(Convenience Translation into English from the Original Previously Issued in Portuguese)

## Magazine Luiza S.A.

Interim Individual and Consolidated Financial Statements for the Period Ended September 30, 2011 and Independent Auditor's Report

## Deloitte

## REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Shareholders, Board of Directors and Management of Magazine Luiza. S.A.
Franca - SP

## Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Magazine Luiza S.A. and its subsidiaries and jointly owned subsidiaries (the "Company"), included in the Interim Financial Information Form (ITR), which comprises the balance sheets as of September 30, 2011, and the related income statements for the three and nine months period then ended and statements of changes in equity and statements of cash flows for the nine months period then ended, and a summary of significant accounting policies and other selected explanatory notes.

Management is responsible for the preparation and fair presentation of the individual interim financial information in accordance with CPC 21 - Interim Financial Reporting and the consolidated interim financial information in accordance with CPC 21 and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the presentation of such information in accordance with the standards issued by the Brazilian Securities Commission (CVM), applicable to the preparation of Interim Financial Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

## Scope of review

We conducted our review in accordance with Brazilian and international standards on review of interim financial information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with standards on auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## Conclusion on the individual interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual interim financial information included in the ITR referred to above is not prepared, in all material respects, in accordance with CPC 21 applicable to the preparation of Interim Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities Commission.

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## Conclusion on the consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated interim financial information included in the ITR referred to above is not prepared, in all material respects, in accordance with CPC 21 and IAS 34 applicable to the preparation of Interim Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities Commission.

## Other matters

## Interim statements of value added

We have also reviewed the individual and consolidated interim statements of value added ("DVA"), for the nine months period ended September 30, 2011, prepared under Management's responsibility, the presentation of which is required by the standards issued by the Brazilian Securities Commission applicable to the preparation of Interim Financial Information (ITR), and is considered as supplemental information for IFRS that does not require a presentation of DVA. These statements were subject to the same review procedures described above and, based on our review, nothing has come to our attention that causes us to believe that they are not prepared, in all material respects, in accordance with interim financial information.

## Financial statements translated to English language

The accompanying interim financial information has been translated into English for the convenience of readers outside Brazil.

Campinas, November 10, 2011

DELOITTE TOUCHE TOHMATSU
Auditores Independentes

Edgar Jabbour
Engagement Partner

# (Convenience Translation into English from the Original Previously Issued in Portuguese) 

## MAGAZINE LUIZA S.A.

NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE PERIOD ENDED SEPTEMBER 30, 2011
(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

## 1. OPERATIONS

Magazine Luiza S.A. (the "Company") is primarily engaged in the retail sale of consumer goods (mainly home appliances, electronics and furniture), through its physical and virtual stores or through e-commerce. Its parent and holding company is LTD. Administração e Participação S.A.

At September 30, 2011, the Company had 683 stores and 8 distribution centers located in Brazil's southern, southeastern, mid-western and northern regions.

The Company holds ownership interest in other companies, as described below:
a) Luizacred S.A. - Companhia de Crédito, Financiamento e Investimento ("Luizacred") Subsidiary jointly controlled with Banco Itaúcard S.A., engaged in the offer, distribution and sale of financial products and services to the customers of Magazine Luiza's store chain;
b) Luizaseg Seguros S.A. ("Luizaseg") - Subsidiary jointly controlled with NCVP Participações Societárias S.A., a subsidiary of Cardif do Brasil Seguros e Previdência S.A., engaged in the development, sale and management of extended warranties for any kind of product sold in Brazil, to the customers of Magazine Luiza's store chain;
c) Luiza Administradora de Consórcios Ltda. ("LAC") - Wholly-owned subsidiary engaged in the management of consortium groups created to purchase vehicles, motorcycles, home appliances and furniture;
d) F.S. Vasconcelos \& Cia Ltda. ("Lojas Maia") - Wholly-owned subsidiary, represented by a store chain, operating in the same business segment as Magazine Luiza in the Northeast region, acquired in July 2010;
e) NEW UTD Utilidades Domésticas S.A. ("New-Utd") - Wholly-owned subsidiary, represented by a store chain, operating in the same business segment as Magazine Luiza, acquired this year.

Magazine Luiza S.A. and its subsidiaries and jointly-owned subsidiaries are hereinafter referred to as "Group" for purposes of this report, unless otherwise indicated through specific information.
2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1. Accounting policies

The Company's and its subsidiaries' information for the period ended September 30, 2011 has been prepared in accordance with CVM Resolution 581, of July 31, 2009, which approved technical pronouncement CPC 21 ("CPC 21") and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB).

The accounting policies adopted in preparing the individual and consolidated interim information are consistent with those adopted and disclosed in the financial statements for the year ended December 31, 2010 and, therefore, should be read together.

The individual financial statements present the valuation of investments in subsidiaries and jointly-owned subsidiaries under the equity method. Therefore, these individual financial statements are not considered fully compliant with IFRS, which require these investments to be stated at fair value or cost in the Company's individual financial statements.

There is no difference between the consolidated shareholders' equity and the consolidated net income attributable to the Company's shareholders, disclosed in the consolidated financial statements prepared in accordance with IFRS and with the accounting practices adopted in Brazil, and the Company's shareholders' equity and net income, disclosed in the individual financial statements prepared in accordance with accounting practices adopted in Brazil. Accordingly, the Company opted for presenting these individual and consolidated financial statements in a single set.

The income statement, statement of changes in equity and statement of cash flows disclosed as an integral part of the interim financial statements for the period ended September 30, 2010, prepared and presented by the Company for the first time for comparative purposes only, have been prepared in accordance with the Brazilian and IFRS practices, based on the same accounting policies adopted for the year ended December 31, 2010 and are consistent with the accounting practices used for the period ended September 30, 2011.

The purpose of the statement of value added (DVA) is to disclose the wealth created by the Company and its distribution during a certain reporting period, and is presented as required by the Brazilian Corporate Law, as an integral part of its individual financial statements, and as supplemental information to the consolidated financial statements, since this statement is not required by IFRS.
2.2. Standards, interpretations and alterations of existing policies taking effect on September 30, 2011 and which did not have relevant impact on the financial statements of the Company.

The interpretations and alterations of the existing standards below were edited until September 30, 2011. However, they did not have relevant impact on the financial statements of the Company:

| Standard | Main requirements | Enter into force date |
| :--- | :--- | :--- |
| Improvements in IFRS - 2010 | Several accounting declaration changes | Applicable to annual periods beginning <br> on or after January 1 $1^{\text {st }}, 2011$ |
| Amendments to IFRS 1 | Limited exemption of comparative <br> disclosures of IFRS 7 for <br> early users | Applicable to annual periods beginning on <br> or after July $1^{\text {st }}$, 2010 |
| Amendments to IAS 24 | Related parties disclosure | Applicable to annual periods beginning on <br> or after January 1 $1^{\text {st }}, 2011$ |
| Amendments to IFRIC 14 | Prepayment of minimum loan <br> requirements | Applicable to annual periods beginning on <br> or after January $1^{\text {st }}, 2011$ |

Standard
Main requirements Enter into force date

Amendments to IAS 32

IFRIC 19
Issuing rights rating
Applicable to annual periods beginning

Extinguishing financial liabilities with equity instruments
on or after February $1^{\text {st }}, 2010$

Applicable to annual periods beginning on or after July $1^{\text {st }}, 2010$
2.3. Standards, interpretations and changes of existing policies which are not in force yet and were not adopted previously by the Company.

The following standards and changes to policies were published and are compulsory for the accounting periods of the Company as of April ${ }^{\text {st }}, 2011$ or after this date or for subsequent periods. However, the Company has not previously adopted these standards and changes of policies.
Standard
IFRS 9 (as amended in
Amendments to IFRS 1
Amendments to IFRS 7

Amendments to IAS 12

IAS 28 (Revised in 2011)
"Investments in Related
Companies and Entities with
Shared Control"

IAS 27 (Revised in 2011), "Separate Financial Statements"

IFRS 10 "Consolidated Financial Statements"

Main requirements
inancial instruments

Elimination of fixed dates for IFRS early adopters

Disclosures - transfers of financial assets

## Date of effectiveness

Applicable to annual periods beginning on or after January $1^{\text {st }}, 2013$

Applicable to annual periods beginning on or after July $1^{\text {st }}, 2011$

Applicable to annual periods beginning on or after July $1^{\text {st }}, 2011$

Deferred taxes - recovery of underlying Applicable to fiscal years beginning on assets when the asset is measured by the or after January $1^{\text {st }}, 2012$ fair value model according to IAS 40

Revision of IAS 28 to include the changes Applicable to fiscal years beginning on introduced by IFRS 10,11 and 12 or after January $1^{\text {st }}, 2013$

Requirements of IAS 27 related to Applicable to fiscal years beginning on consolidated financial statements are or after January $1^{\text {st }}, 2013$ replaced by IFRS 10. Requirements for separate financial statements are maintained.

Replaces IAS 27 in relation to the Applicable to fiscal years beginning on requirements applicable to consolidated or after January $1^{\text {st }}, 2013$ financial statements and to SIC 12. IFRS 10 determined one single consolidation model based on control, regardless of the nature of the investment.

IFRS 11 "Shared Contracts"

IFRS 12 "Disclosure of Interest in Other Entities"

Eliminated the proportional consolidation Applicable to fiscal years beginning on model for the entities with shared control, or after January 1 ${ }^{\text {st }}, 2013$
maintaining the model only by the equity method. Also eliminated the concept of "assets with shared control", maintaining only "operations with shared control" and "entities with shared control".

Improves the reporting requirements of Applicable to fiscal years beginning on the entities which are or not consolidated or after January $1^{\text {st }}, 2013$
in which the entities have influence.

Standard

IFRS 13 "Measurements of Fair Value"

Amendments to IAS 19
"Employee Benefits"

Main requirements

Replaces and consolidates all the guidelines and requirements related to measurement of fair value contained in other IFRS pronouncements into one single pronouncement. IFRS 13 defines fair value, advises how to determine fair value and the reporting requirements related to measurement of the fair value. However, it does not introduce any new requirement or change in relation to items which must be measured to fair value, which remain in the original pronouncements.

Elimination of the "corridor approach", Applicable to fiscal years beginning on being the actuarial gains or losses or after January $1^{\text {st }}, 2013$
recognized as other comprehensive income in pension plans and results for other long term benefits, when incurred, among other changes.

The Company's Management will evaluate the impact of the adoption of these pronouncements and interpretations on the financial statements and will adopt them in accordance with the respective effectiveness.

The Accounting Declarations Committee ("CPC") has not yet edited the respective pronouncements and modifications related to the new and reviewed IFRS which were presented previously. Due to the commitment of the CPC and of the Brazilian Securities and Exchange Commission (CVM in Portuguese) to maintain updated the collection of standards issued based on the updates made by the International Accounting Standards Board ("IASB"), it is expected that these pronouncements and modifications will be edited by the CPC and approved by the CVM by the date of their compulsory application.
3. UNDISCLOSED NOTES INCLUDED IN THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2010, NOT PRESENTED IN THIS INTERIM FINANCIAL INFORMATION

The interim statements are presented in accordance with technical pronouncement CPC 21 and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB). The preparation of these interim statements requires management to make judgment on the relevance and changes to be disclosed in the explanatory information. Accordingly, these interim statements include selected explanatory information and do not comprise all the explanatory information for the year ended December 31, 2010. As permitted by Circular Letter $03 / 2011$ issued by the CVM, the following explanatory information is no longer presented:

- Recoverable taxes (Note 8);
- Taxes payable (Note 17);


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- Taxes in installments (Note 18);
- Information on the nature of the expenses recognized in the income statement (Note 24);
- Employee benefits (Note 27);
- Profit sharing (Note 28);
- Commitments (Note 33);
- Statement of cash flows (Note 34); and
- Insurance (Note 35).


## 4. CASH AND CASH EQUIVALENTS AND SECURITIES

### 4.1. CASH AND CASH EQUIVALENTS

|  | Average rates | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Cash and cash equivalents |  | 10,590 | 8,806 | 12,734 | 10,292 |
| Banks |  | 16,006 | 147,629 | 42,996 | 255,702 |
| Financial assets measured at fair value through profit or loss: |  |  |  |  |  |
| Held-for-Trading Securities |  |  |  |  |  |
| Bank Deposit Certificates | 100.34\% CDI | 6,707 | 4,155 | 16,121 | 11,148 |
| Non-exclusive Investment Funds | 90.5\% CDI | 487 | 20,673 | 6,117 | 51,723 |
| Total Cash and cash equivalents |  | $\underline{\underline{33,790}}$ | $\underline{\underline{181,263}}$ | $\underline{\underline{77,968}}$ | $\underline{\underline{328,865}}$ |

### 4.2. SECURITIES

| Financial assets measured at fair value through profit or loss: | Average rates | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Held-for-Trading Securities |  |  |  |  |  |
| Non-exclusive investment funds | 105\% CDI | - | - | 30,340 | 30,458 |
| Exclusive investment funds: |  |  |  |  |  |
| Investment fund quotas | (a) | 44,158 | - | 44,158 |  |
| Public securities | (a) | 67,790 | - | 67,790 | - |
| Repo operations | (a) | 22,723 | - | 22,723 |  |
| Time deposits and other securities | (a) | 73,437 | - | 73,437 | - |
| Available-for-Sale Securities |  |  |  |  |  |
| Public fixed income securities - LFT | 100\% Selic | - | - | 56,390 | 48,225 |
| Total Securities |  | 208,108 | - | $\underline{\underline{294,838}}$ | $\underline{\underline{78,683}}$ |
| Current assets |  | 208,108 | - | 259,474 | 46,732 |
| Noncurrent assets |  | - | - | 35,364 | 31,951 |
| Total |  | $\underline{\underline{208,108}}$ | - | $\underline{\underline{294,838}}$ | $\underline{\underline{78,683}}$ |

(a) Considers the exclusive fixed income investment fund. On September 30, 2011 the portfolio was distributed into the four categories listed above, which are linked to financial operations securities, indexed to the Interbank Deposit Rate (CDI), to return the average profitability of $103 \%$ of the CDI to the Company.

## 5. ACCOUNTS RECEIVABLE

|  | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Trade accounts receivable: |  |  |  |  |
| Debit and credit cards (a) | 262,983 | 273,503 | 331,297 | 306,200 |
| Own financed accounts receivable | 54,572 | 60,076 | 63,474 | 121,406 |
| Complementary warrant agreements | 27,739 | 27,494 | 27,789 | 27,494 |
| Loan operation | - | - | 1,505,865 | 1,179,822 |
| Others |  |  |  | 844 |
| Total trade accounts receivable | 345,294 | 361,073 | 1,918,425 | 1,635,766 |
| Arising from sales agreements (b) | 100,188 | 103,651 | 114,623 | 105,765 |
| Allowance for doubtful accoutns | $(23,921)$ | $(28,172)$ | $(251,755)$ | $(182,924)$ |
| Adjustment to present value | $(14,465)$ | $(12,189)$ | $(16,747)$ | $(15,222)$ |
| Total trade accounts receivable | 407,096 | 424,363 | 1,764,546 | 1,543,385 |
| Current assets | 405,806 | 422,702 | 1,758,287 | 1,524,671 |
| Noncurrent assets | 1,290 | 1,661 | 6,259 | 18,714 |

Trade accounts receivable described above are classified as receivables and, consequently, measured at amortized cost.

Trade accounts receivable were assigned to secure borrowings in the amount of R\$183,851 as of September 30, 2011 (R\$231,284 as of December 31, 2010), represented by credit card receivables.
(a) As to the balance receivable from credit card sales, the Company and its subsidiaries Lojas Maia and New-Utd, receive amounts from credit card companies in two ways: i) on the same dates and in the number of installments selected when the product is sold, and ii) in cash, as advances from credit cards, which amounted to $\mathrm{R} \$ 344,878$ as of September 30, 2011 ( $\mathrm{R} \$ 235,007$ as of December 31, 2010), over which a discount between $105.5 \%$ and $107 \%$ of CDI is applied, which is recognized in income (loss) under "financial expenses". The Company, through advances from credit cards, transfers to the credit card companies and financial institutions all risks of default by customer.
(b) Refer to bonuses on products to be receiver from suppliers, arising from the fulfillment of the volume of purchase and a portion of agreements defining the supplier's interest in the disbursement related to advertising and marketing (joint advertising).

Changes in allowance for doubtful accounts are as follows:

| Company |  |  | Consolidated |  |
| :--- | :--- | :--- | :--- | :---: |
|  | $\underline{9 / 30 / 2010}$ |  | $\underline{9 / 30 / 2011} \quad \underline{9 / 30 / 2010}$ |  |

Balance in the beginning of the period
(+) Additions
(-) Write-offs
Balance in the end of the period

| $(28,172)$ | $(29,698)$ | $(182,924)$ | $(186,636)$ |
| :--- | ---: | :--- | :--- |
| $(12,665)$ | $(8,076)$ | $(177,134)$ | $(117,093)$ |
| 16,916 | $\underline{4,915}$ | $\underline{108,303}$ | $\underline{125,602}$ |
| $\underline{(23,921)}$ | $\underline{(32,859)}$ | $\underline{(251,755)}$ | $\underline{(178,127)}$ |

The aging list of trade accounts receivable is as follows:

| Company |  | Consolidated |  |
| :--- | :--- | :--- | :--- |
|  | $\underline{9 / 30 / 2011}$ | $\underline{2 / 31 / 2010}$ | $\underline{12 / 31 / 2010}$ |

Current:
Up to 30 days
Between 31 and 60 days
Between 61 and 90 days
Between 91 and 180 days
Between 181 and 360 days
Over 361 days
Past due:
Up to 30 days
Between 31 and 60 days
Between 61 and 90 days
Between 91 and 180 days
Between 181 and 360 days
Over 361 days

Total

## 6. INVENTORIES

| Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: |
| 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| 812,041 | 721,936 | 989,031 | 843,376 |
| 4,672 | 3,310 | 8,043 | 3,522 |
| 3,774 | 2,901 | 3,945 | 2,901 |
| $\underline{\underline{820,487}}$ | 728,147 | $\underline{1,001,019}$ | $\underline{\underline{849,799}}$ |

Goods for resale (a) Material for consumption
Advances to suppliers
Total

| 63,681 | 44,927 | 506,418 | 288,252 |
| :---: | :---: | :---: | :---: |
| 32,745 | 57,521 | 292,362 | 293,166 |
| 26,646 | 50,286 | 199,980 | 185,258 |
| 114,792 | 101,698 | 380,871 | 376,952 |
| 87,378 | 91,398 | 252,358 | 275,649 |
| 3,844 | 3,442 | 9,156 | 20,939 |
| 329,086 | 349,272 | 1,641,145 | 1,440,216 |
| 4,728 | 3,067 | 30,502 | 30,050 |
| 2,903 | 2,086 | 17,345 | 29,068 |
| 2,245 | 1,624 | 26,049 | 18,068 |
| 6,332 | 4,752 | 79,080 | 44,186 |
| - | 240 | 124,295 | 74,141 |
|  | 32 | 9 | 37 |
| 16,208 | 11,801 | 277,280 | 195,550 |
| $\underline{\underline{345,294}}$ | $\underline{\underline{361,073}}$ | $\underline{\underline{1,918,425}}$ | $\underline{\underline{1,635,766}}$ |

(a) The balance of goods for resale includes reverse charge State VAT (ICMS) in the amount of R\$224,987 on September 30, 2011 (R\$148,990 on December 31, 2010), which are basis to calculate the acquisition cost of goods. This tax will be realized when inventories are resold and corresponding entry is recorded under "cost of goods sold". The balance still includes the adjustments to present value on the balance of trade accounts payable, in the amount of $\mathrm{R} \$ 12,229$ on September 30, 2011 ( $\mathrm{R} \$ 11,402$ on December 31, 2010) for the Company and R\$ 14,428 on September 30, 2011 ( $\mathrm{R} \$ 13,670$ on December 31, 2010) for the Consolidated.

Changes in the provision for losses and adjustment to net realizable value of goods for resale, which reduced the balance of inventories, are as follows:

Balance as of December 31, 2010
Inventories, written-off or sold
Recognition of provision
Balance as of September 30, 2011

| Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: |
| 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |
| $(18,597)$ | $(31,519)$ | $(32,629)$ | $(31,519)$ |
| 8,619 | 11,837 | 16,519 | 11,837 |
| $(1,187)$ | $(1,789)$ | $(1,336)$ | $(1,789)$ |
| $(11,165)$ | (21,471) | $(17,446)$ | (21,471) |

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## 7. RELATED-PARTY TRANSACTIONS

a) Related-party balance:

| Current Assets | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Commissions for services provided |  |  |  |  |
| Jointly-owned subsidiaries: |  |  |  |  |
| Luizacred (i) | 27,132 | 24,105 | 23,611 | 13,069 |
| Luizaseg (ii) | 7,934 | 11,867 | 4,020 | 5,934 |
|  | 35,066 | 35,972 | 27,631 | 19,003 |
| Wholly - owned subsidiary: <br> Group of Consortia ("LAC") (iii) | 1,227 | 405 | - | - |
| Reimbursement of expenses and expenditures on consortium winning |  |  |  |  |
| Wholly - owned subsidiary: |  |  |  |  |
| Group of Consortia ("LAC") (iii) | 16 | 98 | 278 | 98 |
| New-Utd (ix) | 13,975 | - | - |  |
| Lojas Maia (iv) | 18,072 | 3,664 |  | - |
|  | 32,063 | 3,762 | 278 | 98 |
| Reimbursement of expenses related to the IPO |  |  |  |  |
| Selling shareholders | 3,290 | - | 3,290 | - |
| Receivable for the sale by credit cards |  |  |  |  |
| Luisa Cred (i) | 10.846 | - | 10.846 | - |
| Sales to related parties |  |  |  |  |
| New-Utd (ix) | 28,698 | - | - | - |
| Joint controlling shareholder of Luizacred: |  |  |  |  |
| Itaúcard S.A. (v) | - | - | - | 497 |
| Controlled by the Company's controlling shareholders: |  |  |  |  |
| MTG Administração, Assessoria e Participações S.A. (vi) | - - | - | - | 16,420 |
|  | 26,698- | - | - | 16,917 |
| Total current assets | $\underline{\underline{111,190}}$ | $\underline{\underline{40,139}}$ | $\underline{\underline{42,045}}$ | $\underline{\underline{36,018}}$ |
|  |  | pany | Con | lidated |
| Current Liabilities | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Service receipt transfers |  |  |  |  |
| Jointly-owned subsidiaries: |  |  |  |  |
| Luizacred (i) | 8,436 | 4,676 | 7,747 | 2,338 |
| Luizaseg (ii) | $\underline{12,734}$ | 19,567 | 6,369 | 9,783 |
|  | 21,170 | 24,243 | 14,116 | 12,121 |
| Wholly - owned subsidiary: |  |  |  |  |
| Group of Consortia ("LAC") (iii) | 432 | 493 | 403 | 493 |
| Rentals payable and other transfers |  |  |  |  |
| Controlled by the Company's controlling shareholders: |  |  |  |  |
| MTG Administração, Assessoria e Participações S.A. (vi) | 826 | 607 | 826 | 607 |
| PJD Agropastoril Ltda. (viii) | 30 | - | 295 | - |
| Other related parties | - |  | - | 13 |
|  | 856 | 607 | 1,121 | 620 |
| Publicity and advertising service contracts payable |  |  |  |  |
| Controlled by the Company's controlling shareholders: ETCO - Empresa Técnica de Comunicação Ltda. (vii) | 5,329 | 8,432 | 5,329 | 8,432 |
| Total current liabilities | $\underline{\underline{27,787}}$ | $\underline{\underline{33,775}}$ | $\underline{\underline{20,969}}$ | $\underline{\underline{21,666}}$ |

b) Related-party transactions

|  | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Jointly-owned subsidiaries: |  |  |  |  |  |  |  |  |
| Luizacred (i) | 91,718 | 56,923 | 45,859 | 28,462 | 31,897 | 23,452 | 15,948 | 11,726 |
| Luizaseg (ii) | 62,318 | 53,113 | 31,159 | 26,557 | 22,648 | 19,132 | 11,324 | 9,566 |
|  | 154,036 | 110,036 | 77,018 | 55,019 | 54,545 | 42,584 | 27,272 | 21,292 |
| Wholly - owned subsidiary: |  |  |  |  |  |  |  |  |
| LAC - Group of Consortia (iii) | 3,609 | 2,489 | - | - | 1,214 | 998 | - | - |
| Reimbursement of shared expenses |  |  |  |  |  |  |  |  |
| Joint-ventures |  |  |  |  |  |  |  |  |
| Luizacred (i) | 35,030 | 27,948 | 17,515 | 13,974 | 11,201 | 13,552 | 5,600 | 6,776 |
| Profit on sale of fixed assets |  |  |  |  |  |  |  |  |
| Controlled by the Company's controlling shareholders: |  |  |  |  |  |  |  |  |
| Total revenues | $\underline{\underline{203,336}}$ | $\underline{\underline{140,473}}$ | $\underline{\underline{105,194}}$ | $\underline{\underline{68,993}}$ | $\underline{\underline{66,960}}$ | $\underline{\underline{57,134}}$ | $\underline{\underline{32,872}}$ | $\underline{\underline{28,068}}$ |
| Rental of commercial buildings expenses |  |  |  |  |  |  |  |  |
| Controlled by the Company's controlling shareholders: |  |  |  |  |  |  |  |  |
| MTG Administração, Assessoria e Participações S.A. (vi) | $(4,530)$ | $(3,766)$ | $(4,530)$ | $(3,766)$ | (969) | $(1,338)$ | (969) | $(1,338)$ |
| PJD Agropastoril Ltda. (viii) | (436) | (635) | (436) | (635) | (38) | (219) | (38) | (219) |
|  | $(4,966)$ | $(4,419)$ | $(4,966)$ | $(4,419)$ | $(1,007)$ | $(1,557)$ | $(1,007)$ | $(1,557)$ |
| Advertising expenses |  |  |  |  |  |  |  |  |
| Controlled by the Company's controlling shareholders: ETCO - Empresa Técnica de Comunicação Ltda. (vii) | $(64,320)$ | $(94,857)$ | $(64,320)$ | $(94,857)$ | $(20,769)$ | $(21,211)$ | $(20,769)$ | $(21,211)$ |
| Total expenses | $\underline{(69,286)}$ | $\underline{(99,276)}$ | $\underline{(69,286)}$ | (99,276) | $\underline{(21,776)}$ | $\underline{(22,768)}$ | $\underline{(21,776)}$ | $\underline{(22,768)}$ |

i. Transactions with Luizacred, subsidiary jointly controlled with Banco Itaúcard S.A., refer to the following activities:
a) Commissions on the issuance and activation of own branded credit cards ("Cartão Luiza") and financial expenses on the advance of receivables from these cards;
b) Balance receivable from sales of products financed to customers by Luizacred, received by the Company on the following day ("D+1");
c) Commissions on services provided by the Company on a monthly basis that include the capture of customers, management and operation of consumer credit transactions, control over and collection of financing granted, access to telecommunication systems and network, in addition to storage and availability of physical space in the points of sale.

The amounts payable (current liabilities) refer to the receipt of customers' installments in the Company's store cashiers, which are transferred to Luizacred on $\mathrm{D}+1$.
ii. The amounts receivable (current assets) and revenues of Luizaseg, subsidiary jointly controlled with NCVP Participações Societárias S.A., a subsidiary of Cardif do Brasil Seguros e Previdência S.A., arise from commissions on services monthly provided by the Company, relating to the sale of additional warranties (extended warranties). The amounts payable (current liabilities) refer to the transfers of extended warranties sold to Luizaseg, in full, in the month following the sale.
iii. The amounts receivable (current assets) of LAC, wholly-owned subsidiary, refers to commissions and sales made by the Company as the agent of consortium transactions. The amounts payable (current liabilities) refer to the transfers to be made to LAC relating to the installments of consortia received by the Company in the cashiers of its points of sale.
iv. The balance receivable of Lojas Maia, wholly-owned subsidiary refers to the agreement for reimbursement of advertising expenses assumed by the Company, based on a formal agreement among the parties. Additionally, the Company is the guarantor of this subsidiary in two loan transactions, whose contracts amount to R $\$ 124,180$ as of September 30, 2011 ( $\mathrm{R} \$ 125,540$ on December 31, 2010), through co-obligation under assignment of receivables from credit cards and sureties.
v. Balances and transactions with Itaúcard S.A., joint controlling shareholder of Luizacred, refers to amounts receivable by Luizacred arising from its interest in the income from the sale of financial products of Itaúcard portfolio, offered by Luizacred to customers in the Company's points of sale.
vi. Transactions with MTG Administração, Assessoria e Participações S.A. ("MTG"), controlled by Luiza Participações S.A. and Wagner Garcia Participações S.A., as well as indirect controlling shareholders of the Company, refer to expenses on rental of office buildings for installation of stores, distribution centers and head office, as shown in Note 11.
vii. Transactions with ETCO - Empresa Técnica de Comunicação Ltda., an entity indirectly controlled by the Chairman of the Company's Board of Directors, refer to advertising and marketing service contracts, also including transfers relating to placement, media production and graphic design services.
viii. Transactions with PJD Agropastoril Ltda., an entity controlled by the Company's indirect controlling shareholders, refer to expenses on rental of office buildings for installation of stores.
ix. The balances with New Utd Utilidades Domésticas S.A. refer to sales of products to the subsidiary for its startup. Other balances refer to reimbursement of expenses paid by Magazine Luiza.

Additionally, the Company has balances relating to deferred revenue with related parties, which were maintained in a specific item for reporting purposes, as described in Note 16.
c) Management compensation:

$$
\underline{9 / 30 / 2011 \quad 9 / 30 / 2010}
$$

Board of Directors
150
Board of Executive Officers
4,063
3,314
Total
$\underline{\underline{4,213}}$ $\underline{\underline{3,449}}$

As of September 30, 2011, the Company does not offer post-employment benefits, severance pay benefits or other long-term benefits for its Management or employees. On April 1, 2011, the Board of Directors approved the share-based compensation, but no plan has been signed until September 30, 2011.
8. INCOME TAX AND SOCIAL CONTRIBUTION
a) The table below shows the reconciliation of the tax effect on income before income tax and social contribution by applying the rates in effect for the Company and the consolidated effects in force in corresponding periods.

|  | Nine-month period ended on |  |  |  | Quarter ended on |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Company |  | Consolidated |  | Company |  | Consolidated |  |
|  | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |
| Income (loss) before income tax and social contribution | 26,721 | 57,347 | 56,946 | 80,274 | 9,611 | 25,673 | 31,956 | 37,383 |
| Statutory interest rate | 34\% | 34\% | 34\% | 34\% | 34\% | 34\% | 34\% | 34\% |
| Expected credit (debit) of income tax and social contribution at statutory rates | (9,085) | $(19,498)$ | $(19,362)$ | (27,293) | (3,268) | (8,729) | $(10,865)$ | $(12,710)$ |
| Effect of deferred tax balances due to change in tax rate of CSSL of financial institutions from $9 \%$ to $15 \%$ | - | - | 45 | $(2,027)$ | - | - | (595) | (626) |
| Reconciliation with effective rate (effects of adoption of tax rates): |  |  |  |  |  |  |  |  |
| Exclusion - equity in subsidiaries | 11,223 | 11,469 | - | - | 5,383 | 5,654 | - | - |
| Other permanent (additions) exclusions, net | (301) | (995) | $(9,071)$ | $(2,631)$ | (45) | 500 | $(8,815)$ | (949) |
| Debit of income tax and social contribution | 1,837 | (9,024) | (28,388) | (31, ${ }^{(251)}$ | 2,070 | (2,575) | $(20,275)$ | (14,285) |
| Current | - | $(9,024)$ | $(35,968)$ | $(31,951)$ | - | $(5,389)$ | $(14,703)$ | $(16,106)$ |
| Deferred | 1,837 |  | 6,788 | - | $\underline{2,070}$ | 2,814 | 5,572 | 1,821 |
| Total | $\underline{\underline{1,837}}$ | (9,024) | (28,388) | (31,951) | $\underline{\underline{2,070}}$ | (2,575) | (20,275) | (14,285) |

## Magazine Luiza S.A.

b) Breakdown of the deferred income tax and social contribution, asset and liabilities balances:

|  | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Deferred income tax and social contribution asset: |  |  |  |  |
| Fiscal loss and negative social contribution - Asset | 82,737 | 64,053 | 86,408 | 65,010 |
| Temporary differences due to adoption of $\mathrm{RTT}^{(1)}$ | 5,312 | 14,213 | 5,312 | 14,213 |
| Provision for loan losses | 8,133 | 9,578 | 39,748 | 39,622 |
| Provision for inventory losses | 3,796 | 6,323 | 3,748 | 6,323 |
| Provision for contingencies | 26,265 | 19,817 | 27,511 | 19,817 |
| Provision for contingencies in business combination | - | - | 4,489 | 18,543 |
| Other provisions | 924 | 474 | 16,461 | 4,697 |
|  | $\underline{\underline{127,167}}$ | $\underline{\underline{114,458}}$ | $\underline{\underline{183,677}}$ | $\underline{\underline{168,225}}$ |
| Deferred income tax and social contribution liability: |  |  |  |  |
| Amortization of intangibles in business combination | - | - | 11,455 | 13,746 |
| Others | - | - | 83 | - |
|  | - | - | 11,538 | $\underline{\underline{13,746}}$ |

(1) The Company adopted the Transitory Tax Regime (RTT), permitted by Law 11,941/09 which, from the adoption of new accounting practices, enables temporary differences for fiscal purposes.

## 9. INVESTMENTS IN SUBSIDIARIES

Below, the description of the Company's subsidiaries at the end of each period:

| Subsidiary | Main activity | Equity interest - \% |  |
| :--- | :--- | ---: | ---: |
|  |  | $\underline{9 / 30 / 2011}$ | $\underline{12 / 31 / 2010}$ |
| Lojas Maia | Retail trade - consumer goods | $100 \%$ | $100 \%$ |
| New-Utd | Retail trade - consumer goods | $100 \%$ | - |
| LAC - Group of Consortia | Consortium management company | $100 \%$ | $100 \%$ |

Changes in ownership interest in subsidiaries, stated in the individual financial statements, are as follows:

|  | Group of Consortia ("LAC") |  | Lojas Maia |  | New-Utd |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2011 | 9/30/2011 |
| Shares/quotas held | 6,500 | 6,500 | 5,000 | 5,000 | 18,542 |
| Capital | 6,500 | 6,500 | 5,000 | 5,000 | 18,542 |
| Shareholders' equity (shareholders' deficit) | 9,199 | 10,125 | $(166,409)$ | $(134,562)$ | 12,288 |
| Net income (loss) for the year/period | (926) | 935 | 23,310 | $(2,264)$ | $(14,525)$ |
| Changes in investments (provision for loss): | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 |
| Balance at the beginning of the year | 10,125 | 9,190 | 96,017 | - |  |
| Goodwill on acquisition of investments | - | - | - | 230,579 | 57,951 |
| Shareholders' equity (shareholders' deficit) on acquisition date of subsidiary | - | - | - | $(132,304)$ | 22,338 |
| Share subscription loss (a) | - | - | $(55,157)$ | - | - |
| Equity in subsidiaries | (926) | 505 | 23,310 | $(1,310)$ | (14,525) |
| Balance at the end of the year | $\underline{9,199}$ | $\underline{\underline{9,695}}$ | $\underline{\underline{64,170}}$ | $\underline{\underline{96,965}}$ | $\underline{\underline{65,764}}$ |

(a) See Note 10 .

| Total investment in subsidiaries | $\underline{9 / 30 / 2011}$ | $\underline{12 / 31 / 2010}$ |
| :--- | ---: | ---: |
| LAC - Group of Consortia | 9,199 | 10,125 |
| New-Utd | 65,764 |  |
| Lojas Maia | $\underline{64,170}$ | $\underline{96,017}$ |
|  | $\underline{139,133}$ | $\underline{\underline{106,142}}$ |

10. INVESTMENTS IN JOINTLY-OWNED SUBSIDIARIES (JOINT VENTURES)

|  | Luizacred |  | Luizaseg |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Shares held | 847 | 688 | 13,883 | 13,883 |
| Interest percentage | 40.55\% | 50\% | 50\% | 50\% |
| Current assets | 2,673,406 | 2,087,261 | 107,062 | 106,486 |
| Noncurrent assets | 282,910 | 310,074 | 78,048 | 74,179 |
| Current liabilities | 2,633,758 | 2,280,594 | 72,378 | 61,669 |
| Noncurrent liabilities | 10,298 | 13,137 | 36,440 | 41,668 |
| Capital | 226,624 | 66,623 | 13,884 | 13,883 |
| Shareholders' equity | 312,260 | 103,604 | 76,292 | 77,328 |
| Net income for the period | 48,730 | 70,526 | 10,900 | 12,391 |
| Changes in investments | 9/30/2011 | 9/30/2010 | $\underline{9 / 30 / 2011}$ | 9/30/2010 |
| Balance at the beginning of the period | 51,802 | 23,597 | 38,665 | 34,586 |
| Gain from relative ownership interest (see statement presented thereafter) | 55,157 | - | - | - |
| Dividends paid | (37) | - | $(5,969)$ | $(2,111)$ |
| Equity in subsidiaries | 19,699 | 30,057 | 5,450 | 4,479 |
| Balances at the end of period | $\underline{\underline{126,621}}$ | 53,654 | 38,146 | 36,954 |
| Total investments in Jointly-owned subsidiaries |  |  | 9/30/2011 | 12/31/2010 |
| Luizacred |  |  | 126,621 | 51,802 |
| Luizaseg |  |  | 38,146 | 38,665 |
|  |  |  | $\underline{\underline{164,767}}$ | $\underline{\underline{90,467}}$ |

As approved at the Annual Shareholders' Meeting of the jointly-owned subsidiary Luizacred held on March 11, 2001, capital was increased by R\$ 160,000, in cash, through the issuance of 160,000 new shares, of which 80,000 preferred shares and 80,000 common shares. The funds were equally contributed by Banco Itaúcard S.A. and the wholly-owned subsidiary Lojas Maia, so that the latter became a shareholder of Luizacred, as follows:

| Shareholder | shares | shares |  | capital |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| Itaúcard | 211,691 |  | 211,691 | $50.00 \%$ |
| Magazine Luiza | 171,691 | 171,691 | $40.55 \%$ |  |
| Lojas Maia | $\underline{40,000}$ | $\underline{40,000}$ | $\underline{9.45 \%}$ |  |
| Total | $\underline{423,382}$ | $\underline{423,382}$ | $\underline{\underline{100.00 \%}}$ |  |

On the same date, the shareholders' agreement entered into between the Company and Banco Itaúcard to incorporate Lojas Maia in Luizacred's ownership structure was amendment. However, the shared control between the Company and Banco Itaúcard was maintained, so that the Company held direct and indirect interest of $50 \%$ in Luizacred.

Capital was increased to meet cash requirements for the payment of the exclusiveness right to Lojas Maia, as described in Note 16. As a result, Luizacred continues meeting the minimum capital requirements required by the Brazilian Central Bank.

The effects of the capital increase in the individual balance sheets of the Company and its subsidiary Lojas Maia are shown below. No effects were recorded in the consolidated as there were no changes in Magazine Luiza's ownership interest in Luizacred:

Before After the Effect of the capital capital the capital increase increase increase

## Luizacred's ownership interest

$\begin{array}{llll}\text { Shareholders' equity } & 102,940 & 262,940 & 160,000 \\ \text { Total shares } & 686,764 & 846,764 & 160,000\end{array}$

## Gain on interest of Magazine Luiza

| Number of shares held by Magazine Luiza | 343,382 | 343,382 | - |
| :--- | ---: | :--- | ---: |
| Change in interest | $\underline{50.00 \%}$ | $\underline{40.55 \%}$ | $\underline{(9.45 \%)}$ |
| Direct investment -Magazine Luiza | 51,470 | 106,627 | $\underline{55,157}$ |
| Gain on interest (change in investment - capital invested) |  |  | $\underline{\underline{55,157}}$ |

## Loss on share subscription of Lojas Maia

| Shares held by Lojas Maia | - | 80,000 | 80,000 |
| :--- | ---: | ---: | ---: |
| Change in interest | $\underline{0.00 \%}$ | $\underline{9.45 \%}$ | $\underline{9.45 \%}$ |
| Direct investment - Lojas Maia | - | 24,843 | $\underline{(24,843)}$ |
| Investment loss (change in investment - capital invested) |  |  | $\underline{(55,157)}$ |

## 11. PROPERTY, PLANT AND EQUIPMENT (FIXED ASSETS)

Changes in property, plant and equipment for the nine-month period ended September 30, 2011 are as follows:

|  | Company | Consolidated |
| :---: | :---: | :---: |
| Property, plant and equipment, net as of December 31, 2010 | 331,306 | 358,841 |
| Additions | 73,491 | 91,219 |
| Addition by acquisition of subsidiary |  | 6,103 |
| Write-offs | $(4,925)$ | $(5,585)$ |
| Depreciation | $(40,160)$ | $(43,999)$ |
| Property, plant and equipment, net as of September 30, 2011 | 359,712 | 406,579 |
| Balance of property, plant and equipment as of September 30, 2011: |  |  |
| Cost of property, plant and equipment | 634,695 | 700,310 |
| Accumulated depreciation | $(274,983)$ | $(293,731)$ |
| Property, plant and equipment, net as of September 30, 2011 | 359,712 | 406,579 |

In February 2011, the Company sold its buildings to MTG Administração Acessória e Participações S.A. The net balance of these assets totaled R\$4,868 on the transaction date, which were sold for $R \$ 15,520$, generating a gain of $R \$ 10,652$, recorded in other operating revenue, according to Note 21.

## 12. INTANGIBLE ASSETS

Changes in intangible assets for the nine-month period ended September 30, 2011 are as follows:

|  | Company | Consolidated |
| :--- | ---: | ---: | ---: |
| Intangible assets, net as of December 31, 2010 |  |  |
| Additions | 95,149 | 374,619 |
| Addition by acquisition of subsidiary: | 17,812 | 21,420 |
| Relationship with customers | - | 16,235 |
| Goodwill | - | 57.951 |
| Amortization | $\underline{\underline{(13,865)}}$ | $\underline{(21,673)}$ |
| Intangible assets, net as of September 30, 2011 | $\underline{\underline{448,552}}$ |  |
| Balance of intangible assets as of September 30, 2011: | $\underline{190,450}$ | 565,458 |
| Cost of intangible assets <br> Accumulated amortization | $\underline{\underline{91,354)}}$ | $\underline{(120,296)}$ |
| Intangible assets, net as of September 30, 2011 | $\underline{99,096}$ | $\underline{445,162}$ |

## 13. SUPPLIERS

| Company |  |  | Consolidated |
| :--- | :--- | :--- | :--- |
| $\underline{\text { 9/30/2011 }} \quad \underline{12 / 31 / 2010}$ | $\underline{9 / 30 / 2011} \quad \underline{12 / 31 / 2010}$ |  |  |

Goods for resale - domestic market
Goods for resale - international market

| 834,711 | 977,146 | 990,497 | $1,134,515$ |
| :---: | :---: | :---: | ---: |
| 2,123 | 633 | 2,123 | 633 |
| 10,623 | 10,980 | 10,623 | 10,977 |
| $\underline{(12,740)}$ | $\underline{(11,586)}$ | $\underline{(15,106)}$ | $\underline{(13,836)}$ |
| $\underline{\underline{834,717}}$ | $\underline{\underline{977,173}}$ | $\underline{\underline{988,137}}$ | $\underline{\underline{1,132,289}}$ |

## 14. LOANS AND FINANCING

| Type | Charge | Collaterals | Final Maturity | Company |  | onsolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| BNDES (a) | TJLP $+2.38 \%$ p.a. (i) IPCA $+8.91 \%$ p.a. (ii) | Bank guarantee | Dec/13 | 41,818 | 50,338 | 41,818 | 50,338 |
| Working capital (b) | 107,5\% to 118.8\% of CDI p.a. | Credit Card Receivables/Suretyship/Pledge/Bank Guarantee | Jun/15 | 573,372 | 569,189 | 697,552 | 709,876 |
| Finance leases (c) | CDI/TJLP/LIBOR | Fiduciary sale / Escrow deposits | Jan/2016 | 18,439 | 14,217 | 18,574 | 14,659 |
|  |  |  |  | $\underline{\underline{633,629}}$ | $\underline{\underline{633,744}}$ | $\underline{\underline{757,944}}$ | $\underline{\underline{774,873}}$ |
| Current liabilities |  |  |  | 118,943 | 88,876 | 140,795 | 108,758 |
| Noncurrent liabilities |  |  |  | 514,686 | 544,868 | 617,149 | 666,115 |

(a) Loans contracted with BNDES comprise: i) financing for the opening of new stores and ii) purchase of facilities and equipment. Principal and interest on these contracts are paid on a monthly basis.
(b) This financing is collateralized by suretyship, bank guarantee, mortgages on properties owned by controlling shareholders and part of receivables from credit cards, as described in Note 5.

Part of the funds was contracted in foreign currency, and fixed interest rates and exchange rate variation are incurred. In order to hedge its operations against exchange rate variation risks, the Company entered into swap transactions to replace the charges contracted by CDI-indexed floating rates. This is a perfectly matched operation that does not expose the Company to exchange risks or foreign interest rates. The effect of this transaction is stated in Note 25.
(c) The Company has finance lease contracts relating to: (i) aircraft, whose contract was entered into in 2005 and expires in 2016. For this contract, $\mathrm{R} \$ 1,231$ (equivalent to US $\$ 664,000$ ) were deposited as collateral, recorded under "Other noncurrent assets", which will be redeemed on the final maturity of the contract. This deposit, equivalent to $15 \%$ of the total asset amount, is adjusted by exchange rate variation, whose corresponding entry is recorded in income (loss) for the period; (ii) IT equipment and software, whose contracts expire in 2011.

On August 19, 2011 the Company entered into a debt consolidation and ratification by the Banco do Brasil SA. The contract aimed to consolidate all outstanding debt with Banco do Brasil SA from five contracts for a single contract. Thus the entire balance at this financial institution amounting to R $\$ 431,738$ on July 31, 2011 (base date of the contract) was consolidated with charges $105 \%$ of CDI and maturing on August 17, 2015. This agreement modified the covenants related to previously existing under the following clauses:
i. Maintain the Adjusted Net Financial Debt / EBITDA ratio below 3.0 times, to be calculated on semi-annual basis, taking into account, for calculation of EBITDA, the accumulated performance over the last 12 months as from the date of closing of the statements. Net Financial Debt means the sum of any and all bank loans, excluding Compror and Vendor, less cash and cash equivalents;
ii. Provide information and financial statements to the lender;
iii. Maintain the receivables rights an amount equal to at least $25 \%$ of the outstanding balance of this agreement from sales receivables of credit cards with the Visa brand.

The other restrictive contractual clauses ("covenants") of the Company are unchanged compared to December 31, 2010 and September 30, 2011, the Company is compliant with these covenants.

## 15. INTERBANK DEPOSITS

|  | Charges |  | Consolidated (IFRS and BR GAAP) |  |
| :--- | :--- | ---: | ---: | :---: |
| Type | $\underline{9 / 30 / 2011}$ | $\underline{12 / 31 / 2010}$ |  |  |
| Interbank deposits | $103,9 \%$ of CDI | 928,064 | 856,725 |  |
| Current liabilities |  | 928,064 | 852,680 |  |
| Noncurrent liabilities |  | - | 4,045 |  |

Interbank Deposits are securities issued by financial institutions and their trading is restricted to the interbank market. Refer to interbank deposits made by Luizacred with Itaú Unibanco Holding S.A., whose maturities are as follows:

## Consolidated

Up to 90 days
923,666
From 91 to 365 days
4,398
Over 365 days
$\overline{\underline{928,064}}$
16. DEFERRED REVENUE

| Company |  | Consolidated |  |
| :--- | :--- | :--- | :--- |
| $\quad \underline{9 / 30 / 2011}$ | $\underline{12 / 31 / 2010}$ | $\underline{9 / 30 / 2011} \quad \underline{12 / 31 / 2010}$ |  |


| Deferred revenue from third parties: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Exclusiveness agreement with Banco Itaucard (a) | 183,500 | 209,000 | 183,500 | 209,000 |
| Exploration right agreement - payroll (b) | 6,126 | 8,882 | 6,126 | 8,882 |
| Sales agreement - Cardif (c) |  |  | 17,275 | 19,000 |
|  | 189,626 | 217,882 | 206,901 | 236,882 |
| Deferred revenue with related parties: |  |  |  |  |
| Exclusiveness agreement with Luizacred (d) |  |  | 76,842 | 80,000 |
| Exclusiveness agreement with Luizaseg (e) | 2,568 | 10,272 | 1,291 | 5,136 |
|  | 2,568 | 10,272 | 78,133 | 85,136 |
| Total deferred revenue | $\underline{\underline{192,194}}$ | $\underline{\underline{228,154}}$ | $\underline{\underline{285,034}}$ | $\underline{\underline{322,018}}$ |
| Current liabilities | 20,686 | 20,686 | 25,598 | 25,956 |

## Noncurrent liabilities

| Company |  |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\frac{9 / 30 / 2011}{171,508}$ | $\frac{12 / 31 / 2010}{207,468}$ |  | $\frac{9 / 30 / 2011}{259,436}$ |
| $\frac{12 / 31 / 2010}{296,062}$ |  |  |  |  |

a) On November 27, 2009, the Company entered into a "Aliance Agreement" entered into with financial institutions Itaú Unibanco Holding S.A. ("Itaú") and Banco Itaucard S.A., under which the Company grants to Luizacred the exclusive right to offer, distribute, and sell financial products and services in its store chain for a period of 20 years.

In consideration for the aforementioned joint venture, Itaú group companies paid in cash the amount of $\mathrm{R} \$ 250,000$, of which: i) $\mathrm{R} \$ 230,000$ relating to the consummation of the negotiation, without right of reimbursement, to be allocated to net income (loss) over the contract term, i.e., 20 years, and; ii) $\mathrm{R} \$ 20,000$ subject to the attainment of profitability goals in Luizacred, subject to refund of a portion or all the amount, if targets are not attained.
b) On June 30, 2008, the Company entered into a payroll use exclusive assignment contract for a period of 5 years for the provision of banking services to employees, with a financial institution. This partnership allowed the inflow of $\mathrm{R} \$ 20,250$ to the Company's cash. The recognition of the revenue arising from the funds received is allocated to income (loss) over the contract term.
c) Subsidiary Lojas Maia entered into a 6-year sales agreement with Cardif do Brasil Seguros e Garantias S.A. in order to sell insurance products such as extended warranty, financial protection and other. Under this agreement, the subsidiary Lojas Maia received $\mathrm{R} \$ 23,000$, which is recognized in income (loss) over the contract term.
d) On December 29, 2010, subsidiary Lojas Maia entered into a partnership agreement with Luizacred, a jointly-owned subsidiary, through which it has granted exclusiveness in the right to offer, distribute and sell financial products and services in its store chain, for a period of 19 years, to the financial institution. As a result of this partnership, Luizacred paid in cash $\mathrm{R} \$ 160,000$ to Lojas Maia ( $\mathrm{R} \$ 80,000$ in the consolidated refer to the $50 \%$ interest of Magazine Luíza in the subsidiary), which will be recognized in income (loss) over the contract term.

As part of this partnership agreement, the amount of $\mathrm{R} \$ 20,000$, mentioned in item "(a) ii" above was increased to $\mathrm{R} \$ 55,000$.
e) On December 13, 2005, the Company entered into a strategic partnership with Cardif do Brasil Seguros e Previdência S.A., through which it has granted to the jointly-owned subsidiary Luizaseg, the right to explore and exclusivity in the offer, distribution and sale of additional insurance products, mainly extended warranties of the products sold in the Company's store chain, for a period of 10 years. This partnership allowed the inflow of R\$50,000 to the Company's cash, without definition of goals to be attained or right of reimbursement of the amount.

The recognition of the revenue arising from the funds received is allocated to income (loss) over the contract term.

## 17. PROVISION FOR TAX, CIVIL AND LABOR RISKS

The Company and its subsidiaries and jointly-owned subsidiaries are parties to labor, civil and tax lawsuits in progress to which they filed administrative or legal defense. In cases where the opinion of the legal counsel is unfavorable, the Company recognized a reserve for tax, civil and labor contingencies in noncurrent liabilities, as of September 30, 2011 and and December 31, 2010, which corresponds to Management's best estimate of future disbursement. Changes in the reserve for tax, civil and labor contingencies, are as follows:

Company:

|  | $\underline{12 / 31 / 2010}$ | $\underline{\text { Additions }}$ | $\underline{W}$ Write-offs | $\underline{\text { Adjustment }}$ | $\underline{9 / 30 / 2011}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Tax | 27,982 | 12,745 | - | 2,907 | 43,634 |
| Civil | 8,644 | 1,353 | $(1,255)$ | - | 8,742 |
| Labor | $\underline{21,659}$ | $\underline{4,365}$ | $\underline{(1,342)}$ | $\underline{191}$ | $\underline{\underline{4,873}}$ |
|  | $\underline{\underline{58,285}}$ | $\underline{\underline{18,463}}$ | $\underline{\underline{(2,597)}}$ | $\underline{\underline{3,098}}$ | $\underline{\underline{77,249}}$ |

Consolidated:

|  | $\underline{12 / 31 / 2010}$ | $\underline{\text { Additions }}$ | $\underline{\text { Write-offs }}$ |  | Adjustment | $\underline{9 / 30 / 2011}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Tax | 142,711 |  | 16,907 | $(42,853)$ | 2,906 | 119,670 |
| Civil | 14,377 | 5,038 | $(2,537)$ | 224 | 17,102 |  |
| Labor | $\underline{24,932}$ | $\underline{6,732}$ | $\underline{(2,821)}$ | $\underline{192}$ | $\underline{\underline{29,036}}$ |  |
|  | $\underline{182,020}$ | $\underline{28,677}$ | $\underline{(48,221)}$ | $\underline{\underline{3,322}}$ | $\underline{\underline{165,808}}$ |  |

As of September 30, 2011, the main lawsuits classified by management as probable loss based on the opinion of its legal counsels, as well as legal liabilities for which judicial deposits were included in the reserve for contingencies are as follows:
a) Tax lawsuits:
(i) The Company is challenging fifteen tax deficiency notices filed by the Department of Finance of São Paulo, which claims underpayment of the State VAT (ICMS), allegedly due to incorrect application of rates. The Company recorded a reserve for risks assessed as probable loss by its legal counsels. These tax deficiency notices amounted to $\mathrm{R} \$ 15,300$ on September 30, 2011 ( $\mathrm{R} \$ 12,234$ on December 31, 2010).
(ii) Lawsuit challenging the constitutionality of the Contribution to the National Institute of Rural Settlement and Agrarian Reform (INCRA), for which an escrow deposit was made totaling R\$3,102 on September 30, 2011 ( $\mathrm{R} \$ 2,321$ on December 31, 2010).
(iii) The Company is challenging the increase in the Occupational Accident Risk rate (RAT). Therefore, it filed a lawsuit and deposited the amounts corresponding to the increased rate in an escrow account. The amount of the escrow deposit totals R\$ 13,919 as of September 30, 2011 ( $\mathrm{R} \$ 6,843$ on December 31, 2010).
(iv) The Company challenges at administrative level the FAP (Accident Prevention Factor) index which was prescribed by MPS/CNPS Resolution 1269/06, whose provision totals R\$ 11,313 as of September 30, 2011 (R\$ 6,584 on December 31, 2010).
(v) Other tax claims assessed by the management of the Parent Company and subsidiary Lojas Maia and their legal counsels as probable loss amount to R\$ 42,595 as of September 30, 2011 ( $\mathrm{R} \$ 41,234$ on December 31, 2010), for which a reserve has been recognized. The tax claims are related to tax deficiency notices allegedly due to the incorrect application of ICMS rates, as well as to risks related to PIS/COFINS on debits on interest income, tax incentives received and credits subject to challenge with the tax authorities.
(vi) Subsidiary Lojas Maia does not acknowledge the mandatory collection of PIS/COFINS on ICMS tax base, depositing in an escrow account the amount of the related provision, in the total amount of $\mathrm{R} \$ 30,167$ on June 30,2011 ( $\mathrm{R} \$ 15,580$ on December 31, 2010).
(vii) During the business combination process of subsidiary Lojas Maia, other tax risks relating to ICMS, IRPJ, CSSL and ISS were identified by the Company and weighted in the context of calculation of the related fair values, and an additional reserve was recognized in the total amount of R\$3,274 on September 30, 2011 ( $\mathrm{R} \$ 41,038$ on December 31, 2010). The balances variation refers to risks identified as possible, in the business combination process which were mitigated by subsequent events.
b) Civil lawsuits: Civil contingencies of $\mathrm{R} \$ 8,742$ (Company) on September 30, 2011 (R\$8,644 on December 31, 2010) are related to claims filed by customers on possible product defects; the subsidiary Lojas Maia, since it also operates in the retail industry, is party to lawsuits of the same nature in the amount of $\mathrm{R} \$ 5,652$ on September 30, 2011 (R\$5,733 on December 31, 2010). Other non-relevant balances are recorded in the Company's other investees.
c) Labor lawsuits:
i. At the labor courts, the Company is a party to various labor lawsuits, mostly claiming overtime. The accrued amount of R\$21,958 (company) on September 30, 2011 (R\$ 19,990 on December 31, 2010), reflects the likelihood of probable loss assessed by the Company's management and its legal counsels.
ii. The Company is also challenging the payment of social security contribution on paid prior notice, which is being fully deposited in escrow and totals R\$2,915 (parent company) on September 30, 2011 (R\$1,759 on December 31, 2010), the total balance recognized at the parent company.

The Company is a party to other lawsuits that were assessed by management, based on the opinion of its legal counsels, as possible losses and, therefore, no reserve was recognized for such lawsuits. The amounts of the main lawsuits where the Company is the defendant are as follows:
a) Tax lawsuits: There are tax lawsuits where the Company and its subsidiaries and jointly-owned subsidiaries are the defendants. The amount estimated by Management and its legal counsels relating to these lawsuits, which are at the administrative or judicial level, is $\mathrm{R} \$ 324,458$ at September 30, 2011 ( $\mathrm{R} \$ 132,245$ on December 31, 2010).
b) Civil and labor lawsuits: The Company challenges civil and labor administrative lawsuits, with likelihood of possible loss, whose amounts are immaterial for disclosure.

## Contingent assets

The Company is party to other tax lawsuits of diverse nature as plaintiff. The estimated amounts of these lawsuits total approximately $\mathrm{R} \$ 302,580$ on September 30, 2011 ( $\mathrm{R} \$ 233,602$ on December 31, 2010), which were not recorded since they refer to contingent assets. These credits refer primarily to the lawsuit filed to exclude the ICMS from the PIS/COFINS tax base, totaling approximately R\$175,615. Other credits may be obtained from lawsuits that address the increase in the PIS tax basis, the exclusion of ISS from the PIS/COFINS tax basis, among others.

## 18. SHAREHOLDERS' EQUITY

The Company approved at the Extraordinary Shareholders' Meeting held on December 17, 2010, the reduction of the capital in the amount of R\$ 177,000 to absorb accumulated losses. On April 1, 2011, the Extraordinary Shareholders' Meeting approved the split of all common shares representing the Company's capital, so that each common share was represented by 3.10666710436154 new common shares, resulting in $150,000,000$ common shares.

## Tender Offer

On April 5, 2011, the Company entered into the Novo Mercado Listing Agreement with BM\&FBOVESPA, whereby it agreed to abide by the Novo Mercado Differentiated Corporate Governance Practices, a special securities trading segment of BM\&FBOVESPA, governed by the Novo Mercado Listing Rules, which establishes differentiated corporate governance practices to be adopted by the Company, that are stricter than those set forth in the Brazilian Corporate Law.

On May 2, 2011, Magazine Luiza conducted a primary and secondary public offering of common shares held by the Selling Shareholders, at the offering price of $\mathrm{R} \$ 16.00$ per share. Additional shares, defined as "Over-allotment Option" was also subscribed at the final offering memorandum. Additional shares were sold under the same conditions and prices of those originally offered. The Tender Offer process was concluded on June 3, 2011.

Summary of the amounts involved in the operation:

|  | Initial lot | Over-allotment | Total |
| :---: | :---: | :---: | :---: |
| Primary offering: |  |  |  |
| Number of shares | 33,750,000 | 2,744,467 | 36,494,467 |
| Amounts in R\$'000 | 540,000 | 43,911 | 583,911 |
| Secondary offering: |  |  |  |
| Number of shares | 16,564,432 | 2,339,897 | 18,904,329 |
| Amounts in R\$'000 | 265,031 | 37,438 | 302,469 |
| Total shares | 50,314,432 | 5,084,364 | 55,398,796 |
| Total offering price | 805,031 | 81,349 | 886,380 |

## Magazine Luiza S.A.

The Company's total shares after the offering will be $186,494,467$ common shares, and the ownership structure will be distributed as follows:

| Number |
| :--- |
| of shares |$\underline{\text { Interest }-\%}$

LTD Administração e Participações S.A.

| $113,035,011$ | 60.61 |
| ---: | ---: |
| $8,411,383$ | 4.51 |
| $3,672,546$ | 1.97 |
| 963,698 | 0.52 |
| $55,398,796$ | 29.70 |
| $5,013,033$ | $\underline{2.69}$ |
| $\underline{186,494,467}$ | $\underline{100.00}$ |

Net proceeds from the Primary Offering will be used to (i) open new stores, (ii) acquire companies in the retail and e-commerce segments, (iii) remodel stores and (iv) increase working capital.

Expenses related to the tender offer amounted to R\$20,406, net of fiscal effects, of which R\$ 14,932 refer to Banks and Brokers commissions.

The Company's shares started to be traded on May 2, 2011.
19. NET OPERATING REVENUE

|  | Nine-month period ended on |  |  |  | Quarter ended on |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Company |  | Consolidated |  | Company |  | Consolidated |  |
|  | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |
| Gross revenue: |  |  |  |  |  |  |  |  |
| Retail - goods for resale | 4,077,152 | 3,296,310 | 4,809,192 | 3,397,446 | 1,451,905 | 1,170,663 | 1,699,721 | 1,271,799 |
| Retail - services provided | 171,824 | 125,210 | 102,481 | 110,603 | 60,853 | 48,867 | 37,205 | 69,478 |
| Loan operations | - | - | 350,286 | 230,235 | - | - | 129,768 | 52,967 |
| Insurance operations | - |  | 50,260 | 42,310 | - | - | 17,853 | 14,685 |
| Consortium management | - | - | 19,892 | 14,713 | - | - | 7,211 | 5,319 |
|  | 4,248,976 | 3,421,520 | 5,332,111 | 3,795,307 | 1,512,758 | 1,219,530 | 1,891,758 | 1,414,248 |
| Taxes and refunds: |  |  |  |  |  |  |  |  |
| Goods for resale | $(654,026)$ | $(541,152)$ | $(814,768)$ | $(566,276)$ | $(227,049)$ | $(184,804)$ | $(279,733)$ | $(209,930)$ |
| Services provided | $(22,970)$ | $(16,302)$ | $(25,830)$ | $(17,562)$ | $(8,191)$ | $(6,359)$ | $(9,367)$ | $(6,923)$ |
|  | $(676,996)$ | $(557,454)$ | $(840,598)$ | $(583,838)$ | $(235,240)$ | $(191,163)$ | $(289,100)$ | $(216,853)$ |
| Net sales revenue | $\underline{\underline{3,571,980}}$ | $\underline{\underline{2,864,066}}$ | $\underline{\underline{4,491,513}}$ | $\underline{\underline{3,211,469}}$ | $\underline{\underline{1,227,518}}$ | $\underline{\underline{1,028,367}}$ | $\underline{\underline{1,602,658}}$ | $\underline{\underline{1,197,395}}$ |

20. COST OF GOODS SOLD, SERVICES PROVIDED AND FUNDING FOR FINANCIAL OPERATIONS


| Quarter ended on |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Comsolidated |  |  |
|  | $\underline{9 / 30 / 2011}$ | $\underline{9 / 30 / 2010}$ | $\underline{9 / 30 / 2011}$ |


| Costs: |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Goods resold | $(2,515,477)$ | $(1,989,544)$ | $(2,932,665)$ | $(2,042,773)$ | $(901,263)$ | $(712,155)$ | $(1,047,184)$ | $(765,384)$ |
| Services provided | - | - | $(10,622)$ | $(6,378)$ | - | - | $(4,403)$ | $(2,425)$ |
| Funding for financial transactions | $\underline{-}$ | $\underline{-}$ | $\underline{(72,100)}$ | $\underline{(41,799)}$ | - | - | - | $\underline{(27,460)}$ |$\underline{(16,536)}$

## 21. OTHER OPERATING REVENUES, NET

| Nine-month period ended on |  |  |  | Quarter ended on |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company |  | Consolidated |  | Company |  | Consolidated |  |
| 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |

Gain (loss) on sale of property, plant and equipment (a)
Recognition of deferred revenue -
Assignment of receivables
from right of use (b)

| 35,960 | 41,210 | 36,984 | 37,074 | 11,986 | 13,737 | 12,355 | 12,699 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | 32,618 | - | - | - | 32,618 |  |
| - | 9,611 | - | 9,611 | - | - | - | - |
| $(1,927)$ | $(5,400)$ | $(1,927)$ | $(5,400)$ | - | 1,300 | - | 1,300 |
| $(4,213)$ | $(3,449)$ | $(4,213)$ | $(3,449)$ | $(1,281)$ | $(1,168)$ | $(1,281)$ | $(1,168)$ |
| (958) | $(1,415)$ | (958) | $(1,415)$ | (55) | (34) | (55) | (34) |
| - | - | $(11,390)$ | - | - | - | $(11,390)$ | - |
| - | - | 21,454 | - | - | - | 21,454 | - |
| - | - | $(5,958)$ | $(3,231)$ | - | - | $(2,443)$ | $(1,411)$ |
| 470 | $(5,114)$ | $(5,904)$ | 7,493 | $(2,271)$ | $(4,454)$ | $(5,478)$ | 314 |
| 39,932 | $\underline{\underline{34,393}}$ | $\underline{\underline{71,306}}$ | $\underline{40,163}$ | 8,327 | $\underline{\text { 8,285 }}$ | $\underline{46,417}$ | $\underline{\underline{10,604}}$ |

a) The balance refers to the sale of properties to related parties, as described in Note 11.
b) Refers to the recognition of deferred revenue from the assignment rights of use, according to Note 16.
c) Refers to the reversal of provision for eventual tax losses, previously measured for the purposes of Lojas Maia business combination, which according to subsequent legal forecasts, they no longer exist, according to note 17
d) Refers to tax credits pegged to temporary credits on social security contributions of indemnity nature.
e) Refers to expenses incurred prior to the opening of stores acquired from New Utd (Lojas do Baú).
f) Refers to revenue from the sale of the LuizaCred disclosure structure in order to promote the brand Itaucard.
g) Refers to expenses claims operations with credit cards LuizaCred.
22. FINANCIAL RESULT

|  | Nine-month period ended on |  |  |  | Quarter ended on |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Company |  | Consolidated |  | Company |  | Consolidated |  |
|  | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 | 9/30/2011 | 9/30/2010 |
| Financial income: |  |  |  |  |  |  |  |  |
| Interest on extended warrant sales | 9,059 | 8,625 | 9,059 | 8,625 | 3,266 | 3,027 | 3,266 | 3,027 |
| Income from short-term financial investments and securities | 17,182 | 620 | 26,789 | 5,710 | 7,523 | 30 | 10,449 | 2,006 |
| Interest on sale of goods - interest on delay in collections | 1,420 | 1,286 | 1,677 | 1,310 | 331 | 330 | 862 | 398 |
| Discounts obtained | 1,420 | 10,898 | 1875 | 10,942 | 849 | 8,264 | 1,304 | 8,308 |
| Exchange gains | 214 | 233 | 214 | 233 | 49 | 233 | 49 | 233 |
| Other | 311 | 30 | 436 | 49 | 7 |  | 93 | 19 |
|  | 29,606 | 21,692 | 40,050 | 26,869 | 12,026 | 11,884 | 15,569 | 13,947 |
| Financial expenses: |  |  |  |  |  |  |  |  |
| Interest on loans and financing | $(92,178)$ | $(67,796)$ | $(108,416)$ | $(71,892)$ | $(28,262)$ | $(24,811)$ | $(33,849)$ | $(28,907)$ |
| Charges on credit card advances | $(50,444)$ | $(36,849)$ | $(39,546)$ | $(23,759)$ | $(16,423)$ | $(12,142)$ | $(12,945)$ | $(9,436)$ |
| Provision of interest on extended warranty | $(5,379)$ | $(8,828)$ | $(5,379)$ | $(8,828)$ | $(1,128)$ | $(3,181)$ | $(1,128)$ | $(3,181)$ |
| Exchange loss | (486) | (309) | (486) | (309) | (486) | - | (486) | - |
| Other | $(10,822)$ | (16,239) | (11,700) | (16,536) | $(4,281)$ | $(10,936)$ | $(4,583)$ | (11,233) |
|  | $(159,309)$ | $(130,021)$ | $(165,527)$ | $(121,324)$ | $(50,580)$ | $(51,070)$ | $(52,991)$ | $(52,757)$ |
| Net financial result | (129,703) | (108,329) | (125,477) | (94,455) | (38,554) | (39,186) | (37,422) | (38,810) |

## 23. SEGMENT REPORTING

CPC 22 and IFRS 8 - Segment Reporting require the operating segments to be identified based on internal reports related to the Company's components periodically reviewed by the CEO, the chief operating decision maker, so that funds are allocated to segments and their performance are evaluated.

To manage its business taking into consideration its financial and operating activities, the Company classified its business into Retail, Credit, Insurance and Consortium Management operations. These classifications are considered as the primary segments for disclosure of information. The characteristics of these divisions are described below:

- Retail - mainly resale of goods and provision of services in the Company's stores;
- Financial transactions - through the jointly-owned subsidiary Luizacred, mainly engaged in the granting of credit to the Company's customers for acquisition of products;
- Insurance - through the jointly-owned subsidiary Luizaseg, mainly engaged in the offer of extended warranties of products purchased by the Company's customers;
- Consortium management - through the subsidiary LAC, mainly engaged in the management of consortiums to the Company's customers for purchase of products.

The Company's sales are fully made in the Brazilian territory and, considering retail operations, there is no concentration of customers, as well as of products and services offered by the Group.

## Statement of income

## Gross revenue from third parties

Gross revenue from related parties
Revenue deductions
Net revenues by segment
Costs of goods resold, services provided and funding for financial operations
Gross profit
Selling expenses
Selling expenses - related parties
General and administrative expenses
Income (loss) from provision for loan losses
Depreciation and amortization
Equity in subsidiaries
Other operating income
Financial result (loss)
Financial result (loss) from related parties
Income tax and social contribution
Net income (loss) for the period

| 9/30/2011 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail | Financial operations | Insurance operations | Consortium management | Total | Exclusions | Consolidated balance |
| 4,911,673 | 350,286 | 50,260 | 19,892 | 5,332,111 | - | 5,332,111 |
| 80,627 | 17,925 | - | - | 98,552 | $(98,552)$ | - |
| $(839,257)$ |  | - | (1,341) | $(840,598)$ | - | $(840,598)$ |
| 4,153,043 | 368,211 | 50,260 | 18,551 | 4,590,065 | $(98,552)$ | 4,491,513 |
| (2,932,665) | $(72,100)$ | $(3,604)$ | $(10,627)$ | $(3,018,996)$ | 3,609 | $(3,015,387)$ |
| 1,220,378 | 296,111 | 46,656 | 7,924 | 1,571,069 | $(94,943)$ | 1,476,126 |
| $(843,994)$ | $(48,828)$ | (982) | - | $(892,758)$ | - | $(892,758)$ |
| - | $(45,859)$ | $(31,159)$ | - | $(77,018)$ | 77,018 | - |
| $(214,071)$ | $(2,686)$ | $(8,232)$ | $(9,836)$ | $(234,825)$ | - | $(234,825)$ |
| $(7,285)$ | $(164,469)$ | - | - | $(171,754)$ | - | $(171,754)$ |
| $(64,599)$ | $(4,024)$ | $(3,855)$ | (204) | $(72,682)$ | 7,010 | $(65,672)$ |
| 28,889 | - | - | - | 28,889 | $(28,889)$ | - |
| 69,990 | 9,575 | (107) | (96) | 78,316 | $(7,010)$ | 71,306 |
| $(132,899)$ | - | 6,744 | 678 | $(125,477)$ | - | $(125,477)$ |
| $(17,925)$ | - | - | - | $(17,925)$ | 17,925 | - |
| $(9,926)$ | $(15,455)$ | $(3,615)$ | 608 | $(28,388)$ | - | $(28,388)$ |
| 28,558 | 24,365 | 5,450 | (926) | $\underline{57,447}$ | $(28,889)$ | 28,558 |

Gross revenue from third parties
Gross revenue from related parties
Revenue deductions
Net revenues by segment
Cost of goods resold, services provided and funding for financialoperations
Gross profit
Selling expenses
Selling expenses - related parties
General and administrative expenses
Income (loss) from provision for loan losses
Depreciation and amortization
Equity in subsidiaries
Other operating income
Financial result (loss)
Financial result from related parties
ncome tax and social contribution
Net income (loss) for the period

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail | Financial operations | Insurance operations | Consortium management | Total | Exclusions | Consolidated balance |
| 3,465,787 | 272,497 | 42,310 | 14,713 | 3,795,307 | - | 3,795,307 |
| 57,507 | 15,245 | - |  | 72,752 | $(72,752)$ |  |
| $(582,781)$ | - | - | $(1,057)$ | $(583,838)$ | - | $(583,838)$ |
| 2,940,513 | 287,742 | 42,310 | 13,656 | 3,284,221 | $(72,752)$ | 3,211,469 |
| (2,042,773) | $(41,799)$ | $(2,258)$ | $(6,609)$ | (2,093,439) | 2,489 | (2,090,950) |
| 897,740 | 245,943 | 40,052 | 7,047 | 1,190,782 | $(70,264)$ | 1,120,519 |
| $(605,309)$ | $(64,453)$ | (64) | - | $(669,698)$ | - | $(669,698)$ |
| - | $(28,462)$ | $(26,557)$ | - | $(55,019)$ | 55,019 | - |
| $(132,674)$ | $(2,107)$ | $(6,856)$ | $(7,207)$ | $(148,844)$ | - | $(148,844)$ |
| $(8,076)$ | $(109,017)$ | - | - | $(117,093)$ | - | $(117,093)$ |
| $(49,302)$ | (834) | $(3,852)$ | (183) | $(54,171)$ | 3,853 | $(50,318)$ |
| 35,041 | - | - | - | 35,041 | $(35,041)$ | - |
| 34,712 | 8,629 | - | 675 | 44,016 | $(3,853)$ | 40,163 |
| $(99,540)$ | - | 4,608 | 477 | $(94,455)$ | - | $(94,455)$ |
| $(15,245)$ | - | - | - | $(15,245)$ | 15,245 | - |
| $(9,024)$ | $(19,642)$ | $(2,980)$ | (304) | $(31,951)$ | - | $(31,951)$ |
| $\underline{48,323}$ | 30,057 | 4,479 | 505 | 83,364 | $(35,041)$ | 48,323 |

Assets
Cash and cash equivalents
Securities
Accounts receivable
Inventories
Investments
Property, plant and equipment and
intangible assets
Other assets

## Liabilities

Suppliers
Loans and financing
Interbank deposits
Operations with credit cards
Technical insurance provisions
Provision for tax, civil and labor risks
Deferred revenue
Other accounts payable

| 9/30/2011 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail | Financial operations | Insurance operations | Consortium management | Total | Exclusions | Consolidated balance |
| 42,466 | 23,826 | 24 | 11,652 | 77,968 |  | 77,968 |
| 208,108 | 5,215 | 81,515 | - | 294,838 | - | 294,838 |
| 497,515 | 1,278,031 | - | - | 1,764,546 | - | 1,764,546 |
| 1,001,019 |  |  | - | 1,001,019 | - | 1,001,019 |
| 44,879 | - | - | - | 44,879 | $(44,879)$ |  |
| 846,611 | 84,465 | 1,332 | 849 | 933,257 | $(78,126)$ | 855,131 |
| 440,573 | 86,621 | 9,684 | 2,197 | 539,075 | $(93,139)$ | 445,936 |
| $\underline{\underline{3,070,220}}$ | $\underline{\underline{1,478,158}}$ | $\underline{\underline{92,555}}$ | $\underline{\underline{14,698}}$ | 4,655,582 | (216,144) | 4,439,438 |


| 986,511 | - | 1,048 | 578 | 988,137 | - | 988,137 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 757,944 | - | - | - | 757,944 | - | 757,944 |
| - | 928,064 | - | - | 98,064 | - | 928,064 |
| - | 349,073 | - | - | 349,073 | - | 349,073 |
| 160,090 | 5,066 | 48,076 | 63 | 589 | 48,076 | - |
| 365,808 | - | 165,076 |  |  |  |  |
| 363,154 |  | - | - | - | 363,808 |  |
| $\underline{321,563}$ | $\underline{39,825}$ | $\underline{5,222}$ | $\underline{4,332}$ | $\underline{370,942}$ | $\underline{(78,120)}$ | 285,034 |
| $\underline{\underline{2,589,262}}$ | $\underline{1,322,028}$ | $\underline{\underline{54,409}}$ | $\underline{\underline{5,499}}$ | $\underline{\underline{3,971,198}}$ | $\underline{(171,259)}$ | $\underline{277,803}$ |
| $\underline{3,799,939}$ |  |  |  |  |  |  |


|  | $12 / 31 / 2010$ |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |$)$

## 24. EARNINGS PER SHARE

As established by CPC 21 and IAS 33, "Earnings per Share", the reconciliation of net income for the period to the amounts used to calculate the basic and diluted earnings per share is as follows:

| Net income for the period | 28,558 | 48,323 | 11,681 | 23,098 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Weighted average of outstanding shares in the period | $\underline{170,389}$ | $\underline{150,000}$ | $\underline{186,494}$ | $\underline{150,000}$ |
| Basic/diluted earnings per share | $\underline{0.17}$ | $\underline{0.32}$ | $\underline{0.06}$ | $\underline{0.15}$ |

## 25. FINANCIAL INSTRUMENTS

## Capital risk management

The Company's funds are managed in a way to ensure the continuity of the Company as a going concern and to maximize its funds to allow for investments in new stores, refurbishment and redesign of existing stores and provide return to shareholders.

The Company's capital structure comprises financial liabilities, cash and cash equivalents, securities and shareholders' equity, including capital and retained earnings.

Periodically, Management reviews the capital structure and its ability to settle its liabilities, as well as monitors, on a timely basis, the average term of suppliers in relation to the average term of inventory turnover. Actions are promptly taken when the assets resulting from this ratio are higher than the liabilities.

The objectives of capital management are to safeguard the capacity of continuing as a going concern in order to offer return to the Company's shareholders and benefits to other related parties, and maintain an ideal capital structure to reduce this cost and maximize its funds to allow for investments in new stores, refurbishment and redesign of existing stores.

The Company also uses the Net Debt/EBITDA ratio, which in its opinion, represents the most adequate manner to measure its indebtedness, since it reflects the consolidated financial obligations less cash and cash equivalents for payment, considering its cash from operating activities.

Net Debt means the sum of Borrowings and Financing in current and noncurrent liabilities, less cash and cash equivalents in current assets. EBITDA means net income before income tax and social contribution, financial income and expenses, depreciation and amortization.

## Categories of financial instruments

| Financial assets | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Loans and receivables (including cash and banks): |  |  |  |  |
| Cash and banks | 26,596 | 156,435 | 55,730 | 265,994 |
| Escrow deposits | 32,785 | 24,175 | 32,785 | 24,175 |
| Trade accounts receivable | 407,096 | 424,363 | 1,764,546 | 1,543,385 |
| Related parties | 111,190 | 40,139 | 42,045 | 36,018 |
| Held for trading: |  |  |  |  |
| Cash and cash equivalents and securities | 215,302 | 24,828 | 260,686 | 93,329 |
| Available for sale: |  |  |  |  |
| Securities | - | - | 56,390 | 48,225 |


| Financial liabilities | Company |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2011 | 12/31/2010 | 9/30/2011 | 12/31/2010 |
| Amortized cost: |  |  |  |  |
| Loans, financing and interbank deposits | 633,629 | 633,744 | 1,686,008 | 1,631,598 |
| Credit card operations | - | - | 349,073 | 220,230 |
| Suppliers | 834,717 | 977,173 | 988,137 | 1,132,289 |
| Related parties | 27,787 | 33,775 | 20,969 | 21,666 |

In the opinion of the Company's Management, the carrying amounts of the financial instruments recognized in the individual and consolidated financial statements approximate their respective fair values, as the maturity dates of most balances are close to the balance sheet date. Loans and financing are adjusted for inflation based on inflation indices and variable interest rates according to market conditions and, therefore, the outstanding balance recorded at the balance sheet dates approximates the fair value.

However, considering that there is no active market for these instruments, differences may arise should these amounts be settled in advance.

## Fair value measurement

Consolidated assets and liabilities at fair value are summarized as follows:
Cash and cash equivalents are classified in Level 2 and the fair value is estimated based on reports from brokerage firms making use of market prices quoted for similar instruments.

The fair value of other financial instruments described above allows approximating their carrying amounts based on the existing payment conditions. The Company has no outstanding assets or liabilities where the fair value could be measured by using non-observable significant information (Level 3) as of December 31, 2010.

## Liquidity risk management

The Company's management has ultimate responsibility for the management of the liquidity risk and has prepared an appropriate liquidity risk management model to manage funding requirements and short, medium - and long-term liquidity management. The Group manages the liquidity risk through the continuous monitoring of estimated and actual cash flows, the combination of the maturity profiles of financial assets and liabilities and the maintenance of a close relationship with financial institutions, with regular disclosure of information to support credit decisions when external funds are necessary.

The table below details the remaining contractual maturity of the Group's financial liabilities on September 30, 2011 and the contractual amortization periods. This table was prepared using the undiscounted cash flows of financial liabilities, based on the closest date when the Group should settle the related obligations. The tables include interest and principal cash flows. As interest flows are based on floating rates, the undiscounted amount was based on the interest curves at year-end. Contractual maturity is based on the most recent date when the Company should settle the related obligations.

| Less than <br> one year | From one to <br> ltree years | From three <br> to five years | Total |  |
| ---: | ---: | ---: | ---: | ---: |
|  |  | - | - | 988,137 |
| 988,137 |  | - |  |  |
| 140,795 | 368,516 | 252,790 | 762,101 |  |
| 21,736 | - | - | 21,736 |  |

## Considerations on risks

The Company's and its subsidiaries' businesses mainly comprise the retail sale of consumer goods, mainly home appliances, electronic equipment, furniture and financial services, consumer financing for purchase of these assets and consortium-related activities, created to purchase vehicles, motorcycles, home appliances and furniture. The main market risk factors affecting the Company's business are as follows:

Credit risk: credit risk arises from the possibility of the Group incurring losses resulting from the non-receipt of amounts billed to its customers. As of September 30, 2011 the balance of credit risks is $\mathrm{R} \$ 1,764,546(\mathrm{R} \$ 1,543,385$ on December 31, 2010). This risk is assessed by the Company as low, due to the normal dispersion of sales as a result of the large number of customers; however, there are no guarantees of collection of trade accounts receivable due to the nature of the Group's activities. In cases where the concentration of billed amounts is greater, the risk is managed by periodically analyzing the default rate and adopting more efficient collection measures.

As of September 30, 2011, the Group recorded past-due balances under "trade accounts receivable", whose terms were renegotiated, in the amount of $\mathrm{R} \$ 11,453$, $\mathrm{R} \$ 11,584$ on December 31, 2010), which are included in the Group's analysis on the need to recognize provision for loan losses.

Market risk: arises from the slowdown of retail sales in the Brazilian economic environment. The risks involved in these transactions are managed by establishing operational and commercial policies.

Interest rate risk: the Group is exposed to floating interest rates indexed to the "Long-term Interest Rate (TJLP)" and "Interbank Deposit Rate (CDI)", relating to financial investments and loans and financing in Brazilian reais, for which it performed a sensitivity analysis, describe as follows:

Foreign exchange rate and price risk: the Company uses derivatives, recorded in balance sheet and income statement accounts, to meet its market risk management requirements, arising from mismatching between currencies and indices. Derivative transactions are carried out through the Finance Department, pursuant to the strategies previously approved by the Group's Board of Directors. In this scenario, the Company raised foreign currencydenominated loans bearing interest, for which it entered into swap transactions to hedge against exchange rate variation, swapping contracted interest rate and foreign currency exchange rate for CDI plus fixed rate. This is a matched transaction which consists formally of a loan agreement and a swap transaction entered into on the same date, with the same maturity and counterparty and that should be settled by its net value. Thus, Management believes that, in substance, this is a loan transaction denominated in domestic currency, subject to a certain interest rate; accordingly, the accounting treatment and related disclosures reflect the substance of the transaction.

Below is the description of contracts, whose transactions are registered with the CETIP - Financial Risk Protection System (SPR), affecting income for the year ended September 30, 2011:

| Bank | Reference value (notional) | Fair value through swap gain (loss) | Bank index |  | Company index |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Index | Interest | Index | Interest |
| Unibanco | 33,050 | $(4,069)$ | US\$ | 6.25\% p.a. | CDI | 108.30\% |
| Bradesco | 104,257 | 6,812 | US\$ | 4.08\% p.a. | CDI | 118.80\% |
| Brasil | 124,180 | 16,007 | US\$ | 4.79\% p.a. | CDI | 116.00\% |
|  | $\underline{\underline{261,487}}$ | $\underline{\underline{18,750}}$ |  |  |  |  |

(a) The fair value of derivatives is determined by using a methodology normally used by market players; the present value of payments is estimated by using market curves disclosed by BM\&FBOVESPA.

In addition to outstanding transactions, the company retained other operations settled during the nine months ended September 30, 2011, as follows:

|  | Reference | Settled <br> Amount Paid | Settlement |  | k index |  | ny index |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bank | value (notional) | (loss) | Date | Index | Interest | Index | Interest |
| Santander | 70,000 | 5,178 | 05/12/2011 | US\$ | 2.60\% p.a. | CDI | 107.00\% |
| Itaú/Unibanco | 50,000 | 5,024 | 08/08/2011 | US\$ | 3.61\% p.a. | CDI | 114.80\% |
| Safra | 50,000 | 3,400 | 08/08/2011 | US\$ | 3.61\% p.a. | CDI | 114.80\% |

There were no transactions, in the reporting period, no longer classified as hedging transactions and no future commitments subject to cash flow hedge.

## Sensitivity analysis of financial instruments

The sensitivity analysis was determined based on the exposure to interest rates of derivatives and non-derivatives instruments at the end of the reporting period. For derivatives with fixed rates, the analysis is prepared by assuming that the amount of the outstanding liability at the end of the reporting period remained outstanding over the period. A $10 \%$ increase or decrease is used to internally present the interest rate risks to Management's key personnel and corresponds to Management's assessment of the possible changes in interest rates.

If interest rates were $10 \%$ higher or lower and the other variables remained stable, the income for the period ended September 30, 2011 would decrease or increase by $\mathrm{R} \$ 6,642$, primarily due to the Group's exposure to interest on borrowings at fixed rates.

## Additional sensitivity analysis on financial instruments, pursuant to ICVM 475/08

As of September 30, 2011, Management carried out a sensitivity analysis, taking into account a $25 \%$ and $50 \%$ increase or decrease in the expected interest rates (probable scenario), using future interest rates disclosed by BM\&FBOVESPA, on the balances of borrowings and financing, net of short-term investments, as follows:

|  | Scenario I <br> Probable | Scenario II <br> $(+25 \%)$ | Scenario III <br> $(-25 \%)$ | Scenario IV <br> $(+50 \%)$ | Scenario V <br> $(-50 \%)$ |  |
| :--- | ---: | :--- | ---: | ---: | ---: | ---: |
| Interest to be incurred exposed to: |  |  |  |  |  |  |
| CDI | 85,943 |  | 107,429 |  | 64,457 |  |
| TJLP | 2,261 | 2,396 |  | 2,041 |  | 2,574 |
| IPCA | $\underline{2,658}$ | $\underline{2,934}$ | $\underline{2,190}$ |  | 1,863 |  |
| Total | $\underline{\underline{90,862}}$ | $\underline{112,759}$ | $\underline{\underline{68,688}}$ | $\underline{3,306}$ | $\underline{134,794}$ | $\underline{\underline{46,653}}$ |

As discussed above, the Group's management understands that there is no significant market risk arising from changes in exchange rates since all financial liabilities recorded in foreign currency are indexed to swap transactions, except for trade accounts payable foreign and lease of aircraft, so that these borrowings are denominated in local currency. Accordingly, changes in swap instruments and borrowings and financing are offset, based on the sensitivity analysis described below.

The sensitivity analysis was determined based on the exposure to exchange rates of derivatives at the end of the reporting period of this financial statement. A $25 \%$ and $50 \%$ increase or decrease in expected exchange rates (probable scenario) was taken into consideration, based on U.S. dollar forward exchange rates, as disclosed by BM\&FBOVESPA.

Sensitivity analysis of derivatives - "swap":

|  | Reference value (notional) | Exposed amount US\$ (a) | Scenario I <br> Probable | Scenario II $(+25 \%)$ | $\begin{aligned} & \text { Scenario III } \\ & (-25 \%) \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Scenario IV } \\ & (+50 \%) \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Scenario V } \\ & (-50 \%) \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans and financing | 261,487 | 141,009 | 9,564 | 75,302 | $(56,173)$ | 141,039 | $(121,911)$ |
| Swap | $(261,487)$ | $(141,009)$ | $(9,564)$ | $(75,302)$ | 56,173 | $(141,039)$ | 121,911 |
| Total |  |  | $\underline{ }$ |  | - | $\underline{\square}$ |  |

Sensitivity analysis of trade accounts payable to foreign suppliers and lease of aircraft:

|  | Reference Value (notional) | Exposed amount <br> US\$ (a) | Scenario I <br> Probable | Scenario II | Scenario III | Scenario IV | Scenario V |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Foreign suppliers | 2,122 | 1,144 | 2,002 | 2,503 | 1,502 | 3,003 | 1,001 |
| Leases - aircrafts | 3,100 | 1,672 | $\underline{2,926}$ | 3,658 | $\underline{2,195}$ | 4,389 | 1,463 |
| Total | $\underline{\underline{5,222}}$ | $\underline{2,816}$ | 4,928 | $\underline{\underline{6,161}}$ | $\underline{\underline{3}, 697}$ | $\underline{\underline{7,392}}$ | $\underline{2,464}$ |

(a) Amount translated into US dollars based on the rate disclosed by Brazilian Central Bank on September 30, 2011, of R\$ 1.8544 per US\$ 1.00

## 26. BUSINESS COMBINATIONS

### 26.1 Conclusion of business combination - Lojas Maia

In July 2011, the Company measured the amounts recognized in business combination, involving the acquisition of Lojas Maia, pursuant to technical pronouncement CPC 15 and IFRS 3 - Business Combination, any change after the measurement period should be treated as error correction and disclosed in accordance with the technical pronouncement CPC 23 (IAS 8) - Accounting Policies, Changes in Accounting Estimates and Errors.
26.2 Acquired subsidiary - New-Utd

The Company signed on July 21, 2011 a purchase and sale contract with BF Utilidades Domésticas Ltda., BF PAR Utilidades Domésticas Ltda., companies of Silvio Santos Group, which sets out the terms and conditions for the acquisition by the Company of the electro-electronic and furniture retail businesses explored by "Baú da Felicidade" chain through 121 stores located in the states of Paraná, São Paulo and Minas Gerais.

The deal was carried out with the creation of a company, named "New-Utd Utilidades Domésticas S.A.", which will have as its net assets 121 Baú da Felicidade stores, the respective rental contracts, furniture, equipment and facilities of the stores, as well as the IT systems (hardware and software) and ownership of the customer base.

### 26.2.1. Counterpart Transferred:

| Cash | 80,289 |
| :--- | ---: |
| Abatement of purchase price | $\underline{2,711}$ |
| Total negotiated | $\underline{\underline{83,000}}$ |

The counterpart transferred was $\mathrm{R} \$ 80,289$, paid in full on July 29, 2011. The value for the abatement of the purchase price relates to amounts paid by the Company for the renegotiation of certain leases.
26.2.2 Assets acquired and liabilities assumed at the acquisition date:

Fair value
Non-current assets:
Property, plant and equipment 6,103
Intangible $\underline{\underline{16,235}}$
Total noncurrent assets $\underline{\underline{22,338}}$
Shareholders' equity:
Capital stock
Total liabilities and shareholders' equity $\underline{\underline{22,338}}$
The company evaluated the Company's intangible assets acquired at fair value at acquisition date. The adjustments determined by the evaluation at fair value are reflected on the goodwill
26.2.3 Goodwill generated on acquisition

Consideration transferred 80,289
Fair value of shareholders' equity $\underline{22,338}$
Goodwill generated on acquisition $\underline{\underline{57,951}}$
Goodwill was generated on the acquisition of New-Utd, since the business combination cost included the amount paid by the control premium. In addition, the consideration paid due to business combination effectively included amounts in relation to the benefit of expected synergies, revenues growth, future development of markets and New-Utd's workforce. These benefits are not recognized separately from goodwill, as they do not meet the identifiable intangible assets recognition criteria.

Pursuant to tax laws, only the goodwill generated on acquisition would be deductible, until the limit of amount paid for control of investee. On a tax basis, this goodwill was classified as: a) $\mathrm{R} \$ 57,951$ supported by future profitability of the acquired investment, which will be amortized for tax purposes, after merging the investment. For deductibility purposes, only item b, when amortized, will generate effective reduction in the income tax and social contribution assessment.

### 26.2.4 Impacts of Acquisition in the Group's Result

In consolidated financial statements for the nine months ended September 30, 2011, is included a loss of $\mathrm{R} \$ 14,525$ and net income of $R \$ 8.031$, attributable to the additional business generated by the New-Utd in the period between the date of acquisition and the base date of September 30, 2011.

If the business combination had been effected on 1 January 2011, the increase in the consolidated net income would be $\mathrm{R} \$ 232,656$ and the increase in consolidated profit would be $\mathrm{R} \$ 344$. The Administration of the Company believes that these values "pro-forma" represents an approximate measure of the performance of the combined group in a bas annualized weighted and serve as reference for comparison in future years.

## 27. COMMITMENTS

During the last quarter, the subsidiary "Lojas Maia" in order to continue its expansion in the northeastern states of the country, signed an addendum to the contract of special taxation regime in the state of Paraiba, which assumes as part of the agreement some compromises future for which to administering the company estimates that it paid the estimated amount of $\mathrm{R} \$ 30,000$ until the end of 2013, as well as the maintenance of a income about $\$ 300,000$ and the maintenance of approximately 400 direct employees, once completed the investments.

## 28. APPROVAL OF THE FINANCIAL STATEMENTS

The disclosure of the financial statements was approved and authorized by the Board of Directors on November 10, 2011.

## Magazine Luiza S.A. <br> Third Quarter of 2011 Earnings Release

São Paulo, November 10, 2011 - Magazine Luiza S.A. (BM\&FBOVESPA: MGLU3), one of the largest retailer network focused on durable goods, actively engaged on Brazil's popular classes, discloses its results for the Third Quarter of 2011 (3Q11) and the Nine Months period ended on September 30, 2011 (9M11). The Company's accounting information is based on consolidated numbers, in million of reais (except when otherwise indicated), according to the International Financial Reporting Standard (IFRS).

HIGHLIGHTS FOR THE THIRD QUARTER OF 2011 (3Q11) - Consolidated

- 33.8\% increase in Gross Sales and Net Sales
- 20.0\% growth in Same Store Sales
- 58.2\% growth in Lojas Maia's Gross Sales
- EBITDA of R\$92.2 million, with margin of $5.8 \%$
- Net Income of R $\$ 11.7$ million and net margin of $0.7 \%$
- Credit card base expanded to 4.2 million


## HIGHLIGHTS FOR THE NINE MONTHS OF 2011 (9M11) - Consolidated

- 40.5\% increase in Gross Sales and 39.9\% growth in Net Sales
- 19.8\% growth in Same Store Sales
- 72.5\% growth in Lojas Maia's Gross Sales
- EBITDA of $\mathrm{R} \$ 248.1$ million, with margin of $5.5 \%$
- Net Income of $\mathrm{R} \$ 28.6$ million, with net margin of $0.6 \%$

KEY INDICATORS

| R\$ million (except when otherwise indicated) | 3Q11 | 3Q10 | \% Chg | 9M11 | 9M10 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Gross Revenue | 1,891.8 | 1,414.2 | 33.8\% | 5,332.1 | 3,795.3 | 40.5\% |
| Total Net Revenue | 1,602.7 | 1,197.4 | 33.8\% | 4,491.5 | 3,211.5 | 39.9\% |
| EBITDA | 92.2 | 94.0 | -2.0\% | 248.1 | 225.0 | 10.2\% |
| EBITDA Margin | 5.8\% | 7.9\% | -2.1pp | 5.5\% | 7.0\% | -1.5 pp |
| Net Income | 11.7 | 23.1 | -49.4\% | 28.6 | 48.3 | -40.9\% |
| Net Margin | 0.7\% | 1.9\% | -1.2 pp | 0.6\% | 1.5\% | -0.9 pp |
| Same Store Sales Growth | 20.0\% | 30.0\% | - | 19.8\% | 31.2\% |  |
| Same Physical Store Sales Growth | 16.6\% | 26.3\% | - | 16.3\% | 26.8\% |  |
| Internet Sales Growth | 48.0\% | 66.1\% | - | 48.2\% | 80.7\% | - |
| Number of Stores - End of Period | 684 | 591 | 15.7\% | 684 | 591 | 15.7\% |
| Sales Area - End of Period (M2) | 441,256 | 390,934 | 12.9\% | 441,256 | 390,934 | 12.9\% |
| Average Area per Store - End of Period (M2) | 645 | 661 | -2.5\% | 645 | 661 | -2.5\% |
| Credit Card Base - Luizacred (thousand) | 4,174 | 2,642 | 58.0\% | 4,174 | 2,642 | 58.0\% |

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## EXECUTIVE SUMMARY

## Sales Growth

In 3Q11, Magazine Luiza grew significantly above the average market growth and registered consolidated gross revenue of $\mathrm{R} \$ 1.89$ billion, up $33.8 \%$ over 3 Q 10 and $8.5 \%$ over 2 Q 11 . In 9 M 11 , revenue stood at $\mathrm{R} \$ 5.33$ billion, up $40.5 \%$ over 9M10. In this quarter, the Company accelerated its growth in same store sales from $14.4 \%$ in 2 Q11 to $20.0 \%$ in 3Q11, over the same period of last year. Even after excluding Lojas Maia, the Company posted same store sales growth of $18.2 \%$ in 3Q11. Same store sales growth was also quite impressive in 9 M11, at $19.8 \%$.

## Internet Expansion

Magazine Luiza, with its multichannel strategy, continues investing in the internet segment and increasing its market share. Internet sales increased $48.0 \%$ in 3 Q11 for a total of $\mathrm{R} \$ 214.4$ million. In August 2011, Magazine Luiza announced the launch of Magazine Você (Magazine and You) project, one of the first real Social Commerce initiatives in Brazil and worldwide. The project will increase brand awareness in social media (Facebook and Orkut) and drive online sales through a network of announcers that receive commissions between $2.5 \%$ and $4.5 \%$ of sales.

## Lojas Maia

Magazine Luiza initiated the effective brand name transition in the stores located in the Northeastern region. In October 2011, the Company organized the first big reopening party, starting with the metropolitan area of Recife, when 14 stores were remodeled to Magazine Luiza's format pattern. Stores became more attractive, with a new mix of products and with a much more modern atmosphere, contributing to a significant increase in sales. The Company will still remodel this year another 14 stores in the Great Fortaleza area and 8 stores in the Maceió region. By the end of 2012, all Northeastern stores will be turned into Magazine Luiza's brand name.


Employees Town Hall and reopening of one store in the city of Recife.

## Lojas do Baú

The operational integration process of Baú stores will be one of the fastest in Magazine Luiza's timeline. In August 2011, the Company took control of the 121 Baú stores, reinforcing the strategy of consolidating its presence in the existing markets and the expansion of virtual stores. The majority of the stores remained closed along 3Q11, but during the month of August, and specially at the end of September, 69 conventional stores were opened, 34 in the state of Paraná, 34 in the state of São Paulo (8 in Greater São Paulo) and 1 in Minas Gerais. Both the stores' facade and the employees' uniforms were already turned into Magazine Luiza's brand name.

Additionally, 35 virtual stores will be inaugurated in Paraná till the end of November 2011. Out of these 35 virtual stores, 11 were opened in October 2011. These stores were totally remodeled to Magazine Luiza's format pattern, achieving another great success in sales. Finally, 4 conventional stores are being remodeled and will be extended to the existing Company' stores (2 in Greater São Paulo), while 13 stores will be divested. It is important to note that Baú's administrative activities were already incorporated to Magazine Luiza's.

## Organic Growth

In 3Q11, the Company's organic growth involved the inauguration of 2 conventional stores in Southern and Southeastern Brazil (Blumenau/SC and Indaiatuba/SP), totaling 11 inaugurations as of September 2011. At the end of 3Q11, Magazine Luiza had a total of 684 stores. Additionally, the Company is investing in the opening of 9 stores in the South and Southeast and another 4 in the Northeast, all of which should be inaugurated by the year end.

## Luizacred Growth

Cartão Luiza (Luiza Card) continues growing significantly, even with a conservative credit rate approval, in accordance with Itaú Unibanco's credit policies. The card base reached 4.2 million and credit overdue indicators in Luizacred portfolio have improved in recent months. The total overdue portfolio decreased 100 bps from June 2011 to September 2011, led by overdue portfolio between 15 and 90 days, as a result of conservative approval rates.

## Results

In 3Q11, earnings before interests, taxes, depreciation and amortization (Consolidated EBITDA) stood at R\$92.2 million, with margin of $5.8 \%$. This result was due to the impressive sales growth, despite the several pre-operational expenses related to the opening of Baú stores, remodeling of stores in Northeastern Brazil, the inauguration of 2 stores in this quarter and the 13 stores to be inaugurated by the year-end.

Finally, the performance of same store sales is still high. The Company believes that accumulated results and perspectives for the year-end indicate a solid and sustainable path to growth and profitability.


## OPERATING PERFORMANCE

At the end of 3Q11, Magazine Luiza had a total of 684 stores, divided among 614 conventional stores, 69 virtual stores and one website. In 3Q11, the Company's organic growth involved the inauguration of 2 conventional stores in Southern and Southeastern Brazil (Blumenau/SC and Indaiatuba/SP), totaling 11 inaugurations up to September 2011 (4 in Greater São Paulo, 2 in the Northeast, 1 in Mato Grosso do Sul, 2 virtual stores in São Paulo state in addition to the aforementioned inaugurations). The Company is investing in the opening of 9 more stores in the South and Southeast and 4 stores in the Northeast of Brazil, which should be inaugurated by the end of the year, as well as 35 virtual Baú stores. Note that one third of all stores (around 250 stores) are less than 3 years old and have not yet reached full maturation.


In 3Q11, Magazine Luiza grew significantly above the average market growth. In this quarter, the Company accelerated its growth in same store sales from $14.4 \%$ in 2Q11 to $20.0 \%$ in 3Q11, over the same period of last year. Even after excluding Lojas Maia, the Company posted same store sales growth of $18.2 \%$ in 3 Q11. Same store sales growth was also quite impressive in 9M11, at 19.8\%.

## Same Store Sales Growth (\%)

Same Physical Store Sales Growth


Same Store Sales Growth
Total Retail Sales Growth



The increase in the product mix and the vast content of the Company's website (www.magazineluiza.com.br) contributed to the internet growth path. In 3Q11, online sales increased $48.0 \%$ to reach R $\$ 214.4$ million, equivalent to $12.1 \%$ of all retail sales. In 9 M11, sales totaled $\mathrm{R} \$ 570.1$ million, up $48.2 \%$ on the same period last year.

Internet Gross Revenues (R\$ million)



The number of credit cards issued by Luizacred increased $58.0 \%$ in the past 12 months reaching 4.2 million. In 3Q11, Cartão Luiza's sales represented $35 \%$ of all sales at Magazine Luiza stores. Including CDC (Direct Consumer Credit), which represented $13 \%$ of total sales, Luizacred financed almost half of all Magazine Luiza's sales. At Lojas Maia, Cartão Luiza's share stood at 29\% in 3Q11.

Financed Sales Mix (\% of total sales)


Luizacred has entered into a number of partnerships to boost the use of Cartão Luiza outside the Company' stores, increasing its activation and revenue generation potential. In 3Q11, total spending on Cartão Luiza increased $59.2 \%$, reaching $\mathrm{R} \$ 1.6$ billion. In the same period, purchases outside stores increased $83.5 \%$, equivalent to $64.0 \%$ of total spending (compared to $55.5 \%$ in $3 Q 10$ ). It is important to note that, the majority of Cartão Luiza sales carry interest and non-interest bearing sales represent less than $15 \%$ of the Company's total sales.

CONSOLIDATED FINANCIAL PERFORMANCE

## Consolidated Gross Revenue

The table below demonstrates the distribution of Company's gross revenue among the business lines:

| (in R\$ million) | 3Q11 | 3Q10 | \% Chg | 9M11 | 9M10 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue - Retail - Merchandise Sales | 1,699.7 | 1,271.8 | 33.6\% | 4,809.2 | 3,397.4 | 41.6\% |
| Gross Revenue - Retail - Services | 65.7 | 49.5 | 32.7\% | 183.1 | 125.8 | 45.5\% |
| Subtotal Retail | 1,765.4 | 1,321.3 | 33.6\% | 4,992.3 | 3,523.3 | 41.7\% |
| Gross Revenue - Consumer Finance | 135.3 | 100.1 | 35.2\% | 368.2 | 287.7 | 28.0\% |
| Gross Revenue - Insurance Operations | 17.9 | 14.7 | 21.6\% | 50.3 | 42.3 | 18.8\% |
| Gross Revenue - Consortium Management | 7.2 | 5.3 | 35.6\% | 19.9 | 14.7 | 35.2\% |
| Inter-Company Eliminations | (34.1) | (27.2) | 25.4\% | (98.6) | (72.8) | 35.5\% |
| Total Gross Revenue | 1,891.8 | 1,414.2 | 33.8\% | 5,332.1 | 3,795.3 | 40.5\% |

Magazine Luiza's consolidated gross revenue increased from R $\$ 1,414.2$ million in 3 Q 10 to $\mathrm{R} \$ 1,891.8$ million in 3Q11, up $33.8 \%$ and $8.5 \%$ higher than in 2Q11. This significant increase was mainly due to the following factors:

- $33.6 \%$ growth in the retail segment, totaling $\mathrm{R} \$ 1,765.4$ million in 3 Q 11 , driven by $20.0 \%$ same store sales growth, organic growth ( 24 new stores in the last 12 months) and the acquisition of Lojas Maia;
- $58.2 \%$ growth in Lojas Maia's gross revenue, totaling $\mathrm{R} \$ 243.6$ million (considering only the post-acquisition period during which same store sales grew $41.8 \%$ from August to September); and
- $35.2 \%$ growth in revenue from the consumer financing segment, from $\mathrm{R} \$ 100.1$ million in 3 Q 10 to $\mathrm{R} \$ 135.3$ million in 3Q11, led by growth in revenues from services and personal loans (previously, the results of this product were recorded through profit sharing under other operating revenue).

In 9M11, consolidated gross revenue was up $40.5 \%$, totaling $\mathrm{R} \$ 5,332.1$ million.

## Tax and Deductions

| (in R\$ million) | 3Q11 | 3Q10 | \% Chg | $9 \mathrm{M11}$ | 9M10 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deductions - Retail - Merchandise Sales | (279.7) | (209.9) | 33.3\% | (814.8) | (566.3) | 43.9\% |
| Deductions - Retail - Services | (8.9) | (6.6) | 35.7\% | (24.5) | (16.5) | 48.4\% |
| Subtotal Retail | (288.6) | (216.5) | 33.3\% | (839.3) | (582.8) | 44.0\% |
| Deductions - Consumer Finance | - | - | 0.0\% | - | - | 0.0\% |
| Deductions - Insurance Operations | - | - | 0.0\% | - | - | 0.0\% |
| Deductions - Consortium Management | (0.5) | (0.4) | 27.5\% | (1.3) | (1.1) | 26.9\% |
| Inter-Company Eliminations | - | - | 0.0\% | - | - | 0.0\% |
| Total Deductions | (289.1) | (216.9) | 33.3\% | (840.6) | (583.8) | 44.0\% |

Taxes and deductions on sales reached R\$289.1 million in 3Q11, up $33.3 \%$ in line with gross revenue growth. In 9M11, total was $\mathrm{R} \$ 840.6$ million, up $44.0 \%$, chiefly related to the growth in retail revenues, particularly for Lojas Maia, in which tax burden on sales is higher than for Magazine Luiza (in the Southern and Southeastern regions, the tax substitution regime, booked in COGS, is more representative).


Consolidated Net Revenue

| (in R\$ million) | 3Q11 | 3Q10 | \% Chg | $9 \mathrm{M11}$ | 9M10 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue - Retail - Merchandise Sales | 1,420.0 | 1,061.9 | 33.7\% | 3,994.4 | 2,831.2 | 41.1\% |
| Net Revenue - Retail - Services | 56.8 | 42.9 | 32.2\% | 158.6 | 109.3 | 45.1\% |
| Subtotal Retail | 1,476.8 | 1,104.8 | 33.7\% | 4,153.0 | 2,940.5 | 41.2\% |
| Net Revenue - Consumer Finance | 135.3 | 100.1 | 35.2\% | 368.2 | 287.7 | 28.0\% |
| Net Revenue - Insurance Operations | 17.9 | 14.7 | 21.6\% | 50.3 | 42.3 | 18.8\% |
| Net Revenue - Consortium Management | 6.8 | 5.0 | 36.2\% | 18.6 | 13.7 | 35.8\% |
| Inter-Company Eliminations | (34.1) | (27.2) | 25.4\% | (98.6) | (72.8) | 35.5\% |
| Total Net Revenue | 1,602.7 | 1,197.4 | 33.8\% | 4,491.5 | 3,211.5 | 39.9\% |

Consolidated net revenue increased $33.8 \%$ in $3 Q 11$, from $\mathrm{R} \$ 1,197.4$ million to $\mathrm{R} \$ 1,602.7$ million. In 9 M 11 , consolidated net revenue figure grew $39.9 \%$, reaching $R \$ 4,491.5$ million, led by an increase in gross revenue, mainly in the retail segment.

Cost of Goods Sold, Services Rendering and Funding for Financial Operations

| (in R\$ million) | 3Q11 | 3Q10 | \% Chg | 9M11 | 9M10 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Costs - Retail - Merchandise Sales | $(1,047.2)$ | (765.4) | 36.8\% | (2,932.7) | $(2,042.8)$ | 43.6\% |
| Costs - Retail - Services | - | - | 0.0\% | - | - | 0.0\% |
| Subtotal Retail | (1,047.2) | (765.4) | 36.8\% | $(2,932.7)$ | $(2,042.8)$ | 43.6\% |
| Costs - Consumer Finance | (27.5) | (16.5) | 66.0\% | (72.1) | (41.8) | 72.5\% |
| Costs - Insurance Operations | (1.3) | (0.8) | 55.6\% | (3.6) | (2.3) | 59.6\% |
| Costs - Consortium Management | (4.3) | (2.6) | 66.9\% | (10.6) | (6.6) | 60.8\% |
| Inter-Company Eliminations | 1.2 | 1.0 | 21.6\% | 3.6 | 2.5 | 45.0\% |
| Total Costs | $(1,079.0)$ | (784.3) | 37.6\% | $(3,015.4)$ | $(2,091.0)$ | 44.2\% |

In 3Q11, the total cost grew 37.6\% compared to the same period in 2010, reaching R\$1,079.0 million. Changes in cost were mainly due to the following factors:

- The cost of goods sold in 3Q11 grew $36.8 \%$, above net revenue from merchandise growth, mainly as a result of a greater share of products categories with lower margins and sales through the internet, in addition to sales at Lojas Maia (especially at stores undergoing remodeling for the transition of the brand name); and
- The cost of consumer financing increased $66.0 \%$ in 3Q11, due to loan portfolio growth of $51.0 \%$ and the $15.2 \%$ increase in the CDI (Certificate of Interbank Deposits) rate in the period (the CDI increased from 2.6\% in 3Q10 to $3.0 \%$ in 3Q11).

It is worth mentioning that the change in Luizacred financial margin is linked to the change in the portfolio profile, given the accelerated growth of Cartão Luiza's purchases outside the stores. These operations have lower financial margin in the beginning, but generate higher results in the medium-term.

Total costs increased from $\mathrm{R} \$ 2,091.0$ million in 9 M 10 to $\mathrm{R} \$ 3,015.4$ million in 9 M 11 , up $44.2 \%$.


Consolidated Gross Income

| (in R\$ million) | 3Q11 | 3Q10 | \% Chg | $9 \mathrm{M11}$ | $9 \mathrm{M10}$ | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Income - Retail - Merchandise Sales | 372.8 | 296.5 | 25.7\% | 1,061.8 | 788.4 | 34.7\% |
| Gross Income - Retail - Services | 56.8 | 42.9 | 32.2\% | 158.6 | 109.3 | 45.1\% |
| Subtotal Retail | 429.6 | 339.4 | 26.6\% | 1,220.4 | 897.7 | 35.9\% |
| Gross Income - Consumer Finance | 107.9 | 83.6 | 29.1\% | 296.1 | 245.9 | 20.4\% |
| Gross Income - Insurance Operations | 16.5 | 13.8 | 19.5\% | 46.7 | 40.1 | 16.5\% |
| Gross Income - Consortium Management | 2.4 | 2.4 | 2.7\% | 7.9 | 7.0 | 12.4\% |
| Inter-Company Eliminations | (32.8) | (26.2) | 25.6\% | (94.9) | (70.3) | 35.1\% |
| Total Gross Income | 523.6 | 413.1 | 26.8\% | 1,476.1 | 1,120.5 | 31.7\% |
|  |  |  |  |  |  |  |
| (as \% of Net Revenue) | 3 Q11 | 3 Q10 | \% Chg | 9M11 | 9M10 | \% Chg |
| Gross Margin - Retail - Merchandise Sales | 26.3\% | 27.9\% | -1.7 pp | 26.6\% | 27.8\% | -1.3 pp |
| Gross Margin - Retail - Services | 100.0\% | 100.0\% | 0.0 pp | 100.0\% | 100.0\% | 0.0 pp |
| Subtotal Retail | 29.1\% | 30.7\% | -1.6 pp | 29.4\% | 30.5\% | -1.1 pp |
| Gross Margin - Consumer Finance | 79.7\% | 83.5\% | -3.8 pp | 80.4\% | 85.5\% | -5.1 pp |
| Gross Margin - Insurance Operations | 92.7\% | 94.3\% | -1.6 pp | 92.8\% | 94.7\% | -1.8 pp |
| Gross Margin - Consortium Management | 36.1\% | 47.9\% | -11.8 pp | 42.7\% | 51.6\% | -8.9 pp |
| Inter-Company Eliminations | 96.4\% | 96.3\% | 0.1 pp | 96.3\% | 96.6\% | -0.2 pp |
| Total Gross Margin | 32.7\% | 34.5\% | -1.8 pp | 32.9\% | 34.9\% | -2.0 pp |

In 3Q11, consolidated gross income reached $\mathrm{R} \$ 523.6$ million, up $26.8 \%$ on the same period last year. This increase was driven by the following factors:

- Gross margin from the retail sector stood at $29.1 \%$ in 3Q11, a slight decrease from the 2Q11 margin of $29.5 \%$, mainly due to the sales held by Lojas Maia (affecting gross income by nearly $\mathrm{R} \$ 4.0$ million and gross retail margin by 30 bps). Gross margin at Magazine Luiza remained stable;
- Margin from the consumer finance segment stood at $79.7 \%$ in 3Q11, slightly below 3Q10, given the migration to the new credit card platform and CDI increase;
- Gross profit from consortium business continues to be affected by the launching of Consórcio Luiza in stores in Northeastern Brazil.

Consolidated gross income in the first nine months of 2011 was $\mathrm{R} \$ 1,476.1$ million, up $31.7 \%$ in the period, a margin of 32.9\%.

## SG\&A Expenses (Selling, General \& Administrative Expenses)

Selling expenses stood at R $\$ 321.3$ million in 3Q11, equivalent to $20.0 \%$ of net revenue and stable in comparison with the same period in 2010. Due to stores which will be opened in 4Q11 and the changing of brands in the Greater Recife area, the Company posted non-recurring selling expenses of nearly $\mathrm{R} \$ 2.2$ million.

General and administrative expenses increased from R $\$ 62.2$ million in 3Q10 to $\mathrm{R} \$ 88.5$ million in 3Q11. This change can be mainly explained by the opening of the new office in São Paulo, between September and October of last year, as well as the maintenance of Lojas Maia main office and all non-recurring expenses originated from the integration process of both networks (Lojas Maia and Baú). Magazine Luiza posted increase in consulting expenses by about R $\$ 5.8$ million.

In 9M11, selling, general and administrative expenses totaled $R \$ 1,127.6$ million, decreasing from $25.5 \%$ of net revenue in 9M10 to $25.1 \%$ in 9M11.

## Provision for Loan Losses

The provision for loan losses went from R\$29.1 million in 3Q10 to R\$68.1 million in 3Q11. It is important to emphasize that, for conservative reasons, Luizacred has reduced the credit approval rate, thus improving the indicators of overdue credits, in recent months. The total overdue portfolio decreased by 100 bps from June 2011 to September 2011.

Luizacred loss in the portfolio was $4.3 \%$ in 3Q11, in line with recurring losses in 2Q11. In 3Q10, losses in the portfolio stood at $2.7 \%$ due to the changes in the criteria for provisioning for loan losses (excluding this effect, recurring losses would have been $4.1 \%$ in 3Q10.

In 9M11, the provision for loan losses went from $\mathrm{R} \$ 117.1$ million to $\mathrm{R} \$ 171.8$ million, corresponding to $3.8 \%$ of net revenue

## Other operating revenues (expenses)

Other net operating revenue increased from $\mathrm{R} \$ 10.6$ million in $3 Q 10$ to $\mathrm{R} \$ 46.4$ million in 3Q11, mainly as a result of fiscal provisions benefits at Lojas Maia ( $\mathrm{R} \$ 32.6$ million), net of pre-operational expenses related to the opening of Baú stores ( $\mathrm{R} \$ 11.4$ million).

## Consolidated EBITDA

In 3Q11, earnings before interests, taxes, depreciation and amortization (Consolidated EBITDA) stood at R\$92.2 million, with margin of $5.8 \%$. This result was due to the impressive sales growth, despite pre-operational expenses related to the opening of Baú stores, remodeling of stores in Northeastern Brazil, the inauguration of stores in this quarter and the stores to be inaugurated by the year-end.

In 9M11, EBITDA stood at R\$248.1 million, with margin of $5.5 \%$, up $10.2 \%$ over the same period in 2010.


## Financial Results

| CONSOLIDATED FINANCIAL RESULTS (R\$ million) | 3Q11 | \% NR | 3Q10 | \% NR | 9M11 | \% NR | 9M10 | \% NR |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Financial Expenses | $(53.0)$ | $-3.3 \%$ | $(52.7)$ | $-4.4 \%$ | $(165.5)$ | $-3.7 \%$ | $(121.3)$ | $-3.8 \%$ |
| Interest on loans and financing | $(33.8)$ | $-2.1 \%$ | $(28.9)$ | $-2.4 \%$ | $(108.4)$ | $-2.4 \%$ | $(71.9)$ | $-2.2 \%$ |
| Interest on prepayment of receivables - third party cards | $(7.4)$ | $-0.5 \%$ | $(4.6)$ | $-0.4 \%$ | $(21.6)$ | $-0.5 \%$ | $(8.5)$ | $-0.3 \%$ |
| Interest on prepayment of receivables - Luiza Card | $(5.6)$ | $-0.3 \%$ | $(4.9)$ | $-0.4 \%$ | $(17.9)$ | $-0.4 \%$ | $(15.2)$ | $-0.5 \%$ |
| Other expenses | $(6.2)$ | $-0.4 \%$ | $(14.4)$ | $-1.2 \%$ | $(17.5)$ | $-0.4 \%$ | $(25.6)$ | $-0.8 \%$ |
|  |  |  |  |  |  |  |  |  |
| Financial Revenues | 15.6 | $1.0 \%$ | 13.9 | $1.2 \%$ | 40.1 | $0.9 \%$ | 26.8 |  |
| Gains on marketable securities | 10.4 | $0.7 \%$ | 2.0 | $0.2 \%$ | 26.8 | $0.6 \%$ | 5.7 | $0.2 \%$ |
| Other financial revenues | 5.1 | $0.3 \%$ | 11.9 | $1.0 \%$ | 13.3 | $0.3 \%$ | 21.1 | $0.7 \%$ |
| Total Financial Results | $(37.4)$ | $-2.3 \%$ | $(38.8)$ | $-3.2 \%$ | $(125.4)$ | $-2.8 \%$ | $(94.5)$ | $-2.9 \%$ |

Net financial expenses decreased from $3.2 \%$ in 3 Q10 to $2.3 \%$ of net revenue in 3Q11, amounting to $\mathrm{R} \$ 37.4$ million. The decline was due to a reduction in the Company's net debt (after the IPO), despite the increased CDI rate in the period, from $2.6 \%$ in 3Q10 to $3.0 \%$ in 3Q11. For comparison purposes, net financial expenses of total revenue were $3.2 \%$ in 1Q11 and 2.9\% in 2Q11.

Interest on prepayment of receivables from Cartão Luiza increased from R $\$ 4.9$ million in 3 Q10 to $\mathrm{R} \$ 5.6$ million in 3Q11, equal to $0.3 \%$ of consolidated net revenue. The Company seeks to minimize non-interest bearing sales on the Cartão Luiza, as well as to limit the share of third-party credit cards in total sales, always encouraging purchases using Luizacred.

Net financial expenses increased from $\mathrm{R} \$ 94.5$ million in 9 M 10 to $\mathrm{R} \$ 125.4$ million in 9 M 11 .

## Income Tax and Social Contribution

Income tax and social contribution were up from $\mathrm{R} \$ 14.3$ million in 3Q10 to $\mathrm{R} \$ 20.3$ million in 3Q11. The effective tax rate was $63.4 \%$, due to the Company's decision of not accounting tax benefits on losses originated at Baú stores (New-Utd Utilidade Domésticas S.A.) and Lojas Maia. The Company plans to absorb both networks in the short term. If tax credits had been recognized, consolidated net income would have increased by approximately $\mathrm{R} \$ 6.8$ million.

## Consolidated Net Income

Consolidated net income in 3Q11 totaled $\mathrm{R} \$ 11.7$ million, with a margin of $0.7 \%$ of net revenue. The figure was down $\mathrm{R} \$ 11.4$ million from 3Q10, due to increased depreciation ( $\mathrm{R} \$ 4.9$ million) stemming from higher investments and the increase in income tax and social contribution on operating income ( $\mathrm{R} \$ 6.0$ million).

In 9M11, consolidated net income was $\mathrm{R} \$ 28.6$ million, with a margin of $0.6 \%$ of net revenue.

## Working Capital

| CONSOLIDATED (R\$ million) | Sep-11 | Jun-11 | Mar-11 | Dec-10 | Sep-10 |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  | , |
| Accounts receivables | $1,758.3$ | $1,630.6$ | $1,522.2$ | $1,524.7$ | $1,345.4$ |
| Inventories | $1,001.0$ | 876.6 | 741.1 | 849.8 | 649.8 |
| Related parties | 42.0 | 24.2 | 49.2 | 36.0 | 25.7 |
| Recoverable taxes | 26.1 | 16.8 | 31.2 | 46.5 | 47.2 |
| Other assets | 70.4 | 68.7 | 59.1 | 63.0 | 68.6 |
| Current operating assets | $2,897.9$ | $2,616.9$ | $2,402.9$ | $2,520.0$ | $2,136.7$ |
| Suppliers |  |  |  |  | $1,132.3$ |
| Interbank deposits | 988.1 | 923.7 | 756.7 | 742.6 |  |
| Operations with credit cards | 928.1 | 911.4 | 842.4 | 852.7 | 642.2 |
| Payroll, vacation and related charges | 349.1 | 298.8 | 235.8 | 220.2 | 179.9 |
| Taxes payable | 133.1 | 113.9 | 96.4 | 116.5 | 91.4 |
| Related parties | 36.2 | 32.5 | 26.2 | 39.4 | 21.7 |
| Taxes in installments | 21.0 | 12.3 | 15.3 | 21.7 | 4.7 |
| Technical insurance provisions | 3.9 | 8.2 | 41.9 | 43.0 | 48.3 |
| Other accounts payable ${ }^{1}$ | 29.9 | 17.7 | 16.5 | 22.9 | 9.6 |
| Current operating liabilities | 62.5 | 57.3 | 73.4 | 68.8 | 133.3 |
| Working Capital | $2,551.9$ | $2,375.8$ | $2,104.6$ | $2,517.6$ | $1,873.8$ |

Note: The balance of accounts payable is reported net of prepaid credit card receivables in the amount of R $\$ 344.9$ million in September 2011 , $\mathrm{R} \$ 318.6$ million in June 2011, R $\$ 298.7$ million in March 2011 and $\mathrm{R} \$ 235.0$ million in December 2010 and $\mathrm{R} \$ 129.4$ million in September 2010.
(1) Other accounts payable do not consider acquisitions liabilities.


In September 2011, net working capital was R $\$ 346.0$ million, representing only $4.8 \%$ of gross revenue over the last 12 months. On the same date, the balance of prepaid receivables from third-parties credit card was $\mathrm{R} \$ 344.9$ million. Considering this balance of receivables, net working capital would be equivalent to $9.6 \%$ of the gross revenue

## CAPEX

| CAPEX (in R\$ million) | 3Q11 | 3Q10 | 9M11 |  |
| :--- | ---: | ---: | ---: | ---: |
| New Stores | 7.5 | 5.0 | 21.0 | 9.2 |
| Remodeling | 19.3 | 6.9 | 44.4 |  |
| Technology | 11.8 | 12.8 | 29.5 | 12.0 |
| Others | 11.5 | 14.0 | 17.7 |  |
| Total | 50.2 | 38.7 | 112.6 |  |

Fixed and intangible assets investments increased from $\mathrm{R} \$ 38.7$ million in 3 Q 10 to $\mathrm{R} \$ 50.2$ million in 3Q11. These investments include remodeling of existing stores, as well as investments in technology, logistics and new stores. In 3Q11, the Company opened 2 new stores and began investments to open an additional 13 stores in 4Q11. It is worth mentioning that the Company also disbursed $\mathrm{R} \$ 80.3$ million for the acquisition of Baú's points of sales (New-Utd Utilidades Domésticas S.A.).

## Net Debt

| CONSOLIDATED (R\$ million) | Sep-11 | Jun-11 | Mar-11 | Dec-10 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |

1 EBITDA of last 12 months, except Sep/10, refers to FY10.

In September 2011, Magazine Luiza had loans and financing in the amount of $\mathrm{R} \$ 757.9$ million, cash and investments of $\mathrm{R} \$ 372.8$ million, totaling a net debt of $\mathrm{R} \$ 385.1$ million, equivalent to 1.1 times EBITDA in the last 12 months. In 3Q11, the Company reduced its gross debt and invested part of its cash in the acquisition of Baú stores, opening and remodeling new stores and decreasing the interbank deposits of Luizacred.

ANNEX I
FINANCIAL STATEMENTS - CONSOLIDATED RESULTS

| CONSOLIDATED INCOME STATEMENT (R\$ million) | 3Q11 | V.A. | 3Q10 | V.A. | \% Chg | 9M11 | V.A. | $9 \mathrm{M10}$ | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,891.8 | 118.0\% | 1,414.2 | 118.1\% | 33.8\% | 5,332.1 | 118.7\% | 3,795.3 | 118.2\% | 40.5\% |
| Taxes and Deductions | (289.1) | -18.0\% | (216.9) | -18.1\% | 33.3\% | (840.6) | -18.7\% | (583.8) | -18.2\% | 44.0\% |
| Net Revenue | 1,602.7 | 100.0\% | 1,197.4 | 100.0\% | 33.8\% | 4,491.5 | 100.0\% | 3,211.5 | 100.0\% | 39.9\% |
| Total Costs | $(1,079.0)$ | -67.3\% | (784.3) | -65.5\% | 37.6\% | $(3,015.4)$ | -67.1\% | (2,091.0) | -65.1\% | 44.2\% |
| Gross Income | 523.6 | 32.7\% | 413.1 | 34.5\% | 26.8\% | 1,476.1 | 32.9\% | 1,120.5 | 34.9\% | 31.7\% |
| Selling expenses | (321.3) | -20.0\% | (238.3) | -19.9\% | 34.8\% | (892.8) | -19.9\% | (669.7) | -20.9\% | 33.3\% |
| General and administrative expenses | (88.5) | -5.5\% | (62.2) | -5.2\% | 42.2\% | (234.8) | -5.2\% | (148.8) | -4.6\% | 57.8\% |
| Provisions for loan losses | (68.1) | -4.2\% | (29.1) | -2.4\% | 134.4\% | (171.8) | -3.8\% | (117.1) | -3.6\% | 46.7\% |
| Other operating revenues, net | 46.4 | 2.9\% | 10.6 | 0.9\% | 337.7\% | 71.3 | 1.6\% | 40.2 | 1.3\% | 77.5\% |
| Total Operating Expenses | (431.5) | -26.9\% | (319.0) | -26.6\% | 35.3\% | $(1,228.0)$ | -27.3\% | (895.5) | -27.9\% | 37.1\% |
| EBITDA | 92.2 | 5.8\% | 94.0 | 7.9\% | -2.0\% | 248.1 | 5.5\% | 225.0 | 7.0\% | 10.2\% |
| Depreciation and Amortization | (22.8) | -1.4\% | (17.9) | -1.5\% | 27.6\% | (65.7) | -1.5\% | (50.3) | -1.6\% | 30.5\% |
| EBIT | 69.4 | 4.3\% | 76.2 | 6.4\% | -8.9\% | 182.4 | 4.1\% | 174.7 | 5.4\% | 4.4\% |
| Financial Results | (37.4) | -2.3\% | (38.8) | -3.2\% | -3.6\% | (125.5) | -2.8\% | (94.5) | -2.9\% | 32.8\% |
| Operating Income | 32.0 | 2.0\% | 37.4 | 3.1\% | -14.5\% | 56.9 | 1.3\% | 80.3 | 2.5\% | -29.1\% |
| Income Tax and Social Contribution | (20.3) | -1.3\% | (14.3) | -1.2\% | 41.9\% | (28.4) | -0.6\% | (32.0) | -1.0\% | -11.2\% |
| Net Income | 11.7 | 0.7\% | 23.1 | 1.9\% | -49.4\% | 28.6 | 0.6\% | 48.3 | 1.5\% | -40.9\% |

## ANNEX II

FINANCIAL STATEMENTS - CONSOLIDATED BALANCE SHEET

| ASSETS (R\$ million) | Sep-11 | Jun-11 | Mar-11 | Dec-10 | Sep-10 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS |  |  |  |  |  |
| Cash and cash equivalents | 78.0 | 48.3 | 125.6 | 328.9 | 63.7 |
| Securities | 259.5 | 655.5 | 145.3 | 46.7 | 48.0 |
| Accounts receivable | 1,758.3 | 1,630.6 | 1,522.2 | 1,524.7 | 1,345.4 |
| Inventories | 1,001.0 | 876.6 | 741.1 | 849.8 | 649.8 |
| Related parties | 42.0 | 24.2 | 49.2 | 36.0 | 25.7 |
| Taxes recoverable | 26.1 | 16.8 | 31.2 | 46.5 | 47.2 |
| Other assets | 70.4 | 68.7 | 59.1 | 63.0 | 68.6 |
| Total current assets | 3,235.4 | 3,320.7 | 2,673.8 | 2,895.6 | 2,248.4 |
| NON-CURRENT ASSETS |  |  |  |  |  |
| Securities | 35.4 | 24.4 | 21.7 | 32.0 | 29.9 |
| Accounts receivable | 6.3 | 9.3 | 14.1 | 18.7 | 6.7 |
| Deferred income tax and social contribution | 183.7 | 189.7 | 170.8 | 168.2 | 167.3 |
| Recoverable taxes | 29.5 | 32.2 | 11.3 | 10.2 | 9.5 |
| Other assets | 94.1 | 78.3 | 60.3 | 69.6 | 53.3 |
| Fixed assets | 406.6 | 372.6 | 359.9 | 358.8 | 339.1 |
| Intangible assets | 448.6 | 374.9 | 370.0 | 374.6 | 374.7 |
| Total non-current assets | 1,204.1 | 1,081.3 | 1,008.1 | 1,032.2 | 980.6 |
| TOTAL ASSETS | 4,439.4 | 4,402.0 | 3,682.0 | 3,927.8 | 3,228.9 |
|  |  |  |  |  |  |
| LIABILITIES (R\$ million) | Sep-11 | Jun-11 | Mar-11 | Dec-10 | Sep-10 |
| CURRENT LIABILITIES |  |  |  |  |  |
| Suppliers | 988.1 | 923.7 | 756.7 | 1,132.3 | 742.6 |
| Loans and financing | 140.8 | 332.7 | 350.1 | 108.8 | 325.8 |
| Interbank deposits | 928.1 | 911.4 | 842.4 | 852.7 | 642.2 |
| Operations with credit cards | 349.1 | 298.8 | 235.8 | 220.2 | 179.9 |
| Payroll, vacation and related charges | 133.1 | 113.9 | 96.4 | 116.5 | 91.4 |
| Taxes payable | 36.2 | 32.5 | 26.2 | 39.4 | 21.7 |
| Related parties | 21.0 | 12.3 | 15.3 | 21.7 | 4.7 |
| Taxes in installments | 3.9 | 8.2 | 41.9 | 43.0 | 48.3 |
| Deferred revenue | 25.6 | 26.0 | 55.1 | 26.0 | 18.1 |
| Dividends payable |  | - | - | - | - |
| Technical insurance provisions | 29.9 | 17.7 | 16.5 | 22.9 | 9.6 |
| Other accounts payable | 62.5 | 65.7 | 98.9 | 102.4 | 133.3 |
| Total current liabilities | 2,718.3 | 2,742.9 | 2,535.2 | 2,685.9 | 2,217.7 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Loans and financing | 617.1 | 516.2 | 595.4 | 666.1 | 507.4 |
| Interbank deposits | - | 0.3 | 1.2 | 4.0 | 5.5 |
| Taxes in installments | 4.0 | 6.1 | 6.2 | 6.3 | 8.4 |
| Provision for tax, civil and labor risks | 165.8 | 189.6 | 182.5 | 182.0 | 167.3 |
| Technical insurance provisions | 18.2 | 29.6 | 28.6 | 20.8 | 25.7 |
| Deferred revenue | 259.4 | 271.4 | 254.6 | 296.1 | 236.9 |
| Deferred income tax and social contribution | 11.5 | 12.3 | 13.0 | 13.7 | 13.7 |
| Other accounts payable | 5.5 | 5.8 | 5.5 | 5.4 | 4.0 |
| Total non-current liabilities | 1,081.7 | 1,031.3 | 1,087.0 | 1,194.4 | 969.0 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |
| Capital stock | 606.5 | 606.5 | 43.0 | 43.0 | 220.0 |
| Legal reserve | 3.4 | 3.4 | 3.4 | 3.4 | 0.0 |
| Profit retention reserve | 1.0 | 1.0 | 1.0 | 1.0 | - |
| Accumulated losses | 28.6 | 16.9 | 12.3 | - | (177.8) |
| Total shareholders' equity | 639.5 | 627.8 | 59.7 | 47.4 | 42.3 |
| TOTAL | 4,439.4 | 4,402.0 | 3,682.0 | 3,927.8 | 3,228.9 |

## ANNEX III

FINANCIAL STATEMENTS - RETAIL

| RETAIL INCOME STATEMENT (R\$ million) | 3Q11 | V.A. | 3 Q10 | V.A. | \% Chg | $9 \mathrm{M11}$ | V.A. | 9M10 | V.A. | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,765.4 | 119.5\% | 1,321.3 | 119.6\% | 33.6\% | 4,992.3 | 120.2\% | 3,523.3 | 119.8\% | 41.7\% |
| Taxes and Deductions | (288.6) | -19.5\% | (216.5) | -19.6\% | 33.3\% | (839.3) | -20.2\% | (582.8) | -19.8\% | 44.0\% |
| Net Revenue | 1,476.8 | 100.0\% | 1,104.8 | 100.0\% | 33.7\% | 4,153.0 | 100.0\% | 2,940.5 | 100.0\% | 41.2\% |
| Total Costs | $(1,047.2)$ | -70.9\% | (765.4) | -69.3\% | 36.8\% | $(2,932.7)$ | -70.6\% | $(2,042.8)$ | -69.5\% | 43.6\% |
| Gross Income | 429.6 | 29.1\% | 339.4 | 30.7\% | 26.6\% | 1,220.4 | 29.4\% | 897.7 | 30.5\% | 35.9\% |
| Selling expenses | (304.4) | -20.6\% | (218.1) | -19.7\% | 39.6\% | (844.0) | -20.3\% | (605.3) | -20.6\% | 39.4\% |
| General and administrative expenses | (81.2) | -5.5\% | (56.4) | -5.1\% | 43.9\% | (214.1) | -5.2\% | (132.7) | -4.5\% | 61.4\% |
| Provisions for loan losses | (2.7) | -0.2\% | (2.6) | -0.2\% | 1.8\% | (7.3) | -0.2\% | (8.1) | -0.3\% | -9.8\% |
| Other operating revenues, net | 32.5 | 2.2\% | 8.6 | 0.8\% | 277.5\% | 70.0 | 1.7\% | 34.7 | 1.2\% | 101.6\% |
| Total Operating Expenses | (355.8) | -24.1\% | (268.5) | -24.3\% | 32.5\% | (995.4) | -24.0\% | (711.3) | -24.2\% | 39.9\% |
| EBITDA | 73.8 | 5.0\% | 70.9 | 6.4\% | 4.1\% | 225.0 | 5.4\% | 186.4 | 6.3\% | 20.7\% |
| Depreciation and Amortization | (22.4) | -1.5\% | (17.5) | -1.6\% | 28.1\% | (64.6) | -1.6\% | (49.3) | -1.7\% | 31.0\% |
| EBIT | 51.4 | 3.5\% | 53.4 | 4.8\% | -3.8\% | 160.4 | 3.9\% | 137.1 | 4.7\% | 17.0\% |
| Equity in Subsidiaries | 14.9 | 1.0\% | 17.9 | 1.6\% | -17.0\% | 28.9 | 0.7\% | 35.0 | 1.2\% | -17.6\% |
| Financial Results | (45.8) | -3.1\% | (45.6) | -4.1\% | 0.3\% | (150.8) | -3.6\% | (114.8) | -3.9\% | 31.4\% |
| Operating Income | 20.5 | 1.4\% | 25.7 | 2.3\% | -20.3\% | 38.5 | 0.9\% | 57.3 | 2.0\% | -32.9\% |
| Income Tax and Social Contribution | (8.8) | -0.6\% | (2.6) | -0.2\% | 241.2\% | (9.9) | -0.2\% | (9.0) | -0.3\% | 10.0\% |
| Net Income | 11.7 | 0.8\% | 23.1 | 2.1\% | -49.4\% | 28.6 | 0.7\% | 48.3 | 1.6\% | -40.9\% |

ANNEX IV
FINANCIAL STATEMENTS BY BUSINESS LINE - 3Q11

| 3Q11 (in R\$ million) | Magazine Luiza | Lojas Maia 100\% | $\begin{gathered} \text { Baú } \\ 100 \% \end{gathered}$ | Retail Pro-Forma | Cons. Finance $50 \%$ | Insurance $50 \%$ | Consortium 100\% | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,512.8 | 243.6 | 9.1 | 1,765.4 | 135.3 | 17.9 | 7.2 | (34.1) | 1,891.8 |
| Taxes and Deductions | (235.2) | (52.4) | (1.0) | (288.6) | - | - | (0.5) | - | (289.1) |
| Net Revenue | 1,277.5 | 191.2 | 8.0 | 1,476.8 | 135.3 | 17.9 | 6.8 | (34.1) | 1,602.7 |
| Total Costs | (901.3) | (139.8) | (6.2) | $(1,047.2)$ | (27.5) | (1.3) | (4.3) | 1.2 | (1,079.0) |
| Gross Income | 376.3 | 51.5 | 1.9 | 429.6 | 107.9 | 16.5 | 2.4 | (32.8) | 523.6 |
| Selling expenses | (263.7) | (38.2) | (2.5) | (304.4) | (32.8) | (11.3) | - | 27.3 | (321.3) |
| General and administrative expenses | (67.3) | (11.8) | (2.1) | (81.2) | (0.7) | (2.9) | (3.7) |  | (88.5) |
| Provisions for loan losses | (2.7) | - | - | (2.7) | (65.4) | - | - | - | (68.1) |
| Other operating revenues, net | 8.3 | 35.5 | (11.4) | 32.5 | 16.6 | (0.0) | (0.3) | (2.3) | 46.4 |
| Total Operating Expenses | (325.3) | (14.5) | (16.0) | (355.8) | (82.3) | (14.3) | (4.0) | 24.9 | (431.5) |
| EBITDA | 50.9 | 37.0 | (14.1) | 73.8 | 25.5 | 2.3 | (1.6) | (7.9) | 92.2 |
| Depreciation and Amortization | (18.6) | (3.3) | (0.5) | (22.4) | (1.3) | (1.3) | (0.1) | 2.3 | (22.8) |
| EBIT | 32.3 | 33.7 | (14.6) | 51.4 | 24.2 | 1.0 | (1.7) | (5.6) | 69.4 |
| Equity in Subsidiaries | 15.8 | 2.6 | - | 14.9 | - | - | - | (18.4) | - |
| Financial Results | (38.6) | (7.4) | 0.1 | (45.8) | - | 2.5 | 0.3 | 5.6 | (37.4) |
| Operating Income | 9.6 | 28.9 | (14.5) | 20.5 | 24.2 | 3.6 | (1.4) | (18.4) | 32.0 |
| Income Tax and Social Contribution | 2.1 | (10.9) | - | (8.8) | (10.7) | (1.4) | 0.6 | - | (20.3) |
| Net Income | 11.7 | 18.0 | (14.5) | 11.7 | 13.5 | 2.1 | (0.8) | (18.4) | 11.7 |
| Gross Margin | 29.5\% | 26.9\% | 23.2\% | 29.1\% | 79.7\% | 92.7\% | 36.1\% | 96.4\% | 32.7\% |
| EBITDA Margin | 4.0\% | 19.4\% | -175.9\% | 5.0\% | 18.9\% | 12.9\% | -23.4\% | 23.2\% | 5.8\% |
| Net Margin | 0.9\% | 9.4\% | -180.9\% | 0.8\% | 10.0\% | 12.0\% | -11.6\% | 54.0\% | 0.7\% |

## ANNEX V

FINANCIAL STATEMENTS BY BUSINESS LINE - 3Q10

| 3Q10 (in R\$ million) | Magazine <br> Luiza | Lojas Maia $100 \%$ | Retail Pro-Forma | Cons. Finance 50\% | $\begin{gathered} \text { Insurance } \\ 50 \% \end{gathered}$ | $\begin{gathered} \text { Consortium } \\ 100 \% \end{gathered}$ | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,219.5 | 101.8 | 1,321.3 | 100.1 | 14.7 | 5.3 | (27.2) | 1,414.2 |
| Taxes and Deductions | (191.2) | (25.3) | (216.5) | - | - | (0.4) | - | (216.9) |
| Net Revenue | 1,028.4 | 76.4 | 1,104.8 | 100.1 | 14.7 | 5.0 | (27.2) | 1,197.4 |
| Total Costs | (712.2) | (53.2) | (765.4) | (16.5) | (0.8) | (2.6) | 1.0 | (784.3) |
| Gross Income | 316.2 | 23.2 | 339.4 | 83.6 | 13.8 | 2.4 | (26.2) | 413.1 |
| Selling expenses | (209.8) | (8.3) | (218.1) | (32.2) | (9.3) | - | 21.3 | (238.3) |
| General and administrative expenses | (46.9) | (9.5) | (56.4) | (0.8) | (2.5) | (2.6) | - | (62.2) |
| Provisions for loan losses | (2.6) | - | (2.6) | (26.4) | - | - | - | (29.1) |
| Other operating revenues, net | 8.3 | 0.3 | 8.6 | 3.1 | - | 0.2 | (1.3) | 10.6 |
| Total Operating Expenses | (251.1) | (17.5) | (268.5) | (56.3) | (11.8) | (2.4) | 20.0 | (319.0) |
| EBITDA | 65.1 | 5.7 | 70.9 | 27.2 | 2.1 | (0.0) | (6.1) | 94.0 |
| Depreciation and Amortization | (16.9) | (0.6) | (17.5) | (0.3) | (1.3) | (0.1) | 1.3 | (17.9) |
| EBIT | 48.2 | 5.1 | 53.4 | 27.0 | 0.8 | (0.1) | (4.9) | 76.2 |
| Equity in Subsidiaries | 16.6 | - | 17.9 | - | - | - | (16.6) | - |
| Financial Results | (39.2) | (6.5) | (45.6) | - | 1.8 | 0.2 | 4.9 | (38.8) |
| Operating Income | 25.7 | (1.3) | 25.7 | 27.0 | 2.6 | 0.1 | (16.6) | 37.4 |
| Income Tax and Social Contribution | (2.6) | - | (2.6) | (10.7) | (1.0) | (0.1) | - | (14.3) |
| Net Income | 23.1 | (1.3) | 23.1 | 16.3 | 1.6 | 0.1 | (16.6) | 23.1 |
| Gross Margin | 30.7\% | 30.4\% | 30.7\% | 83.5\% | 94.3\% | 47.9\% | 96.3\% | 34.5\% |
| EBITDA Margin | 6.3\% | 7.5\% | 6.4\% | 27.2\% | 14.1\% | -0.2\% | 22.6\% | 7.9\% |
| Net Margin | 2.2\% | -1.7\% | 2.1\% | 16.3\% | 10.8\% | 1.5\% | 61.2\% | 1.9\% |

ANNEX VI
SALES MIX AND NUMBER OF STORES PER CHANNEL

| Gross Revenue by Channel (R\$ million) |  |  |  | Crowth |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Virtual Stores | 9 M11 | V.A.(\%) | 9M10 | V.A.(\%) | Total |
| Website | 198.3 | $4.0 \%$ | 161.0 | $4.6 \%$ | $23.2 \%$ |
| Subtotal - Virtual Channel | 570.1 | $11.4 \%$ | 384.7 | $10.9 \%$ | $48.2 \%$ |
| Conventional Stores | 768.5 | $15.4 \%$ | 545.7 | $15.5 \%$ | $40.8 \%$ |
| $\quad$ Magazine Luiza | $4,223.8$ | $84.6 \%$ | $2,977.6$ | $84.5 \%$ | $41.9 \%$ |
| Lojas Maia | $3,480.5$ | $69.7 \%$ | $2,875.8$ | $81.6 \%$ | $21.0 \%$ |
| $\quad$ Baú | 734.2 | $14.7 \%$ | 101.8 | $2.9 \%$ | $621.4 \%$ |
| Total | 9.1 | $0.2 \%$ | - | $0.0 \%$ | - |


|  |  |  |  | Growth |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross Revenue by Channel (R\$ million) | 3 Q11 | V.A.(\%) | 3Q10 | V.A.(\%) | Total |
| Virtual Stores | 69.6 | $3.9 \%$ | 58.1 | $4.4 \%$ | $19.8 \%$ |
| Website | 214.4 | $12.1 \%$ | 144.8 | $11.0 \%$ | $48.0 \%$ |
| Subtotal - Virtual Channel | 284.0 | $16.1 \%$ | $\mathbf{2 0 3 . 0}$ | $15.4 \%$ | $39.9 \%$ |
| Conventional Stores | $1,481.4$ | $83.9 \%$ | $1,118.3$ | $84.6 \%$ | $32.5 \%$ |
| $\quad$ Magazine Luiza | $1,228.8$ | $69.6 \%$ | $1,016.6$ | $76.9 \%$ | $20.9 \%$ |
| $\quad$ Lojas Maia | 243.6 | $13.8 \%$ | 101.8 | $7.7 \%$ | $139.3 \%$ |
| $\quad$ Baú | 9.1 | $0.5 \%$ | - | $0.0 \%$ | - |
| Total | $\mathbf{1 , 7 6 5 . 4}$ | $100.0 \%$ | $\mathbf{1 , 3 2 1 . 3}$ | $100.0 \%$ | $33.6 \%$ |


| Number of stores per channel - End of the period | Growth |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sep-11 | V.A.(\%) | Sep-10 | V.A.(\%) | Total |
| Virtual Stores | 69 | 10.1\% | 64 | 10.8\% | 5 |
| Website | 1 | 0.1\% | 1 | 0.2\% | - |
| Subtotal - Virtual Channel | 70 | 10.2\% | 65 | 11.0\% | 5 |
| Conventional Stores | 614 | 89.8\% | 526 | 89.0\% | 88 |
| Magazine Luiza | 407 | 59.5\% | 392 | 66.3\% | 15 |
| Lojas Maia | 138 | 20.2\% | 134 | 22.7\% | 4 |
| Baú | 69 | 10.1\% | - | 0.0\% | 69 |
| Total | 684 | 100.0\% | 591 | 100.0\% | 93 |
|  |  |  |  |  |  |
| Total Sales Area ( $\mathrm{m}^{2}$ ) | 441,256 | 100.0\% | 390,934 | 100.0\% | 12.9\% |

## ANNEX VII

## LUIZACRED

## Operational Indicators

Luizacred is a joint-venture between Magazine Luiza and Itaú Unibanco, responsible for financing the majority of the Company's sales. Magazine Luiza's main role is the management of its employees and client service, while Itaú Unibanco is responsible for the financing of Luizacred, for the development of credit and collection policies and for backoffice activities such as accounting and treasury.

In September 2011, Luizacred had a total base of 4.2 million cards issued. In the last 12 months, the total base of active cards grew 58.0\%, contributing to the increase of Luiza card revenue, inside and outside the Company's stores (in 3Q11, purchases outside stores represented $64.0 \%$ of total sales, with a growth of $83.5 \%$ over 3Q10). Luizacred's credit portfolio, including credit card and CDC (Direct Consumer Credit), added up to R\$3.0 billion at the end of 3Q11.

| LUIZACRED - Key Indicators (R\$ million) | 3Q11 | 3Q10 | \%Chg | 9M11 | 9M10 | \%Chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Card Base (thousand) | 4,174 | 2,642 | $58.0 \%$ | 4,174 | 2,642 | $58.0 \%$ |
| Luiza Card Sales - Inside | 578 | 448 | $28.9 \%$ | 1,636 | 1,262 |  |
| Luiza Card Sales - Outside | 1,028 | 560 | $83.5 \%$ | 2,665 | 1,443 | $84.6 \%$ |
| CDC Sales | 171 | 139 | $22.8 \%$ | 448 | 389 | $15.1 \%$ |
| Personal Loans Sales | 64 | 98 | $-34.8 \%$ | 315 | 292 | $7.7 \%$ |
| Total Sales | 1,840 | 1,245 | $47.7 \%$ | 5,064 | 3,387 | $49.5 \%$ |
| Card Portfolio | 2,484 | 1,642 | $51.3 \%$ | 2,484 | 1,642 | $51.3 \%$ |
| CDC Portfolio | 389 | 352 | $10.3 \%$ | 389 | 352 | $10.3 \%$ |
| Personal Loans Portfolio | 139 | 0 | $0.0 \%$ | 139 | 0 | $0.0 \%$ |
| Total Portfolio | 3,012 | 1,995 | $51.0 \%$ | 3,012 | 1,995 | $51.0 \%$ |

## Loan and Collection Policy

Luizacred's credit approval is done by following the policies and criteria established by the Itaú Unibanco Modeling and Credit Policy area. The policies are defined based on proprietary statistic models, using as decision criteria the Risk Adjusted Return on Capital (RAROC) model. For conservative reasons, Luizacred reduced the credit approval rate by 300 bps in 3Q11 compared to 1 H 11 .

## Results from Financial Intermediation

Results from financial intermediation in the quarter increased by $33.6 \%$ over 3Q10, driven by personal loans, which are now recorded as result from financial intermediation (previously, the results of this product were recognized under other operating revenue, via profit sharing).

Note that the migration of Itaú Unibanco's card platform was completed in 3Q11. As a result of this migration, new practices were adopted at Luizacred, leading to more conservative revenue recognition. For comparison purposes, under previous practices, Luizacred's consumer financing revenue would have been R\$23.4 million higher in 3Q11.

The cost of financial operations increased $66.6 \%$ as a result of $51.0 \%$ growth of loan portfolio between September 2010 and September 2011 and 15.2\% increase in the CDI rate in the period (from 2.6\% in 3Q10 to 3.0\% in 3Q11).

It is worth mentioning that the change in Luizacred financial margin is linked to the change in the portfolio profile, given the accelerated growth of Cartão Luiza's purchases outside stores. These operations have lower financial margin in the beginning, but generate higher results in the medium-term.

## Provision for Loan Losses

The aging indicators of Luizacred's portfolio improved in the quarter compared to 2Q11. The overdue portfolio represented $23.3 \%$ of the total portfolio in September 2011, down 100 bps , from $24.3 \%$ in June 2011, mainly to the overdue portfolio between 15 and 90 days, as a result of conservative approval rates.

Loss in the portfolio was $4.3 \%$ in 3Q11, in line with recurring losses in 2Q11. In 3Q10, losses in the portfolio stood at $2.7 \%$ due to the changes in the criteria for provisioning for loan losses (excluding this effect, recurring losses would have been $4.1 \%$ in 3Q10.

Finally, balance for loan losses provision increased from $\mathrm{R} \$ 372.9$ million ( $14.0 \%$ of total portfolio) in June 2011 to $\mathrm{R} \$ 455.7$ million ( $15.1 \%$ of total portfolio) in September 2011, remaining $\mathrm{R} \$ 47.8$ million higher the Brazilian Central Bank' requirements in accordance with Law 2682.

| PORTFOLIO (R\$ million) |  | Sep-11 |  | Jun-11 |  | Mar-11 |  | Dec/10 | Sep-10 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Portfolio |  | 3,011.7 | 100.0\% | 2,668.3 | 100.0\% | 2,424.2 | 100.0\% | 2,359.7 | 100.0\% | 1,994.9 | 100.0\% |
| 000 to 014 days | A | 2,309.5 | 76.7\% | 2,020.5 | 75.7\% | 1,771.8 | 73.1\% | 1,825.4 | 77.4\% | 1,554.3 | 77.9\% |
| 015 to 030 days | B | 80.5 | 2.7\% | 119.6 | 4.5\% | 128.1 | 5.3\% | 130.8 | 5.5\% | 88.2 | 4.4\% |
| 031 to 060 days | C | 71.6 | 2.4\% | 75.4 | 2.8\% | 76.6 | 3.2\% | 87.2 | 3.7\% | 51.2 | 2.6\% |
| 061 to 090 days | D | 73.8 | 2.4\% | 65.3 | 2.4\% | 72.4 | 3.0\% | 44.5 | 1.9\% | 38.9 | 2.0\% |
| 091 to 120 days | E | 67.8 | 2.3\% | 55.3 | 2.1\% | 83.2 | 3.4\% | 36.9 | 1.6\% | 35.3 | 1.8\% |
| 121 to 150 days | F | 53.6 | 1.8\% | 51.8 | 1.9\% | 63.3 | 2.6\% | 31.8 | 1.3\% | 32.2 | 1.6\% |
| 151 to 180 days | G | 53.6 | 1.8\% | 64.6 | 2.4\% | 44.8 | 1.8\% | 29.3 | 1.2\% | 30.8 | 1.5\% |
| 180 to 360 days | H | 301.3 | 10.0\% | 215.9 | 8.1\% | 184.0 | 7.6\% | 173.7 | 7.4\% | 163.9 | 8.2\% |
| Overdue up to 90 days |  | 225.9 | 7.5\% | 260.2 | 9.8\% | 277.1 | 11.4\% | 262.6 | 11.1\% | 178.3 | 8.9\% |
| Overdue above 90 days |  | 476.3 | 15.8\% | 387.6 | 14.5\% | 375.3 | 15.5\% | 271.7 | 11.5\% | 262.3 | 13.1\% |
| Total Overdue |  | 702.2 | 23.3\% | 647.8 | 24.3\% | 652.4 | 26.9\% | 534.3 | 22.6\% | 440.6 | 22.1\% |

## Other Operating Revenue (Expenses)

Revenue from services rendered increased $44.0 \%$ in 3Q11 over 3Q10, driven by the increase in revenue from tariffs, commissions from the use of Cartão Luiza outside the stores and the sale of insurance. Furthermore, the increase in other net operating revenue is related to $\mathrm{R} \$ 42.9$ million in revenues from Luizacred marketing selling structure to boost Itaucard brand.

Income Statement

| LUIZACRED - Income (R\$ million) | 3Q11 | V.A. | 3Q10 | V.A. | \% Chg. | 9M11 | V.A. | 9M10 | V.A. | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Intermediation Revenue | 225.5 | 100.0\% | 168.8 | 100.0\% | 33.6\% | 611.1 | 100.0\% | 488.0 | 100.0\% | 25.2\% |
| Cards | 147.2 | 65.3\% | 116.7 | 69.1\% | 26.1\% | 429.2 | 70.2\% | 339.1 | 69.5\% | 26.5\% |
| CDC | 51.4 | 22.8\% | 52.1 | 30.9\% | -1.4\% | 155.0 | 25.4\% | 148.9 | 30.5\% | 4.1\% |
| Personal Loans | 26.9 | 11.9\% | - | 0.0\% | 0.0\% | 26.9 | 4.4\% | - | 0.0\% | 0.0\% |
| Financial Intermediation Expenses | (185.8) | -82.4\% | (85.9) | -50.9\% | 116.2\% | (473.1) | -77.4\% | (301.6) | -61.8\% | 56.9\% |
| Market Funding Operations | (54.9) | -24.4\% | (33.1) | -19.6\% | 66.0\% | (144.2) | -23.6\% | (83.6) | -17.1\% | 72.5\% |
| Provision for Loan Losses | (130.9) | -58.0\% | (52.9) | -31.3\% | 147.6\% | (328.9) | -53.8\% | (218.0) | -44.7\% | 50.9\% |
| Gross Financial Intermediation Income | 39.7 | 17.6\% | 82.8 | 49.1\% | -52.1\% | 137.9 | 22.6\% | 186.4 | 38.2\% | -26.0\% |
| Other Operating Revenues (Expenses) | 8.8 | 3.9\% | (28.9) | -17.1\% | 130.3\% | (58.3) | -9.5\% | (87.0) | -17.8\% | -33.0\% |
| Service Revenue | 45.2 | 20.0\% | 31.4 | 18.6\% | 44.0\% | 125.3 | 20.5\% | 87.5 | 17.9\% | 43.3\% |
| Personnel Expenses | (1.4) | -0.6\% | (1.6) | -0.9\% | -9.3\% | (5.4) | -0.9\% | (4.2) | -0.9\% | 27.5\% |
| Other Administrative Expenses | (51.8) | -23.0\% | (53.1) | -31.4\% | -2.4\% | (149.7) | -24.5\% | (154.3) | -31.6\% | -3.0\% |
| Depreciation and Amortization | (2.7) | -1.2\% | (0.6) | -0.3\% | 376.6\% | (8.0) | -1.3\% | (1.7) | -0.3\% | 382.6\% |
| Tax Expenses | (13.8) | -6.1\% | (11.3) | -6.7\% | 22.7\% | (37.6) | -6.2\% | (31.6) | -6.5\% | 19.1\% |
| Other Operating Revenues (Expenses) | 33.2 | 14.7\% | 6.1 | 3.6\% | 442.8\% | 17.1 | 2.8\% | 17.3 | 3.5\% | -1.2\% |
| Other Operating Revenues | 71.0 | 31.5\% | 28.6 | 16.9\% | 148.4\% | 142.0 | 23.2\% | 55.3 | 11.3\% | 156.6\% |
| Other Operating Expenses | (37.8) | -16.8\% | (22.5) | -13.3\% | 68.2\% | (124.9) | -20.4\% | (38.1) | -7.8\% | 228.1\% |
| Income Before Tax | 48.4 | 21.5\% | 53.9 | 31.9\% | -10.2\% | 79.6 | 13.0\% | 99.4 | 20.4\% | -19.9\% |
| Income Tax and Social Contribution | (21.3) | -9.5\% | (21.3) | -12.6\% | 0.0\% | (30.9) | -5.1\% | (39.3) | -8.0\% | -21.3\% |
| Net Income | 27.1 | 12.0\% | 32.6 | 19.3\% | -16.8\% | 48.7 | 8.0\% | 60.1 | 12.3\% | -18.9\% |

## Basel

According to the accounting practices established by the Brazilian Central Bank, Luizacred's shareholders' equity in September 2011 stood at $\mathrm{R} \$ 338.1$ million. As a result of additional provisions and other adjustments required under IFRS, the shareholders' equity of Luizacred for use in the financial statements of Magazine Luiza was R $\$ 312.3$ million. In September 2011, Luizacred's Capital Adequacy Ratio was $13.0 \%$ compared to the $11.0 \%$ minimum required by the Brazilian Central Bank.

## CONFERENCE CALL DETAILS

# Conference Call in Portuguese with simultaneous translation to English 

November 11, 2011 (Friday)<br>11:00 AM - US EST<br>2:00 PM - Brasilia Time<br>Calling from US or other Countries:<br>Phone: + 1516-3001066<br>Access Code: Magazine Luiza<br>Webcast link: http://webcast.mz-ir.com/publico.aspx?codplataforma=3145<br>Calling from Brazil:<br>Phone: + 5511 3127-4971<br>Access Code: Magazine Luiza<br>Webcast link: http://webcast.mz-ir.com/publico.aspx?codplataforma=3144<br>Replay (available for 7 days):<br>Phone: +55 11 3127-4999<br>Access Codes:<br>Portuguese version:49474287<br>Para versão em Inglês: 88463063

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## About Magazine Luiza

Founded in 1957, Magazine Luiza is one of Brazil's chief durable goods retail chains with major penetration among middle class consumers. To build better relationships with its customers, Magazine Luiza innovated with the creation of Luizacred in partnership with Itaú Unibanco in 2001. In 2005, Magazine Luiza once again led the market when it became the first retailer with an insurance company, Luizaseg, a joint venture with the BNP Paribas group's Cardif. Finally, in 2010, Magazine Luiza acquired Lojas Maia, one of the largest retail chains in Brazil's fastest growing region, with stores throughout the Northeast. Also, in June 2011, Magazine Luiza acquired Baú da Felicidade stores.

## EBITDA

EBITDA (earnings before income taxes and social contribution, financial income and expenses, depreciation and amortization) is not a financial performance measure under the accounting practices adopted in Brazil. Because it does not consider expenses inherent to the business, EBITDA has limitations that affect its use as a profitability or liquidity indicator. EBITDA should not be considered an alternative to net income of operating cash flow. In addition, EBITDA does not have a standard meaning, and our definition may not be comparable with the definitions adopted by other companies.

Disclaimer
All statements herein related to business prospects, future estimates of operating and financial results, and Magazine Luiza's growth prospects are merely estimates and, as such, are based solely on the expectations of the executive Board regarding the company's business future. These expectations largely depend on approvals and licenses for the projects, market conditions, performance of the Brazilian economy, the sector and the international markets and are, therefore, subject to changes without prior notice. This performance report includes accounting data and non accounting data such as pro forma operating and financial results and projections based on the expectations of the Board of Directors. The non accounting data was not reviewed by the Company's independent auditors.


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