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1Q13 Conference Call

May, 14th 2013

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▪ Highlights of 1Q13

- Operational Performance
- Financial Performance
- Expectations for 2013

Highlights of 1T13

1

Consolidated gross revenue increased 7.0% in 1Q13 over 1Q12

- **Gross revenue growth: 7.0%** over 1Q12 – R\$2.1 billion
- **Same store sales growth: 5.2%** over 1Q12 (e-commerce stood out)
- **High base of comparison** (SSS growth of 15.9% in 1Q12)
- **Inaugurated 2** conventional stores and closed 14 branches (13 Baú da Felicidade stores) located in overlapping geographic regions

2

Consolidated gross margin increased 0.4 p.p. in 1Q13 over 1Q12

- Consolidated gross margin: **28.2%** of net revenue
- Constant focus on improving gross margin in the Northeast region and maintaining margin in other regions

3

Operating expenses reduced 0.8 p.p. in 1Q13 over 1Q12

- Focus on reducing costs and expenses whilst increasing store productivity
- **End of extraordinary expenses related to the integration process**

4

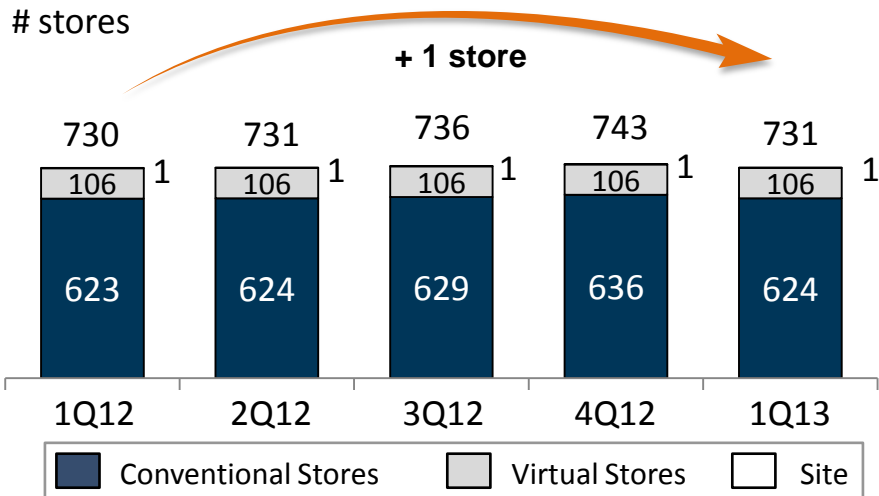
Solid performance of Luizacred in 1Q13

- Gross revenue expanded **9.8%** to R\$345.9 million
- **Gross margin** widened by **6.6 p.p.** over 1Q12, reaching 90.6%
- **EBITDA** margin stood at **8.5%**
- **Net margin of 4.5%**, reversing a loss of R\$16.7 million in 1Q12 to an **income of R\$15.6 million in 1Q13**

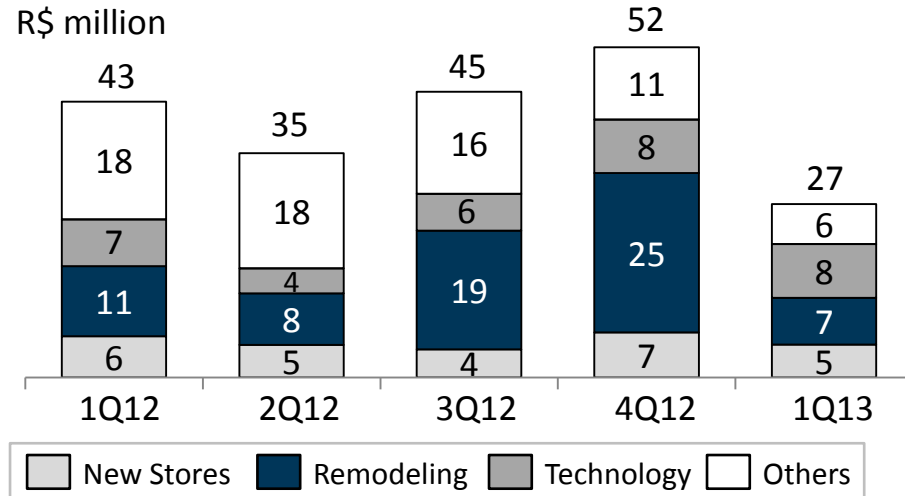
-
- Highlights of 1Q13
 - **Operational Performance**
 - Financial Performance
 - Expectations for 2013

Operational Performance – Stores

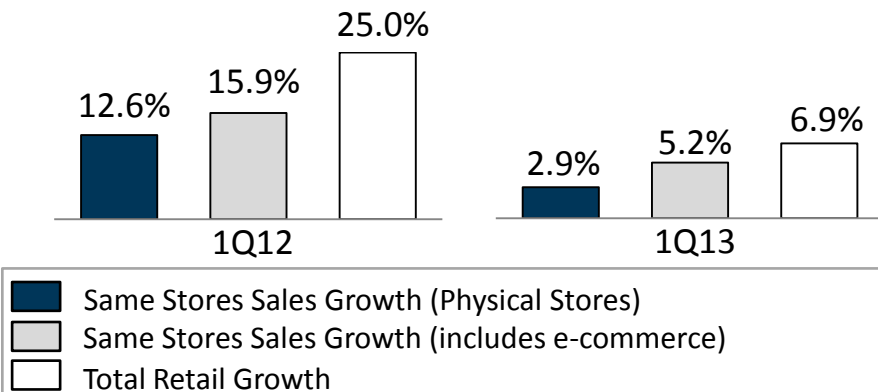
Number of Stores



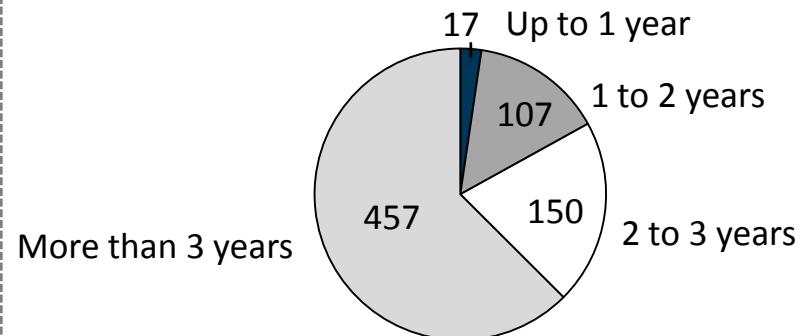
Investments



Same Store Sales Growth



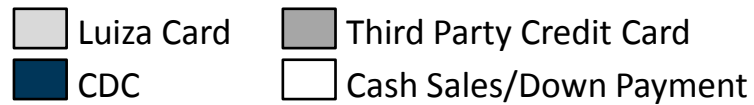
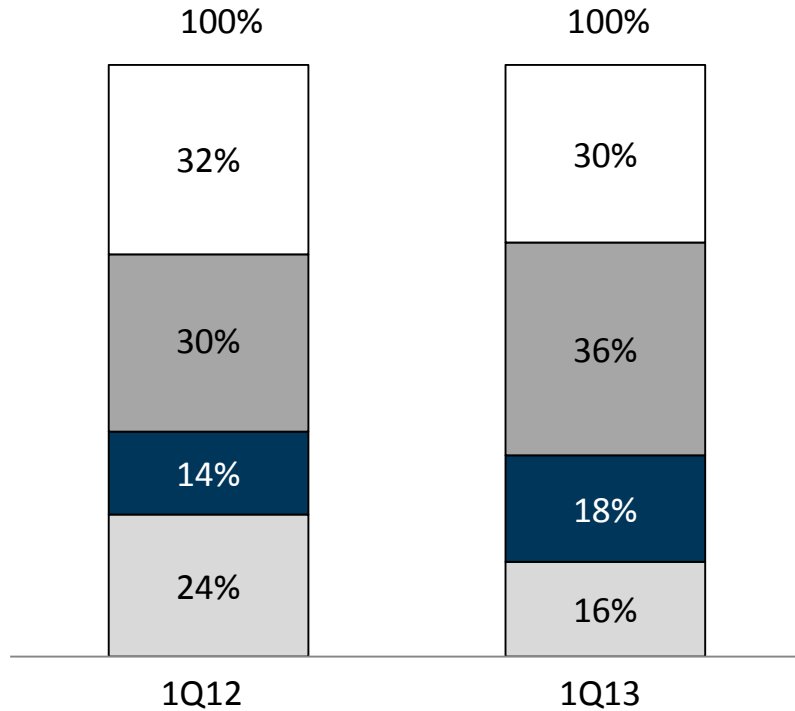
Average Age - Stores



Operational Performance – Luizacred

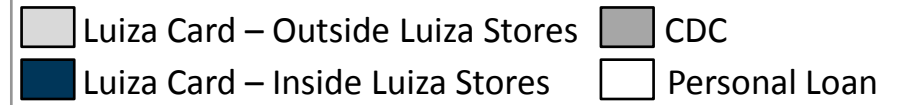
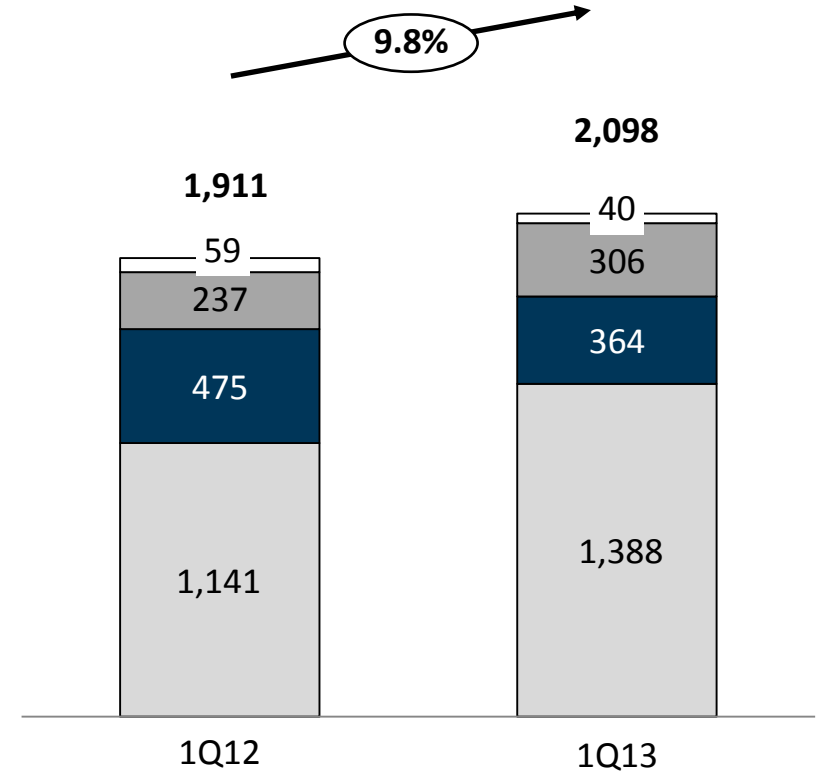
Financed Mix Sales

% of total sales



Luizacred's Revenues

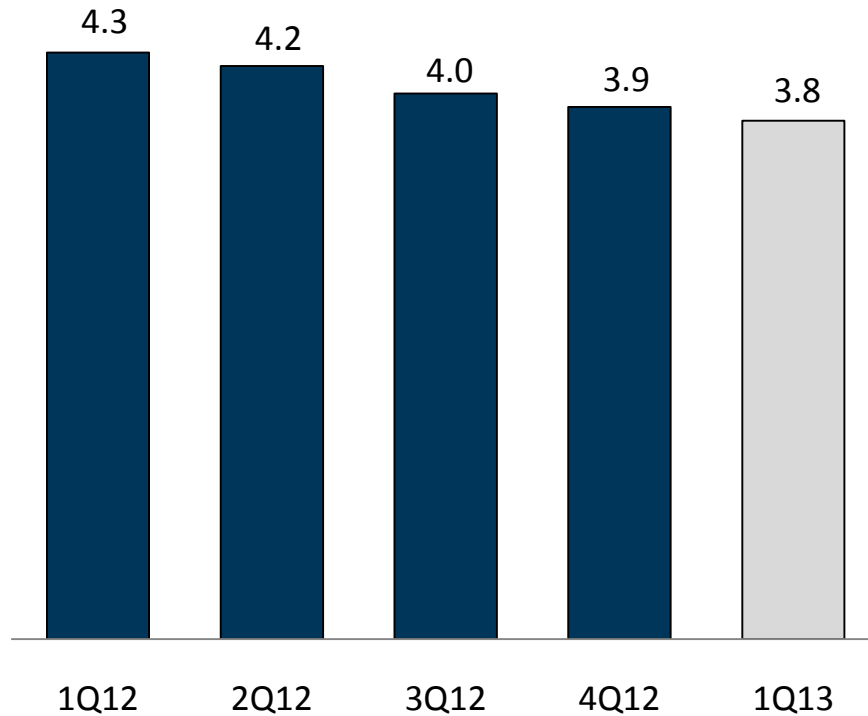
R\$ million



Operational Performance – Portfolio's composition

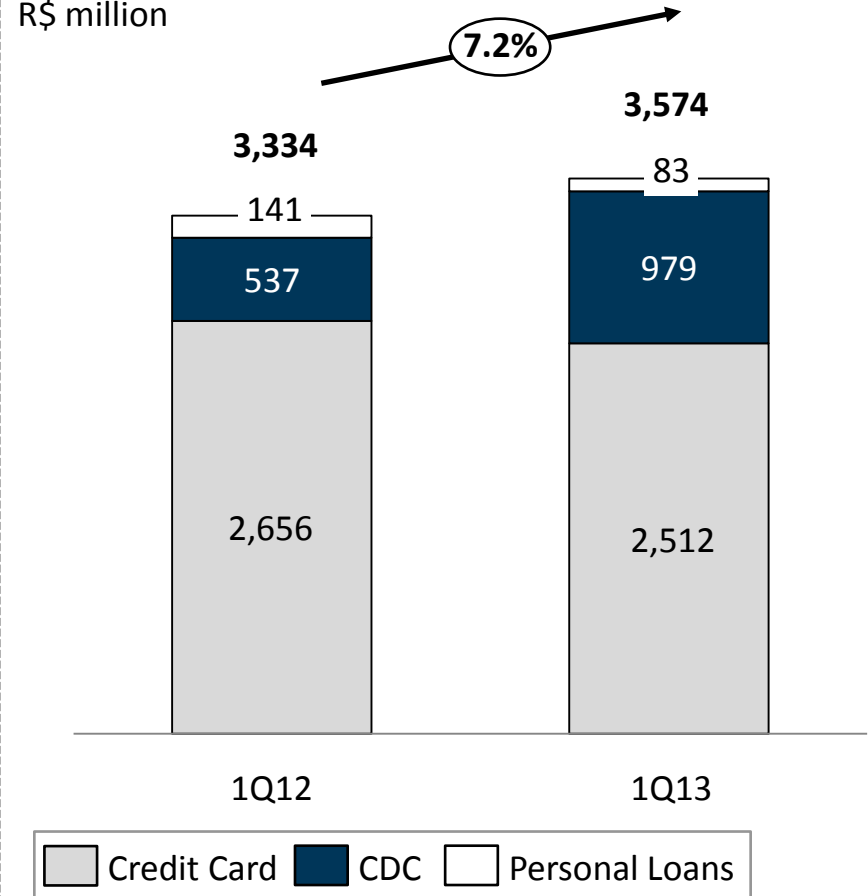
Luiza Card – Total Credit Card Base

million



Portfolio

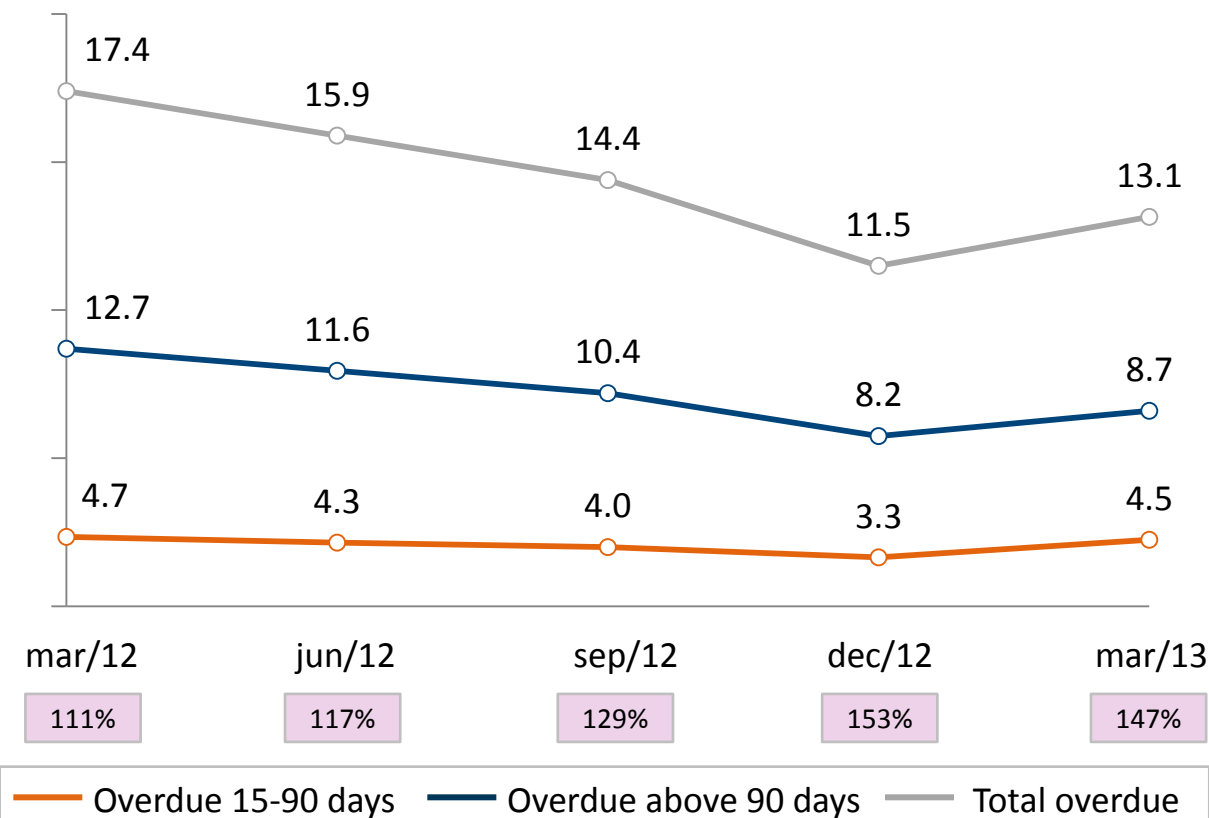
R\$ million



Luizacred Portfolio

Portfolio Overdue

% of portfolio



Coverage Ratio (%)

Comments

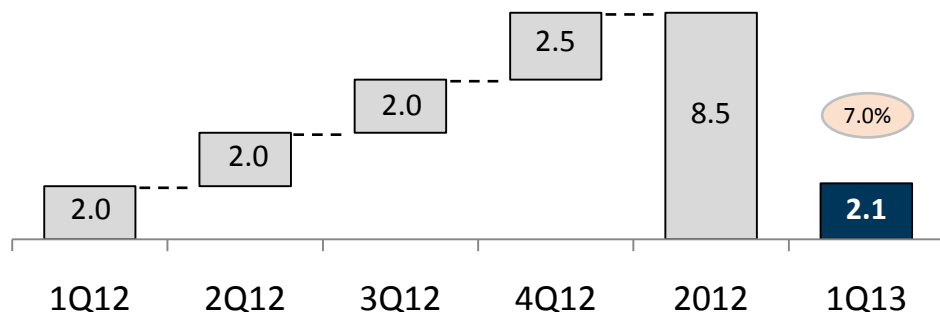
- **Default indicators** at the close of March 2013 were **4.3 p.p.** lower than in March 2012
- **Overdue above 90 days (NPL 90)** **reduced 4.0 p.p.** over March 2012 and increased 0.5 p.p. over December 2012 (seasonality)
- Provisions for loan losses stood at **4.6%** of total portfolio in 1Q13, up from 4.3% in 4Q12 – **conservative approach**
- **Coverage ratio** was in line with December 2012 and above March 2012, **equivalent to 147%**

-
- Highlights of 1Q13
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Gross Revenue and Net Revenue

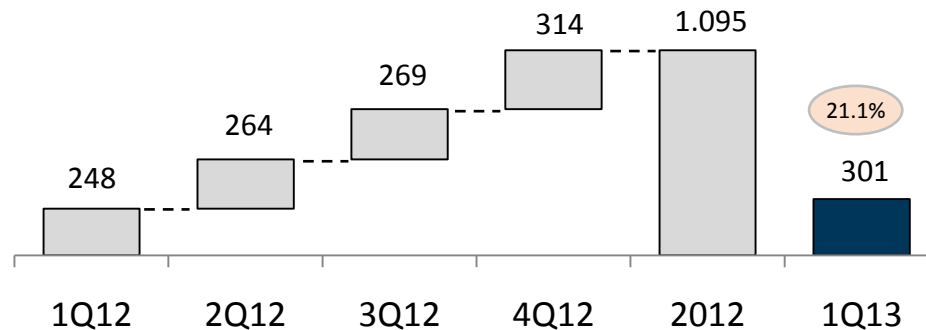
Gross Revenue - Consolidated

R\$ billion



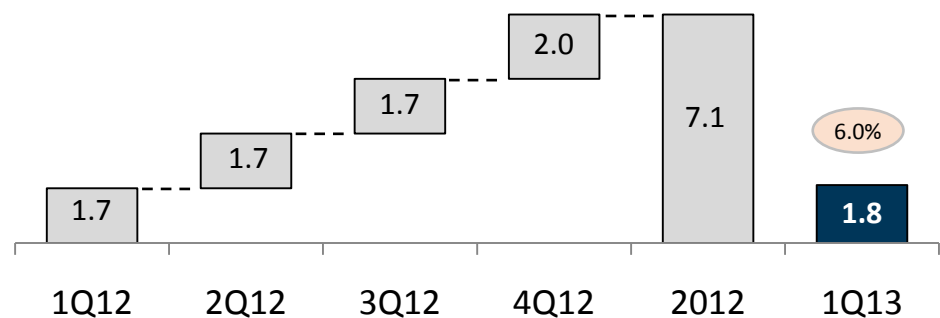
Gross Revenue - Internet

R\$ million



Net Revenue - Consolidated

R\$ billion



Comments

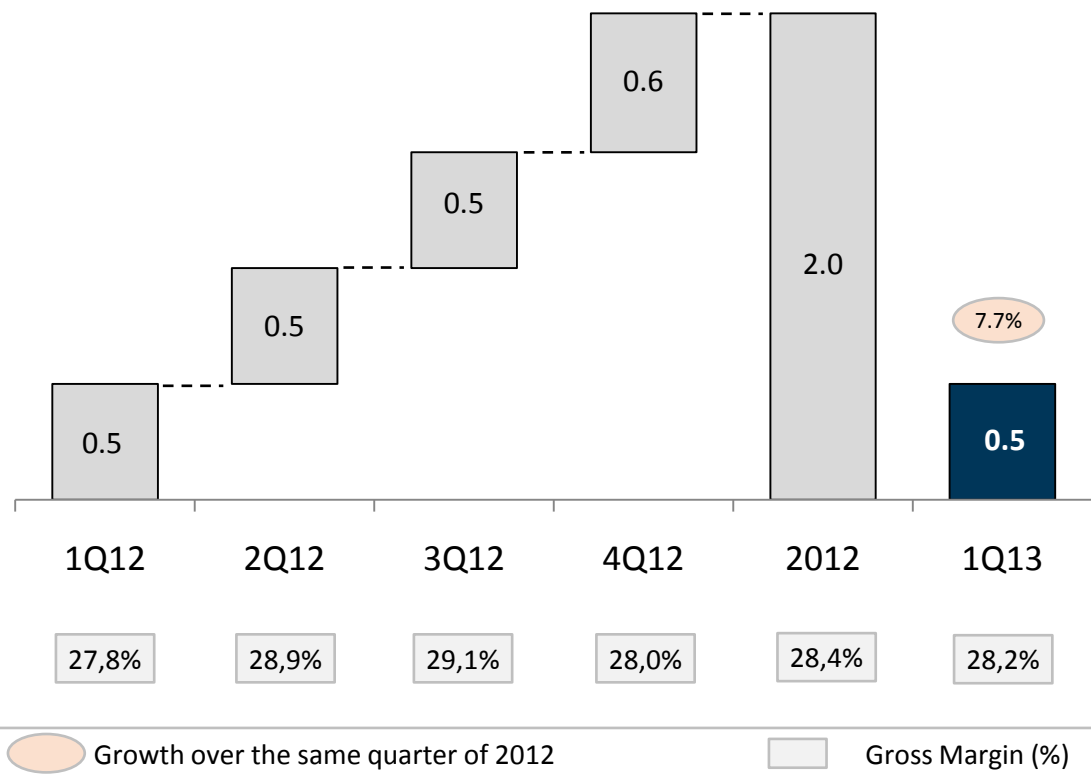
- Consolidated gross revenue growth: 7.0% over 1Q12
 - 5.0% growth in same-store sales (e-commerce stood out)
 - High base of comparison (SSS growth of 15.9% in 1Q12)

○ Crescimento vs o mesmo trimestre do ano anterior

Gross Profit

Gross Profit – Consolidated

R\$ billion

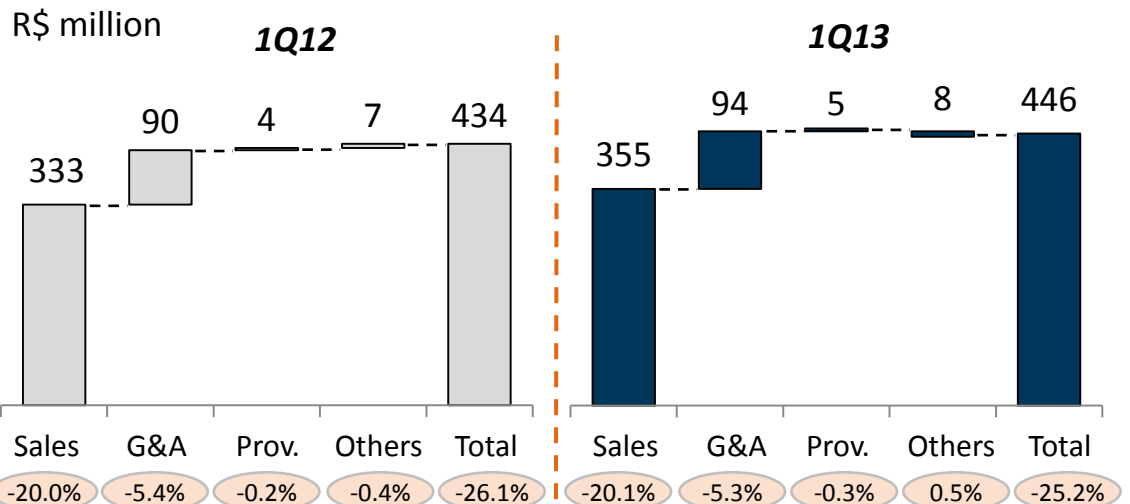


Comments

- **Gross margin of 28.2%, up 0.4 p.p. from 1Q12**
 - **Higher store margin** in the Northeast
 - **Preservation** of margins in other regions

Operating Expenses and Others Expenses (Revenues)

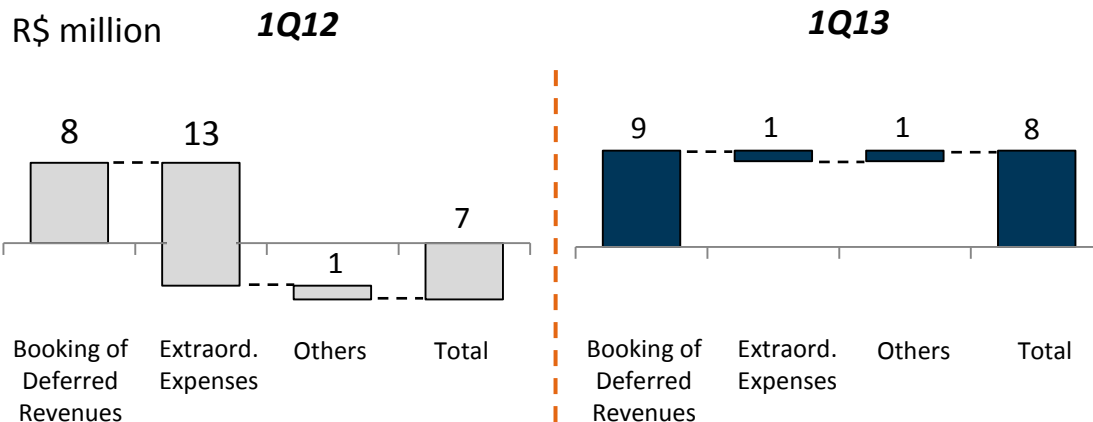
Operating Expenses



Comments

- Operating expenses reduced 0.8 p.p. in 1Q13 over 1Q12
 - Focus on reducing costs and expenses whilst increasing store productivity
- SG&A : virtually stable compared with 1Q12
- Other Operating Expenses: reduction in non-recurring expenses

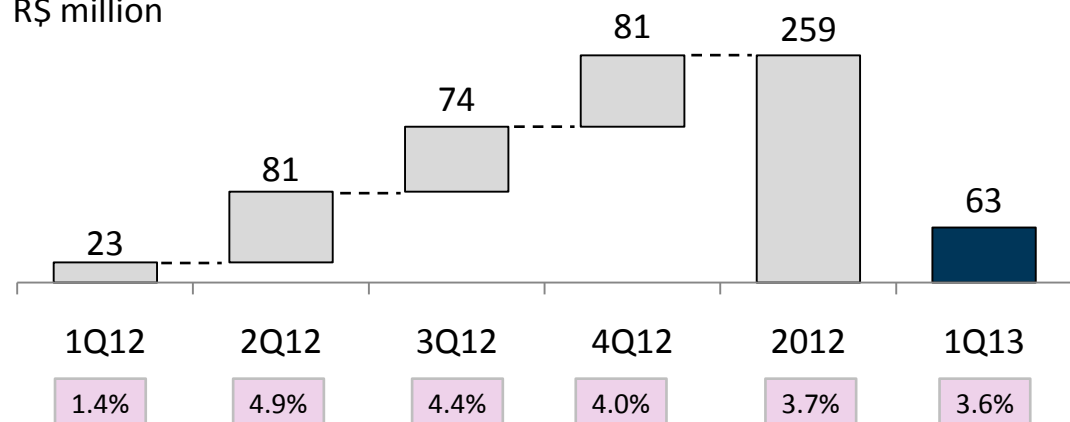
Others Expenses (Revenues) Operating



EBITDA and Adjusted EBITDA

EBITDA

R\$ million

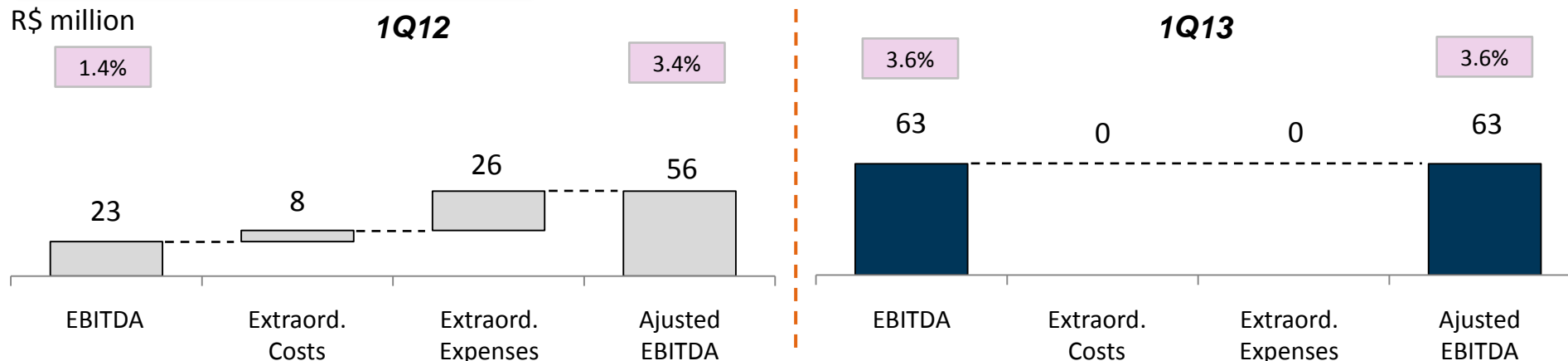


Comments

- Increase of 2.2 p.p. over 1Q12
- Main factors that influenced EBITDA: **increase in gross margin, decrease in operational expenses and increase in equity in subsidiaries**
- The operating result reflects the beginning of a **gradual improvement in profitability** following the integration of chains Lojas Maia and Baú da Felicidade

Adjusted EBITDA

R\$ million

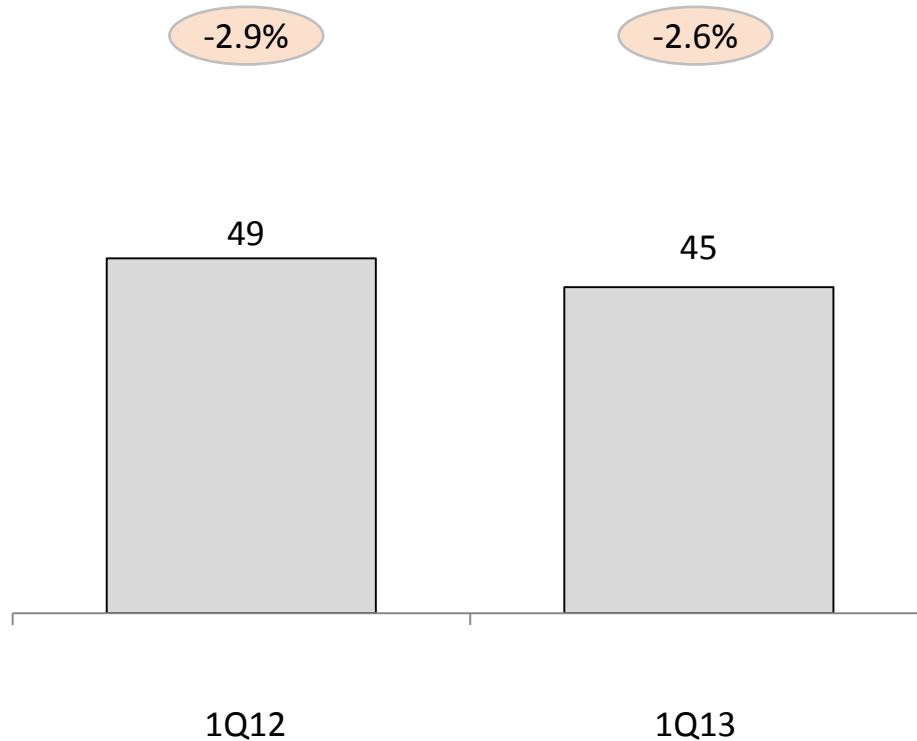


Margin EBITDA (%)

Financial Expenses – Consolidated

Financial Expenses

R\$ million



Financial Expenses % Net Revenues

Comments

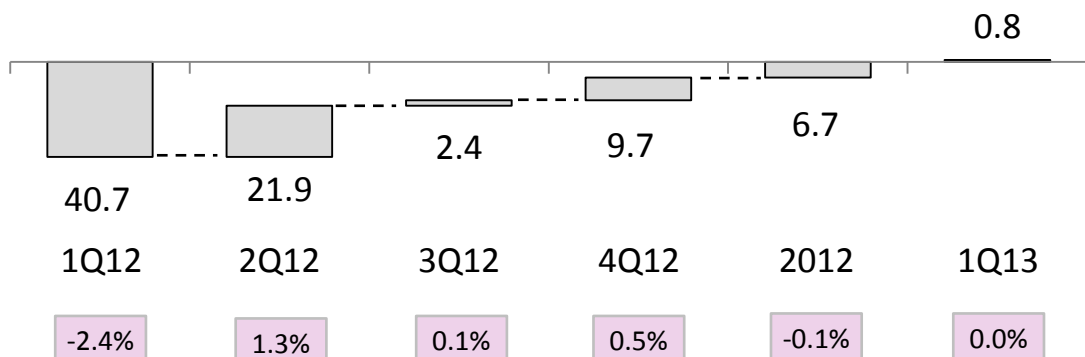
- **Financial Result:**

- Reduction of 0.3 p.p. over 1T12
 - ✓ Reduction in the CDI rate and an increase in working capital requirements

Net Income and Adjusted Net Income

Net Income

R\$ million

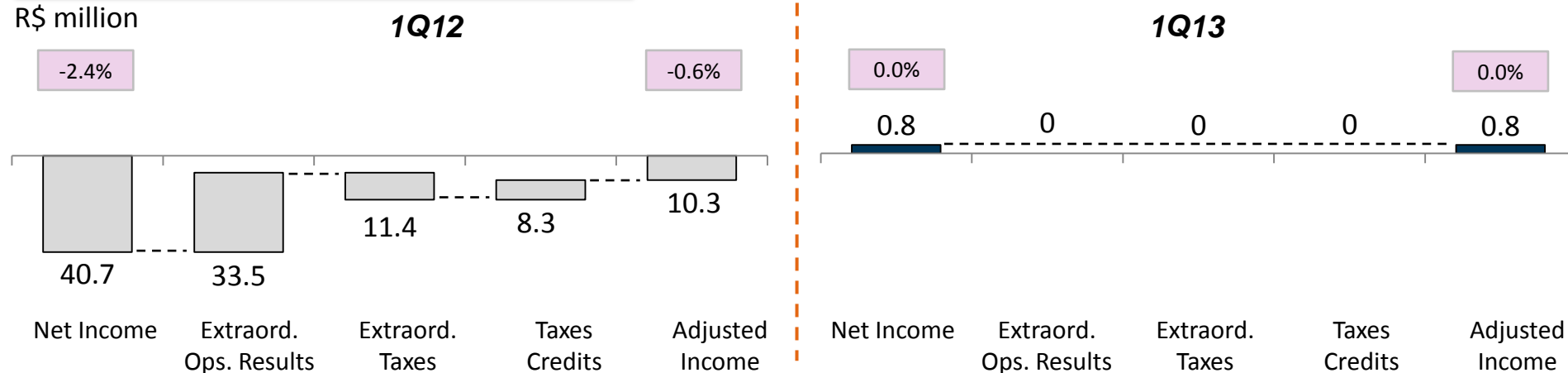


Comments

- **1Q13:** in line with our goal of **gradually improving our results and profitability** in 2013
- Magazine Luiza **reversed a loss of R\$40.7 million** in 1Q12

Adjusted Net Income

R\$ million



Net Margin (%)

-
- Highlights of 1Q13
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 - Financial Performance

- **Expectations for 2013**

Expectations for 2013

1

Same-store sales are expected to record high single-digit growth

- The Company plans to open between **20 and 25 stores** in 2013
- **Same-store sales** are expected to record **high single-digit growth** and between **20% and 30%** for **e-commerce** in 2013

2

Preservation of consolidated gross margin

- The Company expects to **reduce the difference** in gross margin between stores in the **Northeast** and those in other regions
- Price Management System (**Pricing**) – designed to increase pricing intelligence by channel, region and product family

3

Focus on reducing costs and expenses whilst increasing store productivity

- Stricter control policies for 2013
- More significant gains in the second half of 2013, a period when Magazine Luiza will be launching most of the initiatives

4

Committed to obtaining better productivity and profitability in the upcoming quarters

5

Ensure quality services and client satisfaction

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