.5 | 0.9\% | 42.3 | 0.8\% | 57.1\% |
| Total Financial Results | (96.8) | -4.0\% | (65.4) | -3.2\% | 48.1\% | (250.7) | -3.6\% | (170.1) | -3.0\% | 47.3\% |
| Income from securities ${ }^{1}$ | 7.8 | 0.3\% | 7.2 | 0.4\% | 7.4\% | 22.0 | 0.3\% | 15.9 | 0.3\% | 38.3\% |
| Adjusted Financial Results | (89.0) | -3.7\% | (58.1) | -2.9\% | 53.1\% | (228.7) | -3.3\% | (154.2) | -2.7\% | 48.3\% |
| Note (1): yields of the exclusive fund, which are booked as financial revenue in the Parent Company and as gross revenue in the Consolidated, as per the Explanatory Notes. |  |  |  |  |  |  |  |  |  |  |

Adjusted net financial expenses increased primarily due to an increase in credit card sales (interest on prepayment of receivables mainly third party cards) and to CDI rate evolution during the period, totaling R\$89.0 million in 3Q14.

## Consolidated Net Income

The consolidated net income in 3 Q14 totaled $R \$ 42.1$ million, equivalent to a net margin of $1.8 \%$, with a ROE of $23.2 \%$. In 9 M 14 , net income totaled $\mathrm{R} \$ 89.3$ million, with a net margin of $1.3 \%$.

Working Capital

| R\$ million | Sep-14 | Jun-14 | Mar-14 | Dec-13 | Sep-13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivables | 583.8 | 577.4 | 510.0 | 530.6 | 463.7 |
| Inventories | 1,268.4 | 1,144.2 | 1,264.0 | 1,251.4 | 1,135.5 |
| Related Parties | 74.5 | 87.8 | 82.0 | 108.9 | 67.8 |
| Recoverable Taxes | 211.3 | 193.4 | 224.4 | 218.6 | 214.3 |
| Other Assets | 50.5 | 57.1 | 56.0 | 41.0 | 64.0 |
| Current Operating Assets | 2,188.5 | 2,060.0 | 2,136.4 | 2,150.4 | 1,945.3 |
| Suppliers | 1,388.1 | 1,189.5 | 1,528.4 | 1,651.5 | 1,332.3 |
| Payroll, Vacation and Related Charges | 173.0 | 153.2 | 155.4 | 166.6 | 146.7 |
| Taxes Payable | 36.0 | 46.5 | 27.3 | 41.7 | 18.9 |
| Related Parties | 64.5 | 66.8 | 61.6 | 73.6 | 53.8 |
| Taxes in Installments | 6.5 | 7.1 | 7.7 | 8.3 | 8.9 |
| Other Accounts Payable | 101.6 | 101.7 | 118.0 | 107.7 | 85.4 |
| Current Operating Liabilities | 1,769.6 | 1,564.8 | 1,898.3 | 2,049.4 | 1,646.0 |
| Working Capital | 419.0 | 495.2 | 238.1 | 101.0 | 299.2 |
| \% of Gross Revenue (LTM) | 3.7\% | 4.6\% | 2.3\% | 1.0\% | 3.3\% |
| Discounted Receivables Balance | 1,352.4 | 1,270.3 | 1,238.0 | 1,186.3 | 993.1 |
| Working Capital Adjusted | 1,771.3 | 1,765.5 | 1,476.1 | 1,287.3 | 1,292.3 |
| \% of Gross Revenue (LTM) | 15.8\% | 16.3\% | 14.4\% | 13.3\% | 14.0\% |

In Sep-14, net working capital totaled $\mathrm{R} \$ 419.0$ million, representing $3.7 \%$ of gross revenues in the past 12 months, lower on a sequential basis, and we expect another improvement in $4 Q 14$ due to seasonality. It should be noted that there was an improvement in inventory turnover, with a reduction of 4 days yoy and an increase of 10 days in average payment period when compared with 2Q14.

## Capex

| R\$ million | 3Q14 | $\%$ | 3Q13 | $\%$ | 9M14 | \% | 9M13 | \% |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |
| New Stores | 6.4 | $15 \%$ | 5.2 | $12 \%$ | 11.5 | $11 \%$ | 15.7 | $15 \%$ |
| Remodeling | 17.7 | $41 \%$ | 16.5 | $38 \%$ | 42.2 | $42 \%$ | 34.1 | $32 \%$ |
| Technology | 10.2 | $23 \%$ | 8.3 | $19 \%$ | 31.3 | $31 \%$ | 24.5 | $23 \%$ |
| Logistics | 6.8 | $16 \%$ | 7.3 | $17 \%$ | 12.5 | $12 \%$ | 19.8 | $19 \%$ |
| Other | 2.2 | $5 \%$ | 6.5 | $15 \%$ | 3.6 | $4 \%$ | 10.7 | $10 \%$ |
| Total | $\mathbf{4 3 . 4}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{4 3 . 7}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 1 . 1}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 4 . 8}$ | $\mathbf{1 0 0 \%}$ |

Investments in fixed and intangible assets totaled R\$43.4 million in 3014 including the opening of one new store, store remodelings, particularly the stores in Sergipe state, investments in technology and logistics.

Magazine Luiza S.A
3Q14 Earnings Release

## Net Debt

| R\$ million | Sep-14 | Jun-14 | Mar-14 | Dec-13 | Sep-13 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $(+)$ Current Loans and Financing | 447.7 | 422.4 | 520.6 | 425.2 | 555.5 |
| (+) Non-current Loans and Financing | $1,076.9$ | $1,154.0$ | 708.7 | 895.1 | 829.1 |
| $(=)$ Gross Debt | $1,524.5$ | $1,576.5$ | $1,229.3$ | $1,320.3$ | $1,384.6$ |
|  |  |  |  |  |  |
| (-) Cash and Cash Equivalents | 132.8 | 287.4 | 235.3 | 280.3 | 260.3 |
| (-) Current Securities | 435.2 | 283.8 | 306.3 | 491.3 | 423.5 |
| $(-)$ Total Cash | 567.9 | 571.1 | 541.5 | 771.6 | 683.8 |
| (=) Net Debt | 956.6 | $1,005.3$ | 687.7 | 548.7 | 700.9 |
| Short Term Debt/Total |  |  |  |  | $40 \%$ |
| Long Term Debt/Total | $29 \%$ | $27 \%$ | $42 \%$ | $32 \%$ | $40 \%$ |
| Adjusted EBITDA (LTM) | $71 \%$ | $73 \%$ | $58 \%$ | $68 \%$ | $60 \%$ |
| Net Debt/ Adjusted EBITDA | 561.6 | 507.9 | 469.7 | 411.6 | 364.3 |

In Sep-14, the Company had loans and financing in the amount of $R \$ 1,524.5$ million, cash and financial investments in the amount of $\mathrm{R} \$ 567.9$ million, resulting in a net debt of $\mathrm{R} \$ 956.6$ million, equivalent to 1.7 x adjusted EBITDA of the last 12 months, reducing leverage, as related to Jun-14 as to Sep-13.

# Magazine Luiza S.A <br> 3Q14 Earnings Release 

## ANNEXI

LUIZACRED

## Operating Indicators

Luizacred is a joint venture between Magazine Luiza and Itaú Unibanco, responsible for financing the majority of the Company's sales. Magazine Luiza's main role is employee management and customer service, while Itaú Unibanco is responsible for funding at Luizacred, drafting the credit and collections policies and back office activities, such as accounting and treasury.

In Sep-14, Luizacred had a total base of 3.4 million cards issued, basically stable vs. Sep-13. In 3Q14, we highlight the growth of Luiza Card, particularly in stores, and the conservative approach to approving credit, especially with respect to DCC (direct credit to consumers).

Luizacred's credit portfolio, including credit cards, direct consumer credit and personal loans, totaled the amount of R $\$ 4.4$ billion at the close of 3Q14, 16.3\% higher than in 3Q13.

| R\$ million | 3Q14 | 3Q13 | \% Chg | 9M14 | 9M13 | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Card Base (thousand) | 3,388 | 3,498 | $-3.2 \%$ | 3,388 | 3,498 | $-3.2 \%$ |
| Luiza Card Sales - In chain | 464 | 391 | $18.6 \%$ | 1,342 | 1,096 | $22.4 \%$ |
| Luiza Card Sales - Outside Brand | 1,846 | 1,571 | $17.5 \%$ | 5,163 | 4,493 | $\mathbf{1 4 . 9 \%}$ |
| DCC Sales | 304 | 377 | $-19.3 \%$ | 974 | 1,057 | $-7.8 \%$ |
| Personal Loans Sales | 25 | 30 | $-17.7 \%$ | 86 | 105 | $-\mathbf{- 1 8 . 0 \%}$ |
| Total Luizacred Sales | $\mathbf{2 , 6 3 9}$ | $\mathbf{2 , 3 6 9}$ | $\mathbf{1 1 . 4 \%}$ | $\mathbf{7 , 5 6 5}$ | $\mathbf{6 , 7 5 0}$ | $\mathbf{1 2 . 1 \%}$ |
| Card Portfolio | 3,217 | 2,593 | $24.0 \%$ | 3,217 | 2,593 | $\mathbf{2 4 . 0 \%}$ |
| DCC Portfolio | 1,089 | $\mathbf{1 , 0 8 4}$ | $0.4 \%$ | 1,089 | $\mathbf{1 , 0 8 4}$ | $0.4 \%$ |
| Personal Loans Portfolio | 51 | 69 | $-25.9 \%$ | 51 | 69 | $-25.9 \%$ |
| Total Portfolio | $\mathbf{4 , 3 5 6}$ | $\mathbf{3 , 7 4 6}$ | $\mathbf{1 6 . 3} \%$ | $\mathbf{4 , 3 5 6}$ | $\mathbf{3 , 7 4 6}$ | $\mathbf{1 6 . 3 \%}$ |

## Credit and Collection Policy

The granting of credit at Luizacred follows the policies and criteria established by Itaú Unibanco's Credit Modeling and Policies area. The policies are defined based on proprietary statistics models, using the Risk Adjusted Return on Capital (RAROC) model. Maintaining its conservative approach, Luizacred maintained its low credit approval rate in 3Q14.

## Income Statement

| R\$ million | 3Q14 | V.A. | 3Q13 | V.A. | \% Chg | 9M14 | V.A. | 9M13 | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Intermediation Revenue | 331.5 | 100.0\% | 296.0 | 100.0\% | 12.0\% | 975.2 | 100.0\% | 858.4 | 100.0\% | 13.6\% |
| Luiza Card | 195.0 | 58.8\% | 159.0 | 53.7\% | 22.7\% | 560.6 | 57.5\% | 461.5 | 53.8\% | 21.5\% |
| DCC | 122.1 | 36.8\% | 119.0 | 40.2\% | 2.6\% | 369.7 | 37.9\% | 340.7 | 39.7\% | 8.5\% |
| Personal Loans | 14.3 | 4.3\% | 17.9 | 6.1\% | -20.4\% | 44.9 | 4.6\% | 56.2 | 6.5\% | -20.2\% |
| Financial Intermediation Expenses | (189.3) | -57.1\% | (202.6) | -68.5\% | -6.6\% | (588.3) | -60.3\% | (579.6) | -67.5\% | 1.5\% |
| Market Funding Operations | (59.9) | -18.1\% | (40.8) | -13.8\% | 46.9\% | (168.0) | -17.2\% | (107.9) | -12.6\% | 55.7\% |
| Provision for Loan Losses | (129.4) | -39.0\% | (161.8) | -54.7\% | -20.0\% | (420.3) | -43.1\% | (471.7) | -54.9\% | -10.9\% |
| Gross Financial Intermediation Income | 142.1 | 42.9\% | 93.4 | 31.5\% | 52.3\% | 386.9 | 39.7\% | 278.8 | 32.5\% | 38.8\% |
| Other Operating Revenues (Expenses) | (61.3) | -18.5\% | (60.4) | -20.4\% | 1.5\% | (179.8) | -18.4\% | (186.4) | -21.7\% | -3.5\% |
| Service Rendered Revenue | 81.6 | 24.6\% | 70.7 | 23.9\% | 15.4\% | 235.9 | 24.2\% | 194.8 | 22.7\% | 21.1\% |
| Personnel Expenses | (1.1) | -0.3\% | (1.3) | -0.4\% | -17.4\% | (3.2) | -0.3\% | (2.8) | -0.3\% | 15.3\% |
| Other Administrative Expenses | (124.1) | -37.4\% | (109.5) | -37.0\% | 13.3\% | (362.7) | -37.2\% | (323.1) | -37.6\% | 12.3\% |
| Depreciation and Amortization | (3.3) | -1.0\% | (3.3) | -1.1\% | -0.7\% | (9.8) | -1.0\% | (9.8) | -1.1\% | -0.8\% |
| Tax Expenses | (20.6) | -6.2\% | (19.4) | -6.6\% | 5.9\% | (60.8) | -6.2\% | (55.6) | -6.5\% | 9.3\% |
| Other Operating Revenues (Expenses) | 6.2 | 1.9\% | 2.5 | 0.8\% | 149.5\% | 20.6 | 2.1\% | 10.1 | 1.2\% | 104.5\% |
| Income Before Tax | 80.9 | 24.4\% | 33.0 | 11.2\% | 145.1\% | 207.1 | 21.2\% | 92.5 | 10.8\% | 124.0\% |
| Income Tax and Social Contribution | (32.3) | -9.8\% | (13.6) | -4.6\% | 137.5\% | (82.8) | -8.5\% | (37.4) | -4.4\% | 121.4\% |
| Net Income | 48.5 | 14.6\% | 19.4 | 6.6\% | 150.3\% | 124.3 | 12.7\% | 55.1 | 6.4\% | 125.8\% |

## Revenue from Financial Intermediation

In 3Q14, gross revenue from financial intermediation grew by $12.0 \%$ over $3 Q 13$, mainly due to the increases of $22.7 \%$ and $2.6 \%$, respectively, in financial transactions with the card and transactions with direct consumer credit (DCC).

## Provision for Loan Losses

The portfolio of loans overdue improved 10 bps in relation to Jun-14. The short-term indicator (NPL 15) improved 70 bps in relation to Jun-14, while the portfolio of loans overdue for more than 90 days (NPL 90) increased by 10 bps. The default indicators remain under strict control with a tendency to improve, thanks to the conservative approach to granting credit and the reduction in default associated with the most recent credit.

An important Luizacred highlight was the reduction in provision levels, reflecting the improvement in default indicators and the portfolio profile in 3Q14. Provisions for loan losses fell $20 \%$ in $3 Q 14$ yoy and accounted for $3.0 \%$ of the total portfolio in 3Q14, significantly below the 4.3\% recorded in 3Q13.

3 Q14 Earnings Release

| R\$ million | Sep/14 |  | Jun/14 |  | Mar/14 |  | Dec/13 | Sep/13 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Portfolio | 4,356.2 | 100.0\% | 4,271.5 | 100.0\% | 4,130.4 | 100.0\% | 4,121.6 | 100.0\% | 3,746.5 | 100.0\% |
| 000 to 014 days | 3,716.8 | 85.3\% | 3,641.4 | 85.2\% | 3,519.8 | 85.2\% | 3,527.7 | 85.6\% | 3,204.2 | 85.5\% |
| 015 to 030 days | 43.2 | 1.0\% | 48.8 | 1.1\% | 52.6 | 1.3\% | 40.6 | 1.0\% | 36.6 | 1.0\% |
| 031 to 060 days | 45.9 | 1.1\% | 51.5 | 1.2\% | 56.0 | 1.4\% | 36.6 | 0.9\% | 30.3 | 0.8\% |
| 061 to 090 days | 63.6 | 1.5\% | 77.2 | 1.8\% | 75.2 | 1.8\% | 55.0 | 1.3\% | 52.0 | 1.4\% |
| 091 to 120 days | 63.7 | 1.5\% | 66.8 | 1.6\% | 57.1 | 1.4\% | 51.0 | 1.2\% | 52.2 | 1.4\% |
| 121 to 150 days | 58.2 | 1.3\% | 72.4 | 1.7\% | 50.3 | 1.2\% | 43.8 | 1.1\% | 50.8 | 1.4\% |
| 151 to 180 days | 63.4 | 1.5\% | 62.1 | 1.5\% | 46.8 | 1.1\% | 43.4 | 1.1\% | 51.5 | 1.4\% |
| 180 to 360 days | 301.4 | 6.9\% | 251.4 | 5.9\% | 272.6 | 6.6\% | 323.5 | 7.8\% | 268.8 | 7.2\% |
| Overdue 15-90 days | 152.7 | 3.5\% | 177.5 | 4.2\% | 183.8 | 4.4\% | 132.1 | 3.2\% | 119.0 | 3.2\% |
| Overdue Above 90 days | 486.8 | 11.2\% | 452.7 | 10.6\% | 426.8 | 10.3\% | 461.7 | 11.2\% | 423.3 | 11.3\% |
| Total Overdue | 639.5 | 14.7\% | 630.2 | 14.8\% | 610.6 | 14.8\% | 593.9 | 14.4\% | 542.3 | 14.5\% |
| Provisions for loan losses in IFRS | 577.2 | 13.3\% | 552.0 | 12.9\% | 538.8 | 13.0\% | 542.7 | 13.2\% | 493.9 | 13.2\% |
| Coverage (\%) | 119\% |  | 122\% |  | 126\% |  | 118\% |  | 117\% |  |

Note: for better comparability and analysis of the performance of loans (NPL), the Company started providing the breakdown of the portfolio by overdue bracket whereas it continues to provide the portfolio breakdown by risk bracket to the Central Bank.

## Gross Financial Intermediation Result

As a result of the sharp growth in gross financial intermediation revenue and the reduction of provisions for loan losses, partially offset by a higher average CDI rate, the gross margin from financial intermediation stood at 42.9\% in 3Q14, a 1,130 bps upturn over 3Q13 (31.5\%).

## Other Operating Revenues (Expenses)

- Service Revenue increased by $15.4 \%$ over 3Q13, mainly driven by commissions for the use of Luiza cards outside the Magazine Luiza stores, and revenues from insurance and new services offered to clients;
- Selling and Administrative Expenses (personnel, administrative, depreciation, amortization and taxes): equivalent to $45.0 \%$ of financial intermediation revenue, 10 bps down on $3 Q 13$ ( $45.1 \%$ ), due to the project to reduce costs and expenses implemented in 2013;
- Other Operating Revenues (Expenses): net revenues of R\$6.2 million, equivalent to $1.9 \%$ of financial intermediation revenue.


## Net Operating Results and Net Income

Luizacred recorded operating income of $\mathrm{R} \$ 80.9$ million in $3 Q 14$, equivalent to $24.4 \%$ of financial intermediation revenue, a significant improvement over the operating income of R\$33.0 million recorded in 3Q13 ( $11.2 \%$ of financial intermediation revenue).

Net income totaled R $\$ 48.5$ million in 3Q14, with an average ROE (Return on Equity) of $37.0 \%$, substantially higher than the $\mathrm{R} \$ 19.4$ million recorded in 3Q13.

## Shareholders' Equity

In compliance with the accounting practices established by the Brazilian Central Bank, considering the minimum provisions required by Law 2682, Luizacred posted net income of $\mathrm{R} \$ 134.0$ million in 9 M 14 , with a shareholders' equity of $\mathrm{R} \$ 590.0$ million in Sep-14. As a result of adjustments required under IFRS, specifically additional provisions for expected losses, net of taxes, Luizacred's shareholders' equity for use in the financial statements of Magazine Luiza was R\$549.3 million.

## ANNEX II

FINANCIAL STATEMENTS - CONSOLIDATED RESULTS

| CONSOLIDATED INCOME STATEMENT (R\$ million) | 3Q14 | V.A. | 3Q13 | V.A. | \% Chg | 9M14 | V.A. | $9 \mathrm{M13}$ | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,801.4 | 117.2\% | 2,420.3 | 119.8\% | 15.7\% | 8,257.1 | 117.9\% | 6,744.0 | 120.2\% | 22.4\% |
| Taxes and Deductions | (411.0) | -17.2\% | (399.5) | -19.8\% | 2.9\% | $(1,255.1)$ | -17.9\% | $(1,134.5)$ | -20.2\% | 10.6\% |
| Net Revenue | 2,390.4 | 100.0\% | 2,020.8 | 100.0\% | 18.3\% | 7,002.0 | 100.0\% | 5,609.5 | 100.0\% | 24.8\% |
| Total Costs | $(1,710.9)$ | -71.6\% | $(1,448.4)$ | -71.7\% | 18.1\% | $(5,068.8)$ | -72.4\% | $(4,024.6)$ | -71.7\% | 25.9\% |
| Gross Income | 679.5 | 28.4\% | 572.4 | 28.3\% | 18.7\% | 1,933.3 | 27.6\% | 1,584.8 | 28.3\% | 22.0\% |
| Selling Expenses | (423.1) | -17.7\% | (371.7) | -18.4\% | 13.8\% | $(1,258.8)$ | -18.0\% | $(1,076.3)$ | -19.2\% | 17.0\% |
| General and Administrative Expenses | (105.8) | -4.4\% | (95.9) | -4.7\% | 10.3\% | (314.2) | -4.5\% | (275.6) | -4.9\% | 14.0\% |
| Provisions for Loan Losses | (4.8) | -0.2\% | (5.2) | -0.3\% | -6.9\% | (16.6) | -0.2\% | (15.2) | -0.3\% | 9.5\% |
| Other Operating Revenues, Net | 3.7 | 0.2\% | 10.6 | 0.5\% | -65.4\% | 17.8 | 0.3\% | 92.4 | 1.6\% | -80.7\% |
| Equity Income | 26.5 | 1.1\% | 12.1 | 0.6\% | 118.6\% | 68.4 | 1.0\% | 35.0 | 0.6\% | 95.6\% |
| Total Operating Expenses | (503.5) | -21.1\% | (450.1) | -22.3\% | 11.9\% | $(1,503.4)$ | -21.5\% | $(1,239.7)$ | -22.1\% | 21.3\% |
| EBITDA | 176.0 | 7.4\% | 122.3 | 6.1\% | 43.9\% | 429.8 | 6.1\% | 345.1 | 6.2\% | 24.5\% |
| Depreciation and Amortization | (28.2) | -1.2\% | (25.3) | -1.3\% | 11.3\% | (82.8) | -1.2\% | (75.5) | -1.3\% | 9.7\% |
| EBIT | 147.9 | 6.2\% | 97.0 | 4.8\% | 52.4\% | 347.0 | 5.0\% | 269.6 | 4.8\% | 28.7\% |
| Financial Results | (96.8) | -4.0\% | (65.4) | -3.2\% | 48.1\% | (250.7) | -3.6\% | (170.2) | -3.0\% | 47.3\% |
| Operating Income | 51.1 | 2.1\% | 31.7 | 1.6\% | 61.4\% | 96.3 | 1.4\% | 99.5 | 1.8\% | -3.2\% |
| Income Tax and Social Contribution | (9.0) | -0.4\% | (6.3) | -0.3\% | 43.3\% | (7.0) | -0.1\% | (18.6) | -0.3\% | -62.3\% |
| Net Income | 42.1 | 1.8\% | 25.4 | 1.3\% | 65.8\% | 89.3 | 1.3\% | 80.8 | 1.4\% | 10.4\% |

Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 176.0 | $7.4 \%$ | 122.3 | $6.1 \%$ | - | 429.8 | $6.1 \%$ | 345.1 | $6.2 \%$ | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Extraordinary Revenues | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | $(126.4)$ | $-2.3 \%$ | - |
| Extraordinary Expenses | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | 61.1 | $1.1 \%$ | - |
| Adjusted EBITDA | 176.0 | $7.4 \%$ | 122.3 | $6.1 \%$ | - | 429.8 | $6.1 \%$ | 279.8 | $5.0 \%$ | - |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Net Income | 42.1 | $1.8 \%$ | 25.4 | $1.3 \%$ | - | 89.3 | $1.3 \%$ | 80.8 | $1.4 \%$ | - |
| Extraordinary Operational Results | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | $(65.3)$ | $-1.2 \%$ | - |
| Tax Over Extraordinary Results | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | 22.2 | $0.4 \%$ | - |
| Adjusted Net Income | 42.1 | $1.8 \%$ | 25.4 | $1.3 \%$ | - | 89.3 | $1.3 \%$ | 37.7 | $0.7 \%$ | - |

ANNEX III
FINANCIAL STATEMENTS - CONSOLIDATED BALANCE SHEET

| ASSETS (R\$ million) | Sep-14 | Jun-14 | Mar-14 | Dec-13 | Sep-13 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| CURRENT ASSETS |  |  |  |  |  |
| Cash and Cash Equivalents | 132.8 | 287.4 | 235.3 | 280.3 | 260.3 |
| Securities | 435.2 | 283.8 | 306.3 | 491.3 | 423.5 |
| Accounts Receivable | 583.8 | 577.4 | 510.0 | 530.6 | 463.7 |
| Inventories | $1,268.4$ | $1,144.2$ | $1,264.0$ | $1,251.4$ | $1,135.5$ |
| Related Parties | 74.5 | 87.8 | 82.0 | 108.9 | 67.8 |
| Taxes Recoverable | 211.3 | 193.4 | 224.4 | 218.6 | 214.3 |
| Other Assets | 50.5 | 57.1 | 56.0 | 41.0 | 64.0 |
| Total Current Assets | $2,756.4$ | $2,631.1$ | $2,678.0$ | $2,922.0$ | $2,629.0$ |
| NON-CURRENT ASSETS |  |  |  | 4 |  |
| Accounts Receivable | 1.3 | 3.8 | 3.6 | 4.7 | 4.3 |
| Deferred Income Tax and Social Contribution | 141.2 | 146.9 | 142.0 | 139.4 | 148.0 |
| Recoverable Taxes | 154.1 | 159.8 | 150.0 | 158.8 | 156.1 |
| Judicial Deposits | 199.2 | 187.9 | 178.3 | 170.1 | 157.4 |
| Other Assets | 53.4 | 48.2 | 46.1 | 45.4 | 42.8 |
| Investments in Subsidiaries | 313.4 | 287.1 | 266.0 | 251.7 | 248.7 |
| Fixed Assets | 549.7 | 534.7 | 530.8 | 540.4 | 527.9 |
| Intangible Assets | 487.8 | 487.9 | 480.4 | 481.4 | 437.5 |
| Total Non-current Assets | $1,899.9$ | $1,856.3$ | $1,797.2$ | $1,791.9$ | $1,722.6$ |
| TOTAL ASSETS | $4,656.3$ | $4,487.4$ | $4,475.2$ | $4,713.9$ | $4,351.7$ |
|  |  |  |  | 4 |  |
| LIABILITIES (R\$ million) | Sep-14 | Jun-14 | Mar-14 | Dec-13 | Sep-13 |

## CURRENT LIABILITIES

| Suppliers | 1,388.1 | 1,189.5 | 1,528.4 | 1,651.5 | 1,332.3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Loans and Financing | 447.7 | 422.4 | 520.6 | 425.2 | 555.5 |
| Payroll, Vacation and Related Charges | 173.0 | 153.2 | 155.4 | 166.6 | 146.7 |
| Taxes Payable | 36.0 | 46.5 | 27.3 | 41.7 | 18.9 |
| Related Parties | 64.5 | 66.8 | 61.6 | 73.6 | 53.8 |
| Taxes in Installments | 6.5 | 7.1 | 7.7 | 8.3 | 8.9 |
| Deferred Revenue | 37.7 | 37.7 | 36.7 | 36.7 | 35.6 |
| Dividends Payable | - | - | 16.2 | 16.2 | - |
| Other Accounts Payable | 101.6 | 101.7 | 118.0 | 107.7 | 85.4 |
| Total Current Liabilities | 2,254.9 | 2,025.0 | 2,471.8 | 2,527.6 | 2,237.2 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Loans and Financing | 1,076.9 | 1,154.0 | 708.7 | 895.1 | 829.1 |
| Provision for Tax, Civil and Labor Risks | 254.9 | 262.2 | 255.0 | 245.9 | 228.7 |
| Deferred Revenue | 326.4 | 334.6 | 341.3 | 349.2 | 358.2 |
| Other Accounts Payable | 2.0 | 1.8 | 1.7 | 1.5 | 1.0 |
| Total Non-current Liabilities | 1,660.2 | 1,752.6 | 1,306.7 | 1,491.7 | 1,417.0 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |
| Capital Stock | 606.5 | 606.5 | 606.5 | 606.5 | 606.5 |
| Capital Reserve | 9.0 | 7.9 | 6.8 | 5.6 | 4.9 |
| Treasury Shares | (11.7) | - | (39.8) | (20.1) | - |
| Legal Reserve | 9.7 | 9.7 | 9.7 | 9.7 | 4.0 |
| Profit Retention Reserve | 39.4 | 39.4 | 94.5 | 94.5 | 2.6 |
| Other Comprehensive Income | (1.0) | (0.7) | (1.5) | (1.6) | (1.4) |
| Accumulated Losses | 89.3 | 47.2 | 20.5 | - | 80.8 |
| Total Shareholders' Equity | 741.2 | 709.9 | 696.6 | 694.6 | 697.5 |
| TOTAL | 4,656.3 | 4,487.4 | 4,475.2 | 4,713.9 | 4,351.7 |

## ANNEX IV <br> FINANCIAL STATEMENTS - ADJUSTED CASH FLOW STATEMENT

| ADJUSTED CASH FLOW STATEMENTS (in R\$ million) | 3Q14 | 3Q13 | 9M14 | 9M13 |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | 42.1 | 25.4 | 89.3 | 80.8 |
| Effect of IR / CS Net of Payment | 6.9 | (2.2) | 4.0 | 6.3 |
| Depreciation and Amortization | 28.2 | 25.3 | 82.8 | 75.5 |
| Interest on Loans Provisioned | 47.2 | 33.3 | 119.5 | 83.6 |
| Equity, Net of Dividends Received | (26.5) | (12.1) | (44.7) | (23.6) |
| Provision for Losses on Inventories and Receivables | 21.7 | 18.1 | 57.9 | 51.4 |
| Provision for Tax, Civil and Labor Contingencies | 13.4 | 3.7 | 35.1 | 58.7 |
| Gain on Sale of Fixed Assets | 0.1 | (0.1) | 1.1 | (126.4) |
| Recognition of Deferred Income | (8.2) | (7.6) | (24.8) | (24.5) |
| Stock Option Expenses | 1.1 | 0.7 | 3.3 | 2.1 |
| Adjusted Net Income | 126.0 | 84.3 | 323.4 | 183.9 |
| Trade Accounts Receivable | (20.7) | (18.6) | (94.3) | (16.5) |
| Inventories | (129.1) | (89.3) | (30.4) | (82.7) |
| Taxes Recoverable | (10.6) | 16.8 | 13.5 | (12.2) |
| Other Receivables | 3.8 | 20.4 | (26.8) | (54.5) |
| Changes in Operating Assets | (156.5) | (70.7) | (138.0) | (165.9) |
| Trade Accounts Payable | 198.5 | 32.6 | (263.5) | 6.0 |
| Other Payables | (17.0) | 3.6 | (49.3) | (57.2) |
| Change in Operating Liabilities | 181.5 | 36.2 | (312.8) | (51.2) |
| Cash Flow from Operating Activities | 151.0 | 49.8 | (127.4) | (33.2) |
| Additions of Fixed and Intangible Assets | (43.4) | (43.7) | (101.1) | (104.8) |
| Cash on Sale of Fixed Assets | - | - | - | 205.5 |
| Sale of Exclusive Dealing and Exploration Right Contract | 0.0 | 6.0 | 3.0 | 6.0 |
| Cash Flow from Investing Activities | (43.4) | (37.7) | (98.1) | 106.6 |
| Loans and Financing | 9.0 | 4.2 | 421.2 | 206.9 |
| Payment of Loans and Financing | (68.2) | (16.0) | (233.7) | (71.5) |
| Payment of Interest on Loans and Financing | (39.9) | (32.1) | (102.7) | (70.3) |
| Treasury Shares | (11.7) | 0.0 | (31.5) | 0.0 |
| Payment of Dividends | 0.0 | 0.0 | (31.5) | 0.0 |
| Cash Flow from Financing Activities | (110.8) | (43.9) | 21.8 | 65.1 |
| Cash, Cash Equivalents and Securities at Beginning of Period | 571.1 | 715.6 | 771.6 | 545.3 |
| Cash, Cash Equivalents and Securities at end of Period | 567.9 | 683.8 | 567.9 | 683.8 |
| Change in Cash and Cash equivalents | (3.2) | (31.8) | (203.7) | 138.5 |

Note: The difference between the Cash Flow Statement and the Adjusted Cash Flow Statement is basically related to the treatment of Bonds and Securities as Cash Equivalents.

Magazine Luiza S.A
3Q14 Earnings Release
ANNEX V
RESULTS BY SEGMENT - 3Q14

| 3Q14 (in R\$ million) | Retail | $\begin{gathered} \hline \text { Consortium } \\ 100 \% \\ \hline \end{gathered}$ | Eliminations | Consolidated | Cons. Finance $50 \%$ | $\begin{gathered} \text { Insurance } \\ 50 \% \end{gathered}$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,792.0 | 11.4 | (1.9) | 2,801.4 | 206.5 | 46.6 | (64.3) | 2,990.2 |
| Taxes and Deductions | (410.0) | (1.0) | - | (411.0) | - | - | - | (411.0) |
| Net Revenue | 2,381.9 | 10.4 | (1.9) | 2,390.4 | 206.5 | 46.6 | (64.3) | 2,579.2 |
| Total Costs | $(1,709.1)$ | (3.7) | 1.9 | $(1,710.9)$ | (30.0) | (4.8) | (0.0) | $(1,745.6)$ |
| Gross Income | 672.8 | 6.7 | - | 679.5 | 176.6 | 41.8 | (64.3) | 833.6 |
| Selling Expenses | (423.1) | - | - | (423.1) | (72.3) | (35.6) | 54.0 | (477.0) |
| General and Administrative Expenses | (100.4) | (5.4) | - | (105.8) | (0.5) | (5.7) | - | (112.1) |
| Provisions for Loan Losses | (4.8) | - | - | (4.8) | (64.7) | - | - | (69.5) |
| Equity in Subsidiaries | 27.6 | - | (1.1) | 26.5 | - | - | (26.5) | - |
| Other Operating Revenues, Net | 3.7 | (0.0) | - | 3.7 | 3.1 | 0.1 | (1.4) | 5.4 |
| Total Operating Expenses | (497.0) | (5.4) | (1.1) | (503.5) | (134.5) | (41.3) | 26.0 | (653.2) |
| EBITDA | 175.8 | 1.3 | (1.1) | 176.0 | 42.1 | 0.5 | (38.2) | 180.4 |
| Depreciation and Amortization | (28.1) | (0.1) | - | (28.2) | (1.6) | - | 1.4 | (28.4) |
| EBIT | 147.7 | 1.2 | (1.1) | 147.9 | 40.4 | 0.5 | (36.8) | 152.0 |
| Financial Results | (97.2) | 0.4 | - | (96.8) | - | 3.3 | 10.3 | (83.2) |
| Operating Income | 50.5 | 1.6 | (1.1) | 51.1 | 40.4 | 3.8 | (26.5) | 68.8 |
| Income Tax and Social Contribution | (8.5) | (0.5) | - | (9.0) | (16.2) | (1.5) | - | (26.7) |
| Net Income | 42.1 | 1.1 | (1.1) | 42.1 | 24.3 | 2.3 | (26.5) | 42.1 |
| Gross Margin | 28.2\% | 64.6\% | 0.0\% | 28.4\% | 85.5\% | 89.7\% | 100.0\% | 32.3\% |
| EBITDA Margin | 7.4\% | 12.6\% | 57.6\% | 7.4\% | 20.4\% | 1.0\% | 59.5\% | 7.0\% |
| Net Margin | 1.8\% | 10.6\% | 57.6\% | 1.8\% | 11.8\% | 4.9\% | 41.3\% | 1.6\% |

Magazine Luiza S.A

## ANNEX VI

RESULTS BY SEGMENT - 9M14

| 9M14 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons. Finance $50 \%$ | $\begin{gathered} \hline \text { Insurance } \\ 50 \% \end{gathered}$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 8,231.1 | 31.4 | (5.4) | 8,257.1 | 605.6 | 117.4 | (187.2) | 8,792.9 |
| Taxes and Deductions | $(1,252.3)$ | (2.8) | - | $(1,255.1)$ | - | - | - | $(1,255.1)$ |
| Net Revenue | 6,978.7 | 28.7 | (5.4) | 7,002.0 | 605.6 | 117.4 | (187.2) | 7,537.8 |
| Total Costs | $(5,064.0)$ | (10.1) | 5.4 | $(5,068.8)$ | (84.0) | (12.2) | - | $(5,165.0)$ |
| Gross Income | 1,914.7 | 18.6 | - | 1,933.3 | 521.6 | 105.1 | (187.2) | 2,372.8 |
| Selling Expenses | $(1,258.8)$ | - | - | $(1,258.8)$ | (211.7) | (87.1) | 159.1 | $(1,398.6)$ |
| General and Administrative Expenses | (299.4) | (14.8) |  | (314.2) | (1.6) | (16.5) | - | (332.3) |
| Provisions for Loan Losses | (16.6) | - | - | (16.6) | (210.2) | - | - | (226.8) |
| Equity in Subsidiaries | 71.5 | - | (3.1) | 68.4 | - | - | (68.4) | - |
| Other Operating Revenues, Net | 17.8 | 0.0 |  | 17.8 | 10.3 | 0.1 | (4.2) | 24.1 |
| Total Operating Expenses | $(1,485.5)$ | (14.8) | (3.1) | $(1,503.4)$ | (413.2) | (103.5) | 86.5 | $(1,933.6)$ |
| EBITDA | 429.1 | 3.8 | (3.1) | 429.8 | 108.4 | 1.7 | (100.7) | 439.2 |
| Depreciation and Amortization | (82.6) | (0.2) | - | (82.8) | (4.9) | (0.0) | 4.2 | (83.6) |
| EBIT | 346.5 | 3.5 | (3.1) | 347.0 | 103.6 | 1.7 | (96.5) | 355.6 |
| Financial Results | (251.8) | 1.1 | - | (250.7) | - | 8.8 | 28.1 | (213.8) |
| Operating Income | 94.8 | 4.6 | (3.1) | 96.3 | 103.6 | 10.5 | (68.4) | 141.9 |
| Income Tax and Social Contribution | (5.5) | (1.5) | - | (7.0) | (41.4) | (4.2) | - | (52.6) |
| Net Income | 89.3 | 3.1 | (3.1) | 89.3 | 62.2 | 6.3 | (68.4) | 89.3 |
| Gross Margin | 27.4\% | 64.8\% | 0.0\% | 27.6\% | 86.1\% | 89.6\% | 100.0\% | 31.5\% |
| EBITDA Margin | 6.1\% | 13.1\% | 57.2\% | 6.1\% | 17.9\% | 1.4\% | 53.8\% | 5.8\% |
| Net Margin | 1.3\% | 10.8\% | 57.2\% | 1.3\% | 10.3\% | 5.4\% | 36.6\% | 1.2\% |

Magazine Luiza S.A

ANNEX VII
RESULTS BY SEGMENT - 3Q13

| 3Q13 (in R\$ million) | Retail | $\begin{gathered} \hline \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons. Finance $50 \%$ | Insurance $50 \%$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,412.3 | 9.8 | (1.8) | 2,420.3 | 183.3 | 28.1 | (51.0) | 2,580.7 |
| Taxes and Deductions | (398.6) | (0.9) | - | (399.5) | - | - | - | (399.5) |
| Net Revenue | 2,013.6 | 8.9 | (1.8) | 2,020.8 | 183.3 | 28.1 | (51.0) | 2,181.2 |
| Total Costs | $(1,447.1)$ | (3.1) | 1.8 | $(1,448.4)$ | (20.4) | (2.7) | - | $(1,471.5)$ |
| Gross Income | 566.6 | 5.8 | - | 572.4 | 162.9 | 25.3 | (51.0) | 709.7 |
| Selling Expenses | (371.7) | - | - | (371.7) | (64.5) | (19.6) | 44.4 | (411.4) |
| General and Administrative Expenses | (91.3) | (4.5) | - | (95.9) | (0.7) | (3.6) | - | (100.2) |
| Provisions for Loan Losses | (5.2) | - | - | (5.2) | (80.9) | - | - | (86.1) |
| Equity in Subsidiaries | 13.1 | - | (1.0) | 12.1 | - | - | (12.1) | (0.0) |
| Other Operating Revenues, Net | 10.6 | 0.0 | - | 10.6 | 1.2 | 0.0 | (1.4) | 10.4 |
| Total Operating Expenses | (444.6) | (4.5) | (1.0) | (450.1) | (144.8) | (23.3) | 30.9 | (587.3) |
| EBITDA | 122.0 | 1.3 | (1.0) | 122.3 | 18.1 | 2.1 | (20.1) | 122.4 |
| Depreciation and Amortization | (25.2) | (0.1) | - | (25.3) | (1.6) | (0.0) | 1.4 | (25.6) |
| EBIT | 96.8 | 1.2 | (1.0) | 97.0 | 16.5 | 2.1 | (18.7) | 96.9 |
| Financial Results | (65.6) | 0.2 | - | (65.4) | - | 2.1 | 6.6 | (56.7) |
| Operating Income | 31.2 | 1.4 | (1.0) | 31.7 | 16.5 | 4.1 | (12.1) | 40.1 |
| Income Tax and Social Contribution | (5.8) | (0.5) | - | (6.3) | (6.8) | (1.7) | - | (14.8) |
| Net Income | 25.4 | 1.0 | (1.0) | 25.4 | 9.7 | 2.4 | (12.1) | 25.4 |
| Gross Margin | 28.1\% | 65.2\% | 0.0\% | 28.3\% | 88.9\% | 90.3\% | 100.0\% | 32.5\% |
| EBITDA Margin | 6.1\% | 14.6\% | 54.7\% | 6.1\% | 9.9\% | 7.4\% | 39.4\% | 5.6\% |
| Net Margin | 1.3\% | 10.8\% | 54.7\% | 1.3\% | 5.3\% | 8.7\% | 23.8\% | 1.2\% |

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ANNEX VIII
RESULTS BY SEGMENT - 9M13

| 9M13 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | $\begin{gathered} \text { Cons. Finance } \\ 50 \% \end{gathered}$ | $\begin{aligned} & \text { Insurance } \\ & \text { 50\% } \end{aligned}$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 6,720.5 | 28.7 | (5.2) | 6,744.0 | 526.6 | 73.4 | (135.3) | 7,208.6 |
| Taxes and Deductions | $(1,132.0)$ | (2.5) | - | $(1,134.5)$ | - | - | - | $(1,134.5)$ |
| Net Revenue | 5,588.5 | 26.2 | (5.2) | 5,609.5 | 526.6 | 73.4 | (135.3) | 6,074.1 |
| Total Costs | $(4,020.0)$ | (9.8) | 5.2 | $(4,024.6)$ | (53.9) | (7.4) | - | $(4,085.9)$ |
| Gross Income | 1,568.4 | 16.4 | - | 1,584.8 | 472.6 | 66.0 | (135.3) | 1,988.2 |
| Selling Expenses | $(1,076.3)$ | - | - | $(1,076.3)$ | (189.3) | (49.5) | 118.0 | $(1,197.2)$ |
| General and Administrative Expenses | (262.1) | (13.5) | - | (275.6) | (1.4) | (9.8) | - | (286.7) |
| Provisions for Loan Losses | (15.2) | - | - | (15.2) | (235.8) | - | - | (251.0) |
| Equity in Subsidiaries | 37.2 | - | (2.2) | 35.0 | - | - | (35.0) | (0.0) |
| Other Operating Revenues, Net | 92.4 | 0.1 | - | 92.4 | 5.0 | 0.0 | (4.2) | 93.3 |
| Total Operating Expenses | $(1,224.1)$ | (13.4) | (2.2) | $(1,239.7)$ | (421.5) | (59.3) | 78.8 | $(1,641.6)$ |
| EBITDA | 344.4 | 3.0 | (2.2) | 345.1 | 51.2 | 6.7 | (56.5) | 346.5 |
| Depreciation and Amortization | (75.3) | (0.2) | - | (75.5) | (4.9) | (0.0) | 4.2 | (76.3) |
| EBIT | 269.1 | 2.7 | (2.2) | 269.6 | 46.2 | 6.7 | (52.3) | 270.2 |
| Financial Results | (170.7) | 0.5 | - | (170.2) | - | 5.7 | 17.4 | (147.1) |
| Operating Income | 98.4 | 3.3 | (2.2) | 99.5 | 46.2 | 12.4 | (35.0) | 123.2 |
| Income Tax and Social Contribution | (17.6) | (1.1) | - | (18.6) | (18.7) | (5.0) | - | (42.3) |
| Net Income | 80.8 | 2.2 | (2.2) | 80.8 | 27.5 | 7.5 | (35.0) | 80.8 |
| Gross Margin | 28.1\% | 62.6\% | 0.0\% | 28.3\% | 89.8\% | 90.0\% | 100.0\% | 32.7\% |
| EBITDA Margin | 6.2\% | 11.3\% | 41.9\% | 6.2\% | 9.7\% | 9.2\% | 41.7\% | 5.7\% |
| Net Margin | 1.4\% | 8.3\% | 41.9\% | 1.4\% | 5.2\% | 10.2\% | 25.8\% | 1.3\% |

## Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 344.4 | 3.0 | (2.2) | 345.1 | 51.2 | 6.7 | (56.5) | 346.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary revenues | (126.4) | - |  | (126.4) | - | - | - | (126.4) |
| Extraordinary expenses | 61.1 | - | - | 61.1 | - | - | - | 61.1 |
| Adjusted EBITDA | 279.0 | 3.0 | (2.2) | 279.8 | 51.2 | 6.7 | (56.5) | 281.2 |
| Adjusted EBITDA Margin | 5.0\% | 11.3\% | 41.9\% | 5.0\% | 9.7\% | 9.2\% | 41.7\% | 4.6\% |
| Net Income | 80.8 | 2.2 | (2.2) | 80.8 | 27.5 | 7.5 | (35.0) | 80.8 |
| Extraordinary operational results | (65.3) | - | - | (65.3) | - | - |  | (65.3) |
| Tax over extraordinary results | 22.2 | - | - | 22.2 | - | - | - | 22.2 |
| Adjusted Net Income | 37.7 | 2.2 | (2.2) | 37.7 | 27.5 | 7.5 | (35.0) | 37.7 |
| Adjusted Net Income Margin | 0.7\% | 8.3\% | 41.9\% | 0.7\% | 5.2\% | 10.2\% | 25.8\% | 0.6\% |

Magazine Luiza S.A
3 Q14 Earnings Release

## ANNEX IX

FINANCIAL STATEMENTS - PRO-FORMA CONSOLIDATED RESULTS

| CONSOLIDATED PRO-FORMA (R\$ million) | 3Q14 | V.A. | 3Q13 | V.A. | \% Chg | 9M14 | V.A. | $9 \mathrm{M13}$ | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,990.2 | 115.9\% | 2,580.7 | 118.3\% | 15.9\% | 8,792.9 | 116.7\% | 7,208.6 | 118.7\% | 12.2\% |
| Taxes and Deductions | (411.0) | -15.9\% | (399.5) | -18.3\% | 2.9\% | (1,255.1) | -16.7\% | $(1,134.5)$ | -18.7\% | 11.3\% |
| Net Revenue | 2,579.2 | 100.0\% | 2,181.2 | 100.0\% | 18.2\% | 7,537.8 | 100.0\% | 6,074.1 | 100.0\% | 12.3\% |
| Total Costs | $(1,745.6)$ | -67.7\% | $(1,471.5)$ | -67.5\% | 18.6\% | $(5,165.0)$ | -68.5\% | $(4,085.9)$ | -67.3\% | 11.8\% |
| Gross Income | 833.6 | 32.3\% | 709.7 | 32.5\% | 17.5\% | 2,372.8 | 31.5\% | 1,988.2 | 32.7\% | 13.4\% |
| Selling Expenses | (477.0) | -18.5\% | (411.4) | -18.9\% | 15.9\% | $(1,398.6)$ | -18.6\% | $(1,197.2)$ | -19.7\% | 7.5\% |
| General and Administrative Expenses | (112.1) | -4.3\% | (100.2) | -4.6\% | 11.9\% | (332.3) | -4.4\% | (286.7) | -4.7\% | 10.8\% |
| Provisions for Loan Losses | (69.5) | -2.7\% | (86.1) | -3.9\% | -19.2\% | (226.8) | -3.0\% | (251.0) | -4.1\% | 5.1\% |
| Other Operating Revenues, Net | 5.4 | 0.2\% | 10.4 | 0.5\% | -48.1\% | 24.1 | 0.3\% | 93.3 | 1.5\% | 390.6\% |
| Total Operating Expenses | (653.2) | -25.3\% | (587.3) | -26.9\% | 11.2\% | $(1,933.6)$ | -25.7\% | $(1,641.6)$ | -27.0\% | 3.2\% |
| EBITDA | 180.4 | 7.0\% | 122.4 | 5.6\% | 47.3\% | 439.2 | 5.8\% | 346.5 | 5.7\% | 119.1\% |
| Depreciation and Amortization | (28.4) | -1.1\% | (25.6) | -1.2\% | 11.1\% | (83.6) | -1.1\% | (76.3) | -1.3\% | 14.5\% |
| EBIT | 152.0 | 5.9\% | 96.9 | 4.4\% | 56.9\% | 355.6 | 4.7\% | 270.2 | 4.4\% | 195.2\% |
| Financial Results | (83.2) | -3.2\% | (56.7) | -2.6\% | 46.6\% | (213.8) | -2.8\% | (147.1) | -2.4\% | 10.3\% |
| Operating Income | 68.8 | 2.7\% | 40.1 | 1.8\% | 71.4\% | 141.9 | 1.9\% | 123.2 | 2.0\% | -394.4\% |
| Income Tax and Social Contribution | (26.7) | -1.0\% | (14.8) | -0.7\% | 80.8\% | (52.6) | -0.7\% | (42.3) | -0.7\% | - |
| Net Income | 42.1 | 1.6\% | 25.4 | 1.2\% | 65.8\% | 89.3 | 1.2\% | 80.8 | 1.3\% | -591.2\% |

Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 180.4 | $7.0 \%$ | 122.4 | $5.6 \%$ | - | 439.2 | $5.8 \%$ | 346.5 | $5.7 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Extraordinary revenues | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | $(126.4)$ | $-2.1 \%$ |
| Extraordinary expenses | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | 61.1 | $1.0 \%$ |
| Adjusted EBITDA | 180.4 | $7.0 \%$ | 122.4 | $5.6 \%$ |  | - | 439.2 | $5.8 \%$ | 281.2 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Net Income | 42.1 | $1.6 \%$ | 25.4 | $1.2 \%$ | - | 89.3 | $1.2 \%$ | 80.8 | $1.3 \%$ |
| Extraordinary operational results | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | $(65.3)$ | $-1.1 \%$ |
| Tax over extraordinary results | - | $0.0 \%$ | - | $0.0 \%$ | - | - | $0.0 \%$ | 22.2 | $0.4 \%$ |
| Adjusted Net Income | 42.1 | $1.6 \%$ | 25.4 | $1.2 \%$ | - | 89.3 | $1.2 \%$ | 37.7 | $0.6 \%$ |

## ANNEX X <br> BREAKDOWN OF SALES AND NUMBER OF STORES PER CHANNEL

| Gross Revenue by Channel (R\$ million) | Growth |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q14 | V.A. | 3 Q13 | V.A. | Total |
| Virtual Stores | 120.9 | 4.3\% | 107.1 | 4.5\% | 12.9\% |
| Website | 486.6 | 17.5\% | 367.0 | 15.3\% | 32.6\% |
| Subtotal - Virtual Stores | 607.5 | 21.8\% | 474.1 | 19.7\% | 28.1\% |
| Conventional Stores | 2,176.7 | 78.2\% | 1,930.9 | 80.3\% | 12.7\% |
| Total | 2,784.2 | 100.0\% | 2,405.0 | 100.0\% | 15.8\% |
|  |  |  |  |  |  |
| Gross Revenue by Channel (R\$ million) |  |  |  | Growth |  |
|  | $9 \mathrm{M14}$ | V.A. | $9 \mathrm{M13}$ | V.A. | Total |
| Virtual Stores | 365.3 | 4.4\% | 302.0 | 4.5\% | 21.0\% |
| Website | 1,349.7 | 16.4\% | 966.2 | 14.4\% | 39.7\% |
| Subtotal - Virtual Stores | 1,714.9 | 20.9\% | 1,268.2 | 18.9\% | 35.2\% |
| Conventional Stores | 6,494.1 | 79.1\% | 5,436.3 | 81.1\% | 19.5\% |
| Total | 8,209.0 | 100.0\% | 6,704.6 | 100.0\% | 22.4\% |
|  |  |  |  |  |  |
| Number of stores per channel - End of the period |  |  |  | Growth |  |
|  | Sep-14 | Part (\%) | Sep-13 | Part (\%) | Total |
| Virtual Stores | 107 | 14.5\% | 107 | 14.5\% | - |
| Website | 1 | 0.1\% | 1 | 0.1\% | - |
| Subtotal - Virtual Stores | 108 | 14.7\% | 108 | 14.6\% | - |
| Conventional Stores | 628 | 85.3\% | 632 | 85.4\% | (4) |
| Total | 736 | 100.0\% | 740 | 100.0\% | (4) |
|  |  |  |  |  |  |
| Total Sales Area ( $\mathrm{m}^{2}$ ) | 471,657 | 100.0\% | 470,929 | 100.0\% | 0.2\% |

Note: In compliance with Technical Pronouncement CPC 36, the booking of the proceeds from the exclusive funds whose quotas are $100 \%$ owned by Magazine Luiza changed from financial income to operating income from services in the retail segment in the amount of $\mathrm{R} \$ 7.8$ million in $3 Q 14$ and $\mathrm{R} \$ 7.2$ million in $3 Q 13$. The differences in gross revenue from the retail segment in the breakdown by channel and income statements refer to these classifications.

## Magazine Luiza S.A <br> 3Q14 Earnings Release

## RESULTS CONFERENCE CALL Conference Call in Portuguese/English (with simultaneous interpreting)

October 31, 2014 (Friday)<br>12:00 a.m. - Brasília time<br>10:00 a.m. - US EST

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## About Magazine Luiza

Founded in 1957, Magazine Luiza is one of Brazil's largest retail chains focused on durable goods, actively engaged in Brazil's low income classes. To strengthen its relationship with its customers, Magazine Luiza innovated in 2001 by entering into a partnership with Itaú Unibanco to create Luizacred. In 2005, Magazine Luiza once again innovated when it became the first retailer to control an insurance company, Luizaseg, in partnership with Cardif, of the BNP Paribas group. And in 2010, Magazine Luiza acquired Lojas Maia, one of the largest retail chains with a presence in all the states across Northeast Brazil - the fastest growing region in the country. In June 2011, it acquired Baú da Felicidade stores.

## EBITDA, Adjusted EBITDA and Adjusted Net Income

EBITDA (earnings before interest, income and social contribution taxes, financial income and expenses, depreciation and amortization) is not a financial performance measure under the accounting practices adopted in Brazil. Because it does not consider expenses intrinsic to the business, EBITDA has limitations that affect its use as a profitability or liquidity indicator. EBITDA should not be considered an alternative to net income or operating cash flow. In addition, EBITDA does not have a standard meaning, and our definition may not be comparable with the definitions adopted by other companies. Non-recurring results used to calculate adjusted EBITDA and adjusted net income should not be considered an alternative to EBITDA and net income in accordance with the accounting practices adopted in Brazil.

## Disclaimer

The statements herein related to business prospects, future estimates of operating and financial results, and those related to Magazine Luiza's growth prospects are merely estimates and, as such, are based solely on the expectations of the Executive Board regarding the future of the Company's business. These expectations largely depend on approvals and licenses for the projects, market conditions, performance of the Brazilian economy, the sector and the international markets and are, therefore, subject to changes without prior notice. This performance report includes accounting and non-accounting data such as pro forma operating and financial results and projections based on the expectations of the Company's Management. The non-accounting data were not reviewed by the Company's independent auditors.

