Magazine Luiza S.A. $2^{\text {nd }}$ Quarter 2013 Earnings Release

São Paulo, August 6, 2013 - Magazine Luiza S.A. (BM\&FBOVESPA: MGLU3), one of the largest retail chains focused on durable goods, actively engaged in serving Brazil's low income segment, announces today its results for the second quarter of 2013 (2Q13). The Company's accounting information is based on consolidated numbers, in millions of reais (except when indicated otherwise), in accordance with International Financial Reporting Standards (IFRS).

## 2 Q13 HIGHLIGHTS

The Company generated a consolidated net income of $\mathbf{R} \$ 54.7$ million in $2 \mathbf{Q 1 3}$, representing a marked improvement on recent quarters. The second quarter was marked by an expansion in consolidated gross revenue, same-store sales growth, higher gross margin in the Northeast and yet another solid quarter for Luizacred.

- Consolidated gross revenue increased $\mathbf{1 1 . 2 \%}$ to $\mathbf{R} \$ 2.2$ billion in 2Q13: Same-store sales increased 9.3\%, driven by bricks-and-mortar stores, despite the high base of comparison on the quarter (SSS growth of $13.0 \%$ in 2Q12) and nationwide protests in June.
- Increase in Northeast stores gross margin: Consolidated gross margin grew 0.2 percentage points over 2Q12, representing $29.0 \%$ of net revenue in 2Q13, reflecting higher margin in Northeast stores, owing to the full integration of the operations and maintenance of gross margin in other regions.
- Significant improvement in Luizacred's profitability: EBITDA margin grew to $10.2 \%$ in 2 Q13 (3.1\% in 2Q12) and net margin grew to $5.6 \%$ in 2 Q13 (1.2\% in 2Q12).
- Asset sale: The Company concluded the sale of a $76.7 \%$ interest in a distribution center located in Louveira (SP) to the FII Kinea Fund for R\$205.5 million, which resulted in a net operating gain from other non-recurring expenses of R\$65.3 million for the quarter, classified under other operating revenue. The objective of the transaction was to capitalize the core business and reduce the number of properties owned, generating higher returns for shareholders and reaffirming the Company's focus on sustainable growth.
- Consolidated EBITDA totaled $\mathbf{R} \$ \mathbf{1 6 0 . 1}$ million, with a margin of 8.7\%: Excluding the gain mentioned above, consolidated adjusted EBITDA amounted to R\$94.8 million with adjusted EBITDA margin of $5.1 \%$. This was positively impacted by an increase in gross margin and equity income. The operating result reflects continued improvement in profitability, which is expected in 2013 following the integration of retail chains Maia and Baú.
- Consolidated net income totaled $\mathbf{R} \$ 54.7$ million with net margin of $3.0 \%$ : Excluding non-recurring results from income tax and social contribution effects, adjusted consolidated net income totaled $\mathrm{R} \$ 11.5$ million (net margin of $0.6 \%$ ), representing a significant improvement compared with the net income of R\$0.8 million reported in 1Q13.


## Consolidated Key Indicators

| R\$ million (except when otherwise indicated) | 2 Q13 | 2 Q12 | \% Chg | 1H13 | 1H12 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,192.4 | 1,971.7 | 11.2\% | 4,323.7 | 3,963.8 | 9.1\% |
| Net Revenue | 1,843.7 | 1,652.7 | 11.6\% | 3,609.3 | 3,318.5 | 8.8\% |
| Gross Income | 534.9 | 476.9 | 12.2\% | 1,033.1 | 939.5 | 10.0\% |
| Gross Margin | 29.0\% | 28.9\% | 0.2 pp | 28.6\% | 28.3\% | 0.3 pp |
| EBITDA | 160.1 | 80.5 | 98.8\% | 222.8 | 103.3 | 115.7\% |
| EBITDA Margin | 8.7\% | 4.9\% | 3.8 pp | 6.2\% | 3.1\% | 3.1 pp |
| Adjusted EBITDA | 94.8 | 82.6 | 14.7\% | 157.5 | 138.9 | 13.4\% |
| Adjusted EBITDA Margin | 5.1\% | 5.0\% | 0.1 pp | 4.4\% | 4.2\% | 0.2 pp |
| Net Income | 54.7 | 21.9 | 149.4\% | 55.5 | (18.8) | -394.9\% |
| Net Margin | 3.0\% | 1.3\% | 1.6 pp | 1.5\% | -0.6\% | 2.1 pp |
| Adjusted Net Income | 11.5 | 9.5 | 21.4\% | 12.4 | (0.8) | -1621.1\% |
| Adjusted Net Income Margin | 0.6\% | 0.6\% | 0.1 pp | 0.3\% | 0.0\% | 0.4 pp |
| Same Store Sales Growth | 9.3\% | 13.0\% | - | 7.2\% | 14.4\% | - |
| Same Physical Store Sales Growth | 8.6\% | 9.0\% | - | 5.7\% | 10.8\% | - |
| Internet Sales Growth | 13.3\% | 45.0\% | - | 17.1\% | 43.9\% | - |
| Number of Stores - End of Period | 733 | 731 | 0.3\% | 733 | 731 | 0.3\% |
| Sales Area - End of Period (M2) | 464,379 | 457,394 | 1.5\% | 464,379 | 457,394 | 1.5\% |

## MANAGEMENT COMMENTS

Magazine Luiza reported net income of R\$54.7 million in 2Q13, representing growth of $149.4 \%$ in relation to 2Q12. The solid result reflects the sale of the $76.7 \%$ interest in the distribution center located in Louveira (SP), as well as Management focus on the gradual and continuous improvement in profitability in 2013 in the retail and consumer finance segments.

Although the Company achieved satisfactory sales growth, the economic environment was more challenging, including the social protests in June. Additionally, the high comparison base effect impacted our sales performance, especially in the e-commerce $(+45.0 \%$ in 2Q12). The growth recorded by this channel ( $13.3 \%$ in 2Q13) stood below our initial expectations, though we were able to maintain its profitability.

The lower contribution from e-commerce in our total sales, combined with our greater marketing efforts, hampered our ability to obtain a better dilution of costs and expenses in the period. Nevertheless, we managed to reduce our selling, general and administrative expenses by 0.7 percentage points compared to $1 Q 13$. We believe there are still many opportunities to be implemented in 2 H 13 , which will help reduce expenses.

We recorded non-recurring expenses of $\mathrm{R} \$ 15.8$ million related to the acquisition of Lojas Maia, representing mainly provisions and write-offs from the merger, with no cash effect.

Magazine Luiza continues to invest in its expansion and remains committed to improving the profitability of its business and creating value for its shareholders.

## EXPECTATIONS FOR UPCOMING QUARTERS IN 2013

- Sales growth in 2013: Maintenance of the growth expectations for 2013.
- Minha Casa Melhor (My Better Home) Program: The federal government program will enable several low-income families who are currently out of the consumer durables market to obtain credit for the first time. With subsidized interest rates ( $0.4 \%$ p.m.) and extended payment terms (up to 48 months), My Better Home program was created to complement a gap not fulfilled by banks and financial institutions by offering better credit conditions and providing access to essential products for low-income consumer homes. The government expects to benefit 3.7 million families, who represent up to $\mathrm{R} \$ 18.7$ billion in sales to accredited chains. Benefitted by its focus on the low-income groups, its geographical positioning and a product mix with a high share of home appliances and furniture, Magazine Luiza participate since the beginning of the Program, as it believes this is an excellent opportunity to leverage its sales in the coming quarters.
- Maintenance of the gross margin in 2013: Gross margin increased across Northeast stores and remained stable in other regions.
- Streamlining of costs and expenses: i) Gains from the streamlining of costs and expenses will be more significant in the last quarter of 2013, a period to execute a large part of the new budget processes (ZBB - Zero Based Budgeting) and initiatives implemented throughout the year, including the increase in productivity and reduced logistics costs with the multichannel delivery project, in which all DCs (distribution centers) will be integrated with e-commerce; ii) the Company will also benefit from a dilution in operating expenses through the maturation of stores, including the Baú and Maia stores acquired.


## OPERATING PERFORMANCE

Magazine Luiza ended June 2013 with 733 stores, of which 626 were conventional, 106 virtual multimedia branches and the website. In 2Q13, the Company inaugurated three conventional stores (Joinville - SC, Pouso Alegre - MG and Londrina - PR) and closed one store in São Paulo - SP.

Note that, of Magazine Luiza's 733 stores, 275 (37.5\%) are less than three years old and are in the process of maturation.


In same-store terms, Magazine Luiza grew $9.3 \%$ and $7.2 \%$ in 2 Q 13 and 1 H 13 over the same periods last year, respectively.

Same Store Sales Growth (\%)



## Magazine Luiza S.A <br> 2 Q13 Earnings Release

Internet sales (www.magazineluiza.com.br) climbed 13.3\% in 2Q13 over a high base of comparison in2Q12 (45.0\%), totaling gross revenue of $\mathrm{R} \$ 298.4$ million and representing $13.7 \%$ of total retail sales. In 1 H 13 , sales came to $\mathrm{R} \$ 599.3$ million, up $17.1 \%$ on 1 H 12 .


Over the past 12 months, Luizacred's credit card base decreased from 4.2 million in 2 Q 12 to 3.6 million in 2Q13. In 2Q13, total spending on Luiza Cards accounted for $16 \%$ of total retail sales, lower than the same period last year, thanks to an increase in Direct Consumer Credit (CDC) and a conservative approach to approving credit.


In 2Q13, total spending on Luiza Cards increased $7.4 \%$ to $\mathrm{R} \$ 1.9$ billion. In the same period, the use of Luiza cards outside the Company's stores increased $18.3 \%$, representing $81.8 \%$ of total spending (compared to $74.2 \%$ in 2Q12).

Note that the Company is maintaining its policy of encouraging interest-bearing sales and limiting interest-free sales in Luiza Cards to $15 \%$ of total sales. In 1 H 13 , the share of interest-free sales fell to $12 \%$ of total sales.

## CONSOLIDATED FINANCIAL PERFORMANCE

Consolidated Gross Revenue

| (in R\$ million) | $\mathbf{2 Q 1 3}$ | $\mathbf{2 Q 1 2}$ | $\%$ Chg | $\mathbf{1 H 1 3}$ | $\mathbf{1 H 1 2}$ | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross Revenue - Retail - Merchandise Sales | $2,096.9$ | $1,887.3$ | $11.1 \%$ | $4,136.0$ | $3,801.2$ | $8.8 \%$ |
| Gross Revenue - Retail - Services | 87.7 | 77.8 | $12.7 \%$ | 172.3 | 149.6 | $15.2 \%$ |
| $\quad$ Subtotal Retail | $\mathbf{2 , 1 8 4 . 6}$ | $\mathbf{1 , 9 6 5 . 1}$ | $\mathbf{1 1 . 2 \%}$ | $\mathbf{4 , 3 0 8 . 2}$ | $\mathbf{3 , 9 5 0 . 8}$ | $\mathbf{9 . 0 \%}$ |
| Gross Revenue - Consortium Management | 9.6 | 7.9 | $20.9 \%$ | 18.9 | 15.7 | $20.3 \%$ |
| Inter-Company Eliminations | $(1.7)$ | $(1.4)$ | $25.7 \%$ | $(3.4)$ | $(2.7)$ | $\mathbf{2 6 . 9 \%}$ |
| Total Gross Revenue | $\mathbf{2 , 1 9 2 . 4}$ | $\mathbf{1 , 9 7 1 . 7}$ | $\mathbf{1 1 . 2 \%}$ | $\mathbf{4 , 3 2 3 . 7}$ | $\mathbf{3 , 9 6 3 . 8}$ | $\mathbf{9 . 1 \%}$ |

Magazine Luiza's consolidated gross revenue increased $11.2 \%$, to $\mathrm{R} \$ 2,192.4$ million in 2 Q 13 from $\mathrm{R} \$ 1,971.7$ million in 2Q12, primarily reflecting an improvement in the retail segment influenced by $9.3 \%$ growth in same-store sales. Bear in mind that this growth was obtained despite a high base of comparison (SSS growth of $13.0 \%$ in 2Q12).

In 1 H 13 , consolidated gross revenue climbed $9.1 \%$ to $\$ \$ 4,323.7$ million.

Consolidated Net Revenue

| (in R\$ million) | $\mathbf{2 Q 1 3}$ | $\mathbf{2 Q 1 2}$ | $\%$ Chg | $\mathbf{1 H 1 3}$ | $\mathbf{1 H 1 2}$ | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Revenue - Retail - Merchandise Sales | $1,759.9$ | $1,578.8$ | $11.5 \%$ | $3,444.7$ | $3,176.4$ | $8.4 \%$ |
| Net Revenue - Retail - Services | 76.7 | 67.9 | $12.9 \%$ | 150.8 | 130.5 | $15.6 \%$ |
| $\quad$ Subtotal Retail | $\mathbf{1 , 8 3 6 . 7}$ | $\mathbf{1 , 6 4 6 . 8}$ | $\mathbf{1 1 . 5 \%}$ | $\mathbf{3 , 5 9 5 . 5}$ | $\mathbf{3 , 3 0 6 . 9}$ | $\mathbf{8 . 7 \%}$ |
| Net Revenue - Consortium Management | 8.8 | 7.2 | $21.3 \%$ | 17.2 | 14.3 | $20.3 \%$ |
| Inter-Company Eliminations | $(1.7)$ | $(1.4)$ | $25.7 \%$ | $(3.4)$ | $(2.7)$ | $26.9 \%$ |
| Total Net Revenue | $\mathbf{1 , 8 4 3 . 7}$ | $\mathbf{1 , 6 5 2 . 7}$ | $\mathbf{1 1 . 6 \%}$ | $\mathbf{3 , 6 0 9 . 3}$ | $\mathbf{3 , 3 1 8 . 5}$ | $\mathbf{8 . 8 \%}$ |

Magazine Luiza's consolidated net revenue climbed $11.6 \%$ to $R \$ 1,843.7$ million in $2 Q 13$, from $\mathrm{R} \$ 1,652.7$ million in 2Q12, accompanying an increase in gross revenue.

In 1 H 13 , consolidated net revenue grew $8.8 \%$, totaling $\mathrm{R} \$ 3,609.3$ million.

## Consolidated Gross Profit

| (in R\$ million) | 2Q13 | 2Q12 | \% Chg | 1 H 13 | 1H12 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Income - Retail - Merchandise Sales | 452.7 | 404.3 | 12.0\% | 871.7 | 800.1 | 8.9\% |
| Gross Income - Retail - Services | 76.7 | 67.9 | 12.9\% | 150.8 | 130.5 | 15.6\% |
| Subtotal Retail | 529.5 | 472.2 | 12.1\% | 1,022.5 | 930.6 | 9.9\% |
| Gross Income - Consortium Management | 5.4 | 4.7 | 16.3\% | 10.6 | 8.9 | 18.6\% |
| Inter-Company Eliminations | - | - | 0.0\% | - | - | 0.0\% |
| Total Gross Income | 534.9 | 476.9 | 12.2\% | 1,033.1 | 939.5 | 10.0\% |
| (as \% of Net Revenue) | 2Q13 | 2Q12 | \% Chg | 1 H 13 | 1H12 | \% Chg |
| Gross Margin - Retail - Merchandise Sales | 25.7\% | 25.6\% | 0.1 pp | 25.3\% | 25.2\% | 0.1 pp |
| Gross Margin - Retail - Services | 100.0\% | 100.0\% | 0.0 pp | 100.0\% | 100.0\% | 0.0 pp |
| Subtotal Retail | 28.8\% | 28.7\% | 0.2 pp | 28.4\% | 28.1\% | 0.3 pp |
| Gross Margin - Consortium Management | 61.6\% | 64.2\% | -2.7 pp | 61.3\% | 62.2\% | -0.9 pp |
| Inter-Company Eliminations | 0.0\% | 0.0\% | 0.0 pp | 0.0\% | 0.0\% | 0.0 pp |
| Total Gross Margin | 29.0\% | 28.9\% | 0.2 pp | 28.6\% | 28.3\% | 0.3 pp |

Consolidated gross profit totaled $\mathrm{R} \$ 534.9$ million in 2 Q 13 with gross margin if $29.0 \%, 0.2$ percentage points higher than 2 Q 12. Gross margin from the merchandise sales was influenced by the higher share of Internet sales, but it also reflects an improvement in Northeast stores gross margin, owing to the complete integration of operations and maintenance of margin in other regions.

In 1 H 13 , consolidated gross profit totaled $\mathrm{R} \$ 1,033.1$ million with gross margin of $28.6 \%$, an upturn of 0.3 percentage points over the same period last year.

## Operating Expenses

| (in R \$ million) | 2 Q13 | \% NR | 2Q12 | \% NR | \% Chg | 1H13 | \% NR | 1H12 | \% NR | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Selling expenses | (363.9) | -19.7\% | (327.2) | -19.8\% | 11.2\% | (718.9) | -19.9\% | (660.5) | -19.9\% | 8.8\% |
| General and administrative expenses | (92.0) | -5.0\% | (82.1) | -5.0\% | 12.1\% | (186.0) | -5.2\% | (172.0) | -5.2\% | 8.2\% |
| Provisions for loan losses | (5.1) | -0.3\% | (7.3) | -0.4\% | -29.9\% | (10.0) | -0.3\% | (11.4) | -0.3\% | -12.4\% |
| Other operating revenues, net | 73.4 | 4.0\% | 15.8 | 1.0\% | 364.2\% | 81.8 | 2.3\% | 9.0 | 0.3\% | 811.4\% |
| Total Operating Expenses | (387.6) | -21.0\% | (400.8) | -24.3\% | -3.3\% | (833.1) | -23.1\% | (834.9) | -25.2\% | -0.2\% |

## Selling Expenses

Selling expenses totaled $\mathrm{R} \$ 363.9$ million in 2Q13, representing $19.7 \%$ of net revenue and accompanying an increase in revenue. Selling expenses continued to decline compared with recent quarters in line with the Company's expectations of gradual improvement, reflecting the continued focus on the streamlining of expenses and maturation of new stores and the Baú and Maia acquisitions. However, the Company's efforts to ensure sales growth prevented a greater dilution of expenses in 2 Q13.

In 1H13, selling expenses totaled R\$718.9 million, representing $19.9 \%$ of net revenue.

## General and Administrative Expenses

General and administrative expenses totaled $\mathrm{R} \$ 92.0$ million in 2 Q 13 , or $5.0 \%$ of net revenue in line with 2 Q 12.

In 1 H 13 , general and administrative expenses came to $\mathrm{R} \$ 186.0$ million, equivalent to $5.2 \%$ of net revenue.

## Provisions for Loan Losses

Provisions for loan losses fell to R\$5.1 million in 2Q13 from R\$7.3 million in 2Q12, corresponding to $0.3 \%$ of net revenue, and flat to 2Q12. Note these provisions refer only to Magazine Luiza, as most of the provisions for loan losses are recorded by Luizacred (explained in Annex 1).

In 1 H 13 , provisions for loan losses amounted to $\mathrm{R} \$ 10.0$ million, representing $0.3 \%$ of net revenue.

## Other Operating Revenues (Expenses)

| (in R\$ million) | 2Q13 | \% NR | 2Q12 | \% NR | \% Chg | $\mathbf{1 H 1 3}$ | \% NR | 1H12 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Gain on sale of assets | 126.4 | $6.9 \%$ | $(0.3)$ | $0.0 \%$ | - | 126.3 | $3.5 \%$ | $(0.5)$ | $0.0 \%$ | - |
| Deferred revenue recorded | 8.3 | $0.4 \%$ | 18.0 | $1.1 \%$ | $-54.2 \%$ | 16.8 | $0.5 \%$ | 25.5 | $0.8 \%$ | $-34.1 \%$ |
| Provisions for tax liabilities | $(45.3)$ | $-2.5 \%$ | 1.1 | $0.1 \%$ | $-4143.3 \%$ | $(43.9)$ | $-1.2 \%$ | $(0.5)$ | $0.0 \%$ | $9649.3 \%$ |
| Non-recurring expenses | $(15.8)$ | $-0.9 \%$ | $(3.3)$ | $-0.2 \%$ | $382.9 \%$ | $(17.2)$ | $-0.5 \%$ | $(16.3)$ | $-0.5 \%$ | $5.5 \%$ |
| Other | $(0.2)$ | $0.0 \%$ | 0.2 | $0.0 \%$ | $-185.9 \%$ | $(0.2)$ | $0.0 \%$ | 0.8 | $0.0 \%$ | $-128.4 \%$ |
| Total | $\mathbf{7 3 . 4}$ | $\mathbf{4 . 0 \%}$ | $\mathbf{1 5 . 8}$ | $\mathbf{1 . 0 \%}$ | $\mathbf{3 6 4 . 2 \%}$ | $\mathbf{8 1 . 8}$ | $\mathbf{2 . 3} \%$ | $\mathbf{9 . 0}$ | $\mathbf{0 . 3 \%}$ | $\mathbf{8 1 1 . 4 \%}$ |

Other net operating revenues (expenses) improved to $\mathbf{R} \$ 73.4$ million revenue in $2 Q 13$ from a revenue of $R \$ 15.8$ million in 2Q12, mainly owing to: i) the gain from the sale of the $76.7 \%$ interest held by the Company in the distribution center in Louveira (SP) in the amount of $\mathrm{R} \$ 126.4$ million; ii) an increase in provisions for ICMS, PIS and COFINS tax liabilities, revised to probable losses in the amount of R\$45.3 million; and iii) other non-recurring expenses mainly related to provisions and write-offs from the process of accounting incorporation of Lojas Maia in the amount of $\mathrm{R} \$ 15.8$ million.

In 1 H 13 , other net operating revenue totaled $\mathrm{R} \$ 81.8$ million, representing $2.3 \%$ of net revenue.

## Equity in Subsidiaries

Equity in subsidiaries climbed to a profit of $R \$ 12.8$ million in $2 Q 13$ from a profit of $R \$ 4.4$ million in 2Q12, equivalent to $0.7 \%$ of net revenue, led by the improvement in Luizacred's net result (as explained in Annex I).

EBITDA

| (in R\$ million) | 2Q13 | \% NR | 2Q12 | \% NR | \% Chg | 1H13 | \% NR | 1H12 | \% NR | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| EBITDA | $\mathbf{1 6 0 . 1}$ | $\mathbf{8 . 7 \%}$ | $\mathbf{8 0 . 5}$ | $\mathbf{4 . 9 \%}$ | $\mathbf{9 8 . 8 \%}$ | $\mathbf{2 2 2 . 8}$ | $\mathbf{6 . 2 \%}$ | $\mathbf{1 0 3 . 3}$ | $\mathbf{3 . 1 \%}$ | $\mathbf{1 1 5 . 7 \%}$ |
| Extraordinary costs | - | $0.0 \%$ | 7.5 | $0.5 \%$ | $-100.0 \%$ | - | $0.0 \%$ | 15.0 | $0.5 \%$ | $-100.0 \%$ |
| Extraordinary revenue | $(126.4)$ | $-6.9 \%$ | - | $0.0 \%$ | $0.0 \%$ | $(126.4)$ | $-3.5 \%$ | - | $0.0 \%$ | $0.0 \%$ |
| Extraordinary expenses | 61.1 | $3.3 \%$ | 3.3 | $0.2 \%$ | $1762.7 \%$ | 61.1 | $1.7 \%$ | 29.3 | $0.9 \%$ | $108.8 \%$ |
| Deferred revenue adjustment | - | $0.0 \%$ | $(8.8)$ | $-0.5 \%$ | $-100.0 \%$ | - | $0.0 \%$ | $(8.8)$ | $-0.3 \%$ | $-100.0 \%$ |
| Adjusted EBITDA | $\mathbf{9 4 . 8}$ | $\mathbf{5 . 1 \%}$ | $\mathbf{8 2 . 6}$ | $\mathbf{5 . 0 \%}$ | $\mathbf{1 4 . 7 \%}$ | $\mathbf{1 5 7 . 5}$ | $\mathbf{4 . 4 \%}$ | $\mathbf{1 3 8 . 9}$ | $\mathbf{4 . 2 \%}$ | $\mathbf{1 3 . 4 \%}$ |

In 2Q13, earnings before interest, taxes, depreciation and amortization (consolidated EBITDA) reached $\mathrm{R} \$ 160.1$ million, accompanied by margin of $8.7 \%$. Excluding non-recurring effects, consolidated adjusted EBITDA amounted to R $\$ 94.8$ million, with a margin of $5.1 \%$. The main factors that positively impacted adjusted EBITDA were higher gross margin and an increase in equity income owing to an improvement in Luizacred's net result.

In 1 H13, EBTIDA totaled $\mathrm{R} \$ 222.8$ million with a margin of $6.2 \%$. Excluding non-recurring effects, adjusted EBITDA totaled R\$157.5 million with a margin of $4.4 \%$.

Financial Result

| CONSOLIDATED FINANCIAL RESULTS (in R\$ million) | 2Q13 | \% NR | 2Q12 | \% NR | 1H13 | \% NR | 1H12 | \% NR |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Expenses | $(74.1)$ | $-4.0 \%$ | $(64.7)$ | $-3.9 \%$ | $(133.4)$ | $-3.7 \%$ | $(128.0)$ | $-3.9 \%$ |
| Interest on loans and financing | $(32.4)$ | $-1.8 \%$ | $(29.3)$ | $-1.8 \%$ | $(58.3)$ | $-1.6 \%$ | $(60.1)$ | $-1.8 \%$ |
| Interest on prepayment of receivables - third party cards | $(17.5)$ | $-0.9 \%$ | $(16.5)$ | $-1.0 \%$ | $(33.2)$ | $-0.9 \%$ | $(27.4)$ | $-0.8 \%$ |
| Interest on prepayment of receivables - Luiza Card | $(11.5)$ | $-0.6 \%$ | $(12.1)$ | $-0.7 \%$ | $(21.6)$ | $-0.6 \%$ | $(24.6)$ | $-0.7 \%$ |
| Other expenses | $(12.8)$ | $-0.7 \%$ | $(6.8)$ | $-0.4 \%$ | $(20.3)$ | $-0.6 \%$ | $(15.9)$ | $-0.5 \%$ |
| Financial Revenues |  |  |  |  |  |  |  |  |
| Gains on marketable securities | 14.6 | $0.8 \%$ | 7.7 | $0.5 \%$ | 28.6 | $0.8 \%$ | 22.2 | $0.7 \%$ |
| Other financial revenues | 1.1 | $0.1 \%$ | 0.8 | $0.1 \%$ | 1.5 | $0.0 \%$ | 2.2 | $0.1 \%$ |
| Total Financial Results | 13.6 | $0.7 \%$ | 6.8 | $0.4 \%$ | 27.2 | $0.8 \%$ | 20.0 | $0.6 \%$ |
| $\quad$ Income from cash and cash equivalentes |  |  |  |  |  |  |  |  |
| Adjusted Financial Results | $6.5)$ | $-3.2 \%$ | $(57.1)$ | $-3.5 \%$ | $(104.8)$ | $-2.9 \%$ | $(105.8)$ | $-3.2 \%$ |

Note(1): revenue from the exclusive fund, which is booked as financial income under Parent Company and as gross revenue under Consolidated results, as presented in the Notes.

Adjusted net financial expenses (including income from the exclusive fund) totaled $\mathrm{R} \$ 53.0$ million in 2Q13, declining from $3.2 \%$ of net revenue in 2 Q12 to $2.9 \%$ in 2Q13. The financial result was mainly influenced by a reduction in the CDI rate, lower working capital requirements and an increase in investments funds income.

In 1 H 13 , adjusted net financial expenses amounted to $\mathrm{R} \$ 96.1$ million, reducing from $3.0 \%$ to $2.7 \%$ of net revenue in the period.

## Consolidated Net Income

The 2 Q13 net result was positive by $\mathrm{R} \$ 54.7$ million, with a net margin of $3.0 \%$, influenced by higher gross margin, an improvement in Luizacred's net result and partly from the sale of the distribution center. Excluding non-recurring results, adjusted net income reached $\mathbf{R} \$ 11.5$ million, in line with the trend of gradual improvement in profitability expected by the Company for 2013.

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In 1 H 13 , consolidated net income totaled $\mathrm{R} \$ 55.5$ million with a margin of $1.5 \%$. Excluding non-recurring results, adjusted net income came to $\mathrm{R} \$ 12.4$ million with margin of $0.3 \%$.

## Working Capital

| CONSOLIDATED (R\$ million) | Jun-13 | Mar-13 | Dec-12 | Sep-12 | Jun-12 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Accounts receivables | 458.4 | 448.8 | 486.5 | 490.2 | 479.2 |
| Inventories | $1,051.1$ | 974.9 | $1,068.8$ | $1,306.9$ | $1,131.3$ |
| Related parties | 86.3 | 85.0 | 73.6 | 67.6 | 69.0 |
| Recoverable taxes | 230.5 | 190.4 | 208.5 | 40.8 | 21.7 |
| Other assets | 73.2 | 63.3 | 38.0 | 71.9 | 84.1 |
| Current operating assets | $1,899.6$ | $1,762.5$ | $1,875.3$ | $1,977.4$ | $1,785.2$ |
| Suppliers | $1,306.1$ | $1,169.8$ | $1,326.3$ | $1,173.2$ | $1,016.4$ |
| Payroll, vacation and related charges | 126.7 | 115.8 | 138.3 | 139.5 | 127.8 |
| Taxes payable | 28.5 | 20.4 | 47.8 | 13.8 | 15.6 |
| Related parties | 50.9 | 41.7 | 51.1 | 29.5 | 51.2 |
| Taxes in installments | 8.9 | 9.0 | 9.1 | 9.2 | 2.9 |
| Other accounts payable | 80.1 | 113.1 | 80.9 | 94.8 | 82.9 |
| Current operating liabilities | $1,601.1$ | $1,469.9$ | $1,653.6$ | $1,460.2$ | $1,296.8$ |
| Working Capital | 298.5 | 292.6 | 221.8 | 517.3 | 488.5 |
| \% of Net Revenue | $3.4 \%$ | $3.4 \%$ | $2.6 \%$ | $6.4 \%$ | $6.2 \%$ |
|  |  |  |  |  |  |
| Balance of Discounted Receivables | 904.9 | 838.2 | 791.4 | 659.5 | 536.8 |
| Working Capital Adjusted | $1,203.4$ | $1,130.8$ | $1,013.1$ | $1,176.8$ | $1,025.3$ |
| \% of Net Revenue | $13.6 \%$ | $13.2 \%$ | $12.0 \%$ | $14.5 \%$ | $13.0 \%$ |

In June 2013, net working capital stood at R $\$ 298.5$ million, representing only $3.4 \%$ of gross revenue in the last 12 months, lower than the $6.2 \%$ recorded in June 2012. The reduction in relation to that period is primarily owing to the booking of part of taxes recoverable in the long term. In June 2013, the Company recorded tax credits of R $\$ 378.7$ million, of which $\mathrm{R} \$ 230.5$ million was recognized under current assets and $\mathrm{R} \$ 148.3$ million under non-current assets. These amounts refer mainly to accrued ICMS tax and tax substitution credits and will be realized through a request for compensation of debits of a similar nature to the states where the credits originated.

On the same date, the balance of prepaid receivables from third-party credit cards was $\mathrm{R} \$ 904.9$ million. Considering the balance of discounted receivables, working capital requirements would correspond to $13.6 \%$ of gross revenue.

Capex

| CAPEX (in R\$ million) | $\mathbf{2 Q 1 3}$ | $\mathbf{2 Q 1 2}$ | $\mathbf{1 H 1 3}$ | 1H12 |
| :--- | ---: | ---: | ---: | ---: |
| New Stores | 5.3 | 5.1 | 10.6 | 11.6 |
| Remodeling | 10.3 | 8.1 | 17.6 | 19.1 |
| Technology | 7.8 | 3.9 | 16.3 | 11.2 |
| Logistics | 7.1 | 9.6 | 12.5 | 22.1 |
| Other | 3.3 | 8.7 | 4.1 | 15.0 |
| Total | $\mathbf{3 3 . 8}$ | $\mathbf{3 5 . 4}$ | $\mathbf{6 1 . 1}$ | $\mathbf{7 9 . 0}$ |

Investments in fixed and intangible assets fell from R $\$ 35.4$ million in $2 Q 12$ to $R \$ 33.8$ million in 2Q13, and include renovations to existing stores as well as investments in technology, logistics and new stores (inaugurated and yet to be inaugurated). In 2Q13, three conventional stores were opened, while the Company began investing in nine more stores that will be opened in 3Q13.

## Net Debt

| CONSOLIDATED (R\$ million) | Jun-13 | Mar-13 | Dec-12 | Sep-12 | Jun-12 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (+) Current loans and financing | 534.8 | 404.3 | 317.2 | 223.0 | 225.9 |
| (+) Non-current loans and financing | 860.4 | 1,016.2 | 918.8 | 892.6 | 901.0 |
| (=) Gross Debt | 1,395.2 | 1,420.5 | 1,236.0 | 1,115.5 | 1,126.9 |
| (-) Cash and cash equivalents | 176.6 | 152.3 | 418.9 | 92.9 | 137.5 |
| (-) Current securities | 539.0 | 476.2 | 126.4 | 204.4 | 186.1 |
| (-) Total Cash | 715.6 | 628.5 | 545.3 | 297.4 | 323.6 |
| (=) Net Debt | 679.6 | 792.0 | 690.7 | 818.2 | 803.3 |
| Short term debt/total | 38\% | 28\% | 26\% | 20\% | 20\% |
| Long term debt/total | 62\% | 72\% | 74\% | 80\% | 80\% |
| Adjusted EBITDA (LTM) | 317.4 | 305.3 | 298.8 | 326.6 | 341.0 |
| Net Debt/ Adjusted EBITDA | 2.1 x | 2.6 x | 2.3 x | 2.5 x | 2.4 x |

In June 2013, Magazine Luiza had loans and financing totaling $\mathrm{R} \$ 1,395.2$ million and cash and financial investments of $\mathrm{R} \$ 715.6$ million. Net debt came to R\$679.6 million - equivalent to $2.1 \times$ adjusted EBITDA of the last 12 months.

The lower debt balance at the close of June 2013 in relation to March 2013 and June 2012 reflects lower working capital requirements, explained previously, and cash from the sale of the distribution center.

According to the previous proportional method of consolidation of Luizacred's and Luizaseg's results, assets and liabilities, net debt stood at R $\$ 573.4$ million, equivalent to 1.8 x adjusted EBITDA in the last 12 months, versus 2.3 x in March 2013 and 2.2 x in June 2012, as disclosed in our previous earnings releases.

# Magazine Luiza S.A <br> 2 Q13 Earnings Release 

ANNEX I
LUIZACRED

## Operating Indicators

Luizacred is a joint venture between Magazine Luiza and Itaú Unibanco, responsible for financing the majority of the Company's sales. Magazine Luiza's main role is employee management and customer service, while Itaú Unibanco is responsible for financing at Luizacred, drafting the credit and collections policies and back-office activities, such as accounting and treasury.

In June 2013, Luizacred had a total base of 3.6 million cards issued. In the last 12 months, the total card base decreased by $14.4 \%$, partially offset by the increased share of direct consumer credit (CDC). In 2Q13, purchases outside Magazine Luiza stores represented $81.8 \%$ of total card billings, up $18.3 \%$ on 2 Q12.

Luizacred's credit portfolio, including credit cards, direct consumer credit and personal loans, totaled R\$3.6 billion at the close of 2 Q13.

| LUIZACRED - Key Indicators (R\$ million) | $\mathbf{2 Q 1 3}$ | $\mathbf{2 Q 1 2}$ | \% Chg | $\mathbf{1 H 1 3}$ | $\mathbf{1 H 1 2}$ | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Card Base (thousand) | 3,586 | 4,191 | $-14.4 \%$ | 3,586 | $\mathbf{4 , 1 9 1}$ | $\mathbf{- 1 4 . 4 \%}$ |
| Luiza Card Sales - In chain | 341 | 450 | $-24.2 \%$ | 705 | 925 | $-23.7 \%$ |
| Luiza Card Sales - Outside Brand | 1,534 | 1,297 | $18.3 \%$ | 2,922 | 2,437 | $19.9 \%$ |
| CDC Sales | 374 | 293 | $27.6 \%$ | 680 | 530 | $28.3 \%$ |
| Personal Loans Sales | 34 | 45 | $-24.3 \%$ | 74 | 104 | $-28.7 \%$ |
| Total Luizacred Sales | $\mathbf{2 , 2 8 4}$ | $\mathbf{2 , 0 8 5}$ | $\mathbf{9 . 5 \%}$ | $\mathbf{4 , 3 8 1}$ | $\mathbf{3 , 9 9 6}$ | $\mathbf{9 . 7 \%}$ |
| Card Portfolio | 2,519 | 2,655 | $-5.1 \%$ | 2,519 | 2,655 | $\mathbf{- 5 . 1 \%}$ |
| CDC Portfolio | 1,033 | 661 | $56.2 \%$ | 1,033 | 661 | $56.2 \%$ |
| Personal Loans Portfolio | 75 | 126 | $-40.3 \%$ | $\mathbf{7 5}$ | $\mathbf{1 2 6}$ | $-\mathbf{- 4 0 . 3 \%}$ |
| Total Portfolio | $\mathbf{3 , 6 2 6}$ | $\mathbf{3 , 4 4 2}$ | $\mathbf{5 . 4 \%}$ | $\mathbf{3 , 6 2 6}$ | $\mathbf{3 , 4 4 2}$ | $\mathbf{5 . 4 \%}$ |

## Credit and Collection Policy

The granting of credit at Luizacred follows the policies and criteria established by Itaú Unibanco's Credit Modeling and Policies area. The policies are defined based on proprietary statistics models, using the Risk Adjusted Return on Capital (RAROC) model. Maintaining its conservative approach, Luizacred maintained its low credit approval rate in 2Q13.

Income Statement

| LUIZACRED - Income (R\$ million) | 2Q13 | V.A. | 2Q12 | V.A. | \% Chg | 1H13 | V.A. | 1H12 | V.A. | \% Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Intermediation Revenue | 295.6 | $100.0 \%$ | 276.9 | $100.0 \%$ | $6.8 \%$ | 581.0 | $100.0 \%$ | 538.8 | $100.0 \%$ | $7.8 \%$ |
| Cards | 165.0 | $55.8 \%$ | 173.6 | $62.7 \%$ | $-4.9 \%$ | 322.6 | $55.5 \%$ | 343.8 | $63.8 \%$ | $-6.2 \%$ |
| CDC | 111.6 | $37.7 \%$ | 73.2 | $26.4 \%$ | $52.4 \%$ | 220.1 | $37.9 \%$ | 134.9 | $25.0 \%$ | $63.1 \%$ |
| Personal Loans | 19.0 | $6.4 \%$ | 30.1 | $10.9 \%$ | $-36.7 \%$ | 38.3 | $6.6 \%$ | 60.1 | $11.2 \%$ | $-36.4 \%$ |
| Financial Intermediation Expenses | $(198.7)$ | $-67.2 \%$ | $(204.8)$ | $-74.0 \%$ | $-3.0 \%$ | $(395.5)$ | $-68.1 \%$ | $(407.5)$ | $-75.6 \%$ | $-3.0 \%$ |
| Market Funding Operations | $(34.6)$ | $-11.7 \%$ | $(42.7)$ | $-15.4 \%$ | $-19.1 \%$ | $(67.1)$ | $-11.5 \%$ | $(93.3)$ | $-17.3 \%$ | $-28.1 \%$ |
| Provision for Loan Losses | $(164.2)$ | $-55.5 \%$ | $(162.0)$ | $-58.5 \%$ | $1.3 \%$ | $(328.4)$ | $-56.5 \%$ | $(314.2)$ | $-58.3 \%$ | $4.5 \%$ |
| Gross Financial Intermediation Income |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Other Operating Revenues (Expenses) | $(63.4)$ | $-21.5 \%$ | $(65.2)$ | $-23.5 \%$ | $-2.6 \%$ | $(126.0)$ | $-21.7 \%$ | $(152.1)$ | $-28.2 \%$ | $-17.1 \%$ |
| Service Revenue | 63.5 | $21.5 \%$ | 58.0 | $20.9 \%$ | $9.6 \%$ | 124.1 | $21.4 \%$ | 111.1 | $20.6 \%$ | $11.7 \%$ |
| Personnel Expenses | $(0.8)$ | $-0.3 \%$ | $(1.2)$ | $-0.4 \%$ | $-31.4 \%$ | $(1.4)$ | $-0.2 \%$ | $(3.0)$ | $-0.6 \%$ | $-53.1 \%$ |
| Other Administrative Expenses | $(107.7)$ | $-36.4 \%$ | $(105.8)$ | $-38.2 \%$ | $1.8 \%$ | $(213.5)$ | $-36.8 \%$ | $(220.7)$ | $-41.0 \%$ | $-3.2 \%$ |
| Depreciation and Amortization | $(3.3)$ | $-1.1 \%$ | $(3.3)$ | $-1.2 \%$ | $-1.1 \%$ | $(6.6)$ | $-1.1 \%$ | $(6.6)$ | $-1.2 \%$ | $-1.0 \%$ |
| Tax Expenses | $(18.4)$ | $-6.2 \%$ | $(16.5)$ | $-5.9 \%$ | $11.7 \%$ | $(36.2)$ | $-6.2 \%$ | $(33.1)$ | $-6.2 \%$ | $9.2 \%$ |
| Other Operating Revenues (Expenses) | 3.3 | $1.1 \%$ | 3.7 | $1.3 \%$ | $-11.8 \%$ | 7.6 | $1.3 \%$ | 0.3 | $0.1 \%$ | $2280.0 \%$ |
| Income Before Tax |  |  |  |  |  |  |  |  |  |  |

## Revenue from Financial Intermediation

In 2Q13, gross revenue from financial intermediation increased $6.8 \%$ over 2 Q12, mainly due to the higher share of direct consumer credit.

## Provisions for Loan Losses

Luizacred's default indicators improved 1.7 percentage points compared with June 2012. The portfolio of loans overdue for more than 90 days (NPL 90) reduced 1.6 percentage points in relation to June 2012. The default indicators remain under control, with a conservative approach in relation to provisions, which are above the minimum required by the Central Bank.

Provisions on gross revenue from financial intermediation fell from $58.5 \%$ in 2 Q12 to $55.5 \%$ in 2Q13, reflecting the improvement in default indicators in recent quarters. Provisions for loan losses represented $4.5 \%$ of the total portfolio in 2Q13, slightly below the $4.7 \%$ recorded in 2Q12 and the $4.6 \%$ recorded in 1Q13.

As a result, the coverage ratio remained above that recorded in June 2012 and below the ratio recorded in March 2013, equivalent to $126 \%$.

| PORTFOLIO OVERDUE | Jun-13 |  | Mar-13 |  | Dec-12 |  | Sep-12 | Jun-12 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Portfolio (R\$ million) | 3,626.4 | 100.0\% | 3,573.6 | 100.0\% | 3,650.3 | 100.0\% | 3,408.4 | 100.0\% | 3,441.8 | 100.0\% |
| 000 to 014 days | 3,112.9 | 85.8\% | 3,103.9 | 86.9\% | 3,229.4 | 88.5\% | 2,917.3 | 85.6\% | 2,893.3 | 84.1\% |
| 015 to 030 days | 44.1 | 1.2\% | 50.6 | 1.4\% | 41.0 | 1.1\% | 42.2 | 1.2\% | 45.3 | 1.3\% |
| 031 to 060 days | 40.9 | 1.1\% | 45.2 | 1.3\% | 34.3 | 0.9\% | 39.8 | 1.2\% | 43.3 | 1.3\% |
| 061 to 090 days | 64.4 | 1.8\% | 64.6 | 1.8\% | 46.8 | 1.3\% | 53.2 | 1.6\% | 58.9 | 1.7\% |
| 091 to 120 days | 50.6 | 1.4\% | 42.9 | 1.2\% | 35.6 | 1.0\% | 51.8 | 1.5\% | 51.0 | 1.5\% |
| 121 to 150 days | 49.6 | 1.4\% | 31.3 | 0.9\% | 27.0 | 0.7\% | 39.6 | 1.2\% | 48.9 | 1.4\% |
| 151 to 180 days | 45.0 | 1.2\% | 31.0 | 0.9\% | 28.1 | 0.8\% | 38.5 | 1.1\% | 46.8 | 1.4\% |
| 180 to 360 days | 218.9 | 6.0\% | 204.0 | 5.7\% | 208.0 | 5.7\% | 226.0 | 6.6\% | 254.3 | 7.4\% |
| Overdue from 15-90 days | 149.4 | 4.1\% | 160.5 | 4.5\% | 122.1 | 3.3\% | 135.1 | 4.0\% | 147.5 | 4.3\% |
| Overdue from 15-90 days | 364.0 | 10.0\% | 309.2 | 8.7\% | 298.8 | 8.2\% | 355.9 | 10.4\% | 400.9 | 11.6\% |
| Allowance for doubtful in IFRS | 458.8 | 12.7\% | 454.2 | 12.7\% | 456.4 | 12.5\% | 460.8 | 13.5\% | 467.5 | 13.6\% |
| Coverage (\%) | 126\% |  | 147\% |  | 153\% |  | 129\% |  | 117\% |  |

Note: for better comparison and analysis of the performance of loans (NPL), the Company started providing the breakdown of the portfolio by overdue bracket, while it continues to provide the portfolio breakdown by risk bracket to the Central Bank.

## Gross Financial Intermediation Revenue

As a result of the sharp growth in direct consumer credit revenue and the lower CDI rate in the period, gross margin from financial intermediation in 2 Q 13 was $32.8 \%$, a 6.8 p.p. increase over 2 Q 12 (26.0\%).

## Other Operating Revenues (Expenses)

- Service Revenue: increased by $9.6 \%$ over 2Q12, mainly driven by commissions for the use of Luiza cards outside the stores, revenues from insurance and from new services;
- Selling and Administrative Expenses (personnel, administrative, amortization and taxes): equivalent to $44.0 \%$ of financial intermediation revenue, 1.8 p.p. down on 2 Q 12 ( $45.8 \%$ ) and 0.7 p.p. down on 1 Q13 ( $44.7 \%$ ), due to the project to reduce costs and expenses and the adjustment of the mix of different financial products;
- Other Operating Revenues (Expenses): net revenues of R\$3.3 million, equivalent to just $1.1 \%$ of financial intermediation revenue.


## Net Operating Result

Luizacred recorded operating income of $R \$ 33.5$ million in $2 Q 13$, equivalent to $11.3 \%$ of financial intermediation revenue, a significant improvement over the operating income of R\$6.9 million recorded in 2Q12 (2.5\% of revenue from financial intermediation).

Net income totaled R\$20.1 million in the quarter, with a ROE (Return on Equity) of $23.0 \%$.

## Shareholders' Equity

In compliance with the accounting practices established by the Brazilian Central Bank, considering the minimum provisions required by Law 2682, Luizacred posted net income of $\mathrm{R} \$ 28.9$ million in 2Q13, with a shareholders' equity of $\mathrm{R} \$ 425.6$ million in June 2013. As a result of adjustments required under the IFRS, specifically complementary provisions according to the expected losses net of taxes, Luizacred's shareholders' equity for use in the financial statements of Magazine Luiza was R\$399.2 million.

ANNEX II
FINANCIAL STATEMENTS - CONSOLIDATED RESULTS

| CONSOLIDATED INCOME STATEMENT (R\$ million) | 2Q13 | V.A. | 2 Q12 | V.A. | \% Chg | 1H13 | V.A. | 1H12 | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,192.4 | 118.9\% | 1,971.7 | 119.3\% | 11.2\% | 4,323.7 | 119.8\% | 3,963.8 | 119.4\% | 9.1\% |
| Taxes and Deductions | (348.7) | -18.9\% | (319.1) | -19.3\% | 9.3\% | (714.3) | -19.8\% | (645.3) | -19.4\% | 10.7\% |
| Net Revenue | 1,843.7 | 100.0\% | 1,652.7 | 100.0\% | 11.6\% | 3,609.3 | 100.0\% | 3,318.5 | 100.0\% | 8.8\% |
| Total Costs | $(1,308.8)$ | -71.0\% | $(1,175.8)$ | -71.1\% | 11.3\% | (2,576.2) | -71.4\% | $(2,379.0)$ | -71.7\% | 8.3\% |
| Gross Income | 534.9 | 29.0\% | 476.9 | 28.9\% | 12.2\% | 1,033.1 | 28.6\% | 939.5 | 28.3\% | 10.0\% |
| Selling expenses | (363.9) | -19.7\% | (327.2) | -19.8\% | 11.2\% | (718.9) | -19.9\% | (660.5) | -19.9\% | 8.8\% |
| General and administrative expenses | (92.0) | -5.0\% | (82.1) | -5.0\% | 12.1\% | (186.0) | -5.2\% | (172.0) | -5.2\% | 8.2\% |
| Provisions for loan losses | (5.1) | -0.3\% | (7.3) | -0.4\% | -29.9\% | (10.0) | -0.3\% | (11.4) | -0.3\% | -12.4\% |
| Other operating revenues, net | 73.4 | 4.0\% | 15.8 | 1.0\% | 364.2\% | 81.8 | 2.3\% | 9.0 | 0.3\% | 811.4\% |
| Equity in Subsidiaries | 12.8 | 0.7\% | 4.4 | 0.3\% | 189.5\% | 22.8 | 0.6\% | (1.3) | 0.0\% | - |
| Total Operating Expenses | (374.8) | -20.3\% | (396.4) | -24.0\% | -5.4\% | (810.3) | -22.4\% | (836.2) | -25.2\% | -3.1\% |
| EBITDA | 160.1 | 8.7\% | 80.5 | 4.9\% | 98.8\% | 222.8 | 6.2\% | 103.3 | 3.1\% | 115.7\% |
| Depreciation and Amortization | (25.6) | -1.4\% | (23.0) | -1.4\% | 10.9\% | (50.2) | -1.4\% | (43.8) | -1.3\% | 14.6\% |
| EBIT | 134.5 | 7.3\% | 57.5 | 3.5\% | 134.0\% | 172.6 | 4.8\% | 59.5 | 1.8\% | 190.1\% |
| Financial Results | (59.5) | -3.2\% | (57.1) | -3.5\% | 4.3\% | (104.8) | -2.9\% | (105.8) | -3.2\% | -1.0\% |
| Operating Income | 75.0 | 4.1\% | 0.4 | 0.0\% | 18465.6\% | 67.8 | 1.9\% | (46.3) | -1.4\% | -246.3\% |
| Income Tax and Social Contribution | (20.4) | -1.1\% | 21.5 | 1.3\% | -194.6\% | (12.4) | -0.3\% | 27.5 | 0.8\% | -144.9\% |
| Net Income | 54.7 | 3.0\% | 21.9 | 1.3\% | 149.4\% | 55.5 | 1.5\% | (18.8) | -0.6\% | -394.9\% |

## Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 160.1 | 8.7\% | 80.5 | 4.9\% | - | 222.8 | 6.2\% | 103.3 | 3.1\% | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary costs | - | 0.0\% | 7.5 | 0.5\% | - | - | 0.0\% | 15.0 | 0.5\% | - |
| Extraordinary revenues | (126.4) | -6.9\% | - | 0.0\% | - | (126.4) | -3.5\% | - | 0.0\% | - |
| Extraordinary expenses | 61.1 | 3.3\% | 3.3 | 0.2\% | - | 61.1 | 1.7\% | 29.3 | 0.9\% | - |
| Adjusted deferred revenues | - | 0.0\% | (8.8) | -0.5\% | - | - | 0.0\% | (8.8) | -0.3\% | - |
| Adjusted EBITDA | 94.8 | 5.1\% | 82.6 | 5.0\% | - | 157.5 | 4.4\% | 138.9 | 4.2\% | - |
| Net Income | 54.7 | 3.0\% | 21.9 | 1.3\% | - | 55.5 | 1.5\% | (18.8) | -0.6\% | - |
| Extraordinary operational results | (65.3) | -3.5\% | 2.1 | 0.1\% | - | (65.3) | -1.8\% | 35.6 | 1.1\% | - |
| Extraordinary financial results | - | 0.0\% | 10.6 | 0.6\% | - | - | 0.0\% | 10.6 | 0.3\% | - |
| Tax over extraordinary results | 22.2 | 1.2\% | (4.3) | -0.3\% | - | 22.2 | 0.6\% | (15.7) | -0.5\% | - |
| Extraordinary tax credits | - | 0.0\% | (20.7) | -1.3\% | - | - | 0.0\% | (12.5) | -0.4\% | - |
| Adjusted Net Income | 11.5 | 0.6\% | 9.5 | 0.6\% | - | 12.4 | 0.3\% | (0.8) | 0.0\% | - |

ANNEX III
FINANCIAL STATEMENTS - CONSOLIDATED BALANCE SHEET

| ASSETS (R\$ million) | Jun-13 | Mar-13 | Dec-12 | Sep-12 | Jun-12 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS |  |  |  |  |  |
| Cash and cash equivalents | 176.6 | 152.3 | 418.9 | 92.9 | 137.5 |
| Securities | 539.0 | 476.2 | 126.4 | 204.4 | 186.1 |
| Accounts receivable | 458.4 | 448.8 | 486.5 | 490.2 | 479.2 |
| Inventories | 1,051.1 | 974.9 | 1,068.8 | 1,306.9 | 1,131.3 |
| Related parties | 86.3 | 85.0 | 73.6 | 67.6 | 69.0 |
| Taxes recoverable | 230.5 | 190.4 | 208.5 | 40.8 | 21.7 |
| Other assets | 73.2 | 63.3 | 38.0 | 71.9 | 164.1 |
| Total current assets | 2,615.2 | 2,391.0 | 2,420.6 | 2,274.8 | 2,188.9 |
| NON-CURRENT ASSETS |  |  |  |  |  |
| Accounts receivable | 4.0 | 3.4 | 0.4 | 1.3 | 1.4 |
| Deferred income tax and social contribution | 148.3 | 156.5 | 148.3 | 152.5 | 152.4 |
| Recoverable taxes | 148.3 | 144.4 | 137.4 | 9.2 | 21.6 |
| Judicial deposits | 150.4 | 138.5 | 129.3 | 115.0 | 120.6 |
| Other assets | 41.7 | 39.1 | 39.6 | 38.2 | 17.1 |
| Investments in subsidiaries | 236.6 | 224.6 | 222.9 | 213.2 | 207.3 |
| Fixed assets | 510.8 | 575.5 | 574.0 | 550.7 | 527.8 |
| Intangible assets | 436.6 | 436.2 | 435.3 | 435.5 | 437.5 |
| Total non-current assets | 1,676.8 | 1,718.1 | 1,687.2 | 1,515.5 | 1,485.5 |
| TOTAL ASSETS | 4,292.0 | 4,109.1 | 4,107.7 | 3,790.3 | 3,674.4 |
|  |  |  |  |  |  |
| LIABILITIES (R\$ million) | Jun-13 | Mar-13 | Dec-12 | Sep-12 | Jun-12 |

CURRENT LIABILITIES

| Suppliers | 1,306.1 | 1,169.8 | 1,326.3 | 1,173.2 | 1,016.4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Loans and financing | 534.8 | 404.3 | 317.2 | 223.0 | 225.9 |
| Payroll, vacation and related charges | 126.7 | 115.8 | 138.3 | 139.5 | 127.8 |
| Taxes payable | 28.5 | 20.4 | 47.8 | 13.8 | 15.6 |
| Related parties | 50.9 | 41.7 | 51.1 | 29.5 | 66.2 |
| Taxes in installments | 8.9 | 9.0 | 9.1 | 9.2 | 2.9 |
| Deferred revenue | 35.6 | 36.2 | 37.1 | 38.0 | 38.9 |
| Dividends payable | - | - | - | - | - |
| Other accounts payable | 80.1 | 113.1 | 80.9 | 94.8 | 82.9 |
| Total current liabilities | 2,171.5 | 1,910.4 | 2,007.9 | 1,721.2 | 1,576.6 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Loans and financing | 860.4 | 1,016.2 | 918.8 | 892.6 | 901.0 |
| Taxes in installments | 0.6 | 1.2 | 1.8 | 2.4 | 3.0 |
| Provision for tax, civil and labor risks | 227.3 | 196.2 | 187.6 | 173.5 | 173.8 |
| Deferred revenue | 359.9 | 367.5 | 375.2 | 382.8 | 403.6 |
| Deferred income tax and social contribution | - | - | - | 6.5 | 7.9 |
| Other accounts payable | 0.9 | 0.7 | 0.6 | 5.9 | 6.0 |
| Total non-current liabilities | 1,449.1 | 1,581.8 | 1,483.9 | 1,463.6 | 1,495.3 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |
| Capital stock | 606.5 | 606.5 | 606.5 | 606.5 | 606.5 |
| Capital reserve | 4.2 | 3.5 | 2.8 | 2.1 | 1.4 |
| Legal reserve | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Profit retention reserve | 2.6 | 2.6 | 2.6 | 9.3 | 9.3 |
| Other comprehensive income | (1.3) | (0.5) | 0.1 | 0.1 | 0.1 |
| Accumulated losses | 55.5 | 0.8 | - | (16.5) | (18.8) |
| Total shareholders' equity | 671.4 | 616.9 | 616.0 | 605.6 | 602.5 |
| TOTAL | 4,292.0 | 4,109.1 | 4,107.7 | 3,790.3 | 3,674.4 |

## ANNEX IV <br> FINANCIAL STATEMENTS - ADJUSTED CASH FLOW STATEMENTS

| ADJUSTED CASH FLOW STATEMENTS | 2Q13 | 2Q12 | 1H13 | 1H12 |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | 54.7 | 21.9 | 55.5 | (18.8) |
| Effect of IR / CS net of payment | 16.5 | (21.7) | 8.5 | (28.3) |
| Depreciation and amortization | 25.6 | 23.0 | 50.2 | 43.8 |
| Interest accrued on loans | 28.4 | 25.2 | 50.3 | 50.1 |
| Equity, net of dividends received | (11.7) | 2.7 | (11.4) | 8.4 |
| Provision for losses on inventories and receivables | 18.4 | 12.3 | 33.3 | 20.0 |
| Provision for tax, civil and labor contingencies | 44.9 | 4.0 | 55.0 | 15.6 |
| Gain on sale of fixed assets | (126.5) | 0.7 | (126.3) | 1.2 |
| Recognition of deferred income | (8.3) | (18.0) | (16.8) | (25.5) |
| Stock option expenses | 0.7 | 0.7 | 1.4 | 1.4 |
| Adjusted Net Income | 42.7 | 50.8 | 99.6 | 67.8 |
| Trade accounts receivable | (21.7) | (33.3) | 2.1 | 12.8 |
| Inventories | (83.1) | (2.0) | 6.6 | 124.8 |
| Taxes recoverable | (40.1) | 5.2 | (29.0) | 9.5 |
| Other receivables | (27.0) | (98.4) | (74.9) | (134.4) |
| Changes in operating assets | (171.9) | (128.5) | (95.2) | 12.7 |
| Trade accounts payable | 129.8 | (23.4) | (26.6) | (250.3) |
| Other payables | (31.5) | 92.3 | (60.8) | 37.5 |
| Change in operating liabilities | 98.4 | 68.9 | (87.4) | (212.8) |
| Cash Flow from Operating Activities | (30.8) | (8.8) | (83.0) | (132.3) |
| Additions of fixed and intangible assets | (33.8) | (35.4) | (61.1) | (79.0) |
| Cash on sale of fixed assets | 205.5 | - | 205.5 | - |
| Investment in subsidiary | - | - | - | (24.0) |
| Cash Flow from Investing Activities | 171.7 | (35.4) | 144.4 | (103.0) |
| Loans and financing | 0.2 | 173.6 | 202.7 | 474.7 |
| Repayment of loans and financing | (37.8) | (42.5) | (55.5) | (60.1) |
| Payment of interest on loans and financing | (16.2) | (15.0) | (38.2) | (49.0) |
| Payment of dividends | - | (2.8) | - | (2.8) |
| Cash Flow from Financing Activities | (53.7) | 113.3 | 109.0 | 362.7 |
| Cash, cash equivalents and securities at beginning of period | 628.5 | 254.5 | 545.3 | 196.2 |
| Cash, cash equivalents and securities at end of period | 715.6 | 323.6 | 715.6 | 323.6 |
| Change in Cash and Cash equivalents | 87.1 | 69.1 | 170.3 | 127.4 |

Note: the difference between the Cash Flow Statements and Adjusted Cash Flow Statements refers only to the account of Securities as Cash Equivalents.

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## ANNEX V <br> RESULTS BY SEGMENT - 2 Q13

| $2 \mathrm{Q13}$ (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | $\begin{gathered} \text { Cons.Finance } \\ 50 \% \end{gathered}$ | $\begin{gathered} \text { Insurance } \\ 50 \% \end{gathered}$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 2,184.6 | 9.6 | (1.7) | 2,192.4 | 179.6 | 24.1 | (42.5) | 2,353.6 |
| Taxes and Deductions | (347.9) | (0.8) | - | (348.7) | - | - | - | (348.7) |
| Net Revenue | 1,836.7 | 8.8 | (1.7) | 1,843.7 | 179.6 | 24.1 | (42.5) | 2,004.9 |
| Total Costs | $(1,307.2)$ | (3.4) | 1.7 | $(1,308.8)$ | (17.3) | (2.3) | - | $(1,328.4)$ |
| Gross Income | 529.5 | 5.4 | - | 534.9 | 162.3 | 21.9 | (42.5) | 676.6 |
| Selling expenses | (363.9) | - | - | (363.9) | (63.1) | (16.0) | 36.7 | (406.2) |
| General and administrative expenses | (87.6) | (4.4) | - | (92.0) | (0.4) | (2.9) | - | (95.3) |
| Provisions for loan losses | (5.1) | - | - | (5.1) | (82.1) | - | - | (87.2) |
| Equity in Subsidiaries | 13.5 | - | (0.7) | 12.8 | - | - | (12.8) | (0.0) |
| Other operating revenues, net | 73.4 | 0.0 | - | 73.4 | 1.6 | (0.2) | (1.4) | 73.5 |
| Total Operating Expenses | (369.7) | (4.4) | (0.7) | (374.8) | (143.9) | (19.1) | 22.5 | (515.3) |
| EBITDA | 159.8 | 1.0 | (0.7) | 160.1 | 18.4 | 2.8 | (19.9) | 161.3 |
| Depreciation and Amortization | (25.5) | (0.1) | - | (25.6) | (1.6) | (0.0) | 1.4 | (25.8) |
| EBIT | 134.3 | 0.9 | (0.7) | 134.5 | 16.7 | 2.8 | (18.6) | 135.5 |
| Financial Results | (59.7) | 0.1 | - | (59.5) | - | 1.8 | 5.8 | (51.9) |
| Operating Income | 74.7 | 1.1 | (0.7) | 75.0 | 16.7 | 4.6 | (12.8) | 83.5 |
| Income Tax and Social Contribution | (20.0) | (0.4) | - | (20.4) | (6.7) | (1.8) | - | (28.9) |
| Net Income | 54.7 | 0.7 | (0.7) | 54.7 | 10.0 | 2.8 | (12.8) | 54.7 |
| Gross Margin | 28.8\% | 61.6\% | 0.0\% | 29.0\% | 90.4\% | 90.7\% | 100.0\% | 33.7\% |
| EBITDA Margin | 8.7\% | 11.4\% | 41.6\% | 8.7\% | 10.2\% | 11.5\% | 47.0\% | 8.0\% |
| Net Margin | 3.0\% | 8.2\% | 41.6\% | 3.0\% | 5.6\% | 11.5\% | 30.1\% | 2.7\% |

## Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 159.8 | 1.0 | (0.7) | 160.1 | 18.4 | 2.8 | (19.9) | 161.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary costs | - |  | - | - | - | - | - | - |
| Extraordinary revenues | (126.4) | - | - | (126.4) | - | - | - | (126.4) |
| Extraordinary expenses | 61.1 | - | - | 61.1 | - | - | - | 61.1 |
| Adjusted deferred revenues | - | - | - | - | - | - | - | - |
| Adjusted EBITDA | 94.5 | 1.0 | (0.7) | 94.8 | 18.4 | 2.8 | (19.9) | 96.0 |
| Adjusted EBITDA Margin | 5.1\% | 11.4\% | 41.6\% | 5.1\% | 10.2\% | 11.5\% | 47.0\% | 4.8\% |
| Net Income | 54.7 | 0.7 | (0.7) | 54.7 | 10.0 | 2.8 | (12.8) | 54.7 |
| Extraordinary operational results | (65.3) | - | - | (65.3) | - | - | - | (65.3) |
| Extraordinary financial results | - | - | - | - | - | - | - | - |
| Tax over extraordinary results | 22.2 | - | - | 22.2 | - | - | - | 22.2 |
| Extraordinary tax credits | - | - | - | - | - | - | - | - |
| Adjusted Net Income | 11.5 | 0.7 | (0.7) | 11.5 | 10.0 | 2.8 | (12.8) | 11.5 |
| Adjusted Net Margin | 0.6\% | 8.2\% | 41.6\% | 0.6\% | 5.6\% | 11.5\% | 30.1\% | 0.6\% |

## ANNEX VI <br> RESULTS BY SEGMENT - 1H13

| 1H13 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons.Finance $50 \%$ | Insurance 50\% | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 4,308.2 | 18.9 | (3.4) | 4,323.7 | 352.5 | 45.3 | (84.3) | 4,637.2 |
| Taxes and Deductions | (712.7) | (1.6) | - | (714.3) | - | - | - | (714.3) |
| Net Revenue | 3,595.5 | 17.2 | (3.4) | 3,609.3 | 352.5 | 45.3 | (84.3) | 3,922.8 |
| Total Costs | $(2,573.0)$ | (6.7) | 3.4 | $(2,576.2)$ | (33.5) | (4.6) | - | $(2,614.4)$ |
| Gross Income | 1,022.5 | 10.6 | - | 1,033.1 | 319.0 | 40.7 | (84.3) | 1,308.4 |
| Selling expenses | (718.9) | - | - | (718.9) | (124.9) | (29.9) | 73.6 | (800.1) |
| General and administrative expenses | (177.1) | (9.0) | - | (186.0) | (0.7) | (6.1) | - | (192.9) |
| Provisions for loan losses | (10.0) | - | - | (10.0) | (164.2) | - | - | (174.2) |
| Equity in Subsidiaries | 24.1 | - | (1.2) | 22.8 | - | - | (22.8) | (0.0) |
| Other operating revenues, net | 81.8 | 0.0 | - | 81.8 | 3.8 | 0.0 | (2.8) | 82.9 |
| Total Operating Expenses | (800.2) | (8.9) | (1.2) | (810.3) | (286.0) | (36.0) | 47.9 | $(1,084.3)$ |
| EBITDA | 222.4 | 1.7 | (1.2) | 222.8 | 33.0 | 4.7 | (36.4) | 224.1 |
| Depreciation and Amortization | (50.1) | (0.2) | - | (50.2) | (3.3) | (0.0) | 2.8 | (50.7) |
| EBIT | 172.3 | 1.5 | (1.2) | 172.6 | 29.7 | 4.6 | (33.6) | 173.3 |
| Financial Results | (105.1) | 0.3 | - | (104.8) | - | 3.7 | 10.8 | (90.3) |
| Operating Income | 67.2 | 1.8 | (1.2) | 67.8 | 29.7 | 8.3 | (22.8) | 83.0 |
| Income Tax and Social Contribution | (11.8) | (0.6) | - | (12.4) | (11.9) | (3.3) | - | (27.6) |
| Net Income | 55.5 | 1.2 | (1.2) | 55.5 | 17.8 | 5.0 | (22.8) | 55.5 |
| Gross Margin | 28.4\% | 61.3\% | 0.0\% | 28.6\% | 90.5\% | 89.7\% | 100.0\% | 33.4\% |
| EBITDA Margin | 6.2\% | 9.6\% | 35.4\% | 6.2\% | 9.4\% | 10.3\% | 43.2\% | 5.7\% |
| Net Margin | 1.5\% | 7.0\% | 35.4\% | 1.5\% | 5.1\% | 11.1\% | 27.1\% | 1.4\% |

## Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 222.4 | 1.7 | (1.2) | 222.8 | 33.0 | 4.7 | (36.4) | 224.1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary costs | - | - | - | - | - | - | - | - |
| Extraordinary revenues | (126.4) | - | - | (126.4) | - | - | - | (126.4) |
| Extraordinary expenses | 61.1 | - | - | 61.1 | - | - | - | 61.1 |
| Adjusted deferred revenues | - | - | - | - | - | - | - | - |
| Adjusted EBITDA | 157.1 | 1.7 | (1.2) | 157.5 | 33.0 | 4.7 | (36.4) | 158.8 |
| Adjusted EBITDA Margin | 4.4\% | 9.6\% | 35.4\% | 4.4\% | 9.4\% | 10.3\% | 43.2\% | 4.0\% |
| Net Income | 55.5 | 1.2 | (1.2) | 55.5 | 17.8 | 5.0 | (22.8) | 55.5 |
| Extraordinary operational results | (65.3) | - | - | (65.3) | - | - | - | (65.3) |
| Extraordinary financial results | - | - | - | - | - | - | - | - |
| Tax over extraordinary results | 22.2 | - | - | 22.2 | - | - | - | 22.2 |
| Extraordinary tax credits | - | - | - | - | - | - | - | - |
| Adjusted Net Income | 12.4 | 1.2 | (1.2) | 12.4 | 17.8 | 5.0 | (22.8) | 12.4 |
| Adjusted Net Margin | 0.3\% | 7.0\% | 35.4\% | 0.3\% | 5.1\% | 11.1\% | 27.1\% | 0.3\% |

## ANNEX VII

RESULTS BY SEGMENT - 2 Q12

| $2 \mathrm{Q12}$ (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | $\begin{gathered} \text { Cons.Finance } \\ 50 \% \end{gathered}$ | $\begin{gathered} \text { Insurance } \\ 50 \% \end{gathered}$ | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receita Bruta | 1,965.1 | 7.9 | (1.4) | 1,971.7 | 167.4 | 20.6 | (35.1) | 2,124.6 |
| Impostos e Cancelamentos | (318.4) | (0.7) | - | (319.1) | - | - | - | (319.1) |
| Receita Líquida | 1,646.8 | 7.2 | (1.4) | 1,652.7 | 167.4 | 20.6 | (35.1) | 1,805.6 |
| Custo Total | $(1,174.6)$ | (2.6) | 1.4 | $(1,175.8)$ | (21.4) | (1.6) | - | $(1,198.7)$ |
| Lucro Bruto | 472.2 | 4.7 | - | 476.9 | 146.1 | 19.0 | (35.1) | 606.8 |
| Despesas com vendas | (327.2) | - | - | (327.2) | (61.2) | (13.2) | 29.0 | (372.5) |
| Despesas gerais e administrativas | (78.4) | (3.7) | - | (82.1) | (0.6) | (3.7) | - | (86.4) |
| Perda em liquidação duvidosa | (7.3) | - |  | (7.3) | (81.0) | - |  | (88.4) |
| Equivalência patrimonial | 5.3 | - | (0.8) | 4.4 | - | - | (4.4) | - |
| Outras receitas operacionais, líquidas | 15.7 | 0.1 | - | 15.8 | 1.9 | 0.1 | (1.7) | 16.1 |
| Total de Despesas Operacionais | (392.0) | (3.6) | (0.8) | (396.4) | (140.9) | (16.8) | 22.9 | (531.3) |
| EBITDA | 80.3 | 1.1 | (0.8) | 80.5 | 5.1 | 2.2 | (12.2) | 75.6 |
| Depreciação e amortização | (23.0) | (0.1) | - | (23.0) | (1.7) | (0.0) | 1.7 | (23.0) |
| EBIT | 57.3 | 1.0 | (0.8) | 57.5 | 3.5 | 2.1 | (10.5) | 52.6 |
| Resultado Financeiro | (57.3) | 0.2 | - | (57.1) | - | 2.0 | 6.1 | (49.0) |
| Lucro Operacional | (0.0) | 1.3 | (0.8) | 0.4 | 3.5 | 4.1 | (4.4) | 3.6 |
| IR / CS | 21.9 | (0.4) | - | 21.5 | (1.5) | (1.7) | - | 18.3 |
| Lucro Líquido | 21.9 | 0.8 | (0.8) | 21.9 | 1.9 | 2.5 | (4.4) | 21.9 |
| Margem Bruta | 28.7\% | 64.2\% | 0.0\% | 28.9\% | 87.2\% | 92.2\% | 100.0\% | 33.6\% |
| Margem EBITDA | 4.9\% | 15.2\% | 61.1\% | 4.9\% | 3.1\% | 10.4\% | 34.8\% | 4.2\% |
| Margem Líquida | 1.3\% | 11.6\% | 61.1\% | 1.3\% | 1.2\% | 12.0\% | 12.6\% | 1.2\% |

## Reconciliação do EBITDA pelas despesas extraordinárias

| EBITDA | 80.3 | 1.1 | (0.8) | 80.5 | 5.1 | 2.2 | (12.2) | 75.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Custos extraordinários | 7.5 | - | - | 7.5 | - | - | - | 7.5 |
| Receitas extraordinárias | - | - | - | - | - | - | - | - |
| Despesas extraordinárias | 3.3 | - | - | 3.3 | - | - | - | 3.3 |
| Ajuste receitas diferidas | (8.8) | - | - | (8.8) | - | - | - | (8.8) |
| EBITDA Ajustado | 82.3 | 1.1 | (0.8) | 82.6 | 5.1 | 2.2 | (12.2) | 77.7 |
| Margem EBITDA Ajustada | 5.0\% | 15.2\% | 61.1\% | 5.0\% | 3.1\% | 10.4\% | 34.8\% | 4.3\% |
| Lucro Líquido | 21.9 | 0.8 | (0.8) | 21.9 | 1.9 | 2.5 | (4.4) | 21.9 |
| Resultado operacional extraordinário | 2.1 | - | - | 2.1 | - | - | - | 2.1 |
| Resultado financeiro extraordinário | 10.6 | - | - | 10.6 | - | - | - | 10.6 |
| IR/CS s/ resultados extraordinários | (4.3) | - | - | (4.3) | - | - | - | (4.3) |
| Crédito de IR/CS extraordinário | (20.7) | - | - | (20.7) | - | - | - | (20.7) |
| Lucro Líquido Ajustado | 9.5 | 0.8 | (0.8) | 9.5 | 1.9 | 2.5 | (4.4) | 9.5 |
| Margem Líquida Ajustada | 0.6\% | 11.6\% | 61.1\% | 0.6\% | 1.2\% | 12.0\% | 12.6\% | 0.5\% |

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## ANNEX VIII

RESULTS BY SEGMENT - 1H12

| 1H12 (in R\$ million) | Retail | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated | Cons.Finance 50\% | Insurance 50\% | Eliminations | Consolidated Pro-Forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 3,950.8 | 15.7 | (2.7) | 3,963.8 | 324.9 | 39.0 | (70.6) | 4,257.2 |
| Taxes and Deductions | (644.0) | (1.4) | - | (645.3) | - | - | - | (645.3) |
| Net Revenue | 3,306.9 | 14.3 | (2.7) | 3,318.5 | 324.9 | 39.0 | (70.6) | 3,611.9 |
| Total Costs | $(2,376.3)$ | (5.4) | 2.7 | $(2,379.0)$ | (46.6) | (3.3) | (0.0) | $(2,428.9)$ |
| Gross Income | 930.6 | 8.9 | - | 939.5 | 278.3 | 35.7 | (70.6) | 1,182.9 |
| Selling expenses | (660.5) | - | - | (660.5) | (126.9) | (25.1) | 58.3 | (754.2) |
| General and administrative expenses | (164.6) | (7.3) | - | (172.0) | (1.5) | (6.4) | - | (179.9) |
| Provisions for loan losses | (11.4) | - | - | (11.4) | (157.1) | - |  | (168.5) |
| Equity in Subsidiaries | 0.1 | - | (1.4) | (1.3) | - | - | 1.3 |  |
| Other operating revenues, net | 8.8 | 0.2 | - | 9.0 | 0.2 | 0.0 | (3.4) | 5.7 |
| Total Operating Expenses | (827.7) | (7.1) | (1.4) | (836.2) | (285.4) | (31.4) | 56.2 | $(1,096.9)$ |
| EBITDA | 102.9 | 1.8 | (1.4) | 103.3 | (7.1) | 4.3 | (14.4) | 86.1 |
| Depreciation and Amortization | (43.7) | (0.1) | - | (43.8) | (3.3) | (0.0) | 3.4 | (43.7) |
| EBIT | 59.3 | 1.7 | (1.4) | 59.5 | (10.4) | 4.3 | (11.0) | 42.4 |
| Financial Results | (106.3) | 0.5 | - | (105.8) | - | 4.2 | 12.3 | (89.3) |
| Operating Income | (47.0) | 2.1 | (1.4) | (46.3) | (10.4) | 8.5 | 1.3 | (47.0) |
| Income Tax and Social Contribution | 28.2 | (0.7) | - | 27.5 | 4.0 | (3.4) | - | 28.2 |
| Net Income | (18.8) | 1.4 | (1.4) | (18.8) | (6.4) | 5.1 | 1.3 | (18.8) |
| Gross Margin | 28.1\% | 62.2\% | 0.0\% | 28.3\% | 85.6\% | 91.5\% | 100.0\% | 32.8\% |
| EBITDA Margin | 3.1\% | 12.6\% | 52.8\% | 3.1\% | -2.2\% | 11.0\% | 20.5\% | 2.4\% |
| Net Margin | -0.6\% | 9.9\% | 52.8\% | -0.6\% | -2.0\% | 13.1\% | -1.8\% | -0.5\% |

Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 102.9 | 1.8 | (1.4) | 103.3 | (7.1) | 4.3 | (14.4) | 86.1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary costs | 15.0 | - | - | 15.0 | - | - | - | 15.0 |
| Extraordinary revenues | - | - | - | - | - | - | - | - |
| Extraordinary expenses | 29.3 | - | - | 29.3 | - | - | - | 29.3 |
| Adjusted deferred revenues | (8.8) | - | - | (8.8) | - | - | - | (8.8) |
| Adjusted EBITDA | 138.5 | 1.8 | (1.4) | 138.9 | (7.1) | 4.3 | (14.4) | 121.6 |
| Adjusted EBITDA Margin | 4.2\% | 12.6\% | 52.8\% | 4.2\% | -2.2\% | 11.0\% | 20.5\% | 3.4\% |
| Net Income | (18.8) | 1.4 | (1.4) | (18.8) | (6.4) | 5.1 | 1.3 | (18.8) |
| Extraordinary operational results | 35.6 | - | - | 35.6 | - | - | - | 35.6 |
| Extraordinary financial results | 10.6 | - | - | 10.6 | - | - | - | 10.6 |
| Tax over extraordinary results | (15.7) | - | - | (15.7) | - | - | - | (15.7) |
| Extraordinary tax credits | (12.5) | - | - | (12.5) | - | - | - | (12.5) |
| Adjusted Net Income | (0.8) | 1.4 | (1.4) | (0.8) | (6.4) | 5.1 | 1.3 | (0.8) |
| Adjusted Net Margin | 0.0\% | 9.9\% | 52.8\% | 0.0\% | -2.0\% | 13.1\% | -1.8\% | 0.0\% |

## ANNEX IX <br> FINANCIAL STATEMENTS - CONSOLIDATED RESULTS (PRO-FORMA)

| CONSOLIDATED PRO-FORMA (R\$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| million) | 2 Q13 | V.A. | 2 Q12 | V.A | \% Chg. | 1H13 | V.A | 1H12 | V.A | \% Chg. |
| Gross Revenue | 4,637.2 | 118.2\% | 4,257.2 | 117.9\% | 8.9\% | 4,637.2 | 118.2\% | 4,257.2 | 117.9\% | 8.9\% |
| Taxes and Deductions | (714.3) | -18.2\% | (645.3) | -17.9\% | 10.7\% | (714.3) | -18.2\% | (645.3) | -17.9\% | 10.7\% |
| Net Revenue | 3,922.8 | 100.0\% | 3,611.9 | 100.0\% | 8.6\% | 3,922.8 | 100.0\% | 3,611.9 | 100.0\% | 8.6\% |
| Total Costs | $(2,614.4)$ | -66.6\% | $(2,428.9)$ | -67.2\% | 7.6\% | $(2,614.4)$ | -66.6\% | $(2,428.9)$ | -67.2\% | 7.6\% |
| Gross Income | 1,308.4 | 33.4\% | 1,182.9 | 32.8\% | 10.6\% | 1,308.4 | 33.4\% | 1,182.9 | 32.8\% | 10.6\% |
| Selling expenses | (800.1) | -20.4\% | (754.2) | -20.9\% | 6.1\% | (800.1) | -20.4\% | (754.2) | -20.9\% | 6.1\% |
| General and administrative expenses | (192.9) | -4.9\% | (179.9) | -5.0\% | 7.2\% | (192.9) | -4.9\% | (179.9) | -5.0\% | 7.2\% |
| Provisions for loan losses | (174.2) | -4.4\% | (168.5) | -4.7\% | 3.4\% | (174.2) | -4.4\% | (168.5) | -4.7\% | 3.4\% |
| Equity in Subsidiaries | 82.9 | 2.1\% | 5.7 | 0.2\% | 1351.3\% | 82.9 | 2.1\% | 5.7 | 0.2\% | 1351.3\% |
| Total Operating Expenses | $(1,084.3)$ | -27.6\% | $(1,096.9)$ | -30.4\% | -1.1\% | $(1,084.3)$ | -27.6\% | $(1,096.9)$ | -30.4\% | -1.1\% |
| EBITDA | 224.1 | 5.7\% | 86.1 | 2.4\% | 160.4\% | 224.1 | 5.7\% | 86.1 | 2.4\% | 160.4\% |
| Depreciation and Amortization | (50.7) | -1.3\% | (43.7) | -1.2\% | 16.1\% | (50.7) | -1.3\% | (43.7) | -1.2\% | 16.1\% |
| EBIT | 173.3 | 4.4\% | 42.4 | 1.2\% | 309.0\% | 173.3 | 4.4\% | 42.4 | 1.2\% | 309.0\% |
| Financial Results | (90.3) | -2.3\% | (89.3) | -2.5\% | 1.1\% | (90.3) | -2.3\% | (89.3) | -2.5\% | 1.1\% |
| Operating Income | 83.0 | 2.1\% | (47.0) | -1.3\% | -276.8\% | 83.0 | 2.1\% | (47.0) | -1.3\% | -276.8\% |
| Income Tax and Social Contribution | (27.6) | -0.7\% | 28.2 | 0.8\% | - | (27.6) | -0.7\% | 28.2 | 0.8\% | - |
| Net Income | 55.5 | 1.4\% | (18.8) | -0.5\% | -394.9\% | 55.5 | 1.4\% | (18.8) | -0.5\% | -394.9\% |

## Reconciliation of EBITDA for extraordinary expenses

| EBITDA | 224.1 | $5.7 \%$ | 86.1 | $2.4 \%$ | - | 224.1 | $5.7 \%$ | 86.1 | $2.4 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary costs | - | $0.0 \%$ | 15.0 | $0.4 \%$ | - | - | $0.0 \%$ | 15.0 | $0.4 \%$ |
| Extraordinary revenues | $(126.4)$ | $-3.2 \%$ | - | $0.0 \%$ | - | $(126.4)$ | $-3.2 \%$ | - | $0.0 \%$ |
| Extraordinary expenses | 61.1 | $1.6 \%$ | 29.3 | $0.8 \%$ | - | 61.1 | $1.6 \%$ | 29.3 | $0.8 \%$ |
| Adjusted deferred revenues | - | $0.0 \%$ | $(8.8)$ | $-0.2 \%$ | - | - | $0.0 \%$ | $(8.8)$ | $-0.2 \%$ |
| Adjusted EBITDA | 158.8 | $4.0 \%$ | 121.6 | $3.4 \%$ | - | 158.8 | $4.0 \%$ | 121.6 | $3.4 \%$ |
|  |  |  |  |  |  |  | - |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Net Income | 55.5 | $1.4 \%$ | $(18.8)$ | $-0.5 \%$ | - | 55.5 | $1.4 \%$ | $(18.8)$ | $-0.5 \%$ |
| Extraordinary operational results | $(65.3)$ | $-1.7 \%$ | 35.6 | $1.0 \%$ | - | $(65.3)$ | $-1.7 \%$ | 35.6 | $1.0 \%$ |
| Extraordinary financial results | - | $0.0 \%$ | 10.6 | $0.3 \%$ | - | - | $0.0 \%$ | 10.6 | $0.3 \%$ |
| Tax over extraordinary results | 22.2 | $0.6 \%$ | $(15.7)$ | $-0.4 \%$ | - | 22.2 | $0.6 \%$ | $(15.7)$ | $-0.4 \%$ |
| Extraordinary tax credits | - | $0.0 \%$ | $(12.5)$ | $-0.3 \%$ | - | - | $0.0 \%$ | $(12.5)$ | $-0.3 \%$ |
| Adjusted Net Income | 12.4 | $0.3 \%$ | $(0.8)$ | $0.0 \%$ | - | 12.4 | $0.3 \%$ | $(0.8)$ | $0.0 \%$ |

## ANNEX $X$ <br> BREAKDOWN OF SALES AND NUMBER OF STORES BY CHANNEL

| Gross Revenue by Channel (R\$ million) |  |  |  |  | Growth |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2 Q13 | V.A. | 2 Q12 | V.A. | Total |
| Virtual Stores | 101.0 | 4.6\% | 88.7 | 4.5\% | 13.9\% |
| Website | 298.4 | 13.7\% | 263.5 | 13.4\% | 13.3\% |
| Subtotal - Virtual Stores | 399.5 | 18.3\% | 352.2 | 18.0\% | 13.4\% |
| Conventional Stores | 1,778.6 | 81.7\% | 1,609.3 | 82.0\% | 10.5\% |
| Total | 2,178.1 | 100.0\% | 1,961.5 | 100.0\% | 11.0\% |
| Gross Revenue by Channel (R\$ million) |  |  |  |  |  |
|  |  |  |  |  | Growth |
|  | 1H13 | V.A. | 1H12 | V.A. | Total |
| Virtual Stores | 194.9 | 4.5\% | 173.9 | 4.4\% | 12.1\% |
| Website | 599.3 | 13.9\% | 512.0 | 13.0\% | 17.0\% |
| Subtotal - Virtual Stores | 794.1 | 18.5\% | 685.9 | 17.4\% | 15.8\% |
| Conventional Stores | 3,505.4 | 81.5\% | 3.260 .2 | 82.6\% | 7.5\% |
| Total | 4,299.5 | 100.0\% | 3.946 .0 | 100.0\% | 9.0\% |
|  |  |  |  |  |  |
| Number of stores per channel - End of the period |  |  |  | Growth |  |
|  | Jun-13 | Part(\%) | Jun-12 | Part(\%) | Total |
| Virtual Stores | 106 | 14.5\% | 106 | 14.5\% | - |
| Website | 1 | 0.1\% | 1 | 0.1\% | - |
| Subtotal - Virtual Stores | 107 | 14.6\% | 107 | 14.6\% | - |
| Conventional Stores | 626 | 85.4\% | 624 | 85.4\% | 2 |
| Total | 733 | 100.0\% | 731 | 100.0\% | 2 |
|  |  |  |  |  |  |
| Total Sales Area ( $\mathrm{m}^{2}$ ) | 464,379 | 100.0\% | 457,394 | 100\% | 1,5\% |

Note: In compliance with Technical Pronouncement CPC 36, the booking of revenues from the exclusive funds whose quotas are $100 \%$ owned by Magazine Luiza changed from financial income to operating income from services in the retail segment, totaling R $\$ 6.5$ million in 2 Q 13 , versus $\mathrm{R} \$ 3.7$ million in 2 Q 12 . The differences in gross revenue from the retail segment in the breakdown by channel and income statement refer to these classifications.

# Magazine Luiza S.A <br> 2 Q13 Earnings Release <br> RESULTS CONFERENCE CALL <br> Conference Call in Portuguese/English (with simultaneous interpreting) <br> August 7, 2013 (Wednesday) <br> 11:00 a.m. - Brasilia Time <br> 10:00 a.m. - US EST <br> Callers from Brazil: <br> Dial-in: +55 11 2188-0155 <br> Access code: Magazine Luiza <br> Webcast link: <br> http://webcast.mzvaluemonitor.com/Cover.aspx?Platformld=1477 <br> Callers from other countries: <br> Dial-in: +1 646 843-6054 <br> Access code: Magazine Luiza <br> Webcast link: <br> http://webcast.mzvaluemonitor.com/Cover.aspx?PlatformId=1480 <br> Replay (available for 7 days): <br> Dial-in: +55 11 2188-0155 <br> Portuguese version: Magazine Luiza/ English version: Magazine Luiza 

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## About Magazine Luiza

Founded in 1957, Magazine Luiza is one of Brazil's largest retail chains focused on durable goods, actively engaged in Brazil's low income classes. To strengthen its relationship with its customers, Magazine Luiza innovated in 2001 by entering into an alliance with Itaú Unibanco to create Luizacred. In 2005, Magazine Luiza once again innovated when it became the first retailer to control an insurance company, Luizaseg, in partnership with Cardif of the BNP Paribas group. And in 2010, Magazine Luiza acquired Lojas Maia, one of the largest retail chains with a presence in all the states across Northeast Brazil - the fastest growing region in the country. In June 2011, it acquired Baú da Felicidade stores.

## EBITDA, Adjusted EBITDA and Adjusted Net Income

EBITDA (earnings before income and social contribution taxes, financial income and expenses, depreciation and amortization) is not a financial performance measure under the accounting practices adopted in Brazil. Because it does not consider expenses intrinsic to the business, EBITDA has limitations that affect its use as a profitability or liquidity indicator. EBITDA should not be considered an alternative to net income or operating cash flow. In addition, EBITDA does not have a standard meaning, and our definition may not be comparable with the definitions adopted by other companies. Non-recurring results used to calculate adjusted EBITDA and adjusted net income should not be considered an alternative to EBITDA and net income according to the accounting practices adopted in Brazil.

## Disclaimer

The statements herein related to business prospects, future estimates of operating and financial results, and those related to Magazine Luiza's growth prospects are merely estimates and, as such, are based solely on the expectations of the Executive Board regarding the future of the Company's business. These expectations largely depend on approvals and licenses for the projects, market conditions, performance of the Brazilian economy, the sector and the international markets and are, therefore, subject to changes without prior notice. This performance report includes accounting and non-accounting data such as pro forma operating and financial results and projections based on the expectations of the Company's Management. The non-accounting data were not reviewed by the Company's independent auditors.

